E Germany backs

the paper, which was made public as the Communist-led Government held its first ever "round table" talks on the

country's future with the oppo-

The talks were held on

The talks were held on wooden benches in an austere, six-storey, church-owned huilding in East Berlin. The two sides agreed afterwards that the round table, whose participants will assemble regularly between now and next year's free elections, should become an "green of control" over gry-

an "organ of control" over gov-ernment and parliament,

ernment and partiament.

The mass resignation of the
Communist Party's leadership
last weekend has left a power
vacuum and a "situation more
serious than perhaps some of
you know," in the words of Mr
Wolfgang Benefor Mayor of

Wolfgang Berghofer, Mayor of Dresden, one of two Commn-nist representatives at the

The phrase "confederative

structures" was used by Mr Kohl in a 10-point plan for Ger-man and European unity which has been attacked in

Moscow as nationalistic. It

calls for progress towards con-federation, among other things through the steady upgrading

Kohl's concept

By David Marsh in Bonn and Leslie Colitt in East Berlin

THE TWO Germanys moved closer together yesterday as the East German Communist Party backed the idea of work-

ing towards a confederation between the two countries and

East Berlin joined Bonn in pressing the Western war vic-tors for freedom of action in air

transport.
Both Bono and East Berlin

want sharply to expand air traffic to reet an expected rise in demand once visa and cur-

rency control regulations between the two states are

abolished on January 1, as agreed this week. Inter-Ger-man air traffic is still con-

trolled by the Allies in a left-over from the Second World

In a policy paper drawn up for today's emergency con-gress, which will attempt to

rebuild a party whose leader-ship has collapsed under the weight of popular protest and scandals, the party's interim managers explicity endorse West German Chancellor Hel-

mut Kohl's call for "confedera-

These confederative ties

Husak names PM

as Adamec resigns

should be part of a "common European house," according to

By John Lloyd In Prague

tive structures.*

of confederation

No.31,019 • FINANCIAL TIMES 1989

Friday December 8 1989

World News Irag claims successful launch of

space rocket Iraq claimed that it had launched a rocket capable of patting satellites into space, successfully fulfilling the first phase of its space programme. Page 5

Baitic reforms

Lithuania became the first Co no unist Party's constitutional guarantee of power and Estor ia is set to follow suit, paving the way for multi-party elections. Page 22

Filipino defiance Rebel troops holding an Air Force base outside Cebu, the secood largest city in the Philippines, are refusing to surren-der although most of the insur-

gents have given up following the coup attempt against Presi-dent Corazon Aquino. Page 22, Analysis, Page 5

Singh peace move V.P. Singh, new Prime Minister of India, made a dramatic peace overture in Punjab. praying in the holiest Sikh shrine and expressing regret for years of bloodshed. Page

Dutch attack accord The Schengen accord, allowing

free movement of people and goods between The Nether-lands. Belgium, Luxembourg, West Germany and France hy January 1 1990, has come under attack from Dutch MPs.

Greece foils treaty Attempts by Nato at presenting a draft treaty to the Vlenna conventional arms talks failed following objections by Greece to the exclusion from arms reductions of the port from which Turkey invaded Cyprus.

S Africa military cut South Africa is to halve compulsory military service from next year, in a move which could substantially reduce

defence spending. Brazilian boost Luis Inaclo Lul. da Silva de

Social Democratic zil. Page 6

israeli peace Israel signalled its readiness to proceed with US efforts to peace talks, but only if the PLO is excluded. Page 5

UK-Argentine talks Diplomatic and military staff of Argentina and Britain have concluded talks aimed at eliminating potential sources of conflict between the two coun-

tries. Page 6 Jordanian challenge

Jordan's experiment with democracy is facing its first blg challenge as Mudar Bad-ran, the new Prime Minister, heading his struggle to secure begins his struggle to secure a parliamentary vote of confi-dence in his cabinet. Page 5

UK drugs traffic

The UK is regarded by the US and Canada as an offshore banking system exploited by drug traffickers estimated to be earning at least \$2.8bn from drug smuggled into the country. Page 8

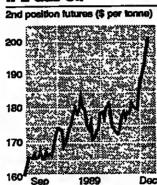
Montreal massacre

A man who massacred 14 female students on the University of Montreal campus before turning his gun on himself was carrying a three-page dia-tribe denouncing feminism.

Record statue bid A Renaissance bronze statue London garden for more than 30 years fetched \$10.64m, a world-record price.

aims for new

Société Générale de Belgique, Société Générale de Belgique, Belgium's most powerful industrial holding company, intends becoming a leading global player in the non-fer-rous metals business through Acec-Union Minière, an engi-neering and metals grouping created earlier this year. Page 23



on the International Petroleum Exchange in London closing \$11.75 higher at \$220 a tonne.

MONDADORI, Italian publishing group, is at the centre of a legal battle following a Milan court's decision preventing the group's board from sum-moning a special shareholders' meeting. Story and analysis,

JAPAN'S Ministry of Finance is actively considering moves which would take London's highly profitable Japanese equity warrant husiness back to Japan. Page 23

GRAND Metropolitan, UK food, drinks and retailing group, emerged from a testing year of acquisitions, disposals, and reorganisation with a 27

TTALIAN and Iraoi commercial relations appear to ha's been obstructed by the reverbera-tions of the BNL Atlanta affair.

lishing and information group announced a restructuring to roduce its staffing levels by 1,000 full-time jobs and cost the company \$220m in special charges. Page 26

.US Polish first communications joint venture, a \$900m 21-year cable television project, will bring American news, sports and rock music pro-gramming to Poland next year.

over the next year. Page 3 CALIFORNIA'S State Insurance Commissioner has ordered a rate increase limit on car insurers as part of a new regulatory regime.

MPs from nine European countries adopted a report calling for an end to many of the restrictions on sensitive West

SWEDEN's central bank increased its discount rate to 10.5 per cent from 9.5 per cent in a further move to dampen down the overheated economy.

AMERICAN Express confirmed it was reviewing a number of options with its brokerage subsidiary Shearson Lehman Hut-ton and Nippon Life Insurance which has a 13 per cent stake in Shearson. Page 26

MARKETS

STERLING

New York \$1.578 \$1.575 (1.576) OM2.7925 (2.7825) FF(9.54 (9.5025) SFr2.5075 (2.5) Y227.25 (226.5) £ index 85.5 (86.3) New York: Comex Feb \$407.8 \$404.25 (404.0) N SEA OIL (Argus)

DM1.7725 (1.765) FFr6.0575 (6.03) SFr1.592 (1.587) Y144.3 (143.5) \$ index 68.5 (68.6) Tokyo class: Y144.13 us lunchtime

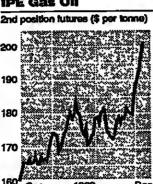
DOLLAR

SFr1.5915

RATES Fed Funds 83 % 3-mo Treasury Bills: yield: 7.90% Long Bond: 10213 Brent 15-day Jan 519,25 (19,175) Chief price changes yesterday: Page 23 yield: 7.91%

Mar 91 (90<u>13</u>) MARKET REPORTS: CURRENCIÉS, Page 48; BONDS, Pages 27, 28; COMMODITIES, Page 38; EQUITIES, Pages 39 (London), 47 (World)

Business Summary



per cent increase in pre-tax profits to \$1.14bn. Page 23

Page 6

TRYGG-Hansa, Sweden's second largest insurance company, is going public on the Stockholm stock exchange in Scandinavia's biggest share

GREEK cigarette and alcohol prices rose 20 per cent in an economic package adopted by the new all-party Government to cut the country's record public sector deficit by \$1.83bn

ern technology exports to Com-munist countries. Page 6

STOCK INDICES

FT-SE 100: 2,345:7 (-7.0)

1.850.9 (-9.0)

New York lux DJ Ind. Av.

2,735 (-1.06)

S&P Comp

Tokyo: Nikkei

37,658.11 (+203.82)

LONDON MONEY

3-month interbank:

closing 1532 (same)

Litte long gilt future

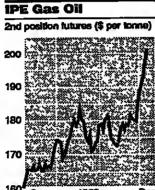
348.86

1,169.83 (-0.2%)

FT-A All

Belgian group role in metals business

GAS OIL prices took another leap with December futures



MCGRAW-Hill, New York pub-

ment spokesman in previous

However, late last night, the Communist Party demonstrated a renewed commitment to reform itself when it expelled its former hardline

CZECHOSLOVAKIA'S progress leader, Mr Milos Jakes, and the former Prague party chief, Mr Miroslav Stepan, from its towards political reform was thrown into confusion last night when Mr Ladislav Ada-

mec resigned as Prime Minis-ter, one day after he had pub-licly threatened to do so if the The official CTK news agency said their expulsions from the party were due to "gross political mistakes in tackling social tensions, esses" cially the events of November conflicting pressures about him grew too great. His resignation was accepted yesterday morning hy President Gustav Husak, who then 17," in which several hundred demonstrators were beaten up by security police in the centre named Mr Marian Calfa, 43, as his successor.

At the same time, the party ordered the rehabilitation of thousands of reformers, including Mr Alexander Dubcek, the Communist Party leader in the "Prague Spring," who were evicted from its ranks after

Continued on Page 22 Post war enquiry, Page 2; Civic Forum, Page 4

of co-operation in such practical matters as communications and ecology.

and ecology.

The importance attached to practical co-operation was underlined yesterday as details were announced of three sets of ministerial talks to discuss joint inter-German projects on the economy, the environment and the sensitive area of air

In the most sensitive area, over air traffic, Mr Friedrich Zimmermann, the West German Transport Minister, is due to see Mr Heinrich Scholz, his East German connterpart, in Bonn next Tuesday. Mr Helmut Haussmann, the

Economics Minister, is meeting Ms Christa Luft, the deputy East German Prime Minister responsible for the economy, in East Berlin on Thursday next

On the same day, Mr Klaus Topefer, the Environment Min-ister, will also be in Berlin for talks with his opposite num-ber. Mr Christan Schwarz-

Continued on Page 22 Lithuania ends Communist guarantee, Page 22; Bast Ger-



A worker cleans the entrance to East Berlin's Palace of Republic in front of the East German state emblem

\$1.67bn Polish loan plan

By Lionel Barber in Washington

THE WORLD BANK is prepared to lend \$1.57hn to Poland to support the Solidarity Government's efforts in reforming the debt-ridden centrally planned economy, a senior Bank official said yester-

day.
But Mr Eugenio Lari, who heads the Bank's East European operations, warned that the new loans are dependent on support from the commer cial banks, the International Monetary Fund, and the Paris Club of government creditors which is owed the bulk of Poland's \$39hn of external

Debt relief for Poland is politically sensitive because it could spark calls from Latin American debtors for similar treatment, but Mr Lari said: There has to be new money or debt relief, or a combination of the two. If this does not happen we are not going to have a

Speaking in Washington, Mr Lari also criticised the "lack of co-ordination" among Western agencies who provide food and economic assistance. Confusion reigned too in Poland about how to reconstruct the economy. "Ws are back to the late 1940s," he said. Mr Lari said rough estimates indicated that Poland would

need around \$20bn over the next three years in terms of debt relief, economic support, and new lending. At present, Poland has halted repayment of its exter-nal debt to the Paris Club, and

most observers believe loans will simply be rolled over next year. The World Bank's \$1.67bn lending programme is broken into tranches which could be made available over the next 18 months, starting with two loans of \$360m which are about to be disbursed.

Many of the projects require co-financing by commercial co-financing by commercial banks, and cover ventures such as new frozen-food processing plants, cattle-feed imports, and new production of natural gas to save hard coal, which is badly needed for export earnings.

Mr Lart said the two loans amounting to \$360m would be disbursed as soon as the IMF reaches agreement in principle.

reaches agreement in principle with the Polish government on a structural adjustment programme. This could come as early as the end of next week, and would immediately trigger an IMF stand-by facility of

Other planned World Bank loans include \$150m for modernising railway rolling Continued on Page 22 Poland in \$900m telecomm venture, Page 6

Bonn bid to cover **EMU** talks rift

D 8523A

By Our Foreign Staff

THE West Government yesterday strove to play down the impact of dis-cord with Paris, on the eve of cord with Paris, on the eve of the European summit in Stras-bourg, over its bid to delay talks on preparing the way to European Monetary Union (KMU) until after the Decem-her 1990 general election. Mr Lutz Stavenhagen, minis-

ter responsible for contacts with the European Commnnity, said Boun was relying on French agreement to the bid to delay until 1991 the start of an Inter-Governmental Conference on monetary union. Other officials said a letter sent on Wednesday by Chancellor Helmut Kohl to President Francis Little Conference of the Confe

mut Kohl to President Fran-cois Mitterrand stated Bonn's unchanged commitment to the idea of a conference.

The officials denied that the Federal Republic was putting on the "brakes" on EC integra-tion. They said postponement of the conference "by a few months" from the second half of next year – the time proof next year – the time pro-posed by France – would not hold up the impetus of mone-

Mr Jacques Deiors, Euro-pean Commission President, warned of "serious crises" among the Community's mem-ber states if they failed to agree a starting date for treaty negotiations to establish EMU. He added that institutional

change, such as the strength-ening of the European Parlia-ment's powers on which Mr Kohl has focused, "must not be made a precondition" for launching negotiations on monetary union.

Mr Defors reiterated his own support for a change in political institutions, saying: "One can't have economic and monetary union without institutional reform and a democratic

counterweight." His warning, coupled with his complaint that required changes in EC institutions were being used by some as a protext for delay on EMU,

made clear he was referring to what has been historically the most important bilateral relationship in the Community – that between France and West Germany. French and Commission offi-cials still believe Mr Kohl may be manocuvred into accepting a starting date for EMU nego-tiations that does not clasb with next autumn's West German federal elections.

Continued on Page 22 Politics Today, Page 21

Swedish merger could create region's largest bank group

Prime Minister In the Govern-ment that was formed on Sun-

day, and was minister without

portfolio and latterly govern-

PKBANKEN, the Swedish state-controlled bank, yesterday launched a SKr5.6hn (\$880m) hid for fifth-ranking Nordbanken in a hove that could create the Nordic region's higgest banking group. Nordbanken's board recommended the offer to Shareholders despite a higher utith-hour counterbid by Skandinaviska Enskilda Banken (\$EB), which is now Scandinavia's largest commercial bank. \$E3 dropped its offer after the board's rejection.

The merger is part of an extensive restructuring that has shake the Nordic banking world this autumn, melading the creation of two big banks in Denmark, another in Nerway, and the takeover of four of Sweden's seven restrict banks by the country to banks. The moves follow the cer competition among the pean banks caused by the make ation of the EC transcription of the EC transcription. The merger is part of an ation of the EC totarnel market.
To gain a more image abroad, the

ing from yesterday's deal will be called Nordbanken. Based on 1988 figures it will have total assets of SKr309bn including PKhanken's group operations such as its securi-ties business. SEB's total group assets in 1988 amounted to SKr289bn and it estimates they will exceed SKr350bn this year. Mr Rune Barneus, the Nord-banken president who has transformed the northern Swedish regional bank into the country's most profitable with a return on equity of 22.8 per cent, will head the new Nordbanken.

PKhanken's offer of SKr300 a share for Nordhanken is 50 per cent above its recent price lev-els on the Stockholm bourse. But it was lower than the hid made for an undisclosed amount by SEB on Wednesday evening hours after PKbanken and Nordbanken made their intentions known by suspending share trading and announcing a joint news conference.

The Nordbanken board explained that one reason it accepted the lower PKbanken offer was that the two banks complement each other in their geographical distribution. In

contrast, Nordbanken and SEB compete in many places.

Acceptance of the SEB offer would probably have caused a cut in Nordbanken personnel and the closure of some of its 100 offices, aithough SEB had promised that Nordbanken would continue to run as an

independent subsidiary.

The deal caps the brief banking career of Mr Christer Zetterberg, PKbanken's chief executive, who is leaving to become president of Volvo in April. Mr Zetterberg, a former forestry industry executive, embarked on an aggressive acquisition drive to boost the bank's slug-gish profitability after becom-

ing its head last year.

Mr Kjell-Olof Feldt, Sweden's
Finance Minister, said he supported the merger because it would help strengthen the competitiveness of Swedish banks against their higger European rivals.

CONTENTS

Aylwin the favourite but Fra Fra confounds Chilean polisters



Patricio Aylwin (left), veteran Christian Despocrat candidate, remains the favourite to win the first round of Chile's presidential election. But Francisco Javier Errazuriz, known as Fra Fra, is a wild card upsetting the

Brussele: Ministers wave open transport market on to the runway rology: Desktop terminals - the friends that may also be fees Editorial Comment: How to move towards Emu; Japanese cars in the EC _______20 Politics Today: Why 1990 will be a year of probation for Mrs Thatcher GrandMet, De La Rue, GUS, Johnson Matthey Roral Development: Survey.

Raw Materials ... Stock Markets ... -Wall Street ... -London

47-48 43-45

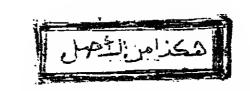
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Callfree 0800 282465.



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East-West Trade: Survey

Inquiry into

trials urged

THE NEW Minister of Education in the Czech repub-lic's government, Dr Milan

Adam, has called for a sweep-ing investigation into the mass political trials and executions of opponents of the Communist

regime after it took over in

Dr Adam, a senior member

of the increasingly indepen-dent Socialist Party who took

government office this week

told the Financial Times that "thousands" of Socialists and other non-Communists were

arrested on trnmped up charges after 1948 and "hun-dreds were executed." "The terror in Czechoslo-

vakia was the most intense in Eastern Europe," he said. "The years 1949 and 1950 were simi-lar for us to the Nazi terror." Dr Adam called for the imme-

Dr Adam called for the immediate lifting of the cloak of secrecy surrounding this "darkest chapter" in post-war Czechoslovak history.

Now 61 years old, he joined the Socialist Party before it fell under Communist control. His uncle, Mr Otakar Klapka, the Socialist meyor of Prague in

Socialist mayor of Prague in 1940, was arrested by the Nazis and executed in 1941 for sup-

porting the resistance move-ment. "Until now the Commu-

nists have never spoken of this

postwar

Czech

By Lestie Colitt

EUROPEAN NEWS

Moscow cancels farm debt to boost production

By John Parker in Moscow

THE SOVIET authorities, in a move reminiscent of the British government's debt writeoffs for privatised companies. say they are willing to forgive up to two-thirds of the country's long- and medium-term farm debt.

They will use the write-offs to encourage agricultural leas-ing, the new system which allows peasants to rent land which is designed to boost failing farm productivity.
The presidium of the council

of ministers (the inner cahinet) has declared that it does not expect repayment of some Rs73.5bn (£73bn) out of the Rs119hn owed by farms.
Mr Valentin Pavlov, Finance

Minister, has specified that debts would be forgiven only when farms go over to the "lease contracting" system.
Under this system, families
can rent land, and workers on collective or state farms can sub-contract land or equip-

In either case, after paving for the lease, farmers are permitted to keep most of the profits for themselves. Lease contracting, introduced by decree of the Supreme Soviet in April. is the government's main answer to sluggish agricultural

According to official esti-mates the grain harvest will be 13m-14m tonnes higher this tonnes, but the International Wheat Council estimates that the Soviet Union will still have to import 31m tonnes of grain.

The government admitted that buge debts have been "a serious obstacle in the path of expanding lease contracting." Next year, it said, Rs28m will be forgiven to both existing leaseholders and future ones. Leases have to signed for five years or more, and special commissions, accountable to the party's local executive committees, will be set up to prevent fraudulent leases

being introduced.

The government also announced that debts run np by farms affected by the Chernobyl nuclear accident would be cancelled uncondi-

in a bleak comment on the consequences of thet disaster, the trade union newspaper Trud yesterday said that these lands "cannot he nsed in future."

To encourage factories and workshops to take up farming as a sideline, farms placed under their control will also have their debts cancelled.

E German anger brings down pillars of state

Order has virtually collapsed inside the GDR, writes Leslie Colitt in East Berlin

AST GERMAN oorder controllers instinctively still stare intently at the noses and ears of Western visitors, comparing them with their passport photos to deter-mine whether all is in order. But inside the German Dem-

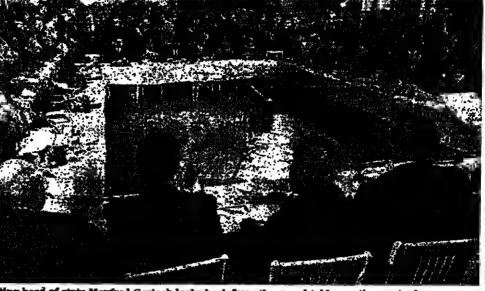
But inside the German personatic Republic, order has virtually collapsed. Mr Egon Krenz had reigned only 44 days when on Wednesday he went the way of his predecessor, Mr Erich Honecker. He dazzled his countrymen with showmanship and glib promises but convinced few.

vinced few.

Irate citizens this week stormed headquarters of State Security in the districts of Dresden, Rostock, Cottbus and Suhl and physically assaulted officials of the hated agency.

Their wrath was aroused by world that the Stationer than the stationer word that the Stasi, as the organisation is known, was shredding and burning incrimi-nating documents. But the new head of the agency, Dr Wolf-gang Schwanitz, said yesterday that these were reports on the "observation" of citizens sus-pected in the past of "anti-state" activities. They were being destroyed on his orders. Dr Schwanitz and other East German officials appear to be as transparent as their prede-

cessors were opaque. He warned that if the besieging of State Security huildings continued it could lead to "unforeseen" developments. "It could plunge us into chaos." remained a secret. Many loyal employees who had to leave were "very bitter", The word "chaos" is liberally myoked in East Germany this days. In the Honecker era it



Acting head of state Manfred Geriach looks back from the round-table meeting yesterday.

was reserved exclusively for the situation in neighbouring Poland, which today is calm-ness itself compared with East Germany. Dr Schwanitz, however, assured his fellow citizens that "we are not considering a state of emergency". He said Stasi staff were being reduced by up to half, although the number of employees

he said. They felt deceived by the old leadership after "many

devoted work . . . They now stand before a total void." Most East Germans though were more worried about the economic abyss which appeared to loom ahead, "We worked bard and were deceived," a woman building engineer from Bad Doberan

remarked. She was visiting Berlin with her husband. "Only the BRD [West Germany can help us now," he added.

The loudspeaker in the ice cream parlour in East Berlin's Leipziger Strasse was blaring a live West Berlin radio pro-gramme from the city legisla-ture which was discussing the fast-moving political and eco-nomic and situation in the two halves of Berlin. Only a few months ago no one would have dared to tune in a Western station in public (though in pri-vate everyone did). A senior East German offi-

cial said he would immediately resign from the party if its new governing executive, to be elected at the opening of an emergency party congress today, contained any "discredited faces" from the old regime. At least 300,000 of the 2.2m party members had resigned in disgust in recent weeks, appalled by the reports of corruption and hedonism in the

previous leaderships.
The directly-elected delegates to the congress will need to choose a young, relatively unknown leader, if the party is to regain anthority over its remaining members, the offi-

cial said.

Mr Wolfgang Berghofer, the energetic young mayor of Dres-den, is regarded as a strong contender for this undesirable contender for this undesirable post. He managed to defuse an extremely tense situation in Dresden last October and opened a dialogue with citizens and the opposition which led to yesterday's first round-table meeting between the Government and the opposition in **East Berlin.**

A good number of party members were urging the Socialist Unity (Communist) party (SED) go back to its origins and rename itself the Communist Party of Germany (KPD). But the word "Commu-nist" has a bitter aftertaste in

"It stands for Stalinism —
it's that simple," a senior Foreign Ministry official admitted. The SED was in ruins, he said. Only a strong government could now save East Germany from collapse – into the arms of West Germany.

role played by the Socialists," he said, speaking in the head-quarters of the Socialist party in Prague.

Dr Adam said the Socialist
Party would also demand investigations of present-day Communist leaders suspected of corruption and other crimes. He said new history texts revealing the "truth" about the postwar era and 1968 were

urgently needed. He would see to it that Parliament's decision to abolish obligatory courses in Marx-ism-Leninism and Scientific Socialism in all schools and universities was implemented "immediately".

before the war." Forum feeds hope, Page 4

West Germany's mobile telephone network poised for big expansion

THE CONSORTIUM led by engineering group Mannesmann has, as widely expected, won the licence to run West Germany's private sector digital mobile phone network. It was selected from an application list of 10 and should start operating, in competition with the state-run Deutsche Bundespost Telekom, in late 1991.

The licence, to run for 15 years, has been described as 'a licence to print money. Analysts expect the Mannesmann consortium to establish a business valued at around DM10bn (£3.6bn). The West German market for digital mobile phones is considered by many to be the most attractive in Europe because of the size and wealth of the population. A further advantage is there is no single dominant city, meaning that German business peo-ple travel a great deal. The current analogue system

run by the Bundespost has only about 150,000 subscribers, about a fifth of the number in the UK. This has largely been attributed to the Bundespost's failnre to market mobile phones aggressively and the high cost of using the system. Germans pay about DM7,000 (£2,500) for a cellular handset, compared with £300 paid by a EC industry ministers were last night locked in discussion over plans to inject new competition into the Ecn75bn Community market for telecommunication services in the mid-1990s, writes Tim Dickson. The special meeting in Brussels was

The injection of competition in the form of the Mannesman consortium, called Mannesman Mobilfunk, is expected to lead to much more vigorous mar-keting. At the same time, digital technology should result in cheaper calls and provide betintended to break the deadlock between those for and against letting private companies compete against public monopolies in providing hasic data communication services, the fastest-growing part of the market.

An added benefit is that the two digital systems - the Bun-despost is also being allowed to upgrade its network to digital technology - will allow cus-tomers to roam around 17 European countries making phone calls. Currently, they are restricted to using their

phones in Germany. For these reasons, analysts are expecting there to be 1.5m subscribers in West Germany by 1995. Half a million will be using the Bundespost's analogue system, with each of the new digital systems splitting the rest evenly. After 1995, the

digital systems are expected to eclipse the analogue network

Much of the euphoria surrounding the licence is based on the assumption that Mannesman Mobilfunk is virtually guaranteed a 50 per cent share of the market. But the experi-ence of the UK, where the Gov-ernment is in the process of

introducing three new players into the mobile market to compete with the existing duopoly shows that such an assumption may not be justified. Indeed, the Bundespost has already shown interest in new mobile concepts, such as personal communications and telepoint. Mannesmann itself will take

51 per cent of the business, Pacific Telesis (Netherlands) 26 per cent, Deutsche Genossen-schaftsbank 10 per cent, Cable & Wireless (UK) 5 per cent, Lyonaise des Faux (France) 2.5 per cent, and a trust represent-ing the West German motor and electrical technicians asso-ciations 1 per cent.

The Mannesmann consortinm will have to invest at least DM2bn in the new business which is expected to employ about 3,000 people. However, the investment could turn out much larger thanks to

various cost imponderables.

Most analysts expect the company to break even after about three years. According to the confidential financial data prepared by Deutsche Mobilfunk, one of Mannesmann's main competitors, turnover in 1995 was expected to be DM16n with post-tax profit of DM163m rising to DM2.6bn and DM334m by the year 2000.

"They will be replaced by civic education for democracy on the basis of good Czechoslo-vak traditions. Yes, we will pick up where we left off in 1948. Remember, we really were a democratic country

LEGAL NOTICES

IN THE HIGH COURT OF JUSTICE

272 2

CHANCERY BROSION

PANY

THE TIER OF THE COMPLEX ACT 1905

ary GIMEN that a potition inversion 1939 presented to the country 1939 presented to the country of Luciles for the the reduction of the Share that of the above-named Company by the um of EI3,000,000.

AND NOTICE is further given that the said Petition is directed to be heard before the Honourable Mr Justice Harman at the Royal Courts of Justice, Strand, London WiC2A 21. on Monday the 18th day of December1989

Any Creditor or Shareholder of the said Company destring to oppose the muking of an Order for the confirmation of the said reduction of the Shara Premium Account should appear at the time of hearing in person for by Coursel for that purpose

A copy of the said Petition will be furnished to any such person requiring the same by the undermentioned Solicitors on payment of the regulated charge for the same

Dated this 8th Day of December 1988 Cowald Hickson, Collier & Co

Peter Hirst Limited

NOTICE IS HEREBY GIVEN, pursuant to section 43 (2) of the insolvency Act 1938, that a meeting of the ansecured creditors of the above-named company will be held at the offices of Cork Gutty, 1 East Parada, Chapteld SI 257 for 11 Decamber 1539, 12.90 Noon for the purpose of having laid before it a copy of the report properate by the administrative receivers under section 48 of the aald Act. The meeting may, if it thinks it establish a committies to excendes the hencitons conferred on creditors' committees by or under the Act.

Creditors whose claims are wholly secured are not entitled to attend or be represented at the meeting. Other creditors are only entitled to vote it:

(a) they have delivered to me at 1 East Parada, Shelled, S1 257, no later than noon on 8 December 1869, written deaths of the debts they chain to on due to them from the company, and the claim has been dely admitted under the provisions of Raire 3.11 of the insolvency futes 1980; and 1981 and 1981 and 1981.

Strand Landon WC2R 3AD

COMPANY NOTICES



RAND MINES LIMITED

Registered office: 15th Floor,

The Corner House

63 Fox Str

RAND MINES (Registration No. 01/00656/06) Porturband Group RESULTS OF RIGHTS OFFER

The directors announce that absreholders and/or their renouncees have subscribed for 3 649 367 new absres, representing 98.6% of the 3 699 549 new shares offered, in terms of the rights offer.

In addition, excess applications were received in respect of 123 SSZ shares. As a result the lights offer was oversubscribed and the underwriser was not required to take up any Rand Mines shares in respect of lapsed rights. Additional new shares will be allotted to round to the nearest 100 shares the aggregate of the applicant's holding at the record date and those new shares taken up in terms of allocations under the rights offer. The believe of the additional new shares available will be allocated in the discretion of the directors taking cognizance of the number of shares held by applicants on the record date, new shares allocated as described above and the additional new shares applied for by such applicants. Where possible the allocation of the belience of additional shares will be rounded to the nearest 100 shares.

tos ECLP IAJ

6 Greencoat Place London, SWIP 1PL

Bears reception office:
suctays Begistram Limited
Greencont Place
45 Booch Street London, EC2P 2LX

Barplats

BARPLATS MINES LIMITED

RESULTS OF RIGHTS OFFER

The directors announce that shareholders and/or their renounces: have subscribed for 68 408 592 new ordinary shares, representing 99.3% of the 58 868 481 new ordinary shares offered, in terms of the rights offer by Barplats Mines. In addition, excess applications were received in respect of 1 937 904 new ordinary shares in Barplats Mines. As a result, the rights offer

was oversubscibed and the underwriter was not required to take up any shares in respect of lapsed rights. Additional shares will be allotted to round to the nearest 100 shares the aggregato of the applicant's holding at the record date and those new shares taken up in terms of allocations under the rights offer. The balance of the additional new shares available will be allocated, in the discretion of the directors taking cognizance of the number of ordinary shares or compulsorily convertible debentums held by the applicant, including those taken up as a result of the rights offer, and the new ordinary shares applied for by such applicant.

Where possible, allocation of the balance of additional shares will be rounded to the nearest 100 shares.

United Empdom Viaduct Corpors: 8

ead çoyıng egoniş Rogissovici office: Bercia/9 Registrars Lun Lendon, SWIP 17L

THE RESERVE OF THE PROPERTY OF

Registered office: 15th Floor, The Corner Rouse 63 Fox Street LIMITED RAND MINES ("Rand Mines")

RAND MINES

ANNUAL GENERAL MEETING

Notice is handby given that the ninety-fourth surnal general meeting of Rand Mines Limited will be held in the auditudum, lower ground floor, The Corner House, 63 For Street, Johnnasburg, on Friday, 12 January 1990 at 11.00 for the

Institutes: sive the audited Group sound financial statements in respect of the clock 30 September 1939. year ended 30 September 1989. 2. To elect directors in accordance with the provisions of the company's anticles

3. Special resolution.

"That the archemised copital of the company be increased from R15 000 000, divided into 15 000 000 shares of R1 each, to E20 000 000, divided into 20 000 000 shares of R1 each, by the creation of S 000 000 new shares of R1 each, ranking part peace in all respects with the existing shares."

In place the unissend shares under the control of the directors in terms of the previsions of the Companies Act, 1973, as smeaded.

The effect of the special resolution will be to increase the embodied share expital of the company from R15 million to E20 million in shares of R1 each, in order to place sufficient arthorised and unissued abuse in receive to enable the company to false advantage of any husiness opportunities which may arise.

may arise. For the purpose of detarmining those monitons smitled to estend and vote at the meeting, the regimes of members of the company will be closed from 8 to 12 January 1990, both days inclusive.

A member exhibed to assend and vote at the meeting may appoint one or more provides to astend, with, speak and act in his aread. A proxy need not be a member of the company.

Amendon is drawn to the fact that, if it is to be effective, a completed pour?

Attention is drawn to the fact that, if it to be effective, a completed pumpform that which the turnsfer scortarists in Johannshung or the United
Ringdom registrars and paying agents at least 48 hours before the time
suppointed for the helding of the meeting.

The bolder of a since warmen to becare who desires to be suppresented at the
meeting must produce his share warmen or a certificate of his helding from a
hander or other approved person at the bears reception office of the United
Ringdom registrars and paying agents at least five days before the date
appointed for the helding of the meeting and shall otherwise comply with
the "Conditions governing alone warrants" currently in foote. Thereupon, an
armydance form or a proxy from under which such shere warrant helder may
be represented at the meeting will be issued.

By cross of the board RAND MINES (MINING & SERVICES) LIMITED

POT TO W PEACHEY There are no pervice contracts between the starpeny, or any of its sub nervine character denotes of the company, which nee inspection in rectus of the requirements of The Inter-Exchange of the United Emption and the Republic of In

TRANS-NATAL COAL CORPORATION LIMITED erated in the Republic of South Africa) oz No. 63/01000/0 PAYMENT OF INTEREST - CLOSING OF REGISTERS 12.7 PER CENT UNSECURED SUBORDINATED COMPLISORILY CONVERTIBLE
DEBENTURES

NOTICE IS HEREBY GIVEN for interest for the period ending 31 Democher 1967 will be proposed to be beginning in the story-executioned distributions regions of the beginn of the story-executioned distribution regions of the beginning of the story-executioned distributions regions of the beginning of the story-executioned distributions regions of the beginning of the story-execution of the na haidana will be should from I January 1990 to 12 January 1990, but interest will be payable in the currency of the Republic of South Affrica. Payaments from the Updad Kingdom office will be smalle in United Kingdom on

nchargo raing on 16 Jamesy 1990 or the first day throughor on which a new of exchange is Chapter dated Zi February 1990 will be posted by the naturally securitates on 21 Polymery 1990.

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PUBLIC NOTICES



MMC INVITES EVIDENCE ON PLASTERHOARD SUPPLY

The Monopolies and Mergers Commission would like to hear from any person or organisation with information of views on the supply of plasterboard in the Vigitid Kingdom.

The Commission will be under thing a comprehensive examination in the present and prospective state of competitive fine the sent and prospective state of competitive fine this market. The Commission would like et al. face in writing by 31 January 1989 to be said to the first the Reference Secretary (Plasterboard Seminy). Monopolies and Mergers Commission. New Court, 48 Carey Street, Lordon W.22A 2JT.

LEGAL NOTICES

THE HIGH COURT THE 18GH COURT
IN THE MATTER OF:
ANGLO BRIEF BROKING
COMPANY LIMITED
T/A "SOLOBIONS ABRAHAMSON
& BRVINE" AND IN THE MAITER OF: THE COMPANIES ACTS, 1963 -1963

NOTICE is bereby given that by Order of the High Court of testand dated the 15th day of Movember 1989 onthinstag the canonishates of part of the Share Premium Account of the across natured Gowparty in the son; at Execution and Emission and POLICIONS FOR THE PETITIONER, PITZWILTON HOUSE, WILTON PLACE, DUBLIN 2

PALLIC NOTICE PROPERTY CONTROL TO SOURCE

NOTICE TO SHIPPERS AND COME

Ther Member time of the above Conferences operating parvices between The United Kingdorfs. Northern Instead and the Republic of Irasiand and Guandian Martines St. Lundwins Stiffer and Great Lukes Peris wigh to advise Stippers and Constiguess that for the period last January 1900 to 31st March 1900 the Gurreecy Adjustment Fester will be sare and Stantone Westbourd and Easthound Tacks Stiffers as published will apply.

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LEGAL NOTICES Show & Baler (Bulldern & Plumbers) Limited

Via H. Dunont 13,

6900 Massagno,

Switzerland.

NOTICE is HEREBY GIVEN, pursuant to section 48 (2) of the insolvency Act 1986, that a meeting of the unsecured creditors of the above-camed company will be held at the offices of Corit Guilty, 1. East Parade, Sheff-laid S1 2ET on 11 December 1988, 11.09 are for the purpose of having task before it a copy of the report prepared by the administrative receivers under section 48 of the anid Act. The meeting may, if it thinks fit, establish a committee to counties the functions conferred on creditors committees by or under the Act.

(a) they have detwored to me at 1 East Perade, Shelliett, \$7 2ET, no later than noon on 8 December 1989, written deaths of the death they claim to be due to them from the company, and the claim has been duly admitted under the provi-elons of Rule 3.11 of the insolvency Rules 1992 and

Please note that the original proxy signed by or on behalf of the creditor must be lodged at the address mentioned; photocopies including faced copies) are not acceptable.

ART GALLERIES

MARLBOROUGH

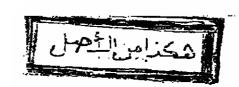
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Ministers wave open transport market on to runway

Governments and airlines have shown they accept the question is not if but when, writes Tim Dickson

F PRESIDENT François Mitterrand wants to demonstrate to Mrs

L Margaret Thatcher in Strasbourg
today that he is prepared to put his
money where his European month is,
he need or the list promises.

There is certainly a hard slog
There is certainl week's extraordinarily fruitful meet-ing of European Community Trans-

Twice in 24 hours Mr Michel Dele-barre, the French Minister chahring the Brussels session, proved even to scepties that Paris was willing to modify or even drop apparently entranched national positions in the cause of creating a more integrated European transport market.

The first breakthrough on Monday - the Council's agreement to an experimental cabotage scheme for opening up domestic road haulage

opening up nomestic road haulage sectors to outside competition — is unlikely, important as it is, to capture the public imagination.

The second achievement on Tuesday — the clear political commitment of the 12 to sweep away most of the anti-competitive restrictions on Europe's still highly protected airline business after a transitional phase which most see ending by Jennery 1. which most see ending by Jamuary 1 1993 — at last holds out the joyful prospect of cheaper fares for Euro-pean airline passengers in the mid-1990s.

is inevitable that the more cynical have since been quick to note that the deal put together in the early hours (though completed in the clear light of day) is in the form of non-binding conclusions; that these as yet have no legal force; and that, in the detailed negotiations which will fol-

ahead - but the deal on Tuesday should nevertheless be seen as one of should nevertheless be seen as one of the clearest indications yet that national governments and many of the big airlines they represent acknowledge the irreversible process of the single European market, and that the main question is not if but when it comes into force.

when it comes into force.

By agreeing to abandon completely by the end of 1992 the cosy bilateral capacity-sharing arrangements which inhibit more efficient airlines from increasing their share of a ronte—and by the same date removing the veto which individual governments effectually have over other countries cheap fares—the Delebarre package provides air transport companies with a clear but time-limited breathing space in which to prepare themselves

a clear but time-limited breathing space in which to prepare themselves for the new world.

The significance of this development can best be judged by recalling the squeaks of protest from most member countries when the European Commission first proposed outlawing the age-oid 50/50 capacity-sharing deals in favour of a slightly more relaxed 60/40 split. That package, signed in late 1987, was, and still is, criticised for the minimal impact it made in the market place — a more generous interpretation in the wake of the optimism this week is that it provided the vital first nudge in disloging the boulder of vested airline

At this stage all predictions about fares remain guesswork. The Council conclusions make explicit reference to the desirability of a two-stage jump to 75/25 per cent capacity sharing targets by November 1992 (before complete removal of the limits) but the passage in the communique on tariffs says that during the "intermediary period" the current system of "flexible zones" will continue, albeit in "a more flexible simple and efficient manner".

At present there are two zones enabling airlines to introduce with-

The promise of a more open airline market means that EC competition policy

- soon to be tested in relation to BA's and KLM's tie up with Sabena - will be a crucial factor in determining the industry's shape to the year 2000

out government approval discount fares down to 65 per cent of the nor-mal economy fare, and deep discount fares down to 45 per cent of the nor-mal economy fare, provided certain conditions are fulfilled.

As every bargain-hunting traveller

knows, these offers are often limited not only in quantity but in the com-plex restrictions attached to them. No one knows just how the zones will be developed – and much may depend on the Irish in the first half of next

year - but on the basis of ideas already knocking around in papers written by the French and the Bel-gians it is possible to see the deep discount band being reduced to say 30 per cent and sampler set of condi-tions, such as one or other of the Saturday night stay-over or forward-hooking deadlines, being introduced for off-peak flights. There is also talk of some flexibility in the interim period for normal economy fares.

Even the optimists, however, stress that more liberal rules and even the that more liberal rules and even the ultimate goal of "double disapproval" (where governments would completely lose their veto) are worth little if the airlines themselves refuse to exploit them. "It is still a rather gentleman-like market," says one member state expert delighted with the result this reason the European Com-

For this reason the European Com-mission is well aware that to be effec-tive the second "interim" package to be agreed by next June, and any final EC air transport framework, must EC air transport framework, must provide the maximum incentives for newcomers, that Brussels' proposals for more "multiple designation" on routes to break up the familiar duopo-lies between capital cities are taken seriously in the negotiations, and that full fifth-freedom rights (the ability to set down and pick up passengers at an intermediary airport on route to the final destination) are ultimately met. At the moment, for example, the big "hub" airports such as Heathrow and Charles de Gaulle are denied

these possibilities. The commitments made by ministers this week would appear to mean

that from July 1 1992, the current action by the French Government in denying its second major carrier UTA access to European routes served by Air France would be illegal. But while this was one of Mr Delebarre's most surprising concessions it is still too early to say that the conservative and protectionist forces have been seen

Denmark, Greece and Portugal, for example, though they will not constitute a blocking minority when minis-ters come to sign on the dotted line, voiced clear reservations about the deadline for full liberalisation fixed by their fellow member states. There are obviously sensitivities about the fate of their own national airlines but there are also those who will argue that too much competition in the EC will make European airlines vulnerable to the growing commercial threat from the giant US carriers, such as American Airlines.

That is why negotiations over a common external airline policy are likely to go well beyond how to integrate the countries of the European Free Trade Association into a common EC air transport framework.

By contrast, others see the danger

of already strong European carriers such as British Airways and Air France gobbling up rivals after a abort period of frenzied competition with all that that might imply for cheaper fares. That is why EC compe-tition policy - soon to be tested in relation to BA's and KLM's tie up with Sabena - will be a crucial factor in determining the industry's shape to

Sweden raises discount rate to cool economy

By Robert Taylor in Stockholm

SWEDEN'S central bank account deficit to SKr38.2bn yesterday increased its dis-count rate to 10.5 per cent from 9.5 per cent in a further move to dampen down the overheated economy. The main reason for the change was to bring the discount rate more into line with the high rates in Sweden's financial markets. Five-year state bonds now have a 128 per cent interest rate. Housing interest rates are as much as 15 per cent.

much as 15 per cent.

Mr Bengt Dennis, the bank governor, said yesterday that Sweden faced a prolonged period of high rates. The discount rate was last raised in April from 8.5 per cent.

Yesterday's move is a further indication of the growing pessimism in the market about Sweden's economic outlook, particularly due the high level of wage and price inflation and the rising curreot account deficit. There is virtual unanimity among forecasters about the among forecasters about the deterioration in competitiveness over recent months.

The main trade union federa-

tion, the LO, yesterday produced its own prognosis for next year which predicts a (£3.8bn) from SKr26.1bn, o fall in the growth rate to 1.7 per cent from 2.1 per cent and both wages and prices rising by 8.5 per cent. Mr Dennis admitted that the

latest rise in the discount rate would hit investment as well as demand, but he also pointed out that rising costs would have hit industry even if fiscal policy had not been tightened. The central bank said the decision to raise the rate was also prompted by increases in Western Europe and Japan this outumn. The huge outflow of capital from the country over the past few months since the Government decision last January to allow unrestricted investment by Swedes in for-eign stock has been an added difficulty. In October the central bank recorded a record net purchase of SKr4.1bn in for-

eign stocks by Swedes. Yesterday's move provides a expect a tough budget next month from Mr Kjell-Olof Feldt, the Finance Minister, as the Government attempts to reverse the alarming economic

Greece trips Wide tax up Nato once again

By Judy Dempsey in Vienna

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A FRESH attempt by Nato at presenting a draft treaty to the Vienna conventional arms talks failed yesterday following presented by the city of the convention of the city of t following stremnous objections by Greece to the exclusion from arms reductions of the port from which Turkey invaded Cyprus.

At least two leading Nato countries argued at one point for the submission of a draft treaty without Greek assent, but they were eventually persuaded that breaking

western consensus would have set a dangerous precedent.

The draft treaty, whose submission would be an important psychological boost to the East-West negotiations on Conventional Forces in Europe (CFE), has now been referred back to the individual foreign ministers and to Brussels for further discussion.

At the root of the ministers in the conservatives and Socialists quickly reached agreement on the measures, they were delayed until both parties agreed to a Communist

the port of Mergit, form parties agreed to a Communist the south of Turket from which Ankara launched fix rises would be imposed next 1974 invasion of Cyprus and year.

The package also includes an income tax surchage for people who declared earnings totalling more than Dram last

had been partially papered over through the adoption by the nine Nato countries of ambiguous language on the Turkish reduction zone. This states that in the case

of Turkey, the area of application [for reductions] includes the territory of Turkey, north and west of a line running from the town of

line running from the town of Gazne to the sea.

The route to be taken from Gozne to the sea — whether it should be east of Mersin (the Greek view) or west of Mersin (the Turkish view) — is the point at issue. And it is that prejudicial interpretation of the language which has largely undermined Nato's draft treaty.

Several ways at resolving

Several ways at resolving the issue have been mooted over the past few days. Meanwhile, the Warsaw Pact is quiletly preparing to present its own draft treaty, probably before this round of the CFR talks ends on

increases in Greece

By Kerin Hope in Athens

GREEK CIGARETTE and alcohol prices rose by 20 per cent yesterday in an economic package adopted by the new all-party Government to trim the country's record public sec-tor deficit by Dr200on (£1.18bn)

over the next year.

Transport and public utilities charges were increased by an average 17 per cent, while petrol and road tax rose by 17 petrol and road tax rose by 17 and 25 per cent respectively. Mr. George Souflias, the Finance Minister, said the measures would increase by just under one point an inflation rate which is already expected to reach 15 per cent by the end of the year.

The Government has promised to reduce the public sector

income tax surcharge for peo-ple who declared earnings totalling more than Dram last year. Private sector companies will pay an extra 7 per cent tax on 1988 profits of more than Dram.

An extra Drioobn is to be raised by reducing the spending of state-owned corporations. A hiring freeze is already in effect, while overtime and travel for public sector employ-ees will be strictly controlled, according to a Finance Ministry directive.
The measures were announced as new figures

showed a sharply increased current account deficit for Janusry-October. According to the Bank of Greece, the deficit totalled \$1.95bn, up from \$594m for the same period last year. A 53.8 per cent increase in imports and a 19.1 per cent decline in restitances. From decline in remittances from Greeks working abroad con-tributed to a deficit of \$338m for October, compared with \$40m in 1988. Bank of Greece officials predict that this year's reach at least \$2.5bn.

FINANCIAL TIMES

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It's attention to detail. placement copies of the Familia the

EC jobless rate steady at 9.1% during October

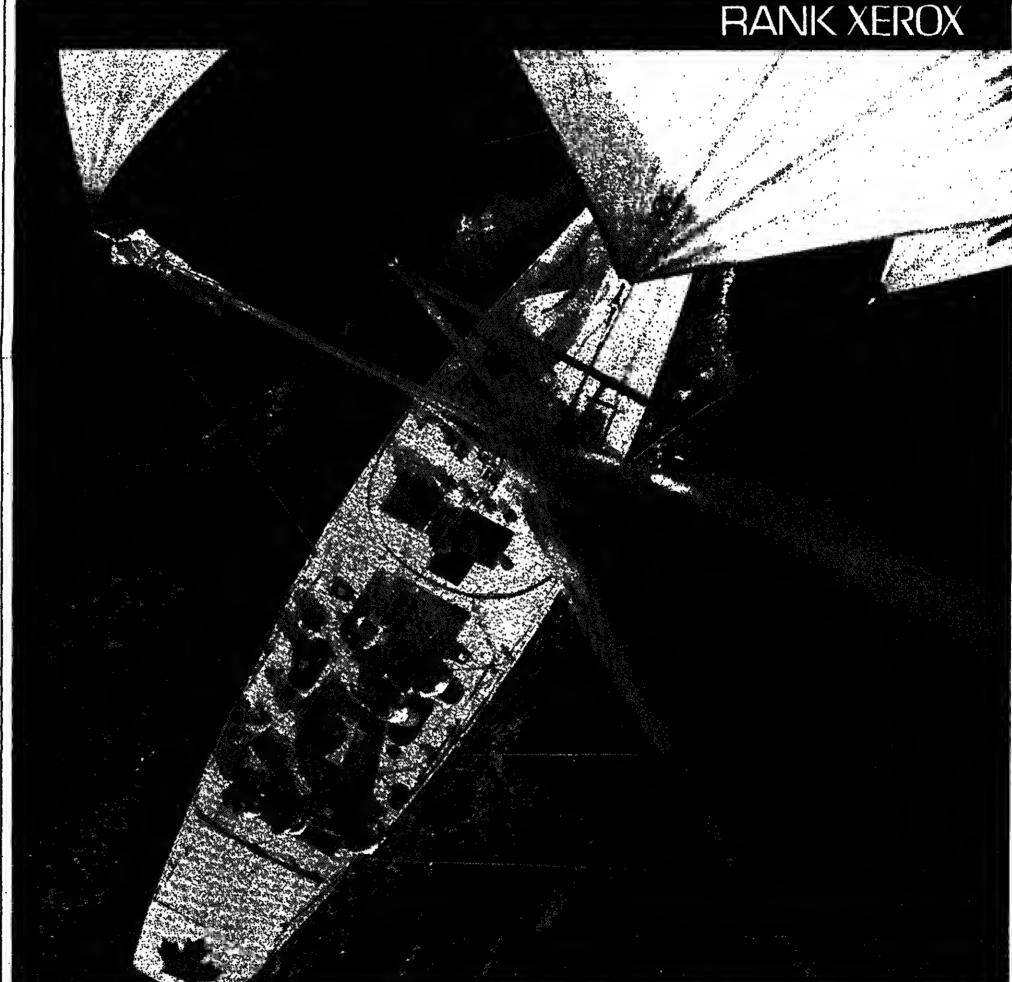
THE UNEMPLOYMENT rate in the European Community held steady at 9.1 per cent in October on a month-to-month basis, but was down from 9.7 per cent a year ago, the BCs statistical office Eurostat said

yesterday, Reuter reports from Luxembourg.

Some 14.Im people were reg-istered out of work in the Com-munity in September, the lat-est month for which absolute figures were available, it said. Eurostat said unemployment among men fell 0.7 points to 7.1 per cent in the 12 months to October, with bigger than average decreases in Britain and Spain, and small increases in

Spain, and small increases in Denmark and Italy. Uncamploymen among women also fell the same period, from 12.6 all to 12 per cent.

atorimally adjusted jobless of Affire highest in Ireland in October, at 16.9 Most spectrance and Italy were cent said table figures — 10.0 ling Palestin pectively. Luxen-Bank "if no lowest rate at 2.2 peace". upgrable figures eace". pparable figures.



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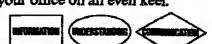
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CZECHOSLOVAKIA

Forum feeds hope to seeds of democracy

Judy Dempsey looks at traditions of freedom which refused to die

which have swept through Czechoslovakia have been called many things. The Revolution of the Theatre, so called after actors gave over their stages to striking students. The Gentle Revolution, because of the elegant and quiet way in which millions of zechs and Slovaks toppled the old grey men from power. The Happy Revolution, because of the way the changes tapped the wonderful wit and humour

the wonderful wit and humour of the Czechs.

But of all the revolutions which rippled through Eastern Europe this year, perhaps Czechoslovakia's can be the only one which can described as the "bourgeois" revolution.

For not only is it the one most likely to avoid the pitfalls already facing the Hungarian,

already facing the Hungarian East German, Bulgarian and Polish experiences. But at the core of the Obcanske Forum, the Civic Forum, set up three weeks ago, is the light of democracy. That light, snuffed out in three periods of the 20th century, has now been rekin-dled, much to the shock and

surprise of communits.

The light shone brightly after 1918, when Thomas G. Masaryk, the Republic's much-loved philosopher President, engendered in his countrymen

a deep sense of humanism and social democracy.

True, social democracy had emerged in the late 19th century and indeed had "infiltrated" the Czech Communist Party, so much so that it had a degree of support in the 1920s, precisely because it had repudiated democratic centralism, the basic tenet of orthodox

Such uncompromising ortho-doxy was in contrast to Masa-ryk's own cherished principles that the only starting point for a dignified national destiny was humanity itself, which, through education and enlightened upbringing, could stimu-late national creativity and national self-confidence. But as he guarded the fledg-ling democracy, Klement Gottwald, Moscow's choice in rid-ding Czech communism of its social democratic traditions, purged the Party in 1928-29 and imposed Leninist norms among its ranks. The first light of social democracy had been extinguished.

Yet, the Republic remained democratic and at a time when democratic and at a time when all its neighbours, Germany, Hungary, Poland, and beyond, Spain and Italy, were succumbing to the diktat of fascism. But by 1938, thanks to the betrayal of Czechoslovakia by the Munich Agreement, it was pushed into the Nazi net.

Another light of social Another light of social democracy had faded. But it was to emerge again after the Second World War.

Despite the Leninisation of the party, the old social democratic traditions reared their heads again. But Moscow's commu-nists were in the ascendancy. After the February coup of 1948, many communists with social democratic inclinations were purged, imprisoned or

But what is remarkable is that the communists could not completely extinguish this bourgeois flame. Not even during the frightening Stalinist period. After Stalin's death in 1953, as if from nowhere, those bourgeois/liberal communists who had survived, undged their colleagues in the insti-

the business to write.

By the late 1950s, the seed of the Prague Spring – the reform movement which had attempted to give socialism a human face - had been firmly implanted by the lawyers. It was they who brought the country's social democratic traditions out of internal exile.

It was like pouring water on parched flowers. The 1960s lossomed as Anton Novotny, the party leader, grew increas-ingly uneasy. People could again read and talk openly about Franz Kafka and Karel Capek, their great literary heros. But, again, as if their was something fateful about the figure eight, the tap was abruptly turned off by Soviet-



led Warsaw Pact tanks which crushed the Prague Spring on the night of August 21 1968. Why the period of normalisation - an attempt to re-impose Soviet-style communist rule over the country - was so harsh, is partly due to the regime's determination to

stamp out once and for all the remnants of social democratic traditions. But this time, the Com-munist Party of Czecho-slovakia, then led by Mr Gustav Husak, made terrible hlunders.

The party expelled 500,000 social democratic-inspired reformers. The party thus became a bastion of conservares, which, unlike Hungarian or Polish communists, was unable to promote either the language of reform, or indeed the personnel to push through reforms when the Soviet leader Mikhail Gorbachev came to power. While the Communist Party

cut itself off from society throughout the 1970s and 1980s, the opposition, deeply ingrained with social democratic and humanistic values, retained the country's political and cultural traditions through

Playwrights, such as Mr Vaclay Havel, the doyen of the opposition, kept the light and hope burning through plays. Mr Vaclay Maly, the banned

priest, maintained the spiritual beacon. The indefatigible Mr Jiri Diensthier retained the skills of organising. The Institute of Forecasting, the eco-nomics brain-trust of the nation, kept up a barrage of criticism and reports about how the communists were ruining the economy.

Thus, when students marched on November 17, the disparate elements of the country's traditions, combined with its civil society, finally merged into the Civic Forum. Unlike the New Forum in East Germany, or Hungary's Democratic Forum, the Civic

Forum has three distinct It has a hard core of experienced writers and lawyers which form an effective leader-

Second, Civic Forum is highly democratic, tolerant and digmfied which, unlike their Hungarian counterparts, New Forum, are not biting at the bit

for power.

Above all, Civic Forum can fall back upon its country's democratic traditions.

Although the younger generation have never read Masaryk's the fact that posters the fact that posters the fact that posters after the Soviet-lander. Although the younger genera-tion have never read Masaryk's writings, the fact that posters of him are plastered through-out Prague is a testimony to the continuity of Czechoslothe continuity of Czechoslovakia's democratic experience. This time round, it may not be

Socialists find a voice for protest and eye for change

Leslie Colitt in Prague speaks to the leader of the Socialist Party

existence of Mr Bohamil Kuchera, the long-time leader of the tiny Socialist Party, until last November 19 when the socialist newspaper, Svebodne Slovo, printed a frontpage attack on the brutal crackdown by the communist leadership on the pro-democracy student demonstration two days earlier.

two days carlier. Today, Mr Kuchera's party

Today, Mr Kuchera's party plays a pivotal role in the stampede toward democratic government in Prague after 41 years of communist rule.

The Socialist Party, which the 65-year-old politicism has ied since 1959, has gained remarkable popularity despite its past role as a willing accomplice of the communists.

Mr Kuchera admitted that Mr Kuchera admitted that he remained silent for decades "not revealing my disagres-ment with the Communist Party." He has come under heavy fire from his 20,000 members for again manocuvr-ing the party into a lop-sided coalition with the communist Prime Minister, Mr Ladislav

The opposition Civic Forum has also urged him to seek more seats for the two noncommunist parties, his own and the Christian-oriented

People's Party. Civic Forum has called for civic Forum has called for mass demonstrations and a general strike next Monday if the communists fail to relinquish several cabinet posts.

"I think a compromise can be reached if the present (overwhelming) communist majority is lowered to a small majority or a 50.50 habance." majority or a 50-50 balance," he said in an interview with the Financial Times.

invasion of 1968, to step down. before the end of the week.
A heavy-set, florid man,

with the self-useurance of a politician 30 years in office,

Were even aware of the existence of Mr Bohumil could become the nucleus around which a non-commanist socialist government would be formed after the first

free elections since 1948.
He expected the elections would take place by next June or, at the latest, October, which was the date advocated which was the date anyocause by Civic Forum. "We are ready for a coalition with everyone whose concept of socialism, humanism and democracy is the same as ours. But this can only be decided after the elections," he emphasised.

This amounted to a rebuilt to Civic Forum's offer this week

Civic Forum's offer this week of a coalition with the social-ists and the People's Party to

wean them away from Mr Ada-mer's Government.

But the socialists regard the communist-dominated Govern-ment as a mere transition to democratic rule. In an ironic reversal of the situation in 1948 when the communists swiftly co-opted the socialists and converted a democratic system into Stalinist rule. Mr Kuchera's party is, in effect, using the communists to dis-mantle their control of the

The socialist chairman regu-larly meets the new leader of the Communist Party, Mr Karel Urbanek, but the rela-tionship is no longer that of a subservient party to the mighty communist machine. Instead, the badly discredited Communist Party now desperately seeks some credibility from its association with the socialists.

"I think confidence in the Communist Party has sumit very deeply. The leadership of the Party must realise it is necessary to return to modern times," he stated.

His task was to guide the Socialist Party up to its next congress in April and to then turn it over to a new younger leadership in time for the elec-tions. "It will end my political career," he noted in the satisfled manner of a man looking. forward to gracefully bowing out of a closing era.

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BUT HE'S SEWING UP A DRAL IN MANHATTAN

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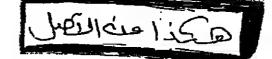
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Iraq says

By Victor Maliet, Middle

IRAQ announced triumphantly

a rocket capable of putting sat-

ellites into space, thereby ful-filling the first phase of its

Western officials immedi-

ately expressed concern about

the large size of the missile, which suggests it could carry a

nuclear or chemical warkead, but they said it was unlikely that Iraq had actually fired

anything all the way into space

If it had done so, there would

be renewed fears in Israel, Tehran and elsewhere about Iraq's

advanced missile manufactur-

ing capabilities and its regional

ambitions.

Details of the test were

unclear. Mr Husseln Kamel, Minister of Industry and Mili-

tary Production, told President Saddam Hussein that the

Anhar space research base west of Baghdad on Tuesday.

according to the official Iraqi media. He said the rocket was

a three-stage system weighing 48 tonnes and measuring 25

metres long.

Mr Kamel, a son-in-law of the President, is one of the

most powerful men in Iraq, but has been under intense pres-sure to instify the country's

beavy spending on missile research and development.

The superpowers and the other industrialised nations,

meanwhile, are equally deter-

mined that Iraq should not obtain the sophisticated mis-sile technology it wants, for

fear that President Hussein would be tempted to attack

Israel or Iran or otherwiso destabilise the Middle East, It may be no coincidence

that the Iraqi rocket was

launched on the same day as a

meeting in London of officials

responsible for the Missile Technology Control Regime,

East Correspondent

rocket

PLO faces ban | Coup-mongers live on US-brokered peace discussions

Maguid, the Egyptian Foreign Minister, said yesterday in

Tunis, where the PLO is head-

quartered, that Egypt had con-sulted the PLO before replying

same the PLO beare replying to Mr Baker.
However, there have been suggestions that Egypt has persuaded the PLO to accept remaining in the background to order to achieve a break-through

Assuming that Mr Baker, Mr Maguid and Mr Arens do meet

in Washington, the most urgent issues will be to agree who will make up the Palestinian delegation to talks with Israel and exactly what will be continuous.

on the agenda.
Within Israel, these issues

are subject to sharp disagreement between Mr Shamir's

right-wing Likud party - a sig-nificant part of which is

against the talks at all - and its more conciliatory Labour coalition partner.

PLO officials in Tunis yes-

e PLO officials in Tunis yes-terday repeated their insis-tence on a full role to all stages of the peace process, and expressed fears that the planned meeting between the US, Israel and Egypt would marginalise the PLO, writes Lamis Andom in Tunis.

Some Palestinian officials

are suspicious that Egypt, which has been pressing them to accept the Baker plan, might have distorted the PLO's posi-

tion. The PLO would not be

obliged to adhere to any deci-sions reached at a meeting

which its representatives did

not attend. We retain our right to form

our delegation to the suggested Israeli-Palestinian talks and to

define the Palestinian position

at the meeting," said one PLO

The PLO has demanded that any Palestinian delegation to the dialogue should represent

the organisation, and rejected. US, Egyptian and Israeli inter-

vention in naming the delega-

By Hugh Carnegy in Jerusalem

ISRAEL yesterday signalled its readiness to proceed with USreamess to proceed with Us-brokered efforts to establish israeli-Palestinian peace talks, but made it clear it was doing so on the understanding that the Palestine Liberation Organisation was being kept out of

Washington announced on Wednesday that Egypt, like Israel before it, had accepted, with conditions, a five-point proposal by Mr James Baker, the US Secretary of State. In an effort to convey a

sense of momentum, the State Department also published the Baker plan on Wenesday. Though most of the detail has already leaked out, one of the points would allow Palestinian representatives at the talks to raise "issues that relate to their opinions on how to make the elections and negotiating process work."

The next step is intended to be a meeting in Washington between Mr Baker and the

In a carefully worded reaction, officials in Jerusalem said Mr Yitzhak Shamir, the Prime Minister, and Mr Moshe Arens, the Foreign Minister, believed it was possible "to continue and progress with the peace

Israeli and Egyptian foreign

But the officials stressed that they did so only because their key condition of excluding the PLO was upheld.
"The US made it clear to Egypt that it could not accept

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M.

that Egypt would act as a post-man for the PLO. Egypt made it clear that it was not acting as such and will not do so," the Israeli officials

The success of the US effort depends on somehow reconciling the Israeli position with the PLO's insistence that it must have a say in any peace

Notwithstanding the Israeli

to plot another day

Roger Matthews on why Philippines army rebels could claim a mere 'time out'

A TTEMPTED coups against the Philippines Government of President Corazon Aquino have become less frequent but progressively more serious during the course of the

past four years.

The sixth came perilously close to success, and senior military officers loyal to Mrs Aquino concede that without the intervention of US F-4 Phantom jets they would not have been able to regain control of the air - or, by exten-

sion, the country.

In the next breath they also concede that there cannot be any guarantee that there will not be another coup attempt, or that next time it will not be success-

"It would be like me assuring my wife that I would never drink beer again," said Brigadier General Oscar Florendo, the Army spokesman, with that mixture of humour and honesty which both charms and as offer series. which both charms and, as often, exasperates those trying to help the Philippines chart a more stable future.

And the main reason why that future remains so uncertain is that, as on previous occasions, no one will be seriously occasions, no one will be seriously occasions.

ously punished for attempting to over-throw the legally constituted government, or for killing dozens of people in the process.

"Surrender or die," Mrs Aquino told
the rebels on the second day of the

coup. There were people who died - mostly civilians. And eventually the mutinous troops swaggered back to bar-racks, flaunting their weaponry, and cheerfully sbonting "time ont" to Several of the officers known to have

participated to this attempt also took part in the coup attempt of August 1987. The toughest sentence to be handed down on those who have been tried from the last batch of rebel officers was 12 years to jail, but the recipient, who would anyway have been living in some comfort, has escaped. But these officers, not least because of their penchant for appearing on television, are the only ones who could not escape being

Of course, apart from these people known to the authorities, there is a constitutional opposition to Mrs Aquino which – because of the relative com-pactness of the top echelons of Filipino society - has close ties to the military. Take the controversial Senator Juan

defence minister under both the late President Ferdinand Marcos and Mrs Aquino, he is credited with being the inspiration and father figure to the middle-ranking officers who established the potent Reform the Armed Forces Move-ment (Ram). Those officers, such as Colonel Gregorio Honasan, who was part of both the latest and the 1987 coup attempts, have been historically close

But Mr Enrile, who to the past few years has also built up an impressive business empire, has been chosen to be a member of a committee set up to investigate the causes and perpetrators

probably be looking at is Eduardo Coju-angco, a close and wealthy associate of Mr Marcos, who returned unexpectedly to the Philippines a couple of weeks ago

from the US.

Mr Cojuangco faces a series of criminal charges related to earlier business activities. He fled from Manila on the same aircraft as Mr Marcos and had until recently been denied a new passport to return home. Mr Cojuangco happens to be a first cousin of Mrs Aquino and was close to Mr Enrile when they were both intimately involved in the were both intimately involved in the

were both intimately involved in the highly lucrative coconut trade.

Then there is the scarcely less curious case of Salvador Laurel, the Vice-President of the Philippines. While the coup attempt was at its height he said from the safety of his hotel in Hong Kong that Mrs Aquino should consider her future and that he would be ready to serve in a military government "if it was for the good of the country". country".

Mr Laurel said be had nothing to do

with the coup attempt, although he added that Mrs Aquino was quite unpo-pular and Col Honasan very popular. Some members of Congress would like Mr Laurel to be impeached for sedition, but none of them thinks it is likely to It is against this background that Mrs

Again will again be seeking in the coming months to establish some form of authority. There are those urging her Others urge her to be conciliatory to order to avoid widening and deepening the all too obvious fissures in the military.
As dawn broke over the financial dis-

trict of Makati yesterday, the final ing to hear Gen Enrile dismiss sugges-



Rebel troops swagger back to their barracks from Manile's business district

stages of the "return to barracks" agreement was being negotiated between the rebels and the loyalists. Heading the government side was General Arturo "Boy" Enrile. Facing him across the table was Captain Danny Lim of the Scout Rangers, When Captain Lim married last year Gen Enrile was a "ninong" at the ceremony, an honoured role best translated as "godfather" it was therefore not too currents. ther". It was therefore not too surpris-

tions that he was asking the rebels to

surrender.

"There is no such word in the Scout
Rangers' vocabulary," he proudly
declared. "We are requesting them to go
back to barracks to await the disposition of their rebellion,"

The happy thing for military officers in the Philippines is that while govern-

ments may be made or broken, the officers seem guaranteed to end up on the

The MTCR - formally estabished in 1967 and adhered to by the US, Japan, West Ger-many, France, Britain, Italy, Canada and recently Spain – is designed to limit missile pro-liferation in the developing world by restricting exports of sensitive equipment. MTCR signatories have been particu-larly concerned about Irag's efforts to develop a "Condor 2"

missile in collaboration with Argentina and Egypt. "We achieved a complicated scientific leap on Tuesday, December 5, when we successfully tested the launching of a e rocket to space," Mr Kamel was quoted as saying by Baghdad Radio.

Correction

Indonesian loan

Indonesia's \$500m syndicated

First challenge for Jordan PM | Iran reduces

JORDAN'S experiment with democracy is facing its first big coveted.

Brotherhood from the posts it decision to appoint some mindemocracy is facing its first big democracy is facing its first big coveted.

challenge as Mr Mindar Badran, As a former Prime Minister

more than 48 difficult hours first place as a counterweight this week to form a govern to the leftists. demands from the infinential Moslem Brotherhood for key portfolios - including educa-tion - following its success in Jordan's first general election in more than two decades. Now he has to confront the Brotherhood's opposition to some of his cabinet choices.

The Brotherhood won 20 seats and was counting on the support of a dozen Islamic independents in the 80-seat assembly, making it the single most powerful group.

Mr Badran, however, caused

the first crack in the Islamic bloc by appointing six Islamic deputies while excluding the

the new Prime Minister, begins for two terms between 1977 and his struggle to secure a parisains struggle to secure a parisains the Brotherhood to It took the astate Mr Badran increase its influence in the

to the previous unpopular gov-ernment of Mr Zaid Rifai who was replaced in April after violent public protests — and his declared war against cor-ruption have won him support

Despite being a former intelligence chief. Mr Badran also appears to have been pushing for a reduction of restrictions on organised politics since his appointment as Chief of the Royal Court in September. Mr Badran could face opposition not only from fund talists but also from a coalition of leftists, nationalists, and lib-

erals who have criticised his

government. However, in his-letter of appointment to Mr Badran, King Hussein instructed the government to continue liberalisation by lifting some restrictions on the press and cracking down on corruption - both likely to be

> Mr Badran's appointment has raised speculation about the future of relations with Syria. In 1985 King Hussein had to admit apologetically that under the previous Badran regimes, there had been location supers for Meelers. Jordanian support for Moslem Brotherhood activities against

Relations with Damascus are already lukewarm because of differences over Lebanon and Meanwhile Mr Zaid Ben Shaker, the former Prime Min-

ister, has been reappointed Chief of the Royal Court after supervising the elections.

dollar rate

IRAN is reducing the cost of dollars sold to importers by about 18 per cent, Mr Mohammed Hosseln Adeli, Central Bank governor, amounced on Tehran radio.

The move, which amounts to an upward revaluation of the rial for some purposes, is part of efforts to attract currency trade away from the black "competitive rate" introduced

two months ago.

It should also help curb inflation by making imports cheaper. The new rate of 800 rials per dollar will take effect tomorrow.

The "competitive rate" applies to imports by state-reapplies to imports by state-le-lated enterprises and pur-chases by private business-men. It started at 1,000 rials to the dollar on October 8 and has been set recently at 975 rials by the Central Bank. The official rate, used for govern-ment dealings and subsidised basic commodities, is about 72 rials to the dollar.

Pretoria to cut length of draft

SOUTH AFRICA is to halve run arms manufacturer, said

compulsory military service from next year, in a move which could substantially reduce defence spending. Mr F.W. de Klerk, the South African President, said yesterday that the reduction in military service from two years to one was made possible because tion in southern Africa.

National military service, which is compulsory only for white males, has proved increasingly unpopular in recent years and has been con-demned by business leaders as a drain on the country's limited pool of skilled labour.
Business organisations yesterday welcomed the move.
The number of conscientious

objectors has risen sharply since the mid-1980s, when troops began to be used extensively to suppress unrest in black townships. Mr de Klerk, speaking yesthe Government also planned other military cuts, including closing some units. He gave no details but Business Day, the Johannesburg financial daily, said last week the Government planned to cut the defence budget by as much as R1.5bn (\$577m), or by 15 per cent. The final withdrawal of Sonth African troops from Namibia, which was completed

last month as part of a UN-sponsored peace plan for the territory, should greatly reduce military spending.
Pretoria believes the withdrawal of 50,000 Cuban troops from neighbouring Angola will

make an important contribution to regional stability.

The war against Swapo, the
Namibian independence move-

ment, which involved cross-border raids against Swapo bases in neighbouring Angola, had proved a great drain on Pretoria's budget.

Several black organisations,

divided over Pretoria's reforms, have decided to boy-cott a hig anti-apartheid con-ference on Saturday, Renter reports from Johannesburg. The latest group to pull out, the National Council of Trade

Unions (Nactu), said yesterday that ideological differences with other organisations pre-vented it from taking part. Nactu is the second-biggest black labour federation in

South Africa.

Other leftist groups, such as the Pan Africanist Movement, have already said they will not attend. Inkatha, the moderate Zuln movement, was also not expected to be present.

Nactu's main objection is the presence of leaders of tribal homelands at the conference.

The homelands, quasi-autonomous territories created by Pretoria, are condemned by radicals as extensions of apart-

loan signed last week in Hong Kong is being led by a gronp of 13 Japanese and European banks and not JP Morgan, the New York bank, as reported in some editions of Tuesday's Financial Times. J P Morgan is leading a \$550m loan syndication for Freeport McCoran's copper mine development in Indonesia.

Brutality and hardened attitudes mark end of intifada's second year

Israeli public fears of Palestinians tie the politicians' hands and leave the army to cope with the resistance, writes Hugh Carnegy

AEER Hawash, a 17-year-old Palestinian member of the "Red Eagles", a notori-ously violent gang from the West Bank town of Nahlus best known for its brutal executions of alleged Arab collaborators, made the most of his moment of fame when his Israeli army captors handed him over to local television for motivation for motivation to the state of th Israel television for an interview last weekend.

With cool self-assurance, he said he had no regrets about the eight fellow Palestinians he claimed to have killed by hand he did not like using guns, he said. The people had to be "purified". One of his victima was his coursin. "I that has you." was his cousin. "I tied her up. I blindfolded her and I smashed her head with an axe."

Such chilling bravado is doubtless not unique in hitter conflicts such as the Palestinian uprising in the occupied territories, which reaches its second anniversary tomorrow. The Palestinians themselves have plenty of tales of Israeli brutality from the past 24 months. But Jaber Hawash's performance served as a lightming rod for the mixture of fear, suspicion and hatred many Israelis feel towards the Palestinians after two years of

"Did you see that terrible interview? What he did to his own cousin? And these are the people we are supposed to deal with," exclaimed a Jerusalem

Throughout the intifada, egardless of the perception where of an unrelenting raell "iron fist" against the electiniana, inside Israel there as been a persistent tendency

to see the uprising as a threat in which Jews are ultimately the victim. Concern about Israeli troops shooting dead Palestinian children tends to be eclipsed by things like the Hawash interview.

Opinion polls show a hefty majority of Israelis believe the Arabs are capable of inflicting a second holocanst. The first public priority has been to put down the uprising and steer clear of Arab areas and of Arabs generally.
In an analysis to late October of recent trends, Hanoch and Rafi Smith of Jerusalem's

Smith Research Centre con-cluded that incidents such as the suicide attack in July on a Tel Aviv-Jerusalem bus, which killed 16 Jews, and the recent killed 16 Jews, and the recent spate of grisly collaborator killings had hardened attitudes. Based on the findings of their latest six-monthly poll, they detected a reversal of a trend of a cautious willingness to make concessions to the Palestinians. Between March and September, support for a settlement based on exchanging land for peace slipped from 53 to 48 per cent.

to 48 per cent.
At the same time there was a significant decline in the minority who felt Israel could live with a Palesthian state in the territories and in those prepared to accept as genuine conciliatory statements by Mr Yas-air Arafat, the Palestine Liberation Organisation leader. Most spectacular of all 52 percent said they favoured expel-ling Palestinians from the West Bank "if no way is found to

Tunisian riot police fought in the centre of the capital yesterday with Mosle willtants demonstrating in support of the Palestinia uprising, Reuter reports from Tunis, Several hundred demonstrators waving their fists in the air and shouting, Israel is the enemy of God." marched down the main shopping street, Habib Bourguiba Avenue, until the

police fired tear gas to disperse them. Witnesses said police fought hand-to-hand with some of the demonstrators and there were some injuries on both sides. There was no official word on the arrests but officials said the police broke up the demonstration because it was not authorised. Police arrested witnesses said. Tunisia has an influential Islamic movement which has so far been denied a role in political life. Thousands of militants were arrested in the last years of president

to explain the highly circum-spect approach of the Likud-Labour coalition Government towards entering negotiations with the Palestinians. The Likud party of Mr Yitzhak Shamir, the Prime Minister, instinctively inclines not to make concessions and sees little public pressure to do so. The more conciliatory Labour These attitudes would seem

Habib Bourguiba but Ben

Ali set them freed when he

came to office.



Israeli police disperse Arab women who gathered in Jerusalem to mark the second anniversary of the Palestinian uprising

Party feels public opinion could swing dramatically if the right opportunity for peace presents itself, but it has so far-lacked the confidence to force Mr Shamir to choose between softening his stance or the reak-up of the coalition.

It is a role the IDF has never been entirely happy with. Its break-up of the coalition.

has been to leave the main bur-den of coping with the intifada to the Israel Defence Force. "The Government has decided not to decide what to do with the West Bank and Gaza," commented an officer.

doctrine remains that its primary concerns continue to be the perceived external threats from its heavily armed Arab neighbours - notably Syria and from terrorist incur-

Mr Yitzhak Rabin, the Labour Defence Minister, said in a number of interviews this week that the authorities had succeeded in greatly reducing the scale of violent demonstrations in the territories - although he acknowledged the uprising has not been extinguished. This line does not at first sight square with the fact

that a large number of those killed this year were collabora-tors executed by fellow Pales-tinians. But it is also true that the army has continued to use gunfire against the smaller, more confined incidents it now typically faces. typically faces.

The army does not say it has suppressed or ever will suppress the uprising completely. It acknowledges thet, at least politically, the intifada is very much alive. But it feels it has gone a long way to reduce the violence. At the same time, IDF officers insist that it has leaved to come constitutelly.

that the numbers being killed and wounded in the intifada

- the total of Palestinians dead is well above 700 - have

almost unbroken regularity

The army is quick to point out

learned to cope operationally, now spending no more than 4 per cent of the total defence budget on the intifada. In the end the real point is and here the army's disa-vowal of a political role looks a little disingenuous - that the cost to it of doing so has not outweighed its attachment to the territories. "Nothing has happened to change the thinking of the IDF of the strategic importance of keeping the mountain ridges and deploying the IDF in the territories," said an anthorised army officer. Nor is the IDF keen to be seen by its Arab foes to have been weakened by the uprising. If we withdraw under the pressure of this, the meaning is so earth-shattering that we have first to make it clear that we can control the situation." the

AMERICAN NEWS

US consumers positive over economic outlook

By Anthony Harris in Washington

US CONSUMERS remain fairly confident about the economic outlook, but their spending plans are soft, especially for cars and consumer durables. This finding from the

November consumer survey by the Conference Board, which covers some 5,000 households, suggests that the strong rise in personal saving marked in recent mouths will be sus-tained. Demand for consumer credit also seems like to remain at its very low recent

The confidence index, which measures perceptions of economic conditions, fell by 2.7 percentage points to 114.3. This is its lowest level for a year, but it remains strongly posi-

However, there are growing doubts about bow long present conditions, which are overwhelmingly perceived as positive, can be sustained. While a majority of Technology. majority of respondents expressing a view expect some improvement, less than a quarter were prepared to express any view, and the index of future expectations fell to 102.9, down 3.5 per cent from

Spending plans, by contrast, softened very sharply in the mouth. The percentage of respondents planning to buy any major household appliance fell from 31.1 per cent in Octo-ber to 24.4 per cent, while plans for buying new cars fell from 3.7 to 3.1 per cent.
Only the used car market seems likely to get any benefit from the money saved: buying plans rose from 2.2 to 3 per cent, which is in line with cur-

rent reports from care dealers. The consumer mood appears somswhat more confidant about the outlook for the whole sconomy than recent reports from industrial surveys would snggest, but the restrained buying plans underline the reports of soft market conditions contained in the lat-

"There are substantial differences between the PSDB and the programme of the Workers' Party [PT]," he told reporters. "But that is not going to stop we heading Lyle." est purchasing managers' survey last week. us backing Lula.

Nevertheless, it emerged that the long-hesitant Mr

Election

boost for

Brazilian

socialist

By Ivo Dawnay

in Rio de Janeiro

MR Luis Inacio Lula da Silva,

the socialist candidate in Bra-zil's presidential elections, yes-

tarday received a big boost for

his campaign, winning public backing from Mr Mario Covas, head of the Social Democratic

Party of Brazil. Mr Covas' decision – though

largely symbolic — is a setback for the centre-right front-run-ner, Mr Fernando Collor de Mello, who had also solicited his backing in a bid to shrug

off his opponents' claims that he is an arch-conservative.

Mr Covas, who won 8m votes in the first round of the two-phase contest on November 15

and supports a liberal eco-

nomic policy, may have diffi-culty in persuading many of

his middle-class supporters to back Lula. But his public stand will help the socialist candi-date to project himself as mod-erate and responsible.

Covas will not go so far as to join Lula on the platform at public meetings for fear of alienating his more conserva-

As the campaign moved into its last 10 days before the decisive December 17 poll, Brazilian electors could be forgiven yesterday for imagining Christmas had arrived early. Both candidates and their aides continued to woo the undecided tinued to woo the undecided with a series of promises intended to capture the flercely disputed middle-ground. In Rio de Janeiro, a left-wing

heartland, Mr Collor promised a hostile crowd that he would coutinue and extend a local community schools to the nation as a whole. Lula, meanwhile, recently

told worried husinessmen he would contain wage pressure in the early days of his government and not extend the state

The latest poll shows the gap between the two candidates narrowing slightly to 49 per cent for Mr Collor and 41 per

system is not yet decided, but is expected to include the CNN

news channel; ESPN, sports;

MTV, rock videos; movies, and

Mr David Chase, chairman

and chief executive officer of Chase Enterprises, based in Hartford, Connecticut, is a

Nazi concentration camp escaper who emigrated to the

US at the age of 17 in 1946. He is leaving for Poland tomorrow

to investigate real estate, insurance and banking ven-

The television project was warmly welcomed by Mr Jan

Kinast, the Polish Ambassador a member of the Polish resis

tance in the Second World War who was also held in Nazi con-

centration camps. He called the project proof that Poland

was on the road to "profound political and economic

Fra Fra confounds the Chilean pollsters

Robert Graham in Santiago ponders the success of the third presidential candidate

nuisance or the true voice of Chile: Francisco Javier Errazuriz has been cast in all these roles while stand-ing as the third candidate in Chile's presidential elections.

With a small organisation and even less political experience, Mr Errazuriz has proved the most effective comp tor of the campaign. His home-grown mix of paternalism, good humour and patriotic talk without reference to any party has touched an unexpected chord. "Fra Fra," as he likes to be called, is a wild card dis-

turbing the pack.
Mr Patricio Aylwin, the veteran Christian Democrat candidate of the 17 party opposition coalition, is still favoured to win an absolute majority in the first round on December 14. But if he fails, it will be because "Fra Fra" has stolen votes from both him and Mr Hernan Buchi, the former finance minister who is the government candidate. "Our own polls show Erra-zuriz has 27 per cent of the

vote, and if we go to a second round, he could win by picking up all those who went for Buchi the first time round -assuming that he does better than Buchi," says Mr José Antonio Cusino, his campaign adviser. Such projections are dismissed as wildly optimistic by the other two candidates polisters. Nevertheless, the Buchi camp admits he is caus-ing damage. Mr Buchi's highest current poll is around 27
per cent against over 55 per
cent for Mr Aylwin.
The career of "Fra Fra," a The career of "Fra Fra," a 47-year-old agricultural economist, reads like the personification of Chile's "economic miracle." He started off in farming in 1964, moved into agri-business, transport, then construction By the mid-1976s he was

ness, transport, then construc-tion. By the mid-1970s he was dabbling in financial services and had picked up the dealer-ship for Datsun and Nissan as well as other dealerships for foreign companies selling agri-cultural equipment. With the hulk of his invest-

ments in the booming export-oriented agricultural sector, ha



Aylwin: still favourite

rode the 1981-82 crash and was able to pick up the country's largest supermarket chain, Untmarc. He also became involved in banking and lat-terly in the rapidly developing pension fund business. His message is simple, even simplistic. He projects himself as the benevolent manager of a successful company in which all down to the coffee boy have a chance of rising to the top, if not of enjoying the rights of health and education in a Catholic society that honours the family.

The other two candidates

will also choose a new congress and senate. His support is coming from the lower middle class, whose increases have not benefited from Chile's economic principle.

take their political references take their political references from the past, or before 1973 [when General Pinochet seized power]. But Chile has not just changed socially and economically in the past 16 years — it has also changed politically. Traditional politicans do not automatically have the right to stand, a businessman can as well," says Mr Cusino of his protest.

protégé.
"Fra Fra" has capitalised on the way Mr Buchi was imposed on the right by General Pinochet. He also appeared more convincing than Mr Buchi when talking about extra resources being devoted to the poor's health and education needs. Mr Buchi, while in office, was known as the man who tightened the purse on such spending to promote broader economic growth. The chink in "Fra Fra's" appeal is the lack of any party structure, as these elections not benefited from these economic miracle, and from the more extreme elements on the right who mistrust Mr Buchi.

He has drawn further support by playing the outsider and the victim. Just as he have his compaign in May.

and the victim. Just as he began his campaign in May, the government intervened in the bank he owned. Banco Nacional, and he than suffered a heart attack. The government underestimated the damage he could cause to Mr Buchi and now it may be too late to sabotage him by questioning his business career.

In more general terms have represents a phenomenon seen elsewhere in Latin America the popularity of a man standing against the political establishment without any clear platform. "Fra Fra's" programme came out only this weak and reads more like the eccentric wishes of a businessman keen to become a patriotic man keen to become a patriotic philanthropist.

Argentine talks

with UK end on

California to limit car insurance rises

By Louise Kehoe in San Francisco

CALIFORNIA'S Insurance Commissioner has ordered a rate increase limit on car insurers as part of a new regulatory regime designed to implement Proposition 103, the "insurance revolt" ballot mea-sure passed by the state's vot-ers last year.

The "emergency regula-tions" imposed by the Insur-ance Commissioner on Tues-

day appear certain to prompt new challenges in the year-

long legal and regulatory dis-pute between the state and big insurance companiee over Proposition 103, which mandated a 20 per cent cut in car out the state.

Insurance companies have poured millions of dollars into efforts to challenge the statute, which for the first time brings state regulation to the largest car insurance market in the US, with annual premiums

of well over \$4bn. Consumers are angry that the cost of comprehensive insurance for an average family car in San Francisco and

Los Angeles is now well over

\$1,000 per year for drivers with a good record. In a move to placate consumer groups, the Insurance Commissioner, Ms Roxani Gil-lespie, barred the use of "terri-torial rating", by which insur-ers set higher premiums for

car insurance in urban areas of the state. Proposition 103 mandated an

end to the practice.

Although Ms Gillespie said the move was expected to lead to increased premiums for drivers in rural areas, she imposed "confidence-building" talks in a cap on rate increases to min-imise the effect. No car insur-ance premium can rise in one national consumer price index for the previous year.

positive note By Gary Mead . . in Buenos Aires

DIPLOMATIC and military staff of Argentina and Britain have concluded two days of "confidence-building" talks in Montevideo, aimed at eliminating potential sources of conflict between the two countries in the South Atlantic.

The Uruguay meeting, part of a series initiated in New York in August, supears to have passed off without any unforeseen development. It paves the way for a further session in Paris on December 18,

sion in Paris on December 18, where the main subject will be fishing. A further high-level meeting is planned for February in Madrid, which it is thought is likely to result in restoration of full diplomatic relations, broken since the Falklands conflict of 1982. The Montevideo talks ended The Montevideo talks ended, with a three-point communi-que, which included the state-ment that "the meetings took place in constructive and cor-dial spirit and both delegations reaffirmed their desire of advancing the normalisation of .Anglo-Argentine relations".

Mexican PRI accepts loss of Morelia municipality

By Richard Johns in Mexico City

THE RULING Institutional Revolutionary Party (PRI) has recognised the loss to the cen-tre-left Party of the Democratic Revolution (PRD) of Morelia, capital of Michescan, in last Sunday's municipal elections in which the occupancy of 130 town halls was at stake.

In contrast to its customary practice of immediately announcing a sweeping vic-tory, the PRI only claimed to eve won 54 of the municipalities by Wednesday, although Mr Angel Guerrero Mier, a member of the PRI's National Executive Committee, pre-dicted that its victories would total 60 to 62 by the time the final results had been verified. The PRD led by Mr Cuanht-

emoc Cardenas claims to have won at least 60 of the townships and the usual post-electoral wrangle seems inevitable. Yet the change of PRI style has generally puzzled political

observers. The cynical and probably correct view is that in an exercise in "selective democracy," the ruling party feels that it can make conces-sions following what was gen-erally regarded as a massive fraud in the votes for the state

egislature on July 2. Repeat of the widespread ballot rigging employed then, which resulted in the occupa-tion by PRD supporters of 70 out of 113 town halls could meanwhile lead to an eruption of violence.

For the Government that would be a grave embarrass-ment following the violent conof the PRI and members of the National Action Party in Culla-can, Sinaloa, last week after the final award by the electoral commission there of the may-orship to the PRI candidate in a poli held as long ago as Octo-ber 8.

Colombia reels from latest drugs war blow

A TOTAL of 188 people have died in apparent drug-related violence since the government of President Virgilio Barco began its drive to rid Colombia of the cartels believed to be responsible for most of the cocaine smuggled into the US and Europe, Reuter reports from Bogota. In the latest attack 52 people

were killed in a bomb blast outside the headquarters of the secret police. It was the most devastating ground assault against the government since it embarked on the war against

the drug cartels in August.
Wednesday's explosion also
wounded 653 people and
destroyed most of the headquarters of the security and intelligence agency. The head of the agency escaped death because he was protected by armour plating in his ninth-

"We are not going to allow ourselves to fall before the bloody terror of the narco-terrorists," President Barco said in an address to the nation which was relayed by satellite

will continue the fight; their war is against all of Colombia and democracy," he added. In Medellin, the northern Colombian city at the hub of the country's cocaine trade, seven more explosions were heard on Wednesday night, radio reports said, adding that

They will not defeat us; we

two of the blasts appeared aimed at evangelical protestant churches. El Tiempo, Colombia's big-gest paper, yesterday pro-claimed: "Narcos turn Bogota

into a Beirut." Wednesday's blast came less than two weeks after a bomb brought down an Avianca Boeing 727 jetliner, killing all 167 people aboard.

The latest explosion, consisting of 1,100 pounds of dynamics stashed in a truck, was touched off just outside the high-rise headquarters of the high-rise headquarters of the Department of Administrative Security (DAS), an agency in the front line of the drug war. It ripped off the entire eastern outside wall of the building and killed 11 DAS officials, the

WORLD TRADE NEWS

Poland and US unveil \$900m cable TV project

By Nancy Dunne in Washington

THE first US-Polish communications joint venture, a \$900m 20-year cable televibre priced at levels considered sion project, will bring Ameri-can news, sports and rock music programming to Poland

Chase Enterprises, a private-ly-held diversified US holding company, and the Polish embassy in Washington yesterday announced the project, calling it the largest cable television joint veuture in the

After three years of negotiation, Polska Telewizja Kablowa (PTK) is to begin phase one of construction in January, for 1.8m homes in Warsaw and Krakow. It hopes that the ser-vice will be available between June and September and expansion will follow in Gdansk, Katowice and Poznan The initial investment is estimated at \$270m. Mr Roger

control regime

CoCom, the Viscount said.

was now a "procedure" which is not legally binding. As

events in Eastern Europe

become clear, the procedure should be simplified and made "the joint responsibility legally of the EC" to reassure the US that Europeans are pre-

nared to abide by an agreed-

EC businesses which then

violate the rules would become

npon set of export controls.

subject to European law.

affordable to most Poles – from \$6 to \$8.50 a month. Repa-triation of profits is not considered a problem; most will be reinvested in Poland.

Chase's Polish American Cable Television will hold 70 per cent of the venture with 30 per cent, paid in zlotys, held by Poltelkab, a partnership of Polish state enterprises - including the Polish Postal Service, Telephone and Telegraph Com-pany, and Polish Radio and Television Productions Company - and the Warsaw and Krakow municipal govern-

Mr Freedman said the partners might seek underwriting protection from the US Overseas Private Investment Corpo-The programming for the

battle over satellite contract

Brazilian

By Ivo Dawnay in Rio de Janeiro

A FIERCE struggle is under way within the Brazilian gov-erament over a \$150m (£95m) contract to build the country's second generation of commn-

nications satellites. With the long-delayed deci-sion believed imminent, observers suggest the choice between Hughes, the Califor-nian enbsidiary of General Motors, and a consortium link-ing Spar of Canada with Matra

of France may well be decided on political grounds. Earlier this year, Mrs Caria Hills, the US Trade Represen-tative, intervened by writing to the Brazilian convergence to to the Brazilian government in support of Hughes. Opponents of the US bid argue that its price advantages do not com-

price advantages do not com-pensate for more generous concessions on technology transfer made by the Franco-Canadian consortium.

According to the Folha de São Paulo newspaper, Mr Antonio Carlos Magalhaes, the Communications Minister, is refusing to accent a report refusing to accept a report from the state telephone com-panies, Embratel and Telebras, strongly favouring Hughes. The report claims that the Spar-Matra proposal will involve real additional spend-ing of \$124m Interesting leables.

involve real additional spend-ing of \$134m. Intensive lobby-ing has been under way by both sides, with Brazilian com-panies lining up behind the contestants. Spar is under-stood to have wen the support of Mr Roberto Marinho, owner of the Globo TV empire and an associate of the minister.

El Al signs flight deal with Aeroflot

El Al. Israel's state airline, said yesterday it had signed an agreement with Aeroflot, the Soviet national carrier, to start echeduled flights between Tel Aviv and Moscow for the first time, Hugh Carnegy reports from Jerusalem.

Despite news agency reports from Moscow quoting a civil aviation official as denying a deal had been done, El Al said Mr Rafi Harley, its director general, had signed an agree-ment with Aeroflot's management in Moscow on Wednesday allowing initially for one flight a week by each airline.

BNL overshadows Rome-Baghdad talks seems to have limited the pos-\$1.3hn (£825m), about half the

By John Wyles in Rome

REVERBERATIONS from what has become known as the "BNI, Atlanta affair" appeared yesterday to have been an obstacle to the hoped-for regen-eration of commercial relations between Italy and Iraq.

A two-day meeting at minis-terial level of their joint trade committee failed to resolve the key problem, concerning the delivery of 11 naval ships ordered during the Iran-Iraq war and then blocked by an Italian arms embargo from 1986. The Iraqis had paid

cost of the order. Iraqi negotiators were reluctant to take delivery of all the vessels without updating and an additional contract for 10 naval helicopters. These issues are to be returned to a joint

working group. Italian sources admitted that overall progress had been limited by Iraq'a introduction of its demands for the payment of \$920m of credits improperly allocated by the Banca Nazionale del Lavoro's Atlanta branch bnt not yet

drawn down. Altogether \$3bn of credits were granted to Iraq from Atlanta without the knowledge of the BNL headquarters in a scandal being investigated by US and Italian authorities. The Italian government decided this week that it would not assume responsibility for any decision on the credits, which it told Iraq were a matter for BNL to resolve, despite

the fact that the bank is con-

This did not satisfy Iraq and naval ships was settled first.

trolled by the Treasury.

agreement to begin repayment, with interest from next year and with capital from 1992, of L1,000bn (£486m) of debts due to Italian companies. It emerged that Iraq is discussing possible new contracts with Italian companies for \$2.5bn and Rome made it clear that it would be ready to open fresh credits for such contracts providing the problem of the

sible results from the meet

The most positive was an Iraqi

Small gauge, big role for Alps rail

Anthony McDermott on tourism and trade hopes in Ticino canton

TOPES are being pinned on the development of a small railway line between Locarno and Domodossola in Italy to expand tour-ism in Ticino, the Italian-speaking canton in the south east of Switzerland, and to boost east-west transport links in the country.

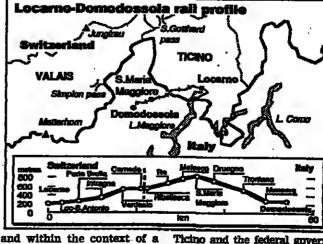
On the Italian side the nar-

row-gauge rails pass mainly through plains before snaking steeply uphill amid vineyards and chestnut groves to a peak at Santa Maria Maggiore. In Switzerland, it is know as the Centovalle railway - that of a hundred valleys – as it twists through tunnels and over deep gorges on audacionsly-con-structed bridges and viaducts. The line between Domodossola and Locarno is only 52km and takes, at present, 90 min-utes. It has no fewer than 346

curves, 34 stations, 83 bridges and 31 tunnels. Besides being spectacular, the ride has its charms. When the special carriage pauses on the Italian side in a siding at Trontano to permit the regular train to pass, the engineer has been known to shin up a lad-der to bring down bunches of dark blue uva americana grapes to provide sustenance for the rest of the trip.

The 32km on the Italian side is run by Società Subalpina di Imprese Ferroviarie (SSIF). The Ferrovie Autolinee Regionali Ticinesi runs the rest and the two companies co-operate closely through an inter-state

It is noticeable - and the Swiss are somewhat emug about this - that the automa-tion of points and maintenance are of a higher standard on their side. In the long term.



Swiss national project called Rail 2000 introduced in June this year, the privately-owned SSIF will be ready for a friendly takeover by the Swiss in the mid-1990s so that man-agement of the whole line can be under one board. Mr Dirk Meyer, the Swiss vice-director, has ambitions for

his railway. In the short term, one is to complete the upgrading of the tracks. This has already started and he hopes that, when it is combined with a new terminus in Locarno (to open in 1991), the journey time will be reduced by 10 minutes. Right new coaches and trains are being purchased at a cost of SFr47m (£19m) from Ateliers de Construction Mécaniques in Vevey (part of the Asea Brown Boveri group of Baden) for delivery from December 1991. The Swiss company is anomalous in that, although it has a private holding of only just over 7 per cent - the rest com-

ing from the communes of

Ticino and the federal government in Bern - it is classified as private. The railway sector

- the company also runs buses
and trams - is a loss maker.

Losses in 1988 amounted to
almost SFram. These are covered under the Federal Railway Law of 1957 by the Coverument and the canton. ermment and the canton,

It justifies its existence on many levels. The ratiway acts as a commuter link, although 70 per cent of its passengers are tourists. Their numbers have hardly expanded. In 1983 they amounted to 599,546, reeached a peak of 612,810 in 1987 and fell to 572,382 last year, The quantity of freight carried is negligible - about 90

tonnes a year.
Nevertheless, according to
Mr Meyer, it earns Locarno Mr Meyer, it earns Locarno through passenger transport about SFr9m a year. But, he argues strongly, besides the commuter and tourist traffic, the railway provides a useful link both with the major Simplen and Gotthard European

Swiss cantons of Ticino and Valats in the west It could, when the journey time is speeded up, help to pro-vide the swiftest route from Ticino to both Geneva and Bern, the capital, challenging sven Crossair, the national internal strike.

But Mr Meyer hopes to jus-tify and offset his railways.

rail networks and between the

losses not just through this losses not just through this role, but by making it a falcrum for regional tourism.

"Our marketing objective for foreigness going to Switzerland is to personale them that after the control of the contr seeing the Jangfrau and the Matterhorn it is valuable to see the southern part of the

see the southern part of the Alps," he says.

The landscape of the Italian Vigezzo Valley and the Contovalle is enough to justify this aspiration. The cable car (another of Mr Meyer's responsibilities) from Verdesto up the steep hillside to Base offers a devastating view of the river running through the control gorge and of the picknessus villages.

villages.

Mr Meyer wants travellers to break their journeys and take cable cars up the inflaties to enjoy the scenery. At he there is a remarkable church, dedicated to the Madonna ill Re, containing extraordinary pointings - dating back to the 18th century—and modern photo-graphs depicting disasters that have either just been avoided or proved fatal.

There is much potential And some idiosyncrasy. Mr Meyer, who will probably be in full charge from the beginning of next year, had doubts about his company's acronym. He has changed his mind. "It is, in its own way, unforgettable".

MPs back reduction of **Davignon urges** simplified trade CoCom export curbs By William Dawkins in Parls

By Nancy Dunne VISCOUNT Etienne Davignon, chairman of the European Round Table of Industrialists. MPs from nine European countries yesterday adopted a report calling for an end to many of the restrictions on has suggested that the EC adopt and guarantee enforcement of a simplified, transparsensitive Western technology exports to Communist counent export control regime on technology transfers to Comtechnology transfers to Com-munist countries.

Viscount Davignon, the for-mer EC Industry Commis-sioner, was in Washington this week meeting business lead-ers, representing the US and EC Round Tables, to discuss issues raised by the formation

The study, accepted unanimously at the six-monthly parliamentary assembly of the Western European Union (WEU) - which embraces the European Community minus Ireland, Greece and Denmark will be considered by foreign and defence ministers over the of a single European market, the General Agreement on next few months. Ministers will then decide, at a meeting next spring, whether to call on Tariffs and Trade Uruguay Round on liberalising trade, and developments in Eastern their governments to adopt the report's findings as policy. It calls for a complete review

of the export curbs administered by the 17 governments in CoCom, the Co-Ordinating Committee for Multilateral Export Controls, which aims to stop exports of militarily use-

ful technology to 13 Commu-nist countries.

The extraordinary developments in the Eastern bloc in recent months make CoCom's controls look like a "relic of the cold war," says the report, by Mr David Atkinson, a Brit-

ish Conservative MP. The assembly also agreed to hold a special session early next year to hammer out a broader reac tion to Eastern bloc political

To decide how to reduce its controls, CoCom first needs to carry out a fundamental reassessment of the state of Soviet technology, the assembly agreed.
It called for common rules

against those who try to cheat CoCom restrictions — already high on CoCom's own agenda and talks with Communist countries on getting effective on-site inspection procedures to check that freely traded Western technology is not being used for aggressive pur-

The forthcoming CSCE (Conference for Security and Co-op-eration in Europe) talks in Bonn next spring would be the ideal forum for discussing CoCom's future, said the assembly. In an amendment slipped in

at the last moment, the WEU assembly also called for West-

ern co-operation to stop the

sale of technology to terrorist

groups anywhere in the world.

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PLANNED LEGISLATION

TV code may be changed before becoming law

By Raymond Snoddy

THE Government made clear yesterday that it was prepared to consider changes to its new controversial broadcasting taken over for the first time: although the agreement of the new industry regulatory body the Independent Television hill-a hill designed to promote competition and choice hut which will also ultimately award commercial licences to the highest hidder in all but

exceptional circumstances.
Mr David Mellor, the Home Office minister responsible for broadcasting promised yesterday on the day the bill was published that it was not a hibited text.

"It is the best fist the draftsmen could make of it. We are certainly willing to listen," Mr "I would be astonished if the

bill doesn't have significant differences when it ends its parliamentary passage," the Home Office minister added. . The bill will provide for the

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creation of a new national fifth channel capable of reaching up to 70 per cent of the UK, three national national commercial radio networks and several hundred local and community radio stations. It will also allow broadcasting companies to be

Commission will be needed.

The Government's plans came under immediate attack yesterday from Mr Roy Hattersley, deputy leader of the Labour Party.

Mr Hattersley said the quality of British broadcasting

would deteriorate as a result of the Government intention to sell independent franchises to the highest bidder." There was nothing in the Government's quality standards about drama, documentary programmes, educational or religious pro-

Government changes .

The "sealed bid " procedure following a quality threshold seemed tailor-made for companies from other European Community countries, according to Deloities.

Government's new legal Bill allows for 'evolution'

THE Government gave the first indication that its planned reforms of the legal profession might not lead to major changes in the existing rights of barristers and solicitors to appear as advocates in the higher courts.

Speaking following the publication of the Courts and Legal Services Bill, Lord Mackay, the

Deloitte Haskins & Sells, the accountants and management consultants last night forecast a significant influx of foreign investment into the UK television industry as a result of the

By Robert Rice, Legal Correspondent

resolve the dispute once and for all by making specific rules. "Huge change in this area might not be right, Evolution may be a better way for-ward", he said.

Among the Rill's main pro-posals are measures to allow banks and building societies to do conveyancing and the estab-lishment of an Authorised Con-

they saw, they left engineering

By Nick Gamett

HAS there been a miracle transformation in managerial attitudes within Britain's manufacturing companies?
You mast be joking, says this
year's crop of UK engineering
graduates.

An independent survey of 1,850 final-year engineering students, almost all of whom have had work experience in companies, shows a deep-seated disillusionment with the way manufacturers

treat engineers. The status of engineers within those companies remained poor, middle managers were obstructive and hindered progress and salaries

were far too low.

As a result just 35 per cent of these graduates intended staying in engineering, according to Imperial Ventures (IVL), the company which cardial descriptions of the second of the

one of the most disturbing aspects of the IVL report was that of the one third of students sponsored by a manufacture.

dents sponsored by a manufac-turer, 44 per cent said their experience in their sponsoring company had tended to turn them off engineering.

IVL, whose report was spon-sored by a dozen large British companies including British Petroleum, GKN and Lucas, said one of the reasons for this was a perception that engi-neers were not given enough interesting or important pro-jects.

The report is upsetting for British companies because they are already facing great difficulties in recruiting engi-neers. Between 1985 and 1988 applications for engineering and technology courses fell by 22 per cent.

At the press conference to present the report yesterday, the way manufacturing com-

panies used engineers was defended

Mr Denis Filer, director general of the Engineering Council, agreed there were many problems with the status of engineers in the III but said Services Bill, Lord Mackay, the Lord Chancellor, the senior politician in charge of the judiciary, said the Bill provided the machinery for resolving the dispute between barristers and solicitors on rights of andience in the higher courts.

But he rejected a suggestion that the Government had missed an opportunity to engineers in the UK but said the students had some misconceptions about manufacturing.
They had not worked long enough in it to realise how many positive changes had occurred over the past 10

They came, Lloyd's business distinctions to end

By Patrick Cockburn

LLOYD's of London, the private insurance market, is to end the division of its business into the four traditional sectors of marine, non-marine, aviation and motor which it says has become a barrier to some types of insurance being placed in the market.

The change will take effect from the beginning of 1991 to enable syndicates to obtain the necessary underwriting exper-tise and to ensure that Lloyd's 31,000 members or Names are fully informed about the

change.

Mr Alan Lord, Lloyd's chief executive, said yesterday that the move will make it easier for clients to seek cover on a single policy for a wide range of risks cutting across tradi-tional market barriers. The market would also obtain greater flexibility in using its 211bn capacity.
Lloyd's originally developed

as an insurance market for shipping in the eighteenth cen-tury but has taken non-marine business on an equal footing with marine since 1903 and the aviation market has constituted a separate sector since

Over the years, however, the market barriers have never been absolute with marine syndicates taking a proportion of non-marine business. Insurance of energy risks is done by both marine and non-marine underwriters. Lloyd's brokers were yester

day generally in favour of syndicates being able to under write all types of risk, but cautious about the extra busi-ness it would generate. Mr David Rowland, chairman of Sedgwick Group, the insurance brokers, said that he saw the decision as part of a general long-term shift by Lloyd's towards greater sensitivity to the needs of clients.

However, underwriters at Lloyd's have been increasingly critical of the ending of traditional barriers which was opposed by market associations uniting underwriters in the four traditional sectors. The main objection to the rul-ing is that premium rates may be squeezed by hig syndicates looking for new business outside their traditional sectors. Small syndicates with speci-alised business could also be

Opposition presses charges of 'sweeteners' in Rover sell-off

By Kevin Done, Charles Leadbeater and Raiph Atkins

ADDITIONAL "sweeteners" were involved in British Aerospace's takeover of Rover last year, including raising the limit on foreign ownership of BAe shares, Mr Gordon Brown, Labour trade and industry spokesman, claimed yesterday.

As the opposition intensified its pressure on the Govern-ment over its handling of the Rover takeover, Mr Brown disclosed copies of confidential letters between Lord Young, Secretary of State for Trade and Industry, and Professor Roland Smith, BAe chairman,

written shortly before the deal
was finalised last July.
A separate confidential
record, disclosed by Mr Brown,
of a meeting of the BAe
steering group formed to handle the Rover takeover negotiations, reveals bow talks between Lord Young and BAe centred on "bridging" the gap created by the European Conmission's insistence on cutting the Government's planned cash injection into Rover by around £250m.
One "indirect" concession

discussed and raised by Professor Smith in his letter was the raising of the limits on foreign

Mr Brown said the documents showed how the "Government planned to conceal

ownership of BAe equity. In a reply of July 12 last year Lord Young said he was willing to consider this proposal "sympathetically."

This change in the company's articles of association was cleared by the Government in August when the limit was raised from 15 to 30 per cent.
Mr Brown claimed that tha other additional sweeteners included tax arrangements favourable for BAe. Mr Brown tages were calculated by Brus-sels to be worth £25m and BAc

calculated them at £35m, the maximum could be £65m. BAe also sought early payment of launch aid for Airbus, in which BAe is a 20 per cent shareholder, as one way of "bridging the gap."

The exchange of letters reveals how Lord Young advised BAe on the risks of the European Commission "picking up up the secret financial concessions and warns of the need to "avoid unnecessarily raising the profile of the issue".

Mr Brown said the docu-

and to deceive the European Commission and the House of Commons even to the point of weighing the risk of being found out according to what particular courso and decep-

tion was followed." Mr Brown called for a full statement from Mr Nicholas Ridley, Trade and Industry Secretary, and called on Mrs Margaret Thatcher, the Prime Minister, to "explain her role in this deception of the European Community and of Parliament.

again forced on to the defen-sive in the House of Commons yesterday, as she faced an accusation by Mr Roy Hatter-sley, doputy Labour leader, that the Government bad entered into "calculated decepenered into "calculated decep-tion". In heated House of Com-mons exchanges, Mr Hattersley said the Prime Minister was going to the European summit in Strasbourg with a "tarnished reputation". The Public Accounts select

committee which is examining the Rover sell-off, is likely to meet privately within the next week to decide how to proceed

Ministry serves up a microwave confusion

Jimmy Burns looks at repercussions of tests showing some ovens fail to kill bacteria

MONG the Christmas advertising in the newspapers this week, two groups in particular appear to have been vying with particular urgency for readers'

One group, retailers, has been plugging competitively priced ranges of microwaves. The other, leading microwave manufacturers, has provided a checklist of correct usage for the machines, aimed not just at cooking fast and efficiently, but more pointedly at how to kill the poisonous organism known as listeria.

Earlier this week, public concern was fuelled by a Ministry of Agriculture report which said that of 102 microwave ovens tested, nearly a third had "cold spots" at which food was not heated to the 70 degrees centigrade necessary to kill bacteria. Since then, retailers and

manufacturers have been forced into a damage limitation exercise aimed at ensuring that such concern with one of the fastest growing consumer durables of recent years does not provoke a hig slump in cru-cial Christmas sales.

Last night, Mr Jim Collis, director general of Amdea, the ciation, said he had become "increasingly encouraged" by reports that consumers are "totally confident in the effi-ciency and safety of microwave ovens."
Amdea had been immdated

by calls in the previous 48 hours after its routine office switchboard had been published as a "hotline" by one national newspaper. It has also been carefully monitoring popular phone-in radio programmes and has kept in close touch with retailers. Not everyone yesterday

agreed with Mr Collis that the issue had been blown out of proportion and was only now being returned to its proper dimension.

The Consumers' Association, which has been at the forefront of demands to have the names of offending microwaves named, has welcomed the decision by Amdea to make public a list of the makes and model numbers of all the ovens tested for the Ministry of Agriculture, Fisheries, and Food, by the AFRC Institute for Food

A ccording to the CA's director Mr John Belshon, the list offers some help to microwave owners, especially those whose machines are designated "sat-isfactory." But although the association said last night that public inquiries about micro-wave ovens had tapered off over the last 24 hours, their

advice was was still that there should be no room for compla-

The CA insists that although the advertisments in the national newspapers are a step in the right direction, better and fuller information needs to be provided on specific models which have been covered by the Government tests.

There was also lingering concern last night about the

way the Government had han-dled the whole issue, with the CA suggesting that the MAFF had met the public's right to know by an unneccessary tortuous route.

Mr Beishon for the Consum-

ers' Association said the "real issue" was the MAFF's
"responsibility to make sure
that consumers are given all
the information available." Some leading makers whose products have been cleared by

the tests are understood to

believe that the Government bas unnecessary confused matters and feel that they have been damaged by the MAFF's mishandling of the microwave

The ministry was last night insisting that it had reacted "with speed" in producing the report initially and had acted correctly by advising consum-ers to seek clarification from

Against the background of continuing controversy, some retailers were last night still adopting a cautious "wait and see" attitude before predicting a longer term effect on sales. Dixons, the electrical retailers, which stocks six brands of microwaves cleared by the gov-ernment test, but which has

removed a seventh from its shops, predicted that it was "very early days" to gauge the

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UK NEWS

Sales outlook gloomiest for nearly eight years

HIGH interest rates and rising mortgage costs have led to a substantial weakening in domestic demand and a grow-ing build-up of unsold stocks wholesalers, and motor trad-

cut and the sales outlook for the next three months is the gloomiest for 6½ years.

These are the main findings

of the November Confederation of British Industry/Financial Times distributive trades survey. They provide further evidence that the Government's tight monetary policy is biting hard, particularly in the high

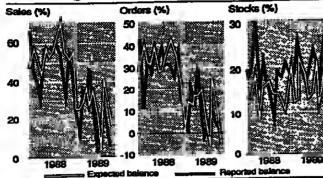
Mr Andrew Sentance, director fo economic affairs at the CBI, the employers association, said: With trading conditions dence about short run business prospects has now deteriorated across the distributive sector."

A clearer indication of high street spending in November will come on Monday, when the provisional estimate of retail saltes is released by the Central Statistical Office. The City expects retail sales vol-

cent last month. According to the survey, which covered 460 companies in retailing, wholesaling and the motor trades between November 13 and December 1, overall sales remain depressed and poor growth is expected in December and over the crucial Christmas period.

ume to have risen by 0.4 per

Of tha companies polled, 39 per cent reported higher sales volumes in November compared to a year ago, while 33 per cent said they were lower. The difference between the two, which gives a guide to the trend in sales growth, was 6 per cent, well down on the posRetailing



itive balance of 18 per cent recorded in October's survey. Six per cent of companies expect better sales in December than last year, which suggests that growth this Christmas will be modest compared to recent years.
Distributors' stocks rose

bistributors' stocks rose sharply in November; a bal-ance of 33 per cent said the stocks were higher last month. The CBI said orders placed by distributors with suppliers were actually lower in November than last year, the first time that a negative balance on orders had been recorded.

There was better news on prices and imports. The survey found that distributors' selling prices alowed significantly in November, reflecting slower price increases in wholesaleing and the motor trades.

A balance of 66 per cent of distributors reported higher prices than a year ago, com-pared to 85 per cent in October. A balance of 61 per cent said they expected prices to rise this month, well down fom the 85 per cent in the previous sur-

The CBI found that overall. imported supplies made up a

larger proportion of deliveries than a year ago, but that that rate of growth of imports was still slowing. A balance of 9 per cent of companies reported higher imports than last year, down from 20 per cent in

November 1988 Among retailers, the balance of respondents reporting better sales than a year ago was 6 per cent, compared with 16 per cent in October. This was the second lowest result on record. A balance of 17 per cent expec-ted an increase in sales this month relative to last Decem-

Growth in orders placed to retailers also slowed in November. The balance of firms ordering more from suppliers than last year was 2 per cent, down from 6 per cent in October. A balance of 28 per cent reported higher stocks in relation to

expected sales in November.

The ontlook for capital expenditure is even gloomier. For the first time on record retailers expect to invest less over the next 12 months than they had in the past year.

Motor traders continued to report sales below last year's

Directors back full

EMS membership

By Patrick Harverson, Economics Staff

COMPANY DIRECTORS in the

UK overwhelmingly support Britain's full membership of

the European Monetary Sys-tem, a survey concluded yes-

The survey, commissioned

by Ernst & Young, manage-ment consultants, found that

88 per cent of the 92 top UK

company directors sampled believed sterling should join

the exchange rate mechanism

Britain should wait until infla-

tion was substantially lower before participating fully in the

system. A quarter said Britain should join now. The predomi-nant view was that the

exchange rate should be low

when sterling entered the

However, nearly half felt

terday.

of the EMS.

Parliamentary report warns of destabilising effect of laundered money Britain seen as home for drug traffickers

in Brief

By Richard Donkin

THE UK is regarded in the US and Canada as an offshore banking system which can be used by drug traffickers who are estimated to be earning at least £1.8bn from drugs smuggled into the country, according to report by a committee of

The report by the Home Affairs Committee warned that so much drug money was cir-culating in the UK that it could have a destabilising effect on smaller financial institutions if they found their volumes cut by the culmination of a suc-

essful detection operation.

Mr Barry Price, head of the National Drugs Intelligence Unit based at Scotland Yard said in the report that his department was handling one

case where £47m from drug trafficking overseas had passed to, or through, the UK.

He said that traffickers were particularly concerned to invest their money in a politi-cally and financially stable cally and financially stable community. While he could only guess at the amount of drug money in the financial system he said that if only half the estimated £1.8hn found its way into financial institutions it was "an awful lot of money" He said: "It is a natural consequence of having that sort of environment within our busi-ness world that people are going to deposit money there." Between January 1987 and

May this year, police and cus-toms investigators had obtained confiscation orders

Two thirds of directors

believed membership would

result in a more stable exchange rate, a stronger

pound and increased trade

with other European Commu-nity members. A third said a

more stable pound would make

forward planning easier and half felt it would reduce the

costs arising from tha need to use hedging instruments, A few said membership would

underline the country's com-

mitment to the EC.

The creation of a single

European market from 1992

should not lead to the abolition

of all UK border controls, the European Communities select

committee of the House of

Lords concludes - advocating

that they should remain for illegal weapons and drugs.

for only film of drug money, the committee said. The report said urgent reforms were needed to increase the effectiveness of the 1986 Drug Trafficking Offences Act introduced to

combat international drug traf-ficking through the seizure and confiscation of the proceeds of drug trafficking.
The committee has urged the

Bank of England to examine the scale and threat to the financial community posed by money laundering. It said it was concerned that neither the bank of England nor Commit-tee of London and Scottish Bankers had been able to mo-pose improvements in the law against money laundering. The report ruled out the

M&S first

food store

planned for

Docklands

Marks and Spencer is to open a food store in London's Dock-lands. It will be the group's

first food store in the area, and will serve those who will work

in the £4bn 71-acre Canary

Short Brothers, Belfast air-craft and missiles manufac-

turer, announced orders worth

£40m for its Javelin air weapon

A small British computer

software house, Precision Soft

desktop computer systems.

NHS card scheme

bealth authority.

ware, is set to share in a \$1bn contract to supply the US Air Force with a new generation of

Raising funds for National Health Service Hospitals is to be made easier by a visa credit

card launched by Girobank-the first time that a credit card has been linked to a

Employers budget lobby Three of the UK's leading employer organisations are

planning to make a joint sub-mission to the government about next year's budget.

The first electricity contract awarded under UK electricity privatisation plan is a ten year deal worth about £50m to sup-ply the £700m Toyota motor plant planned at Derby.

Britain's controversial chat-line services, which allow groups of people to gossip over

the phone, are to be allowed to resume from today following a decision by the Office of Tele-

Lloyd's of London, the insur-

ance market, is reviewing the controversial sale of Ajax Insurance Holdings by the directors of the John Poland managing agency.

Fall in leasing business The volume of leasing busi-

ness in the third quarter of this

year fell by 2 per cent com-pared to the second quarter,

apparently confirming the weakening trend in business

An inquiry into the West Midlands Serious Crime Squad could include matters concern

ing the Rirmingham Six bomb-ers - Mr John Patten, a Home Office Minister of State, sald.

Bombers statement

Toyota power deal

Chatlines resume

Lloyd's review

Air weapons ordered

USAF contract won

mandatory reporting of trans-actions above a certain value as a measure against money

laundering.
The MPs also want confis cated drug money to be diverted from the Treasury into a central Home Office fund for use by police and other law enforcement agen-

Once alleged drug money is traced, police and customs officers can apply for a court order to freeze the cash which may be seized or conviction.

In practice the legislation was proving more difficult than expected, resulting in significant shortfalls between the value of confiscation orders and the amount seized, the committee said.

The report called for a new The report called for a new provision within the act for seizing interest accrued by drug money during the period between a court order being made and confiscation.

The report describes maney laundering disguising the origin of the proceeds from crime as one of the most sophisticated oriminal activities.

The Government should instruct the Rank of Rogiand to examine the scale of the threat to the benking community and any legislative or other changes required to counter it, the report said.

High street benks had so far alerted the police on about 1,000 occasions of suspicious denosits.

Cost of road, bridge

By Andrew Taylor, Construction Correspondent

failures 'at £400m'

tors has cost at least 2400m, during the past 10-15 years according to a report presented

according to a report presented to MPs yesterday.

The report by the Comptroller and Anditor General, Mr John Bourn, head of the National Audit Office, calls for improvements in the way in which the transport departments of England, Scotland and Wales manages road investment programmes which

investment programmes which cost more than £15a in 1988-89.
The office examined 210 cases, most of them since 1980 cases, most of them since assu-involving roads and bridges-which had to be repaired ear-lier than expected. The repair-hill alone would come to £262m. The total economic cost could rise to £400m if the costof delays are taken into

account said the report. It said poor workmanship and inadequate supervision were among the main causes of premature maintenance. Prob-lems over design accounted for 2139m worth of repairs studied in the report. The issuing of specifications by transport departments accounted for

THE premature failure of British roads and bridges due to inadequate supervision by the Department of Transport and poor workmanship by consulting engineers and contractors and poor workmanship by consultant properties and contractors are the contractors and contractors has contractors and contractors has contractors and contractors and contractors are the contractors and contractors and consulting contractors and contractors and contractors and contractors and contractors are contractors and contractors and contractors are contractors and contractors and contractors are c contractors and consulting engineers accounted for 148m.
The NAO report said insdequate surveys which "can lead to the use of ussuitable material or poor disinge causing embankment fallures" were smong the main causes of pre-mature failure of roads and

It said the transport department had blamed poor work-menship by contractors for prohiems with joints and seels on contract roads but "the persistence of these problems must also raise questions about the selectory of supervision and opportmental supervision."

It said compensation obtained from contractors and consulting engineers was small compared with the cost of repairs. It criticised transport lepartments for not taking stronger sanctions against companies engineers which had performed bedly.

Departments had powers to suspend epaciting engineers and contractors from compet-ing for contracts, invite them to tender for miy lower value contracts or laste a formal warning but there was little evidence of these sanctions being used.

England I, Spain 0 after Moynihan's diplomatic drive

ENGLAND's decision earlier this week to deploy Mr Colin Moynihan, its Minister for Sport, as a striker hitherto untested on a foreign field paid off yesterday when the national soccer team was duly consigned to the Italian island of Sardinia to play its initial matches in next year's World Cup tournament.

Mr Moynihan's determined runs down the middle during his visit to Rome at the beginning of the week eventually broke down the defence of the excentive committee of the international soccer federa-tion, Fifa, which yesterday acknowledged the wisdom of his argument that the English team's travelling army of hoo-ligans could be better identi-fied on the ferries to Carling fled on the ferries to Cagliari and more efficiently contained inside the walled defences of

the Sardinian capital. English soccer officials in Rome maintained, of course, that that their team had been chosen as one of the six seeds on pure grounds of merit.

The Spaniards begged to dif-fer after they had been left out of the seeds, suggesting that it would be better for all if the English and their fans stayed at home next June.

Seeding brings the special advantage of playing the open-ing group (in sets of four teams) games in the same sta-dium and thus avoiding any disruptive travel.

The other teams in England's group, who will be nominated during the globally televised draw for the contest tomorrow, will have to play in . both Cagliari and Palerno.

The Spaniards were not the only nation soured by yester-day's Fifa decisions. West Germany apparently kicked up a two-hour fuss about being allocated to Milan when (so the cognoscenti say) the nation's travel trade had block booked everything around Lake Garda in auticipation of playing in

Brazil. whose many footballing talents had been expected to be on show in Milan, are being sent to Turin, with which city the president of the Italian organising comm Mr Luca De Montezemolo

Italy, of course will be playing in Rome, Relgium in Verona and Argentina in Naples. The good citizens of Cagliari, not for the first time in their long history, will be taking to the hills.

Car production rises 11.6% By Kevin Done, Motor Industry Correspondent

UK CAR production in the first nine months of the year was 11.6 per cent higher than a year ago at 987,977, due to a strong increase in output for export markets led by Nissan of Japan and Peugeot of

Commercial vehicle produc-tion rose by 11.2 per cent to Output from Nissan's Sun-derland car assembly plant increased by 60 per cent in the

first nine months to 60,653. Nissan, which began produc-tion in the UK in 1986, started exporting cars to continental European markets a year ago. It is gradually increasing production capacity to a planned

200,000 cars a year in 1992-93.

Pengeot raised output by 28 per cent to 75,833 after moving to double-shift working in spring last year,

Ford's car production from its Halewood and Dagenham assembly plants was 11.7 per

cent higher than a year ago at 291,055, but output in the first half of last year was depressed by a two-week strike, which closed all its UK plants. Car output at Vauxhall's Luton and Ellesmere Port

plants jumped by 21.5 per cent to 159,284 in the first nine months, thanks to strongly rising production of the new gen-eration Cavalier in Luton. The rate of growth in overall

car production slowed in the third quarter with a rise of only 5.3 per cent as output for the domestic market virtually Ford's output in the third

quarter was 8.7 per cent lower than a year ago, due in part to commissioning problems with a new final assembly line at In recent weeks car output

at both Ford and Vauxhall plants has been hit by a series of unofficial one-day strikes as industrial conflict grows in the

present wage round.

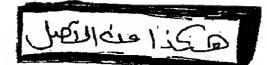
The 11.2 per cant rise in commercial vehicles output is due almost solely to higher var production with hoth IBG Vehicles, the General Motors/Isuzu joint venture (formerly the Bedford panel van operation) and Leyland DAF sharply increasing sales in European errort markets. export markets.

On the other hand, truck production is falling at several UK plants as order books for the domestic market shrink.

Output at Iveco Ford's Langley plant was 5.5 per cent lower in the first nine months than a year ago, while output by Renault Truck Industries dropped by 28 per cent and production by AWD (the former Bedford truck operations) fell-by 14 per cent. Seddon Attioson production was 7 per cent lower than a year ago.

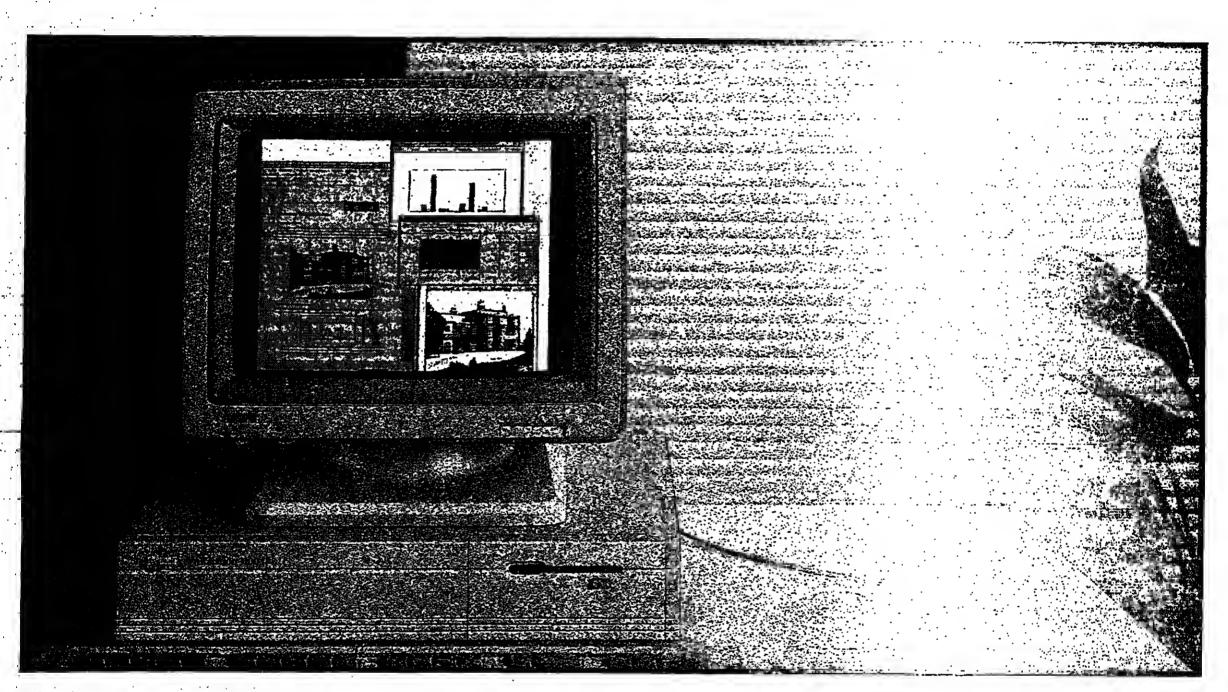
Truck output at Leyland DAF's Leyland plant was white-





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The state of the s

Banks confident, but lending rise to slow

By Paul Cheeseright, Property Correspondent

Bankers are surprisingly confident about the property market. Much more so, in fact, than might be suggested from the freely expressed concerns that some might take fright at the downturn in returns, pull out a plug, and precipitate a finan-cial crisis in the sector. The Bank of England's calls

for prudenca in the sector, expressed by Mr Robin Leigh-Pemberton, the Governor, have as their background the fear that a foreign bank, having furched into a market it does not understand, might lose its

That may happen, of course, but a survey of bankers carried ont hy Woolgate Property Finance showed that only three per cent of respondents expected their commitments to decrease while 60 per cent of them expected their commit-

ments to grow.
The Woolgate survey excluded the clearing banks but covers about two thirds of the lending market so it is as clear an expression of bankers'e intentions as one is likely

Year to October 89

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Quarter to October 89 Month of October 89

will not be as fast as it has been. When Woolgate last did a survey in November 1987 it found that 83 per cent of the hanks were planning to increase their commitments. This is consistent with the

But the growth in lending

way the official figures for bank lending have started to move. At the end of August, nearly £30bn was outstanding in the sector and this total figure showed a rise of £2.7bm over the previous three However, noted Savills, char-

tered surveyors, in their latest property investment bulletin, "this is a rise of only 10 per cent, the smallest increase in percentage terme since May 1988. Moreover, bank lending to property is still running at less than eight per cent of total bank lending compared with 12 per cent in 1974 at the time of the property crash."

The expressions of confi-

The expressions of confidence implicit in the Woolgate figures and the favourable comparison of the present situation with 1974 do not necessarily mean that the banks will be generous in their attitude to

CAPITAL GROWTH (%)

banks pressurising over-extended property companies to reorganise their affairs, mainly in concert with stronger partners," said Healey & Baker, chartered surveyors.

Banks anyway are scrutinisflood of loan applications. They are raising their margins and their fees for setting up loans. And, observed Woolgate, "more than half the banks would not consider loan pro-posals for residential development and City of London office development." In other words, the banks are shy of precisely the market sectors which are most obviously the immediate

source of worry.

One of the features of the market since the mid-1980s has been the spread of limited or non-recourse borrowing where the security of the banks is in the project itself; the borrow-ing company has very limited or no liability at all.

But, predicted Mr Philip Mid-dleton of Bankers Trust, this could be changing. He was speaking this week at a conference on development loan

24.7

All Property

monitoring organised by Bankers Trust and Project Management International.

Talking of the possibility of shifts in the type of lending because of a softening of the market, he said, "It will be considerably more difficult to lend on a project basis alone. We will want more guarantees from the developer. We'll be looking more closely at the developer's balance sheet, his

gearing." Two points about this should be noted. First, his remarks have to be seen against the background of the Woolgate survey which showed that North American banks have a greater commitment to limited or non-recourse loans than the average of all banks, so it is a straw in the wind.

The second is that while the banks may be prepared to se their exposure to the property sector as a whole, they appear to be increasingly chary of development loans, preferring the easier course of investment loans, for existing buildings, where it is immediately apparent if there is enough rental income to cover

interest charges.
"Commitments to lower risk investment loans now repre-sent 58 per cent of their portfolio compared with 50 per cent two years ago. Banks expect this to increase to 63 per cent on new loans," said Woolgate.

To some extent, of course, this a reflection of the way the property market is moving. The spurt of development in central London, although not in the regions, appears to be weakening, but the investment market remains strong. And it is the London area which

absorbs most of the money.

Despite the uneasiness which has crept over the market since returns peaked at the beginning of this year, banks are continuing to exploit and devise new products. Smaller operators, for example, are looking at new ways of provid-ing topping-op loans - mezza-nine finance - on the assumption that, the more careful the large operators become, the greater their opportunities to provide funds around the mar-

gin of a project. At the same time the banks are seeking to protect their own position through the greater use of commercial mortgage indemnity, insurance against non-payment of loans.
More than half of them had
used it and three-quarters of the remainder said they would consider using it, Woolgate

reported.
There is also a growing readiness among the banks to seek a share of the profits their loans might generate; they are not satisfied simply with inter-est psyments. Over half the banks expected to take a profit

Property company borrowings (£ million) 1989, 2nd Qtr 1989, 3rd Otr

share in projects they might finance over the next year and a further 26 per cent thought

they might.
This represents a change in traditional banking practice. But it is not as striking as the change which appears to be presaged in the duration of bank loans. "Very much in line with their commitment to investment finance, the banks estimated that 42 per cent of their existing portfolio would be refinanced rather than repaid through property sales," Woolgate reported.

The banks, then, appear to be shifting from their usual position of short and medium term lending, to become more long term lenders. If this is the case, it offers the possibility that one worry, current in the

property sector, may gradually be removed. This is the very nc question of who can pay back the banks.

The question has become the

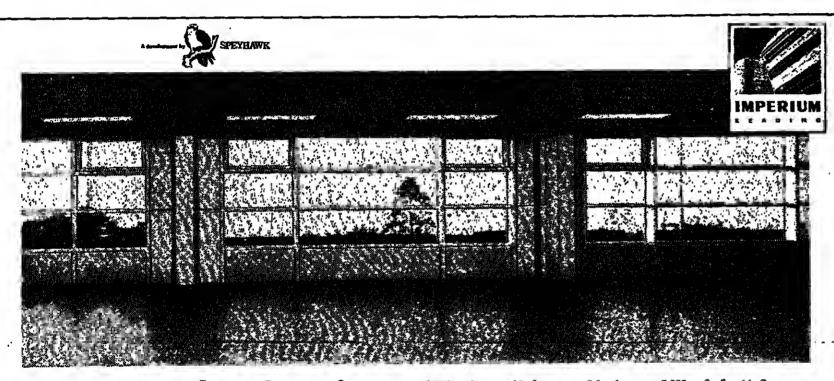
more acute as the domestic institutions have retreated from the market. As Savills remarked, "after a fairly strong year of institutional investment in 1988, it looks as. though 1989 investment levels will barely reach film." There are better immediate returns from cash than property. Where the banks are expect-

ing property sales to pay them back they anticipate, according to the Woolgate survey, that the UK institutions will take 38 per cent and foreign investors 20 per cent. Given the recent tactics of the UK institutions and the fact that, with few

exceptions they were unable or unwilling to respond to the surge in values from the mid-1980s, this expectation looks remarkably sanguine. The foreign investors are dif-

ficult to read. One might expect steady but highly selective Japanese buying. But Jap anese institutional buyers have tended to concentrate on a few central buildings. Scandina-vian investors, who have been more varied in their choice and less selective geographically, could stop their investment as quickly as they started it. Who next, then, for that 20 per cent?

The Americans? Perhaps the banks' readiness to refinence their loans is a simple acknowledgement that, short of foreclosures, they might have little alternative.



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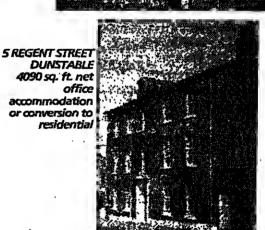
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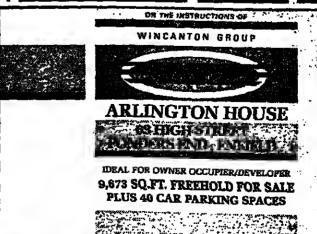


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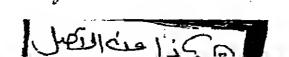
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FINANCIAL TIMES

Technological progress is leading to a kind of industrial revolution in reverse, as the move back to

the country from the cities gathers pace. Bridget Bloom analyses the benefits, such as new jobs, and the drawbacks posed by the rapid

spread of "development".

A golden hue for green belt

WE MAY have to wait for history to tell us whether rural England is undergoing as pro-found a change as it did in the agrarian revolution of the 18th Century and the industrial rev-olution which followed that. But it may come as a surprise to many people that the 1860s-can even be described in these

terms. Listen to the academics: "Industrial revolution in reverse?" asked Professor Peter Hall, of Reading University, a rad, or kearing University, a couple of years ago, as he spoke of "a profound decentralisation of the population on a very large spatial scale."

Prof Hall traced not only the well-known decline in the population of Britain's inner cities but also the less familiar con-

but also the less familiar con-cept of what he termed the Golden Belt and the Golden Horn - dynamic areas of new growth stretching out along motorways and clustering around once-remote rural towns to provide new jobs and houses and pressures on services undreamed of only a few

years ago. Or Professor Howard Newby, late of Essex University and now heading the Economic and Social Research Council, who declared that "for the first time since the industrial revolution, technological change is allowing rural areas to compete on

an equal basis with towns and cities for employment." The most obvious sign in the countryside itself of the new rural revolution is, without doubt, the spread of "develop-ment" – a proliferation of new houses, housing estates, new roads and motorways, superstores and business parks which you will see, for example, on a drive northwards from London into East Anglia through Suffolk, Norfolk and Cambridgeshire, past provincial centres such as inswich, Norwich and Cambridge and around a score or two of

and around a score or two or once sleepy market towns such as Woodbridge, Diss. Wymon-dham or King's Lynn.

The same phenomenon can be observed westwards from London, beyond the Home Counties. Prof Hall defines the Colden Balt as subtracting Golden Belt as embracing Devon, Dorset, Somerset, Oxfordshire and Northamptonshire as well as Cambridge-shire, Norfolk and Suffolk. The Golden Horn, he argues, stretches from the Isle of Wight to Lincolnshira and takes in Hampshire and East

and West Sussex too.

The "revolution" which all
this seems to portend has been brought about hy many fac-tors, though with two critical One is the astonishing

growth of the new information technology which, with its computer, portable telephone and fax machine, has made it possible for many more people to live and work in the coun-

tryside.

The other is the decline of agriculture. No longer the mainstay of the rural economy, agriculture is releasing both land and people for new uses and employment.
Along with these key factors

have come improving road and rail communications, including the much-maligned M25, and greater wealth in much of the rest of the economy, underpin-ned by the enterprise culture fostered by the Thatcher gov-ernment. These factors together have helped to swell the numbers of people leaving the couurbations for employment, for retirement and for general "quality of life" rea-

Articles elsewhere in this survey analyse the demographic movements in popula-tion (in so far as this is possible, for there has been no national census since 1981) as well as the impact of the changes on agriculture, employment, housing and property, communications and the environment.

The benefits of the revolu-tion are considerable - as are the problems. One of the important achievements has been the creation of new jobs

in rural areas at a time when, because of the continuing los of jobs in agriculture, they have been most needed.

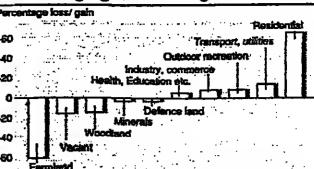
It is difficult to be sure pre-

cisely how many new jobs have been created country-wide, but the government-financed Rural Development Commission (RDC), whose function is to promote economic development in many of the more remote rural areas, is well placed to observe the

In its 27 special rural development areas (RDAs), designated only in 1984 as areas of special need, it has charted population growth of up to 4 per cent in all but three and a dramatic drop in unemployment in virtually all. To some extent, of course, these country areas have benefited from the nationwide improvement in

But in the three years to last January, for example, unem-ployment went from 8.9 per nt to 4.4 per cent in Norfolk, and from around 7 per cent to 3.8 per cent in Suffolk, Devon and Dorset. Even in Cleveland, an atypi-

cal area of steep industrial as well as rural decline, the fall has been from nearly 17 per cent to 11.5 per cent. There is a downside to these developments, as the RDC notes. Within the RDAs, services are subject to great presThe changing face of England



Village schools are still closing, and for the 15 per cent of rural families without use of a car, access to medical facilities, shopping and other services is difficult. Pockets of real poverty persist.

There are also areas, such as mid-Wales or parts of Corn-wall, which are quite untouched by "development" and where de-population, though nothing like as serious as in much of rural France, is prevented only by substantial direct and indirect government

aid, mainly to farmers.

Above all, rurally concerned bodies such as the RDC draw attention to the inability of local people to afford to buy houses as prices rise with the

competition from "incomers." But important though it will be to make sure that the gap between rich and poorer rural areas is narrowed, the greatest challenge of the rural revolu-tion is probably that posed by the extent and pace of develop-ment which, if it continues unabated and with as little control as in the recent past, threatens to overwhelm the countryside itself.

The debate currently centres on the extent to which the rev-olution should be managed, particularly through changes to the planning system. Over the last year or two, pressure groups and august quangos alike — from the Council for the Protection of Rural England and the Countryside Commission to the Town and Country Planning Association and the Housebuilders Federatiou - have all entered the

fray. The most consistent call has come for effective strategic planning. Much of the develop-ment which has been at the heart of the rural revolution has occurred under government policies which have gradually weakened the planning system in favour of the freer operation of market forces.

Before Mr Nicholas Ridley left the Department of the Environment last July, he had issned a white paper which proposed to put planning deci-sions primarily in the hands of

district authorities, taking the

weakening process a stage fur-

ther by abolishing mandatory planning at county level. He had also proposed to

allow farmers to engage in a wide range of non-farming businesses without the need for planning permission. These proposals were widely

criticised, not least by Conservative backbench MPs. Mr Chris Patten, Mr Ridley's successor, now seems to be aban-doning them. However, precisely what he will put in their place remains to be seen. Much publicity was afforded his announcement that he was inclined to refuse permission

for a new 6,000-house settle-ment in Hampshire. Less attention has been paid to how he proposes to reconcile his apparent decision to tighten the rules on house building, without lowering the target number of houses to be

The government's critics and

On other pages: Demographics, Agriculture, Technology, Page 2; Leisure, Property market, Page 3

friends alike argue that strate gic planning alone can provide the breadth of vision which can encompass this issue as well as many others, which range from the impact of mammoth new infrastructure pro-jects such as the Channel tunnel or a new three-year £12bn road programme, to the preser-vation of the peace and quiet of the countryside which has been one of the root causes of recent migration into it.

As the Town and Country Planning Association's journal put it recently. The challenge is to steer a course between the various visions of horror of the countryside as sterile food factory, noisy fun palace, concrete jungle, the preserve of the affluent or decaying museum piece, and find ways of widen-ing the options for people to live and work in a healthy, sus-tainable and beautiful country-

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DEMOGRAPHICS

A revolution by evolution

IF IT is possible for a revolution to take place by evolution, that is what is happening to Britain's population

The number of people of pen-sionable age will rise by about a third in the next 40 years, while there will be a far more marked increase in the very

There are about 800,000 people aged 85 and over in the population. This is projected to rise to about 1.1m before the end of the century and then continue increasing. It will reach 1.4m by 2027 — an increase of 78 per cent on the present position — and go on rasing to the middle of the next

By contrast, the number of young adults in the population will have declined by more than 20 per cent by the turn of

the century.

These radical changes in the shape of the population will have profound implications for amployment, health, educa-tion, leisure and social services, as well as many commer-

However, they are not the only population changes in progress. The shift towards an older population is being accompanied by another trend - one of physical movement from centres of urban popula-

tion to more rural ones. Two urban conurbations -Marseyside and Cleveland have experienced England's greatest population loss in the 1980s. The greatest growth has been in Cambridgeshire, the Isle of Wight, Buckinghamshire and Dorset, all of which have had population increases

of about 10 per cent. All the Welsh counties except West Glamorgan and

Mid-Glamorgan have been among those gaining in popula-tion during the decade, ranging up to a 4½ per cent rise in Dyfed.

Office of Population Cenoffice of Population Censuses and Surveys projections indicate that East Anglia will be the fastest growing region during the rest of the century, with its population likely to rise by 15 per cent to 2.28m between 1985 and 2001. Next will come the south-west, with an 11 per cent increase to

Only two regions are projected to lose population by the end of the century — the north by 3 per cent and tha north-west by 1 per cent. Within the regions, however the tendency for people to move from urban to more rural areas which has been evident in the 1980s is projected to con-

Cornwall, Somerset, Wiltshire, Shropshire, Lincol-nshire, Cambridgeshire, Northamptonshire and Buckinghamshire are all likely to experience population growth of 15 per cent or more by the end of the century.

The Rural Development Commission, a government quango, has since 1984 concentrated its activities in 27 rural development areas, located in parts of 28 counties. Analysis by the commission of the population data shows that there has been population growth in 24 of the 27 areas - the exceptions being Cleveland, which has suffered serious industrial decline, and the remote upland villages of Staffordshire and Lancashire. Taken as a whole, the 27 rural development areas have been increasing in population at four times the overall

Projected change in population 1985-96 lacroose of 5% or more increase of 2% but less than 5% Decrease of 2% but less North Yorkshin West Yorkshire

Some of the most rapid population growth has been in those rural areas which are popular retirement spots with the Cornwail rural develop-ment area, for example, grow-ing at six times the English average. This type of move-ment has great significance for the planning and financing of future social provision in rural areas, particularly in view of the overall ageing of the population. People make far beavier and more expensive demands on the health and community care services as they grow

A high proportion of elderly people in the local population is one of the factors which the commission took into account when selecting the 27 areas on

which to concentrate its efforts. The others were above average unemployment and limited job opportunities, declining population, a net out-flow of people of working age and poor access to services.

The list is a reminder that the lush fields and country lanes of rural Britain some

times conceal social problems of a very similar nature to those of the inner cities, where poverty is more immediately visible. A study two years ago by the Anglican diocese of Hereford - the most rural in the Church of England - which drew on an unpublished Department of the Environment investigation of five rural areas concluded that 25 per cent of all housebolds in the

sample areas were living in or on the margins of poverty. Housing is one of the leading social priorities in most rural areas. Rising prices over a number of years have put house purchase out of reach of an increasing number of people living in the countryside particularly in areas where the search for second and retirement homes has pushed up values - while the right of council tenants to huy their homes has reduced the availability of rented property. The Rural Development Commission says that in some counties, such as Somerset, such

sales have been highest in

rural areas.

Alan Pike

Bridget Bloom reports on profound changes affecting agriculture

Residential farm prices rise

PRICES paid for residential farms in the south and west of England were nearly 40 per cent higher last year than they were in 1987, according to Sav-ills, one of the country's leading land agents.

hour or so of London fetched 55 per cent more. Yet in the same period, according to the Ministry of Agriculture, farming incomes across Britain fell by 25 per cent. These statistics illustrate

one of the most marked changes taking place in rural Britain and in agriculture. The apparent paradox of rising land prices and failing farm incomes is explained because newly-affluent people are competing to move to the country to improve their quality of life. Land values are also being maintained because, while some farmers are wanting to sell because their incomes from traditional farming are declining, there are many who are taking advantage of tax

live in small towns and villages.

Companies, including the following:

British Gas

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Farmers and workers 300 CHARLEST CATALANTA CATALANTA CATALANTA CATALANTA CATALANTA Coul invests, persons, thousans 200 Faigular inhole-finite trailining Fairners, patituirs, directors (part-lime)

concessions to sell some acres and reinvest the proceeds into land elsewhere. On a wider front, however, the issues which these statis-tics highlight are evidence that British agriculture - along with farming in much of the European Community - is in the threes of one of the most

profound changes in its his-

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ranges from village halfs to transport and housing schemes.

On the one hand, the exodus from the land which has been a feature of much of this century has been recently gather-ing pace, exacerbated by the reforms of the common agricultural policy which, by the early 1980s, was producing unafforda-ble food mountains. In an effort to control production

Percentage contribution to GDP minimization and constant

Agriculture

prices have been progressively cut and income has fallen. Britain's National Farmers Union said earlier this year that incomes were the lowest in real terms since the second world war.

and so curb costs, farm-gate

On the other hand, the struc-ture of farming itself is chang-ing. Food production is being increasingly concentrated on farms which are steadily growing - already in Britain 60 per cent of production comes from just under 30,000 of the coun-try's listed 250,000 farm hold-ings. As official farm support declines, and food production becomes more market oriented. this trend seems certain to con-

Small farmers, many of whom are over 50 and without actual or willing successors, are finding it increasingly diffi-cult to make a living from the land and if they stay, are reli-ant on direct official aid of one kind or another.

Between the big and small farmers are sandwiched family-owned farms, usually unable to support the two or thres families of former years but able to continue because their borrowings are low, or because they are increasingly finding that they can produce for "nicha" markete, such as organic food. Those non-farmers who are

boosting land prices in much of rural Britain may fit into the first category: industrialists, or others who have benefited from the Thatcher revolution of the past decade, are buying efficiently-managed estates like their nineteenth century coun-terparts before them. But there are many more Britons buying a more modest stake in the countryside, whether they take over an old farm house and a few acres for grazing horses, or, more commonly, buy newly-huilt houses on formerly agricultural land

As these changes have been taking place, what has hap-pened to farmers? It is difficult to generalise, if only because solls, climate and managerial efficiency differ so markedly: inevitably, the 25 per cent fall in incomes registered by offi-cial figures masks great varia-

In broad terms the arable sector has probably done worst over the past three or four years and dairying best. The

dairy farmers' good fortune is due to the introduction of EC milk production quotas, which have given them a secure (and rising) income as well as a new tradable asset in the quotas

For arable farmers, the recent good harvest has made some amends for the run of poor ones since 1985 but margins remain slim. As for livestock producers, while pig farmers and to a lesser extent egg producers have recently come out of the doldrums and are enjoying high prices, lamb and beef producers are alarmed at the potential impact of EC reforms in those sectors.

But if, with the exception of those in dairying, farmers have been doing less well than in the heady days of high produc-tion and subsidies, the effect of this on farmers' total incomes is often less stark.

About half of Britain's farm-

ers do not rely primarily on farming for their livelihood, while others are benefiting from the general upturn in the rural economy. The common assumption

about agriculture in Britain is that farmers operate large and efficient holdings. But, according to a pilot study, published in 1988, nearly half of the 250,000 holdings are less than 40 acres with an average net income from farming of only £450 a year. Farmers on these holdings - believed to account for no more than 5 per cent of farm production - have incomes on average of £9,000, the balance being made up from investments, pensions and other jobs. If this is hardly wealth - many of these farmers live in hill areas where farming is barely possible with-out aid — the figures also hide a considerable amount of "hobby" farming, particularly in the lowland areas.

According to last year's Annual Survey on Farm Incomes (PRODUCED BY WHOM?), Britain's full time farmers also have alternative sources of income, although in the lower proportion of one

the lower proportion of one third to two thirds (WHAT THIS MEAN?).

How many of Britain's farmers are benefiting from the rising demand for land? Unfortunately although anecdotal nately, although anecdotal evidence is plentiful, there are no reliable statistics. Many, if by no means the majority, do benefit from "development" land Earlier this way. land. Earlier this year, for example, Strutt and Parker, the land agent, noted that 750 acres of farm land in different parts of Berkshire had been approved for housing and calculated that, at £500,000 an acre, some £375m could have been put into farmers' pockets. Others benefit less markedly but there are plenty of tales of farmers selling barns, or land zoned for housing, to considerable profit.

Britain's farmers are without doubt under pressure in ways that were not foreseen less than a decade ago, with an adverse impact on incomes. One of these involves environmental campaigns to curb the use of nitrate fertilisers and animal manures in the interests of purer drinking water. Yet the pressures are by no means all one way: many farmers are benefiting from the rural revolution, too.

Technology will let villagers work from home

New cottage industry

modern telecommunications could be an irresistible combination in generating new industry in rural Britain. That, at least, is the theory behind much of the current interest in telecommuting, telemarketing and telecottages.

Britain's towns and cities grew to their current size as a result of the industrial revoluconcentration of economic activity in large factories. People initially built their homes around those factories.

As mass transport systems developed, people began to move out of the city centres to suburbs. But it has been diffi-cult for most to move out because of the time it takes to commute in to work

The availability of advanced telecommunications, cheap personal computers and facsimile machines makes dis-

tance less relevant.
It is therefore a realistic prospect for many people to work from home and, as a consequence, to move their homes further away from the city centres to more desirable loca-

The Henley Centre for Fore-casting believes there will be 4m Britons working from home in 1995. The highest proportion will be those with professional and managerial jobs, whose work is mainly analytical and self-contained.

FI Group, the information system company most of whose employees work from bome, said advances in tolecommunications had allowed its staff to work in areas as diverse as Cornwall, Aberdeen, Wales and Kent. But Ms Hilary Calow, one of FI Group's mar-keting managers, said that although "there is an opportunity to revitalise rural commu-nities, I wouldn't call it a rural

A special instance of tele-working is the telecottage, a concept pioneered in Scandinavia. This usually involves converting a barn or farmhouse into offices by installing comperters and telecommunications facilities. Some of the first telecottages to be planned in

Britain are the Eccles House Farm Workshops in the Peak District in Derbyshire. Co-ordinated by the Peak Park Trust with engineering help from British Telecom, this project should produce 14 high-tech offices. Five similar projects are planned next year in Islay, the Shetlands, the Orkneys,

Argyli and inverness. As aven more advanced systems are introduced, the advantages of using telecom-munications rather than physical communications for business will become even more

The arrival in Britain next April of Integrated Services Digital Network (ISDN), a system which can carry a con nation of picture, voice and data traffic over an ordinary copper wire, is a case in point. This will, for the first time, make desk-top conferencing a real option for small and medi-

ISDN will also allow two conversations to operate simultaneously over the same wire a feature which will probably appeal to self-employed people working from home. And, by the mid-1980s, moving nicture phones are expected to

be commercially attractive. Meanwhile, computerised telemarketing systems make it practicable for small companies to sell their products and services to the whole UK mar-ket – and eventually the European market - without the need for a vast sales force. It is simply necessary to direct potential customers through advertising to a freephone number, which is answered by

Nevertheless, rural areas tend to be relatively deprived of advanced telecommunications facilities compared with

the main towns. Mercury Communications, BT's only rival for mainstream telecommunications services. has concentrated its network in the hig business centres, particularly the City of Lon-don, and neglected rural areas. Similarly, the two mobile phone operators, Vodafone and Cellnet, started their services in the urban areas and, even

now, they do not cover some outlying regions. Brilish Tele-com has a responsibility under its licence to provide universal coverage of the basic phone service and also to maintain rural phone boxes. However, new services such as ISDN will

hew services that he in the countryside than in the cities.

Rural areas are also often at a disadvantage in the cost of using both besic and advanced telecommunications services. have to pay the long distance rate for any call they make, because their local tharge areas have such small popula-

Two reports on the state of telecommunications in mid-wales and in the Highlands and Islands of Scotland, which were carried out for the Office

of Telecommunications in 1988, bear out these conclusions. "Both domestic and business ers are at a severe cost disadvantage vis a vis other areas, largely due to the small range of local call charges and lack of local call access to information systems," the mid-Wales study reported. This was in spite of the fact that the per capita investment in telecommunica-tions in Wales was 2496 compared with £353 for the UK as a

Similarly, the Highlands and islands study concluded:
"Although there is widespread
availability of the basic tels
phone service, the existing
telecommunications infrastructure does not provide an adequate foundation on which to build future telecommunications facilities."

Since 1986, there have undoubtedly been improve-ments in the quality of tele-communications in these outlying regions. In particular, earlier this year BT announced a 116m package to modernise communications in the Highlands and Islands.

Nevertheless, there can be no guarantee that advanced telecommunications will actually lead to decentralisation of economic activity and power to rural areas.

Hugo Dixon

John Hunt examines controls on development.

Call for concrete curb

ish countryside as motorways have opened previously remote areas and housing developments have sprung up all over the country.

An area the size of Berkshire, Buckinghamshire, Oxfordshire and Bedfordshire has disappeared under con-crete in the past 40 years. Some 109,000 miles of hedgerow was destroyed in England and Wales between 1947 and 1985. By 2025, more than half of the sites of epecial scientific interest are expected to have suffered long-term damage if

trends continue. The destruction of habitats has been matched by the disappearance of wildlife. At least 41 species of bird, including the barn owl, stone curlew and tree pipit, have declined in the past 35 years. Of 56 butterfly species, 24 have severely declined since 1960.

Conservationists are hoping that Mr Chris Patten, Environment Secretary, will take stronger measures to protect the countryside than Mr Nicholas Ridley, his predecessor, who came under vigorous attack - often from Conservative MPs and party supporters tive MPs and party supporters for the over-development of south-east England.

Mr Patten had brave words about the future of the countryside when he addressed the Conservative conference this year. He accepted that an important test for the Government would be how it preserved "our priceless country-eide," and he promised to strike a sensible balance between the needs of farming, conservation and the rural economy.

encouraged by Mr Patten's decision to reject the application from Consortium Developments to build a large country town at Foxley Wood, Hampshire. They also welcomed his announcement that the Government is abandoning its pro-posal to relax planning controls on farmers who wish to diversity. They see little sign, however,

Environmentalists have been

that the Government has a coherent strategy for protecting villages from being smoth-ered by "fill-in" building development or for preventing beauty spots from being ruined by the introduction of inappropriate leisure facilities and tourist attractions. Mr Tony Burton, planning

officer for the Council for the Protection of Bural England (CPRE), says: "The 1980s have been a lost decade for planning in rural areas. You need con-trols and safeguards. By steering development you will get a better deal not a worse

Organisations such as CPRE believe that for same planning

THE POST-WAR years have in the country-side it is necest committy member countries to seen a buge crosion of the Brit- sary to retain county structure protect and enhance the natuplans which lay down the strategy within which the district councils have to operate. However, the Government has proposed in a white paper that the structure plans should be abolished and that the main caus for planning should fall on district councils. The critics

> There is unease and uncertainty about the Government's plans for conservation

see this as a recipe for chaos

The proposals were to be

incorporated in a planning bill to be put through parliament in the present session. But once again the long-promised legislation has not materialised and Mr Patten appears to be

having a retinik.

This has given some respite to worried conservation organisations but at the same time, until the Government makes known its intentions, there is conserved a best the direction. confusion about the direction future planning policy will

There is also considerable unease and uncertainty about the Government's plans for conservation. A battle is con-tinuing over the future of the Nature Conservancy Council which looks after nature reserves and nominates sites of special scientific interest. Mr Patten has ditched the

plans drawn up by Mr Ridley to sell some of the nature reserves but he is pressing on with the controversial proposals for the restructuring of the council. It would be split into three bodies for England, Scotland and Wales - 2 move which its supporters say would emasculate it.

Some see it as a ploy to weaken the organisation because it has become too pow-erful a voice on behalf of con-The Government's hostile

attitude towards the European Community's proposals to pro-tect natural habitats has also angered environmentalists. The EC's fourth action programme on the environme which runs from 1987 to 1992

ral heritage and envisages community legislation to pro-

tect wildlife and habitats. The EC Commission has pro-duced a draft habitats directive to put these commitments intoeffect but the British Government's response was bostile.

Another cause for concern is; the effect that water privatisation will have on the countryside beauty spots. The 10 his water companies - formerly the water authorities - own about 500,000 acres of country-side, much of it in national parks and sites of special scientific interest. The water legislation gives the Environment

such areas. It is the 200,000 acres of unprotected water company land that conservationists for might be sold by the water companies for intrusive leasure or tourist developments in areas of great natural beauty.

Dame Jennifer Jenkins chairman of the National Trust, has called for the estab-lishment of a coalition of con-

Secretary power to protect

servation groups to raise funds to buy the hundreds of acres of this land which could be puton the market.

The CPRE would like to see a restoration of the Conservative 1967 manifesto promise in introduce landscape conservation orders to prevent dense ing agricultural operations in the national parks.

It urgs a tightening of the planning system that allows

planning system that affewer certain farm buildings and roads to be built without than ning permission on farms.

Another CPRE proposal a for a fully resourced EC Com-

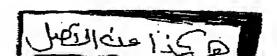
tryeide Protection Agency to oversee the implementation of habitat protection by manifest

The Town and Country Pin ning Association suggests countryside resource sudi evaluate and map import wildlife and landscape in tores. Countryside strain centres would be established by the county councils in England and Wales and the regional councils in Scotland. They would have a duty to draw up a countryside strategy with the help of environmental organisations.



ENVIRONMENTAL PROBLEMS?

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Countryside leisure emerges as a field of conflict in planning

Fun centres under scrutiny

THERE IS little doubt that the dominant question in rural affairs in the 1990s will be "What is the countryside for?" For the first time in 200 years farmers have to adjust to the idea that their task is not the idea that their task is not to maximise production. While there has been no lack of suggestions for the alternative use of farmland, less attention has been given to the new pressures likely to be feit by rural planning authorities now that agricultural land has lost its automatic primacy.

No doubt there will continue to be tight restrictions in areas of traditional confroversy such as housing and commercial

as housing and commercial development, but "countryside leisure" will almost certainly emerge as a new field of con-

fierce local skirmishes, rural leigne development has yet to come into sharp focus as a national issue. This may be because there is still a tendency to consider it as an adjunct to tourism. There are well-tried local procedures for assessing potential tourist attractions, using criteria such as infrastructure requirements, noise levels and "visual ame-nity," and an important factor has always been the likely ben-

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efit to the community.

But rural planning authorities, accustomed to taking a sent stance on tourist devel-

opment because of its eco-nomic importance, are likely to find their criteria inadequate when confronted with the new

when confronted with the new generation of leisure concepts. Take, for exemple, the proposal for a "themed leisure park" at Woburn Abbey in Bedfordshire. The scheme, provisionally named the Woburn World of Adventure, is designed by Tussands and Woburn Estates to replace the femous safari nark with the famous safari park with the sort of artificial fun centre" pioneered at the hugely-successful Alton Towers in Staf-fordshire Initially rejected, the scheme is expected to go to

sppeal.
For the developers a scheme of this kind has obvious attrac-tions. It is not seasonal, it is largely weather-proof and its largely weather proof and its sheer size and variety makes it possible to capture customers for a whole day at a time. What it does not do is bring any economic benefit to the local community, being a sealed environment with no money spent outside its gates. It creates jobs, of course – it may even dominate the local labour market – but plenty of rural communities have come to regret their dependence on a single their dependence on a single leading employer.

Apart from the obvious objections on the grounds of increased noise and misance, this sort of proposal is likely to provide demands for additional

with the ethics as well as the aesthetics of countryside use.

National organisations such as the Council for the Protection of Rural England are already beginning to turn the spotlight on "irrelevant" leisure schemes, defined as those which have no essential con-nection with the countryside and are only there because space is available. So it is only a matter of time

before grass-roots pressure groups begin to orchestrate protest against all-year recre-ational facilities simed not primarily at tourists but at a carborne clientele from nearby

borne chentele from nearby urban centres.

To put it bluntly, local anthorities will have to decide whether they are willing to allow their rural communities to be used as commercial playgrounds. If they are not they will need to define their reasonable and their reasonable and their reasonable and their reasonable as difficults. will need to define their rea-sons pretty cogently — a diffi-cult task because, in effect, they will be making a stand for the indefinable value of the natural landscape.

Ethical judgments along these lines become even more difficult in the case of "gree-ner" projects. Earlier this year the local authority rejected an application for a countryside leisure, sport and tourist com-

that planning policy should firmly oppose the overlaying of synthetic countryside on the leisure, sport and tourist com-plex on a 432-acre site at Clinger Farm, near Buckland New-ton in Dorset, The scheme

hotel, a village, craft work-sbops, a "traditional farming area," sports facilities and planned walks and rides through an interpreted land-scape. It is obviously no Alton Towers, but it has much in common with the leisure park in that it aims to bring together on one site attractions which would otherwise be scat-

tered, thus ensuring a longer visitor stay and creating another seeled environment. It is significant that the main planning objection was to the potential misance of caravans and not to the concept, although the deeper objection to such developments was voiced recently by Lord Swinson, the chairman of the Rural Development Commission: We must not allow two versions of the countryside to develop — the green and pleasant land which people visit and fantas-ise about, and the place where many people live and work."
This seems to be a clear hint

real thing.
It is a situation that cries out for national policy, but that is unlikely to be forthcoming unless local authorities formulate it through their own chan-nels of communication.

Lawrence Garner

Countryside welfare a priority

Patten changes course

OCTOBER 4, 1989, could well go down in environmental his-

tory as a turning point for-rural development.

It was the day when the recently-appointed Environ-

recently-appointed Environment Secretary announced decisions designed to demonstrate the Government's concern for the welfare of the countryside.

Mr Chris Patten reversed the decision of Mr Nicholas Ridley, his predecesor, that he was minded to approve the development of a new town at Forley Wood near Fleet, Hampshire. He withdrew the guidance to planners that had proposed a special presumption," in favour of housing development.

development.

He also bested a consultation paper stiting out draft guidance on planning and housing to replace the Flanning Policy. Guidance Note No 8. In this paper he laid much more stress on the importance of good design for new housing and stressed the need for more local involvement in planning

he is early days to say how sprious or superficial the min-ister's early attempts are to mollify both the "greene" and the "not in my back yard." .. TE 36 2516 الإعالم وتراجي الم

Tory lobbyists.
At the heart of all the objections to building in the countryside lies a profound shared concern about the future appearance of the British landscape. This concern also comes about because so many people feel that new buildings in the countryside are always likely to be so much worse than old

When Mr Rhiley announced his discussion document "Vil-lage housing and new villages" last year, he took the opportunity to say: "So much dev ment is low-quality design and layout of boring uniformity. Building over the last three decades could have been more sensitive and sympathetic to the surroundings. We must release the native design talent

which was present when villages were built several hundred years ago."

Mr Ridley did not get quite the media coverage afforded to the architectural pronouncements of the Prince of Wales, but her media coverage afforded to the architectural pronouncements of the Prince of Wales, but his words struck home to the housebuilders that have to bear much of the responsibility for the low quality of housing design in both town and coun-

try. Neither Mr Ridley nor Mr Patten contest the fact that there is a growing need for more houses, particularly in the south-east. The figure of 570,000 new homes by the year 2001 in London and the south-east is accepted as accurate. To achieve this figure, Mr Patten believes that only the proper use of planning procedures can ticularly in relation to the countryside, are dealt with satisfactorily.

It is this anticipated increase in the rural population that needs to be planned for in terms of houses, roads, shops and services.

There is a whole new world of infilling with buildings up to the line of new bypasses; hypermarkets and business parks, as well as new houses and new villages that has to be planned and designed. There is also the question of what to do with older buildings in the countryside that might have outlived their usefulness; per-ticularly farm buildings. Changes in farming practice brings about the need for new types of agricultural pren and for the conversion of farm buildings into homes.

The minister has to find ways to ensure that develop-ment takes sufficient awareness of both environmental and aesthetic anxieties.

Mr Patten has said that "we are not in the business of sacrificing environmental quality to sheer housing numbers." Although the rate of housing growth has failen sharply, the



Chris Patien

vel of housebuilding is still high. There were some 78,730 housing starts in the southeast last year. There is official encourage

ment for infill in existing settlements and for the redevelop-ment of land that has, for a variety of reasons, become develict. But there is one particular area that has received both royal and ministerial encouragement, and that is the devel-

not a great deal to be seen on the ground but plans are well advanced for villages at Dor-chester, Dorset, Upper Donnington near Newbury, Berk-shire; Shifnal near Telford, Shropshire; North Stainley, Surphante: North Stainley, Yorkshire; and Hale on the north Cornish coast. They are all "traditional" in architectural style but they are radical in planning. Their plans are designed to ensure that they bear no resemblance to sprawling bousing estates but are compact and, to a degree, self-contained Public buildings and work places are included in the schemes - which bear more relationship to the model villages of the 19th and early 20th century than to any more recent suburban sprawl.

Dorchester's "village" is not

quite like the others. It is an addition to the existing town, to be built — with the backing of the Prince of Wales — on land owned by his Duchy of Cornwall. It has borrowed an idea from the US - a design "code" which will determine the appearance of the build-

Materials, heights, set backs fences and general proportions

will be prescribed. This will be done in a written code and a set of plans that can be (to a degree) interpreted by local builders. This approach has been tried in some new towns in the US, with particular success at Seaside in Florida.

Existing planning arrangements in the UK do not encourage planners to interfere with schemes on aesthetic grounds but there is a strong argument for a set of simple rules that will work positively to encourage developments to fit in to existing villages and the coun-

When it comes to farm buildings, the replacement of the Farm Capital Grants Scheme and the Agricultural Improve and the Agricultural Improve-ment Scheme by the Farm and Conservation Grant Scheme in February 1989 shows that there is much more emphasis on the encouragement of local vernac-ular building traditions.

Up to 50 per cent grants are available for "new or rebuilt walls and banks constructed from traditional materials." Grants of 35 per cent are available for repair or reinstate-ment of traditional buildings No grant aid is available for buildings that use "universal materials like asbestos, fibre cement, concrete blocks or steel or aluminium profiled sheeting." It is worth noting that, within the grant system, lurk serious elements of a design code for some of the buildings in the countryside.

Codes, intelligent private patronage for new villages and a revival of interest in plan-ning at the local level are all ways of raising the standards of design for buildings in the countryside. There are clear signs that votes are to be won or lost on both design and green issues, and there are hopeful signs that Mr Patten is only at the beginning of a significant programme of plan ning changes and controls that will be the opposite of the lais-sez-faire attitudes of his prede-CESSOT.

It is difficult to legislate for beauty but it is possible to cre-ate a framework that will help architects and builders to enhance rather than destroy the rural environment.

Housing is the farmer's best cash crop, reports John Brennan

Planning for a cash windfall

ONE ACRE of moderate quality arable land can have a number of sharply different potential values.

To an owner claiming all the

To an owner claiming all the grants now available to set the land aside as surplus to agricultural needs, and with permission to seed for commercial forestry, that acre's book value would be written down to a few hundred pounds. Auctioned for serioustry, the tioned for agricultural use it would used to have recorded exceptional yields to justify a nice beyond \$1,000 to £1,400 in the patchy bare land market of the past few years. As an over-the-hedge pur-chase bid for by a neighbour-

ing farmer able to average to standard and a competitive ancient could push this notional love's worth into the \$2,500 to 3,000 range. However, the real pris to emerge when that he is no longer treated as it of the factory floor of the

thing industry.

Is trouble free grassland in ttended "garden" of a 189extended "garden" of a res-tial farm, our acre's value to free of the price limits imposed by its crop-yield. House and land prices equating to between \$4,000 and £6,000 an acre have become commonplace for the scenic space that draws the buyers to "toy" farm

Even that is but a shadow of the value of simple grassland made available as paddock in the wealthier commuter belts. It can take a single signature to transform the valuation still further. Although developers further. Although developers have geared down their land acquisition programmes in line with the slump in home sales volume in the past 18 months, planning permission for development can still turn a farming permission for development can still turn a farming permission of the conthess into

£250,000 worth of site value. There may well be land owners whose attitude to development is as fiercely negative as that of any of the new genera-tion of urban exiles who fight planning applications to pro-tect their adopted countryside. Yet housing remains the best

land acre in the south-east into

eash crop for any farmer. The current average of 12,000 acres of farmland adopted for urban use in Britain each year represents, at a minimum, a

£15bn incentive to sell. And the continuation of roll-over tax relief provides the further incentive of a cushion against having to hand back to the Revenue too substantial a slice of such windfall gains.

Farmland agents confirm that roll-over provisions encouraging land sale proceeds to be re-invested in another working farm have become one of the mainstays of the agricultural land market. Agricultural values alone could not explain values alone count not care the relative strength of the market at a time when the Europe-wide problem of over-production, and the consequant progressive reduction in the value of state subsidies to the industry, is undermining farm incomes. Best estimates are that, unless Britain's farmers work to reverse half a century's effort to increase output, as much as 6m out of the country's 24m acres of agricultural land will have to be taken out

of production by the century's Given the choice of reverting to pre-war style "dog and stick" farming (walking the land and watching the weeds grow) at a few hundred or a few hundred thousand pounds an acre, it's a rare farmer who wouldn't jump at the chance of seeing a housing estate on the lower fields. Politically, responsibility for

land use policy is one of the most thankless of all ministe-rial briefs. National, regional and local planners are also in a "no win" situation.

Developers find the current secemeal approach to land use both costly and ineffective. Home buyers have to pay for those extra costs and suffer

from the housing inefficiencies imposed by site restrictions. Home owners in urban areas lose their gardens and open spaces to in-fill developments squeezed out of often far-fromgreen "greenbelt." Traditional country home owners and their children are priced out of their local areas by incomers seeking a country lifestyle. Those incomers bave an understandable distaste of any develop-ments involving re-zoning of the nearby landscape for additional homes. Landowners apart, everyone, it seems, is The Government has accepted that a serious problem exists and has doubled its highway construction budget to £12bn over the next decade, reports Kevin Brown

the past two years as profes-sional associations and parlia-mentary committees have com-peted to paint the gloomiest picture of worsening conges-

made.

The Government has accepted that a serious problem exists and has doubled its road construction budget to £12bn over the next decade -most of which will be speet on widening motorways such as the M1 from London to the north of England, the M6 from Birmingham to the north-west,

Motorway.

Like the road building of the past three decades, which created the existing motorway network, this programme is intended primarily to improve communications between

urban centres.

However, Mr Ricbard

Diment, deputy director of the

British Road Federation, says
the construction of trunk roads does have a clear benefit for the rural areas through which

the Mil corridor, from London to Cambridge, and the M4 Thames Valley corridor, both of which have become centres of high technology industry as a result of improved links with the capital.

such as the area around the M4 in South Wales, the M40 route from London via Banbury to Birmingham, and the A55 cor- it," he says.



port costs because the remaining depots have to cover larger

areas but it cuts labour and fixed costs and reduces eco-

nomic activity in some areas. This may well be in the interests of the company and the

national economy but is unlikely to help localised eco-

nomic regeneration, Prof May

Says.
The provision of good trans-

Road to less congestion ridor in north Wales, Mr

been mounting rapidly over

In the past few weeks alone, a House of Lords select committee has called for urgent action to tackle the UK's madequate roads and the Confedera-tion of British Industry has warned that businesses may move to northern France unless big improvements are

and the M25 London Orbital

they pass.
The obvious examples are

There are other examples,

in locations where it is benefi-cial, but it will only work if there is a clear framework for

Prof May says there is evidence new infrastructure might not always have the Diment says.
But if rural areas are to benefit, the important issues are access through junctions and comprehensive land use plan-ning by the local authorities through which the motorways desired effect. For example, many distribution companies bave responded to improve-ments in road links by centralising their depot network. This increases their trans-

"It is not an easy thing to get right, but given the right emphasis on planning policy it certainly can be done, and many areas have shown that growth can be generated," says hir Diment.
The other benefit which the roads lobby claims motorways

bring to rural areas is environmental improvement, at least for those communities out of sight and sound of the traffic.

"Motorways are really only a series of high standard series of high standard bypasses linked together," says Mr Diment. "If you look at the M5/M6/A74/M74 corridor from Exeter to Glasgow, for exam-ple, that effectively provides a bypass for something like 250 towns and villages. "Even the M25 has had a major impact on reducing traf-fic congestion on the roads which run parallel to it. It has

which run parallel to it. It has transformed those roads and the towns and villages through which they run to the extent that you can actually have a normal conversation in them

However, not everyone is quite so sanguine about the impact of improved transport links on the countryside. Pro-fessor Tony May, head of Leeds University's Institute for Transport Studies, believes that many of the perceived benefits are a question of faith. "As far as the effects of transport on economic growth are concerned it can help to ensure that activity takes place

port links is a necessary pre-condition for economic regen-eration but it is not sufficient in itself. The availability of suitable land, premises and labour are equally important, be says. Dr David Banister, senior lecturer in transport policy at University College London, says the main impact of trans-port improvements on rural areas has been the growth of

long-distance commuting and the associated increase in rural land values, especially for housing.
This has the benefit of bringing new money into the rural economy, especially since the newcomers usually choose communities with schools and shops which may have been

But it does raise the alarming prospect of rapidly increasing atmospheric pollution, especially if the proposed increase in road capacity encourages even more people in property of the big edite. to move out of the hig cities. Private cars produce 17 per cent of the carbon dioxide gases released into the atmo-sphere in the UK and that figure is unlikely to fall without the widespread introduction of

under threat of closure.

so-called lean burn engines, which is still a long way off.
Even without a substantial increase in long-distance commuting, the Transport Department is forecasting an increase in demand of between 83 per cent and 142 per cent over the wart 25 years — and those fignext 35 years - and those fig-ures were calculated before the recent announcement of the

expanded roads programme.
One way to reduce the impact on the environment would be to encourage greater use of public transport, but there are practical difficulties

British Rail has recently decided after a lengthy review to maintain almost the whole of its provincial network but the rural network was reduced by about half in the 1960, and now functions largely as a link between small towns and their bigger neighbours.

At the same time, the fre-quency and reliability of rural bus services has probably been damaged by deregulation in 1988, although the evidence is not yet clear. However, buses catered for only 5 per cent of rural travel in the last Transport Department survey before deregulation, so they are at best of marginal importance.

In Dr Banister's view, the private car will continue to provide the mainstay of rural trsvei for the foresecable future because its flexibility makes it ideal for use in areas where the population is dis-

But he predicts that volun-teer and community services will increase in importance as their potential is recognised: there is no reason, for example, why regular meals-on-whe services should not be used to

deliver prescription medicines to the elderly.

The Rural Development Commission, a government quango, is already setting up a system of local transport brokers to organise services like this in co-operation with local



Partners in Rural Enterprise.



Willow Mill, Caton, Lancashire,

ment Commission and English Estates have worked together to stem the loss of work in the countryside as agriculture has changed. Over 2,300 workshops have been built or created from conversions.

Providing over 13,000 job opportunities for that are at home in the rural scene.

For more than twenty years the Rural Develop- country dwellers, some have been sold to their occupiers, but most continue to be managed by English Estates.

And the task will continue as the two agencies strive to create work where it is needed, in buildings



English Estates, St. George's House, Kingsway, Team Valley, Cateshead, Tyne & Wear, NE11 ONA, Telephone: (091) 487 8941. Rural Development Commission, 11 Cowley Street, London, SW1P 3NA. Telephone: (01) 276 6969. Also at 141 Castle Street, Selisbury, Wileshire, SP1 3TP. Telephone: (0722) 336255.

oincidentally or not, David Probert's generous shock of white hair was several shades darker before his company embarked on a policy of acquisition in Europe. Four years on, what the 51 year-old chairman of W Canning, the UK industrial group, has lost in pigmenta-tion, he has gained in an unusually large portfolio of Continental subsidiaries and a fund of useful anecdotes.

One story illustrates how the waters of the Channel separate not only the shores of Britain from those of mainland Europe, but also, in some cases, the strictness of its accounting

There was this Italian company we'd been talking to off and on for a year or two," says Probert, "and it got to the stage where we asked if we could have a look at their balance

"They said: "Tell you what, to make matters easy, just tell us the figures you want to see, and then we'll send you our accounts.' We didn't buy the

Canning did, however, buy many others. Indeed, in spite of its modest size — it made pre-tax profits of £7m on sales of £80m in 1988 — it has become one of Britain's most active purchasers of businesses in mainland Europe, collecting along the way wide experience of the pitfalls that await the smaller company expanding beyond the Channel.

beyond the Channel.

Although Canning's acquisition spree was accelerated by the approach of European harmonisation in 1992, it was originally triggered by the recession of the early 1980s. This hit its core business of supplying electroplating materials to the metal finishment of the West Midlends. ers of the West Midlands.

The company responded by setting out to build a European business encompassing two main areas of expertise: one, the manufacture and supply of speciality chemicals such as sealants, additives and lubricants, and the other, the distribution of electronic components such as resistors, semicouductors and micro-

Over the past four years, in 12 deals costing between £350,000 and £5.5m, Canning has bought 20 companies mostly small, family-owned businesses. In the process it has assem-bled an empire spanning Belgium, France, Italy, Spain, the Netherlands and West Germany, and now makes 70 per cept of its sales overseas.

Canning's strategy is to run a small headquarters in Birmingham (its home for the past 204 years) and leave operational management to its subsidiaries. Consequently, it is not interested in rescuing companies; it looks for well-run businesses with complementary products, and aims to keep

the management in place, These days, Canning's best source of information on potential acquisitions is its existing overseas subsidiaries; but for the beginner, it says, the first hurdle is identifying targets. According to Ron Brown, Canning's 49 year-old finance director, public Acquisition strategy

Dos and don'ts of going shopping on the Continent

Richard Tomkins reports on the UK-based Canning group's experiences



Ron Brown (left) and David Probert:

sources of information are of little use. Financial information on private companies is not widely available on the Continent, and does not always give an accurate picture of a busi-ness's profitability.

A more reliable course is for the

acquirer to approach his own clearing bank or merchant bank, which main-tain registers of potential merger and acquisition targets. Brown warns, though, that because the banks are big, and their M & A registers are extensive, an acquirer needs to give a fairly close definition of its requirements in terms of size, location and

Canning itself found Continental banks more helpful because they were smaller. All its early acquisitions came either from this source or from company brokers - firms specialising in corporate marriages. But Brown says the beginner can find it hard to get the brokers motivated.

He says: "If they work on a success fee basis and you have no track record in making acquisitions, they're afraid you'll be wasting their tim That means it can take quite a while for them to come up with anything you're interested in. But once you've made your first transaction and they realise you're serious, the propositions come pouring in.

Next comes the first personal con-

the potential embarrassment of the language barrier. But according to Probert and Brown, the UK executive with nothing but his native English need not be ashamed to speak it. In fact, he might do well to insist on

"English, after all, is the interna-tional business language," seys Brown. "If you're building an interna-tional group like ours, a French company that joins is going to be discussing its business with Englishmen, Germans and Italians. If its management hasn't got at least some know-ledge of English, then that's likely to be e major problem as far as develop-ing that business is concerned."

But language apart, say Probert and Brown, diplomacy and tact are vital in dealing with Spanish, German or French owners who have built np their businesses themselves.
"You have to remember that although selling out goes on all the time in the UK and US, in mainland

Europe it is just not the common thing to do," says Brown. "The company is a source of pride to its owner, and very often it under-lies his standing in the local community. On the Continent it's almost an admission of failure to be selling out,

so you have to put it over very posi-Probert and Brown are at pains to the company being sold will keep its own name, identity, management, and method of operation. Later, they arrange for the vendors to visit Can-ning's UK facilities and, if possible, an existing Canning subsidiary in the vendor's own country. That way, the vendors get a clear picture of what lies ahead if they sign.

This is not just a one-way process. As Probert explains, there is no point in buying the company unless it sits well with others in the group, so Canning sends in its own managers to crawl over tt.

"We operate a black ball system," says Probert. "The people who are going to have to work with that business have got to see the mutual benefits coming through. If anybody at Canning who is vaguely involved with the acquisition doesn't like it, then we tend to walk away."

On the investigative side, Probert and Brown say market research is the least of their problems. Canning, after all, sticks to products it knows, and it is normally easy to obtain statistics on the level and pattern of demand in

any given country.

The greater difficulty is with the vendor's accounts. Usually, say Probert and Brown, the first glimpse of financial information they get consists of what the taxman has been shown, accompanied by some hefty nudges and winks to the effect that

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this tells only part of the tale. ins tells only part of the tale.

Italy and Spain, says Brown, are the
worst for black money — that is,
money that does not appear in the
accounts. "As a UK pic we simply
can't have anything to do with black
money, so if we find any major
involvement, we just don't do the
deal."

With audits costing perhaps £10,000 to £15,000 a time, however, Canning likes to reach a basis of understanding before detailed investigations begin; and if negotiations do reach this stage, it sends in its own accoun-tants (Peat Marwick McLintock) rather than using a local firm in the country concerned.

Says Probert: "If you use German accountants, for example, they give you all the detail but ignore the fun-damentals. They'll tell you all about the cashflow down to the last prennig, but they won't tell you there's a writ hanging over the company that's about to destroy the business."

about to destroy the business."

Asked what practical advice they would offer to a company setting off on the acquisition trail, Probert and Brown offer the following tips:

React quickly to an approach. "You really must put yourself out. If you try to structure everything into your diary and say you'll visit them in two months' time or send someone else months' time or send someone else along, you'll never buy anything."

Respond at senior level. "At least one of our acquisitions was secured against competition from a major UK group which had been talking about the deal at divisional level for about 12 months without ever asking its main board for a decision."

 Be sure you trust the people.
 "Mutual trust is essential if you are going to work together. If you're not bappy about the people, then however good the company, however good its products, and however good the fit,

walk away." ● Be ready to have your patience tested. "Making acquisitions is a great time-waster; in our early days, only one in 100 deals came off. People have used us to set a price for a deal worked out with someone else, and some one else, and some people — though more in the US than Europe — use you to put a valu-ation on their business just for their

• Do not be stampeded. "It's easy to be rushed into doing something because it's the flavour of the day or because three other people are lining up to buy. Often we don't offer the highest price but emphasise instead what we can bring to the party by putting our products through their

 Do not be "chipped". "Advisers' fees and other expenses can easily add 10 per cent to the cost of making a £3m-5m deal. Once you've got that far, there's a great temptation to go ahead with the deal even if the profits turn out to be slightly lower or the price slightly higher than you expec-ted. But remember if the vendor chips you now, then once you've bought that business, he'll be chipping you for the rest of your life."

How to get more out of less

Michael Skapinker says companies must reappraise their manufacturing weapons

household goods company tells the story of a recent product acquisi-tion. The product was made in a wide range of different sizes and packages.

The company asked for a sample of each package to be brought to a meeting. The conference room was so full of nackages, the company almost decided to move the meeting to

Many European factories manufacture large numbers of different products or the same product in several different packages. The cost of doing so can be high. When the household goods company reduced the number of packages in which it offered its household cleaners the savings were even

larger than expected.

The move towards a single European market has prompted many manufacturers to consider the rationalisation of their production.

If transport within the European Community becomes cheaper and simpler, surely it turers to get each of their fac-tories to make a smaller range of products and distribute them to a larger number of

Last year, Imede, the busi-ness school in Lausanne, brought together nine multinational companies operating in Europe to discuss this issue. Using insights gained from this discussion, Robert Collins of Imede and Roger Schmenner and Clay Whybark of the Indiana University School of Business divided European facto-

ries into four categories.

They outline their categories, which rely heavily on military imagery, in the latest edition of the European Business Review.

The first type of plant is like an infantry division, they say. Its geographic range is limited but it can carry a wide range of weapoury. Factories producing a large number of products for a single national market fall into this category. Plants of this sort are extremely com-

mon in Europe.

The second type of plant is like a tank corps. It has just one weapon (or product) and also has a limited geographical range. These plants, too, are common in Europe.

The third type of factory is like a naval flotilia. It boasts a like a naval fiorilia. It boasts a wide range of weapons and ranges over a large geographic area. There are fewer European plants in this category, producing a wide range of products for most or all Community countries. There are some in the chemicals industry for example.

try, for example.

The fourth type of plant is like a missile sile, containing a single weapon with a large geographical reach. There are few of these in Europe. Those that there are often belong to American multinationals.

"Nevertheless, the 'missile sile' plant is the most attractive for many enterprises," the writers argue. "The limited product mix makes many of the plant's management activitry, for example.

product mix makes many of the plant's management activi-ties much easier to perform well. With the extension of the geographic markets served, the plant can also exploit any pre-vailing economies of scale. Overhead to support the prod-uct line is not dispensed among several plants, but can be req-centrated in one location and thus duplication can be avoided."

voided."

Of the nine companies at the Of the nine companies at the imade workshop, only one, a large computer company, had set up its manufacturing in this way. The others tended to have plants that fell into mare than one of the categories.

The writers recognise that

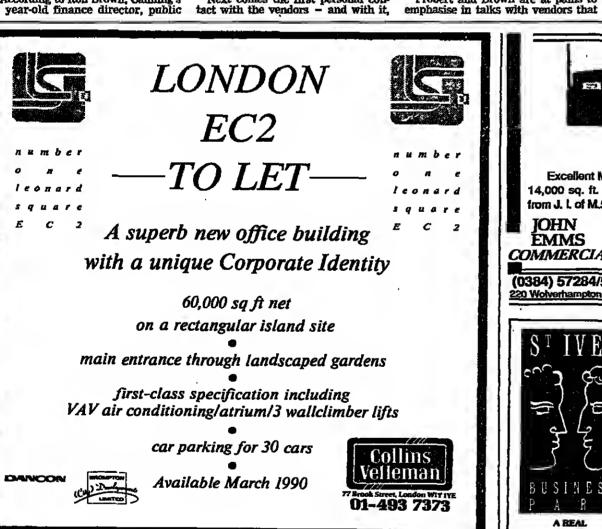
The writers recognise that focusing factories in this way is not easy. Nor is it always desirable. Many firms have gone to a great deal of trouble to tailor goods for national or regional markets. Whatever the progress towards a single market, "European nationalism is strong, scepticism of another country's manufactur-

ism is strong, scepticism of another country's mammiacturing skill abounds, and language remains a barrier.

"Companies will be tentative, at first, in taking advantage of the opportunities opened by 1982. The initial going may be alow, but when one competitor gains pen Earopean success, then others in its industry will be pressured to duplicate the feat.

"In that sense a "Europe

In that sense a Europe without frontiers' represents a real frontier for manufacturing and it will be intriguing to see who will decide to be plo-



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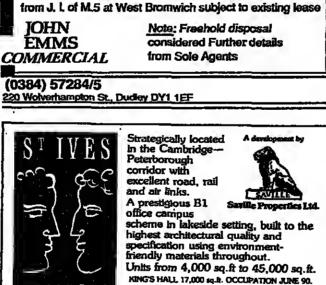
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*Volume 1, Issue 4.

IN THE RIGH COURT OF JUSTICE

LEGAL NOTICES

IN THE MATTER OF:

MORGAN GRENTELL GROUP plo IN THE MATTER OF

THE COMPANIES ACT. 1985.

NOTICE IS HEREBY GIVEN that a Patition was on the 19th November 1989 presented to that Majesty's 18th Count of Justice for the confirmation of the reduction of the Share

AND NOTICE IS FURTHER GIVEN that the said Peditor is directed to be heard betwee the Horourable Nr. Justice Herman at the Royal Courts of Justice Street Landon WCAS 211 or Monday the 18th day of December 1989

No. 907267 of 1986 IN THE HIGH COURT OF JUSTICE

IN THE MATTER OF

BOUNDER (UNQ HOLDINGS LOWITED AND

IN THE MATTER OF THE COMPANIES ACT. 1986

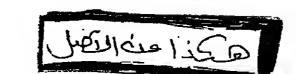
was on the 16th Movember 18th presented to Her Majouty's High Court of Justice lething confirmation of the reduction of the capital of the above-samed Company from Ass S 2,480,000 and 17,200,000 to 21,000,000 And Notice if further plans that the call Politice is directed to be heard before the Herourable Mr. Institute 18th Asset 18th Policy in the

ANY Creditor or Shursholder of the said Company dealing to oppose the meshag of an Order for the confirmation of the said reduction of capital should appear at the laws of hearing to person or by Coursel for that pappose.

a copy of the said Petition will be tornished to any such person requiring the sense by the undermentioned Solicitors on payment of

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re desktop computers hazardous to your health? For the tens of millions of office workers who spend much of their day glued to a computer screen, this is a question that demands a straight answer. Getting one is not easy. Computer terminals have been blamed for all manner of

health problems over the past few years, from eye-strain to "repetitive strain injuries" and from miscarriage to cancer. The growing litany of complaints has raised serious concerns, but in many cases there is no positive evidence to assign blame solely to the com-

other factors such as stress, poorly designed furniture, poor lighting and ventilation may be significant contributors to "computer sickness". In some instances people have been too quick to jump to conclusions. At one US newspaper office where a disturbing number of women had miscarriages, thought to be linked to the use



Eagle eye

of computers, it turned out that drinking water may have been contaminated with lead. None the less, there is mounting evidence that the seat in front of a computer ter-minal is not the benign working environment that most had assumed. For thousands of computer workers, numbness in the fingers has been the first symptom of repetitive strain injury, a range of conditions that involves painful inflammations of the wrist, arm and by the continuous use of com-

puter kevboards. Repetitive strain injuries and, in particular, carpal tun-nel syndrome have reached near epidemic proportions in Louise Kehoe examines the potential health hazards of using desktop computer terminals

The friends that may also be foes

the US. The Communications Workers of America, e major trade union, reports that 30 to 60 per cent of its members who use computer terminals have symptoms. Among the victims are journalists, data entry clerks, telephone directory assistance operators and postal workers who sort mail using

automated terminals.

One of the most hotly debated issues about the safety of computers is whether the non-ionising electromagnetic radiation that all types of com-puter terminals emit consti-tutes a health risk. Until recently, most scientists believed that these types of very-low frequency (VLF) and extremely low-frequency (KLF) radiations and the electric and magnetic fields that they create had no biological effects. Now they are not so sure.

A study sponsored by the US
Congressional Office of Technology Assessment reviewed the available data and came to the conclusion that: "The emerging evidence no longer allows one categorically to assert that there are no risks from ELF and VLF radiation).
But it does not provide a basis
for asserting that there is a
significant risk."

Although the OTA study. published earlier this year, focused upon the possible health risks of radiation from electrical power lines, the report concluded that the prob-lem may be far-reaching: "If exposure to fields does turn out to pose a health risk, it is unlikely that high voltage transmission lines will be the

only sources of concern. Pow-er-frequency fields are also produced by distribution lines wall wiring, eppliances and light fixtures. These non-transmission sources are much more common than transmission lines and could play a far greater role in any public

For those who believe that radiation from computer disradiation from complicer dis-plays does pose a health risk, the OTA report marked a watershed – the first official acknowledgement that a problem may exist. Since then, alarming reports including the preliminary results of a Johns Hopkins University study that found an increased rate of can-cer among telephone line repairmen have added to fears that even very low levels of low frequency electromagnetic radiation may be dangerous.

Serious concerns about the health of pregnant women using video display terminals were raised by the publication of a study by the Kaiser Per-manente Medical Group in Oakland, California, last year. The researchers reported that women clerical workers using a video display terminal for more than 20 hours per week during the first three months of pregnancy were twice as likely to have a miscarriage. The study also produced con-tradictory findings, however. A

group of 40 women managers who used computers showed a 30 per cent lower than normal The researchers warned that the issue needs further study and suggested that the

could be due to other job-related factors, such as stress, rather than directly linked to the computer terminals.

The results of a larger scale

study are to be published early next year by the National Insti-tute for Occupational Safety and Health. Designed specifi-cally to determine whether VI)T use affects the outcome of pregnancy, the study focuses upon the reprodoctive health of 2,500 women telephone operators who work at computer

But more research is needed, many feel. "There are still many unanswered questions about the potential health effects of VDTs and of electromagnetic fields generally, but there is no longer any doubt that this form of radiation can canse some biochemical changes. In my view that information alone is sufficient to warrant a renewed commitment on the part of govern-ment and private industry to study this issue and search for solutions to protect people," says Senator Albert Gore, who has taken a close interest in computer safety.

The computer industry is beginning to react to growing public awareness of the issue, although manufacturers are careful to point out that there is no proof that radiation from computer displays is harmful. International Business Machines said last week that it plans to introduce a range of computer monitors with reduced electromagnetic radia-tion emission, including mod-

AREN'T WE OVER-REACTING TO THE NON- IONISING ELECTROMAGNETIC RADIATION SCARE, MISSHIGGS?

els designed for use with personal computers. In September IBM introduced a range of displays for its mainframe computers in that country.
"There has been extraordicalled "InfoWindows" which meet stringent Swedish standards for low radiation emission. Previously, the company offered low radiation displays

only in Sweden and Denmark. IBM, which sells an estimated 2m VDTs per year, continues to believe that its cur-rent models are safe, however. This is a market-driven issue, not a health or safety issue," said a spokesman.

Other computer makers may be prompted to follow IBM's lead. Most US computer companies, however, say that they have had little demand for low-radiation terminals. Hewlett-Packard, which offers lov radiation terminals, says that it gets only about six requests per year for them. "We keep a close watch on all of the studies, but to date we have not seen any conclusive evi-

dence that there is a problem," a company official said. Sweden is so far the only country to establish standards

NAKBAKER for video display terminal radi-ation. Last year management and labour groups in Sweden agreed to low radiation standards that are now widely used

nary negligence on this issue in the United States," maintains Louis Slesin, publisher of VDT News and a respected commentator on computer been any systematic study of the emissions from different types of VDTs," he points out.
Such a study would be relatively simple and would provide a valuable service to the public, he suggests. "We are burying our heads in the sand. We should have a government agency, perhaps the National Bureau of Standards, doing this." Sweden has set an exam-ple for the world, Slesin says. "It has demonstrated that computer manufacturers will

respond to market demands." A simple, yet effective way to protect computer users from radiation is to place a radiation shield over the computer screen. A handful of US companies offer these shields and sales are growing rapidly. "To the extent that electron radiation from a VDT repre-sents a health hazard, and I personally believe that it does, there is nothing that reduces it more than our product," claims Michael Hines, president of NoRad Corporation of Santa Monica, California, a company that has taken the lead in the

NoRad backs up its claim with the results of independent laboratory testing that compared the attenuating qualities of its shields with those of

NoRad's screen is only a partial solution, however.
Although it shields the user from the electrical field created by low-frequency radiation, it netic field, which some medical researchers believe may be an important factor in biological changes. NoRad says that it plans to introduce an addi-tional product, which it will sell in combination with its screens, that substantially reduces the magnetic field. The cost of the combined package

will be well under \$200. The NoRad shield is a specially treated metallised micromesh screen that sticks on to the front of a computer moni-tor. The polyester mesh is coated with nickel, copper and a proprietary crystalline coating. The metallic elements block more than 99.99 per cent of the electrical field emitted from the face of the computer. Placing a shroud over the front of the computer screen has some beneficial side effects. The grey background of most monochrome computer

screen looks blacker when viewed through the mesh, increasing the contrast and clarity of the text. The grounded shield also gets rid of the static electric effects that draw some dust particles to the screen and repel others on to the face and eyes of the user.

A common misconception A common misconception about computer terminal radia-tion emissions is that they emanate primarily from the front of the computer, through the screen. But many computers emit more radiation from the back and sides. This presents e problem in crowded offices, or those in which work-ers' desks are arranged so that

they face one another.

The radiation from a computer terminal attenuates quickly over a distance of a few feet. In 1987, the World Health Organisation recommended that computer termi-nals be epaced at least one metre apart — in all directions. It is unwise, most experts agree, to arrange computer ter-minals so that workers sit, for example, in front of one and

behind another. While the effects of low-level non-ionising radiation remain a subject of debata, there is overwhelming evidence to sug-gest that prolonged use of a computer terminal can cause Suffolk County, New York, passed legislation last year passet is granton that year requiring employers to provide eye care for those who use computer terminals and estab-lishing standards for lighting

and other factors. Although the Suffolk County law has been challenged by local business groups, similar legislation is pending in approximately 25 US states. In California, for example, state-legislators introduced a pro-posal in February calling for all computer equipment to comply with ergonomic stan-dards established by the American National Standards Institute. The bill would also establish a committee to develop guidelines for pregnant computer operators.

In the private sector, busi-nesses that employ large numnesses that employ large numbers of computer users are also taking preventative measured to the interior and the programmer series. Several US companies now offer employees special reading glasses designed to focus on the computer screen, which is typically about two than at the one foot or so di

With over half of the work-ing population expected to use computers by the turn of the century, it is extraordinary how little attention is being paid to this issue.

Bridges size up stress

Bridges should become safer through a research project involving the project involving the West German chemical company Bayer, the Cologne Strabag Bau company and the West German Federal Ministry of Research and Technology.

By integrating sensors into composite fibre materials, which are being used to strengthen concrete, the Geomans have developed a system that detects potential or actual defects in a bridge.

The research project was conceived when polystal — a glass reinforced plastic composite with the advantages of steel yet corrosion restant, considerably lighter, more clastic and electro-magnetically neutral — was shown to

cally neutral — was shown to have a tensile strength; that made it an ideal alternative to

A bridge was built in which A bridge was built IR which the new composite material was used to prestress the concrete to a working load of 60 tonnes with "tendons," consisting of 19 glass fibre rods, each 7.5mm in diameter and compained of 65,000 individual fibres.

Because of their excellent light permeability, optical fibre sensors are used to trans-mit telecommunication sig-nals. They were adapted for the constant measuring and control of forces within the prestressed tendons. It was then possible to discover what was happening inside a prestressed concrete structure, by determining changes in

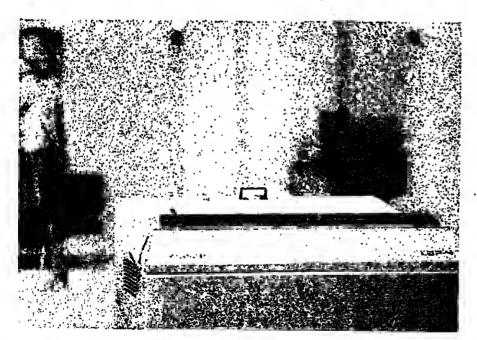
determining changes in atreases from measured changes of strain.

The engineers incorporated an optical fibre leason into selected unstressed glass librareds and conducted a leason beam through it. They existingly it is a share was no hould in the concrete, the same amount of light entered and left the optical fibre.

However, any developing stress or neach in the concrete bent the beam at the point of the fault. Only some of the light continued along his path, the remainder reflecting from the obstruction. That change in light intensity could be detected by electronic monitor-ing equipment, which recorded the precise location of the fault and its accept.

Andrew Wiseman

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CHASE



OPERA AND BALLET

London

Royal Opera, Covent Garden royal Opera, Covent Garden.
Further performances of the hideous new production of Idomeneo
by Johannes Schaaf, conducted
by Jeffrey Tate, with Philip Langridge in the title role, and Ann Murray, Sylvia McNair, Elizabeth Connell and Robert Tear completing the team of principals.

Thédire des Champs Elysées. Bolshoi Ballet dances *Giselle* (2nd act and *Spartacus* (2nd act) choreographed by Yuri Grigorov-

Amsterdam

Muziektheater. The Netherlands Opera in *Don Posquale*, con-ducted by Carlo Rizzi in a production by Renate Ackermann, sung by Henk Smit, Lillian Wat-son and Peter Bronder. The National Ballet appears in *The* Sleeping Beauty (255 455).

Theâtre Royal de la Monnaie. The Monnaie Opera in *Fierrabras* by Schubert (concert version)

Staatsoper. La Traviata is conducted by Fabio Luist, with a uding Paul Winsauer Anna Gonda and Horst Nitsche

Opera. Samson und Dalila, pro-duced by Gian Carlo del Monaco, will have its premiere this week with Marjana Lipovsek, Wladi-mir Atlantow and George Fortune as leads. Hänsel und Gretel features Karan Armstrong, Marcia Bellamy, Gudrun Sieber and Gerd Feldhoff.

Hamburg

Opera. A Hans Sotin Lieder recital, accompanied by Hehmut Deutsch with songs by Loewe, Strauss, Graener and Shostakov-ich. Zar und Zimmermann is a well done repertoire perfor-

Opera. Udo Zimmermann will be conducting his own opera.

Die wurdersame Schustersfrau,
which will have its premiere this week produced by the East Ger-man Christine Mielitz, with a strong cast led by Maria Hus-mann, Rolf Haunstein, Brigitte Lindner and Christine Obermayr. Der Nusskracker has Youris Vannes choreography Vamos choreography.

Opera. Cosi fan tutte has a first-rate cast led byMargaret Marshall, Mitsuko Shirai, Chris topber Robertson and Hans Peter Blochwitz. Rusalka, conducted by Oleg Caetani is sung by Eliane Coelbo in the title role.

Coloane

Opera. Faust stars Josef Protechka in the title role Die Zauberflöte has Susan Burghardt, Teresa Ringholz, Dieter Schweikart and Randali Outland as leads. The ballet Nussknocker und Mausekönig closes the week.

Opera. Der Freischütz is respect-able with Helena Doese, Toni Kraemer and Helmut Berger-Tuna. Elektra in Harry Kupfer's productioo features Anny Schlemm, Eva Marton, Wolfgang Navarro, Tosco stars Simon Estes, Giovanna Casolla and Michael Sylvester.

Madrid

Teatro Lirico Nacional. La Zar zuela. Under the artistic leader ship of Jeannette Ordman, this Israeli company presents a series of performances distinguished by very modern choreography. Ends 10 Dec.

Teatro Dell'Opera. Beni Montre-sor's production of Verdi's Fal-staff, surprisingly set in the Po Valley in northern Italy, is con-ducted by Evelino Pido. The cast includes Paolo Gavanelli, Mauri-rio Bolognesi and Adelina Scarzio Bolognesi and Adelina Scara-belli. (461756).

Teatro Alla Scala. Pier Luigi's Pizzi's lavish production of Verdi's I Vespri Siciliani, with dramatic sets in which Pizzi's favourité colours, red and black predominate. Riccardo Muti con-ducts a fine cast, led by Ameri-can tenor Chris Merritt as Arrigo, Cheryl Studer as Princess Elena, Giorgio Zancanaro and

in place of the indisposed Paata Burchuladze. The third-act bal-let, with Carla Fracci, is given

Now York Metropolitan Opera. Pre-Christ-mas celebration is brought by mas cereorator is a totagin by
the premiere of August Everding's new production of Der fliegende Hollinder, conducted by
James Levine with Eva Marton,
James Morris and Paul Plishka. Lincoln Center Opera House (362

New York City Ballet. The Nut-cracker takes up the holiday sea-son until Dec 31. New York State atre, Lincoln Center (870 5570).

Lyric Opera. Barbara Daniels is Rosalinda and Neil Rosenshein sings Alfred in director Giulio Chazalettes's new production of Die Fledermaus, conducted by Julius Rudel. Frederica van Stade continues as Rosina in Roberto De Simon's production of The Burber of Senille conof The Barber of Seville con-ducted by Alessandro Pinzauti. Lyric Opera (332 2244).

Washington

Amahl and the Night Visitors. Zack Brown's production con-ducted by composer Gian Carlo Menotti is a one-act retelling of the story of the Bethlehem shepherd boy whose life is changed by the visit of the three kings following a star. Ends Dec 17. Kennedy Center Eisenhower Theater (467 4600).

Aida. The spectacular Arena di Verona production, with Maria Chiara and Aprile Milo alternat ng in the title role, and Nicola ing in the citie role, and Nicola Martinucci and Mario Malagnini as Radames, Conducted by Nello Santi. National Sports Stadium, Yoyogi (Tues, Wed, Thur) (355

THEATRE

Jeffrey Bernard Is Unwell (Apolio). Brilliant performance by Peter O'Toole as an alcoholic journalist who embodies a Falstaffian, nay saying life force while committing public suicide by vodka. Keith Waterhouse has stitched a fine play, the season's highlight, from Bernard's own writing. Ned Sherrin directs (437

The Good Person of Sichuan (Olivier). Magnificeot National Theatre revival by wunderkind Deborah Warner of Brecht's greatparable of moral ambiguity about a Chinese prostitute who canonly do good by adopting a vicious disguise. Dec 19-21, Dec Jan 3, Jan 11-18, Jan 29-Feb 3 (928 2252). Another Time (Wyndham's).

New Ronald Harwood play, directed by Elijah Moshinsky, about a white South African famliy in Cape Town and Maida
Vale. Albert Finney plays father
and concert planist son across
35 years, suggesting that talent
is a means of escape and a reason for not going back. Janes Suzman and Sara Kestelman are electrifying in support (867

1116).
M. Bntterfly (Shaftesbury). Peter Egan has taken over from Anthony Hopkins as the tortured diplomatic hero in a Peter Shaffer-style "spectacle of ideas" dressed up in John Dexter's superb production as a metaphor of homosexual life. The transvestife transves less electrify. on homosexual me. The transves-tite tragedy proves less electrify-ing than in New York; tha play is not very good but still worth seeing (379 5399).

New York

Heidi Chronicles (Plymouth). Wendy Wasserstein's award win-ning drama covering 20 years in the life of a successful American baby boomer goes from sup-port for Eugene McCarthy's pres-

idential aspirations to electoral ambitions in the 1980s, accompa-nied by the musical and emotional flavour of the period (239

Gypsy (St James). This 30th anniversary production does more than revive a rich, vivid musical; it also introduces a new belter in the Merman tradition, Tyne
Daly, as the bossy, tireless and
tuneful Rose, who shamelessly
leads her daughter into burlesque while rejecting a personal life for herself. (246 0102). Crand Hotel (Martin Beck).

Tommy Tune, Broadway's pres-ent musical doctor, directs this remake of the Garbo film to at least shake the bones of this inert depiction of lives crisscros ing in an elegant, but somewhat random setting (246 0102). Sweeney Todd (Circle in the Square). An intimate production of the Sondheim-Wheeler musical in contrast with the elaborate original a decade ago emphasi

the descent into madness of Bob Gunton as the demon barber of Fleet Street (239 6200). Lend Me a Tenor (Royale). A sprucing up in the set of a decay-ing town's big time opera ambi-tions makes a transatlantic hit of this farce, first produced in London, but now with a local cast led by Philip Bosco and Vic-

tor Garber (239 6200), Rumours (Broadhurst). Neil Simon's latest comedy is a selfconscious farce, with numerous slamming doors and lots of mug-ging but hollow humour that misses as often as it hits. Chris-tine Baranski leads an ebullient cast in the inevitable but disap-

pointing hit. Cats (Winter Garden). Still a sell-out, Trevor Num's produc-tion of T.S. Eliot's children's poetry set to music is visually startling and choreographically feline (239 6263).

A Chorus Line (Shubert). The longest running musical in the US has not only supported

Joseph Papp's Public Theater for eight years but also updated the musical game with its back-stage story in which the songs

are used as auditions rather than emotions (239 6200). Les Misérables (Broadway). The hes miscranes (hroadway). Are magnificent spectacle of Victor Hugo's majestic sweep of history and pathos brings to Broadway lessons in pageantry and drama tens cond.

Me and My Girl (Marquis). Even if the plot turns on ironic mim-icry of Pygmalion, this is no classic, with forgettable songs and dated leadenness in a stage full of characters. It has nevertheles

proved to be a durable Broadway hit (947 0333). M. Butterfly (Eugene O'NeII). The surprise Tony winner for 1988 is a somewhat pretentious and obvious meditation on the and obvious meditation on the true story of the French diplomat whose long-time mistress was a male Chinese spy (246 0220). Phantom of the Opera (Mojestic). Stuffed with Maria Bjornson's gilded sets, Phantom rocks with Andrew Lloyd Webber's haunting metodies in this mega-transfer from London (239 6200).

Driving Miss Dalsy (Briar Street). The touching relation-ship between a dowager, played in this production by Dorothy Loudon, and her black chauffeur exposes the changes in the South over the past several decades

(348 4000). Steel Magnolias (Royal George). Ann Francis and Marcia Rodd play the leads in this view of southern life from under the dry-ers in a busy hairdressing estab-lishment (988 9000). A Christmas Carol (Goodman).

A Christmas Carol (Goodman).

For the 12th year, the Goodman company does its holiday thing, with William J. Norris as Scrooge for the 11th year, but

new adaptation by Tom Creamer

promise to refresh the familiar. Ends Dec 30 (443 3900).

Eabuki. At the National Theatra (265 7411). Hokaibo (also knawn as Sumdagama). Living National Treasure, Baiko, isads a top-rank cast in a lively lowlife piece about a comman who disculses cast in a lively lowlife piece about a con-man who diagulass himself as a priest. At Kabuki-za (S41 S131): two mixed programmes, at them and 4.50pm, featuring mainly younger kabuki actors. Both theatres have helpful English programmes and exphane commentary. (Visitors to Kyoto should note that these are also all-star kabuki performances this month at the Mins. mi-za Theatre, before its demolition).

tion).

Eokunsenya Gassen. New play written and directed by Hideki Noda, loosely based on a famous puppet play by Chikamatsu. An exuberant comic-strip travesty and history. expherant comic-strip travesty of Japanese myth and history, with brilliant Pop Art sets and lots of colour and movement. The verbal humour may be beyond most non-Japanese, but this is nevertheless a most emoyable production. Ginza Salson (Thesisa (5472 0771).

able production. GIUER SARROR
Theatre (5478 0771).
Bunnaku. The sophisticated purpet theatre is a major element.
in Japan's cultural heritage. At 5pm: extracts from Yashisame Senbonzakura (The Thousand Cherry Trees), a historical drama of mediaeval times. At 11am and 12mm Heile Nhoon on Shima, by 2pm: Heike Nyogo ga Shima, Chikamatsu Monzaemon, so times called the Shakespeare of Japan. Since the mati-nees are intended mainly for-schoolchildren, expect the audi-

schoolchildren, expect the som-ence to be boisterous. Earphons commentary in English available at the theatre. Opens Thur. Body Wars 2. A science fiction allegory about power, performed by energetic frings company, Daisan Erotica. Honda Theatre, Shimo-Kitazawa (369 1127).

EXHIBITIONS London

The Hayward Gallery. The Other Story - an intriguing but uneven survey of the work in Britain since the war of artists drawn from cultures other than that of the western European that of the western European tradition — week in its socio-po-litical and historical analysis but often strong in the individual work. Daily until February 4, except bank holidays. National Portrait Gallery. Tom Phillips — The Portrait Works:

a thorough, self-explanatory, painstaking survey of the work of our most painstaking artist, always interesting and some-times lively. Daily until January 21 except bank holidays. Camera Portraits from the Col-lection 1899-1989 — a necessarily brisk but delightful and intrigu-

ing survey-cum-celebration.until

Peris

Musée des Aris Decoraitis, Je suis le Cahier - Picasso's sketchsois is Cainer - Picaso's seecon-books. After two years of mean-dering the world over, the exhibi-tion ends, aptly, in Paris, The 40 sketchbooks covering a period of 64 years follow closely Picas-so's development. There are cub-ist planes decomposing real-ity next to the fulness of nea-classical figures, there is neo-classical figures, there is the almost sugary rendering of the mother and child theme next

to the cruelly distorted female faces, there are all the facets of Picasso's inventive genius.107, Rue de Rivoli (42603214), closed Tue. Ends Dec 31.

Tue, Ends Dec 31.

Grand Palais, Eros, Some 100
vases, marbles, bronzes and jewelsdating from Greek antiquity
describe most explicitly the vervewith which the god of love
encouraged humans and gods
ailliein their uninhibited pursuit of pleasure. Closed Tue, ends Feb 5 (42895410). Musée des Arts Decoratifs. Bobe-

mian glass 1400-1989. Some 200 exhibits, among them the famous ruby-coloured glass, show how — having freed themselves from Venetian influence — the glassart of cutting and engraving and ing to such perfection during the barroque period that the renown of Bohemian crystal con-quered countries as far apart as Spain and America, Egypt and Ireland. 107, rue de Rivoli (42603214). Closed Tue, ends Jan

Institut du Monde Arabe. Egypt Egypt. An exhibition of 25 chefd'oeuvres, including the most recent finds, starts with statues and bas-reliefs dating from the middle empire, continues with a golden crown of a high priest of Osiria with some eler of Roman art and Coptic icons and concludes with Islamic exhibits. 1, rue des Fosses-Saint-Bernard (closed Mon). Ends Jan

Brussols

Europalia Japan 89:
Muses Royanx d'Art et d'Histoire. Nambam Art explores the
Portuguese influence on Japanese painting and the Splendour
of No Theatre shows props and
costumes from the Rokuro Umewaka Collection, Closed Mon.
Ends Dec 17.
Modern Art Museum, Takeo

Modern Art Museum. Takeo Yamaguchi and Yoshishige Saito — pioneers of Japanese abstract art. Ends Dec 17. Closed Mon.

Antwerp

Hessenhuis, 53 Falconrui. Japanese posters by 12 graphic designers. Closed Monday, ends Dec 17.

Fundacion Juan March, Retro-spective of Edward Hopper opens the autumn season at the founda-tion. 61 works by the New York realist covering a period of 56 years, Until Jan 4.

Barcelona

Caixa de Barcelona. Raoul Dufy, Works by the French fauvist, well known for his lively use of colour and interest in varied forms of art, are on show in Spain for the first time. The exhibit includes paintings, watercolours, drawings, ceramics and fabric design, belonging to private col-lections and museums. Ends 15 Dec.

Hanover

Sprengel Museum, Kurt-Schiwtt-ers-Platz. Der blaue Reiter (The

playing around 61 pieces from its own collections as well as some additional paintings on loan from East Germany and by other artists who belonged to the same Munich-based group. to the same Munich-based group Works by Wassily Kandinsky. Frans Marc, August Macke, Alene von Jawiensky, Gabriele Münter and Marianne von Wer-fekin can be viewed until Feb

Blue Horse). The museum is dis-

Museum Ludwig, Bischofsgarban-strasse 1. The most comprehen-sive retrospective on Andy War-hol, who died in 1987, with around 160pieces from New York. They can be seen only in Cologne until Feb 11. The retrospective includes works from the 1966s and 1950s as well as his famous portraits of Rivis Presley, Marilyn Monroe, Werren Beatty.

Städtische Galerie im Lebunbachhans. The most complete retro-spective of the expressionist painter Karl Schmidt-Rottlud spearage the first schmidt Bottom to date with almost 270 works from 70 private and public collections. After the Kirchner and Heckel sublittions, this is the third significant project from the founding members. of the Brücke group. Schmidt-Rottlatt, who died in Berlin in 1976, was strongly attacked dur-ing the Nazi years.

Vienna Museum for Applied Arts is bost-ing a large exhibition devoted to the works of Carlo Scarpa. the Italian artist and architect. The theme is focusing on "The Other City". Until Jan 15.

New York

Metropolitan Museum. A decade of fabulous shows borrowed from around the world culminates in the present exhibit of the major works of Velazquez, much of which is borrowed from the Prado in Madrid. Ends Jan 7.
Metropolitan Museum of Art. metropolism sinecum of Art.

A major exhibit of the works
of Canaletto brings alive scenes
of Italy in its secular glory.

Though many are familiar, the
exhibit makes the artist's vision a breathtaking panorama with touching attention to detail.

Ends Jan 21.

Museum of Modern Art. Covering only eight years, from 1907 to 1914, Picasso and Braque: Pioneering Cubism consists of more than 350 works of the two artists. during their fruitful collabora-tion before Braque left for war.

Ends Jan 16. Centre for International Cor porary Arts. A new New York institution with the goal of cataloguing curatorial information about artists around the world opens appropriately with a retrospective of Japanese artist Yayot Kusama. 57th & Fifth Av.

Washington

National Gallery. Almost three dozen paintings of the early 20th century German movements.
Bauhaus, Nene Sachlichkelt and
Blaue Reiter, lent by the Thyssen-Bornendera collection, make
a teiling commentary on a part
of the world again at the centre
of attention internationally. Ends
Jan 14.

Identitsu Museum. Flowers of Edo. Paintings and prints of flow-ers from the Edo Period repre-sent a new flowering in Japanese art influenced both by new trends in the decorative arts of China and by the botanical illus-trations of Europe. Closed Mon-days

days.
Telen Museum, Meguro. Yasuo
Kuniyoshi. Retrospective to
mark the centenary of a Japa. uese artist who emigrated to the US as a teenager. His earlier work is glum and faux-naif, but in his last decade his palette was liberated and he produced a remarkable series of grotesque images of clowns and carnivols. Tokyu Art Gallery, Nihonbashi. The Tale of Genji. Daring reinterpretation by a young painter. Kido Maako, of one of the great works of Jananese classical literature, depicted in countless scrolls and prints over the past scrolls and prints over the past

500 years. Bunkamura, The Museum, Major works from the Detroit Art
Museum More than 100 paintings from one of the largest pubilc collections in the US. Closed Mondays.

IN SCOTLAND'S INDUSTRIAL **PROPERTY**

> The SDA is offering for sale the major part of its industrial property holdings in Scotland. The portfolio, comprising 10 million square feet of prime industrial property with an asset value in excess of £100 million

MARKET.

and an income of £12 million, is being sold in two lots. Portfolio A comprises 63 estates, concentrated mainly in the central belt of Scotland totalling 8 million square feet, and portfolio B, 13 estates primarily in the Glasgow and Dundee areas totalling 2 million square feet.

The sale offers an immediate opening for the private sector to take up a key position in the Scottish industrial property market, and will provide an excellent opportunity for income growth through the ownership, management and development of these estates. Both portfolios will be sold by competitive

tender on the basis of short listing for each portfolio. There has never been a sale of this magnitude in Scotland nor a more immediata way to gain a major stake in Scotland's industrial property market.

For full information on the portfolios, the programme and method of sale, please contact the appointed agents, James Barr & Son or Herring Son & Daw.





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End of the line for Harriet Walter

The Duchess of Malfi

SWAN THEATRE, STRATFORD-UPON-AVON

ander's full-text, full value version deals magnificent justice to its glittering, malevolent poetry of death and lustful deceit. (Peter Greenaway's fine modern Jacobean fibn, The Cook, The Thief, His Wife and Her Lover, has many Websterian virtues — and vices — except the only one that really matters; its language. Helen Mirren, Michael Gambon's abused doxy Georgina in the film, was a memorable Duchess in Adrian Noble's Royal ess in Adrian Noble's Royal Exchange, Manchester, produc-

The personal theatrical vision comes first from a text which, alongside the same author's The White Devil, is surely the most remarkable in the canon, and I do not exclude Shakespeare, in doing Webster, as in doing Ben Jonson, the RSC renews its major commitment by taking on the opposi-tion. An actor like Bruce Alexander, seizing voluptuously on the lycanthropic fratricide, Duke Ferdinand, both deepens darker side of madness untouched by Shakespeare.

exploited, Fotini Dimon's great mustard curtains revealing an inner picture frame stage for the grisly waxwork masque of

John Webster's great sickly play is done rarely enough to warrant a revival in the Royal Shakespeare Company's Swan Theatre at Stratfordupon-Avon. And Bill Alexander's full-text, full value verging deals magnificant institute. best will match the interpretative nightmare vision of Philip Prowse with this play, hut in doing all of it (Prowse's two versions, for the Glasgow Citi-zens and the National, were heavily cut) and in the appro-priate dimensions and cockpit ambience of the Swan, Alexan-der comes mighty close. der comes mighty close.

The flight from Ancona is The flight from Ancona is conceived as a compositional fugitive image, and where the play may sag after the Duchess is strangled, the fate of Antonio at the hands of the Duke and Cardinal remains interesting because of Mick Ford's determined and sympathetic performance. There is great performance. There is great poignancy in the echoing cloister, savage beauty in the death by poisoning of the Cardinal's whore Julia (Patricia Kerrigan's flame-haired floozy is brutally unlaced, legs spread, under a suspended crucifix and despatched at a great priedleu), and terror, too, in the sweaty fidgeting of Russell Dixon's damned crimson-clad prelate, who finally imagines his fish pond to be populated by priespase.

by piranhas.

The Duchess's tragedy lies in this displacement of her goodness by mental cruelty. Death is merely a minor incident in

stage trick that taunts the imagination. Harriet Walter re-joins the RSC to play the role with translucent beauty. unhinged by panic, arms and small voice whirring like a hellish helicopter, when her mediating mortician, Bosola, puts murder on the agenda. Webster's genius lies in the theatrical condensation of the idea that all life, anyway, is a preparation for death.

In a strong company that actually looks like one, Jerome Flynn and Saily Edwards fall with relish on the rewarding minor roles of the dislocated witness Delio and the appalled servant Cariola, who is almost hilariously unprepared for her own grim demise, being preguant and not lately in confession. Nigel Terry's Bosola lacks a certain edge and devilry, but is greyly sinister and serenely untroubled by guilt, unlike the madman who cannot sleep because his pillow is stuffed with a litter of porcupines.

Terry's time in the galleys is indicated by the ferocious triple plait into which his hair is wrenched, allowing him to unpin and subside into the elderly death dealer later on. The production, very well lit by Wayne Dowdeswell, is good, in such ways, at indicating the passage of time, the persistent and pitiable certainty of decay

Michael Coveney

'Work of Angels' at the British Museum

"If you take the trouble to look very closely, and penetrate with your eyes to the secrets of the artistry, you will notice such intricacies, so delicate and subtle, so bound and close together that you will not hesitate to declare that all

you will not hesitate to declare that all these things must have been the result of the work, not of men, but of angels."
That was Gerald of Wales in the late 12th century, marvelling at the virtuosity of an early illuminated gospel he had seen at Kildare. If you take the trouble to penetrate to the secrets of Room 28 in the British Maseum, you will find that his appraisal is as appropriate to the elaborate metalwork that evolved hand in hand with Celtic mannscript illumination. It will be impossible not to share his wonder, not least because these vigorous and often extravagant brooches and buckles, chal-ices and shrines are products of the

Gleaming, centre-stage is the 8th century paten and chalice discovered in 1980 on the monastic site of Derrynafian in Co. Tipperary. The sumptuous paten, or plate for communion bread in partic-

ular, represents the exact antithesis of the meagre barbarity we are led to expect of this dim and distant period. Its hammered silver plate is fixed to a complex double-walled hoop which pro-vides the means to display exuberant and technically astonishing panels of die-stamped gold around the rim and tanels of granulated gold fillerse work panels of granulated gold filigree work around the side to be seen. The 24 pan-els bear different designs of interlacing beasts and birds, spirals and trumpets. Equally intricate gold stude carry a variety of coloured enamel inlays.

The Derrynalian hoard - the paten, stand, chalice, strainer-ladle and the copper basin which covered them when they were buried out of the grasp of the Viking marauders — is both the centre-piece and the raison d'are of this show. The treasures were all restored by the British Museum conservation department for the National Museum of Ireland, and in return they have been seot back to London for exhibition.

Around them are the masterpieces of Celtic metalwork of the 6th to the 9th centuries - not just from Ireland, but

from the Pictish Scotland and Anglo-Saxon England. (There is a dearth of material from Wales which appears to have been impoverished throughout the period.) Loans have been gathered principally from collec-tions in Dublin and Edinburgh hut also from Scandinavia - thanks to the

Vikings - and Italy, a tribute to the missionary zeal of the Irish monks.

The only major pieces absent are the Ardagh chalice and the Tora brooch, too frail to travel but represented here by copies. It is probably our only oppor-tunity to see these objects side by side, and attempt to unravel the complexities of the cross-fertilisation of patterns in this eclectic international "insular"

If the two most remarkable features of Celtic metalwork are the vigour of design and the high level of craftsmanship, the third is its indication of the opulence of the aristocracy. Witness the lavish gilt harness mounts, huckles and belt-shrines, scabbard chapes, ornamen-tal buckets, silver bowls with animal friezes, and the odd copper door

knocker of a beastie baring his fangs.

Most spectacular of all are the magnificent silver and gold brooches and
pins. These elaborate dress fusteners were worn hy men at the shoulder and by women on the hreast. As the 7th century progressed, their conception became bolder and the decoration more various, with insets in amber or mille-fiori glass. This aspect of the Celtic goldsmith's art reached its zenith in the Irish or Irish-type Hunterston broce!: illustrated here.

Such is the desirability of these brooches — and of the massive and pleasingly simple Pictish silver hangle, and chains — that I wonder why more contemporary jewellers don't follow the lead of William Burges or Breon O'Casey and look to the triumphant achievements of the these craftsman, be they angels, monks or lesser mortals. The Work of Angels is supported by

the Irish Government and Aer Lingus, and continues at the British Museum

Susan Moore

The Love for Three Oranges

Reviews composed in large part of overheated superlatives can make wearlsome reading, but occasionally the pressing need for one ontweighs all other considerations. English National Opera's new Proko-fiev production is just such an occasion: a feast of hilarity, a joy and a delight, a production of unrepeatable originality of style which strikes with deadly precision at the centre of Prokofiev's modernist comic fantasy. There is no more exhiba-rating musical entertainment in town at the moment, and already the familiar glooms of the approaching festive season

hang less heavy for its arrival. This Richard Jones staging This Richard Jones staging of The Love for Three Oranges, in sensational sets by the Brothers Quay and costumes of madcap brilliance by Sne Blane, is a co-production with Opera North — it was first shown in Leeds last September, and praised on this page by David Murray. In the Collseum the polish and the definess of the stagecraft have not been lost, since the ENO company (chorus and extras quite pany (chorus and extras quite as much as principals) and ENO orchestra under David Atherton (a master Prokofley conductor) take it on with enormous exuberance - it looks to be a production quite as pleasurable to set in motion

"All I tried to do," Prokofiev said of his adaptation of Gozzi. was to write an amusing opera." At Glyndebourne some years ago the facetiousness of Frank Corsaro's production tricks and the over-elaborated cuteness of Maurice Sendak's sets and costumes severely reduced the amusement quo-tient, and raised unwelcome doubts about the quality of the whole work. Here, because Jones has divined the exact combination of artifice, commedia dell'arte naivety and zany comedy, its "modern-classic" status is unarguably renewed.

The fun comes so thick and

The firm comes so thick and fast that the spectator may be forgiven for not noticing how carefully blended, how erudite. is the Jones mixture, how nicely judged to the work in hand. This is, after all, a 20th century meeting point of Gozzi, Busoni's theories of the theatre as "magic mirror," and Meyer-hold's revolotionary artistic ideals and enthusiasms — a magic-lantern show inlaid with elements of grotesquerie, alien-ation avant la lettre, and pure

The English identity of the production is asserted in the touches of Victorian Gothic surrealistically splayed, of deadpan eccentricity out of a Glen Baxter cartoon, of thumbrint), this is an opera-Python-esque sight-gags and comedy production that taps sleights-of-hand, and of rude the essential magic of music-



Philip Guy-Bromley, Alan Woodrow and Bonaventura Bottone

jokes (endlessly repeated, and sidesplitting every time) that come bearing the most ancient music-hall pedigree. The massively wind-breaking Farfarello seems almost like an old friend, and the scratch-n-smell cards revive an audience-involvement device of honour-

able lineage.
But alongside all this there are graceful tributes to the Venetian theatrical sources of the libretto, to Russian Revolutionary art, to the lyrical gili-ter and motor-driven energy of Prokofiev's score, in style and pace, in gesture and detail right down to the marvellous

theatre, that sets new standards.
The stage is a feast of

expertly judged comic acting, with no exaggeration allowed, no look-what-fun-we're-having semaphores to the audience. The ENO's resident comic genius, Bonaventura Bottone (Truffaidino), was said before curtain-rise to be unwell hut nevertheless turned in another of his inimitably daffy charac-terisations, matched every inch of the way by Donald Maxwell (Leander), Fiona Rimm (Smer-aldina in a St Trinian's gym-slip). Christopher Booth-Jones (a Pantaloon making much of very little), Phillip Guy-Bromley (Farfarello, ditto), and the glorious Anne Collins (Clar-issa).

Angas in drag and on stilts, becomes here an oddly poetic creation, as does Peter Rose's King of Clubs. As the Prince, Alan Woodrow manages the sickhed routines capably enough but phrases with foursert love-scene - Lesley Gar-rett's Princess Ninetta is much here. Also not yet entirely on the right lines is the Fata Morgana of Jane Eaglen, a bossy-boots clumping about the stage — the tone gleams, and the attack is steely-hright, but words are lnaudible, and punch-line hits of husiness seem ever so slightly mistimed.

Max Loppert

Lucia di Lammermoor

There was one outstanding contribution to this evening. The Weish National Opera is fortunate to have secured the services of a Musical Director as experienced as Charles Mackerras. As we had many happy years to discover during his tenure of the same post at the London Coliseum, Mackerras is adept at operas of all periods and can dominate even a Domizetti work, where one might not usually expect the - conductor to assume a high

Without him, this second offering in WNO's week-long London season might have been a gloomy affair. The com-pany's production of Lucia di Lammermoor, originally staged by William Gaskill in 1986, had here been revived to far greater purpose by Rennie Wright. But it is still difficult to rouse any feeling of enthusiasm for a setting that relocates Sir Walter Scott's romantic

Scottish tragedy in a rocky lunar landscape equipped only with a pair of sliding walls and a drinks trolley.

performance to catch light. That this WNO evening did so time and again was thanks almost entirely to the keen dramatic sense of Mackerras in the pit. The text of the opera had heen thoronghly reconsidered and the score was given absolutely complete; but it is this conductor's ability to drive to the heart of an opera that fired the whole performance with theatrical

There was never any doubt that the work was to be drama first, vocal display later. In the days when Lucia di Lammermoor was regarded as the opportunity for a soprand to show off vocal fireworks it is

would have made a suitable dazzling success of the title-role. (She is an agile lyric, rather than a coloratura soprano.) But from her first When a production is visually so depressing, it is that much harder for the aria, where she was not merely singing but urgently telling a

> Raimondo and Mark Holland a cleanly-sung Enrico, though the difficult acoustics of this theatre really demand more power. Noel Espiritu Velasco's Edgardo swept on to the stage with flailing arms and a hig, black cape, as though he was an escapee from some nearby House of Hammer, and gave body and soul to his singing with somewhat exhausting results. By the end this was, nevertheless, a performance that added up to more than the som of its parts.

Alastair Miles was a fine

Richard Fairman

More Haydn

QUEEN ELIZABETH HALL

As all music-lovers must be aware, we are in the middle of a festival of late Haydn, with Sir William Glock as artistic director. Last night the Orchestra of the Age of Enlightenment gave their final performance — extravagantly suc-cessful (and sponsored by an anony-mous benefactor) — in the portion of the series devoted to Haydn's masses and oratorics; in January there will be a survey of his late chamber music, performed by the Domus piano trio and the Britten and Endellion Quartets with

various soloists.

The oratorio The Seasons proceeds through the rural calendar from the point where winter ends, but nothing else sounded premature in this perfor mance. Not even the solo soprano role, for which Anne Dawson stepped in to replace an ailing colleague; obviously Miss Dawson knows the part very well, and her bright, vernal tone was an Her diction was creditable too, if not

as superlatively clear as Anthony Rolfe Johnson's; this tenor is now enjoying a

splendid prime. His labours as Monteverdi's Ulysses at the ENO seem if anything to have sharpened the virile edge of his tenor, without any loss of its melting, individual timbre.

The remaining soloist was the bass Benjamin Luxon, avuncular and bonhomous as the music implies. Mark Elder conducted with verve and style (The Seasons can seem to take a long time: not here, despite the real length of the work). The period instruments of the band made nothing ooticeahly quainter of Haydn's pictorial effects than modern instruments do, but the overall sound was lithe and handsomely articulate.

This was the British première of a new English translation by Pyatt and Pyle; mostly it sang well, but some false accentuations in the recitatives need re-doing. Otherwise, we had a very happy and hracing account of every-thing in this delectable score.

David Murray

Chamber Orchestra of Europe

Claudio Abbado the remaining two. The series ended last night with hoth Abbado and the COE on their most sparkling form in a programme of Rossini and Ravel.

With the overture to La gazza ladra to open and the addition of the Cenera-tola overture as an encore, Rossini

And under Martha Argerich's fingers ging. the Ravel G major Concerto takes on

The four orchestral concerts in the langeli's very different account rivels hers in this concerto, and one doubts that any two of her performances are alike. Here the slow movement was a slightly mysterious, curiously wayward construction, not as limpid as one would expect, but flecked with halflights and expressive asides; the first movement was a series of ever more propulsive explosions, the finale a typical Argericb adventure, full of miraculous sleights of hand and foot, and accompanied by Ahbado with a remarkable instinct for the placing of each

Andrew Clements

ARTS GUIDE

Société d'Investissement à Capital Variable

5, houlevard de la Foire — Luxembourg R.C. Luxembourg B 20494 Notice of Annual General Meeting

FIDELITY FRONTIER FUND

NOTICE is hereby given that the Annual General Meeting of the share-holders of FIDELITY FRONTIER FUND, a société d'investissement à noiders of FIDELITY FRONTIER FUND, a société d'investissement à capital variable organized under the laws of the Grand Duchy of Luxembourg (the «Fund»), will be heid at the registered office of the Fund, 5, boulevard de la Foire, Luxembourg, at 11 a.m. on December 28, 1989, specifically, but without limitation, for the following purposes:

1. Presentation of the Report of the Board of Discourse de Presentation of the Report of the Board of Discourse de Presentation of the Report of the Board of Discourse de Presentation of the Report of the Board of Discourse de Presentation of the Report of the Board of Discourse de Presentation of the Report of the Board of Discourse de Presentation of the Report of the Board of Discourse de Presentation of the Report of the Board of Discourse de Presentation of the Report of the Board of Discourse de Presentation of the Report of the Board of Discourse de Presentation of the Report of the Board of Discourse de Presentation of the Report of the Board of Discourse de Presentation of the Report of the Board of Discourse de Presentation of the Report of the Board of Discourse de Presentation of the Report of the Board of Discourse de Presentation of the Report of the Board of Discourse de Presentation of the Board of Discourse de Present

1. Presentation of the Report of the Board of Directors; 2. Presentation of the Report of the Auditor; 3. Approval of the balance sheet and income statement for the fiscal year

ended August 31, 1989: 4. Discharge of the Board of Directors and the Auditor.

 Election of seven (7) Directors, specifically the reelection of the following seven (7) present Directors: Messrs. Edward C. Johnson 3d, Charles A. Fraser, Jean Hamilius, Hisashi Kurokawa, John M. S. Patton, Harry G. A. Seggerman and H. F. van den Hoven, being all of the present Directors except William L. Byrnes, who by reason of his retirement does not offer himself for re-election;

6. Election of the Auditor, specifically the election of Coopers &

7. Declaration of a cash dividend in respect of the fiscal year ended August 31, 1989; 8. Consideration of such other business as may properly come before the

Approval of the above Items of the Agenda will require the affirmative Vote of a majority of the shares present or represented at the Meeting with no minimum number of shares present or represented in order for a quorum to be present. Subject to the limitations imposed by the Articles of incorporation of the Fund with regard to ownership of shares which conditute in the aggregate more than three percent (3%) of the outstanding hares, each share is endtled to one vote. A shareholder may act at any

Atled: November 27, 1989

از آن آماد آماد آن مطالبان المراجع المراجع

Utrecht

London

in a Christmas concert (Sat). Barbican Centre (01-638 8891). London Symphony Orchestra conducted by Leonard Bernstei conducted by Leonard Bernstein performs excerpts from Candide, with Jerry Hadley and June Anderson (Tue and Wed). Barbi-can Centre (01-638 8891). National Westminster Choir with the National Westminster Choir conducted by Ian Humphris, with Juliet Booth and Aian Opie, performing Mendelssohn, Dworak and Smetana (Thur).

Orchestre Colonne conducted

Royal Concertgebouw Orchestra conducted by Charles Dutoit, with choirs and soloists, Mes-sinen, Ravel (Sat). Concertgebouw (718 345). Netherlands Philharmonic Orchestra conducted by Hartmut Haencheo, Mahler (Mon, Tues). Concertgebouw (718 345).

RTBF Symphony Orchestra conducted by Vit Micka, with Jindra Eramperova (piano). Dvorak, Eben, Micks and Weber. Maison

Vienna

(Fri, Mon). Wiener Philharmoniker con-ducted by Christoph von Dehanyl Lancelawski, Richard Strauss, Berlioz, Musikverein (Sat. Sun).

Cecile Ousset paino recital. Bee-thovan, Liszt, Ravel and Rach-

Rome

Scottish Chamber Orchestra playing Elgar, Kodaly, Mozart and Mendelssohn with Barry Tuckwell as conductor and solo trumpet (Fri); also conducted by Yuri Ahronovitch in Poulenc, Shostakovich and Goldmark's (Sat, Sun, Mon, Tues). Audito-rium in Via Della Conciliazione

Frankfurt Opera and Museum Orchestra conducted by Yakov

Kreizberg with the plane due Katla and Marielle Labeque play works by Hartmann, Mozart and works by Hartmann, Moz Dvorak (Sun). Alte Oper.

Madrid

Spanish National Orchestra conducted by Eliahu Inbel, with Emile Neoumoff (plano). Tchai-kovsky, Stravinsky (Fri. Sat, Sun). Auditorio Nacional de

Barcelona

English Chamber Orchestra conducted by Jacques Delacote, with Agnes Baltsa (mezzo-soprano). Rossini, Mascagni, Donizetti (Wed). Palacio de la Musica Catalana (2011). bana (301 11 04).

Daniel Barenboim (piano), Bach programme (Thur), Palacio dela Musica Catalana (301 11 04).

New York

Chamber Orchestra of Europe's series at the Barbican have been shared between two conductors - Sandor Vegh took charge of the opening pair, and the orchestra's artistic adviser

framed the evening in the most positive way. With a band as readily responsive as this, capable of such dest articulation and tonal nuances, Ahbado conducts the overtures with quite dazzling control, buoying up each melody with a mixture of nudges and winking rubatos, huilding the crescendos without any sense of machine-like automation. in his hands they become pliable fresh and

the same set of adjectives; only Michae-**SALEROOM**

He then unfolded the complete Mother Goose hallet with perfectly judged pacing and textures. With an orchestra as commanding as this - and really the COE can now have few rivals among the world's chamber orchestras

— such a score might seem to play
itself, but Ahbado interlocked its movements with constant care, and saw to it that no detail were allowed to go beg-

December 8-14

Faun comes in from the cold

singing the praises of a bronze figure of a dancing faun hy the Dutch born Mannerist sculptor Adrien de Vries. It had been brought into its Billingshurst saleroom with a group of 19th and 20th century garden statuary and was down to be

Then Sothehy's London expert Liz Wilson saw Its photograph in the catalogue; felt a tingle; and asked to study it more closely. The identified it more closely. She identified it as the work of this rare master, dated it to around 1610 when he was working in Prague, and saw her expertise handsomely rewarded when It sold yesterday for £6.82m, a record for any sculpture, antique. Renaissance or modern, and way ahead of the top estimate of £1.5m.

It was bought by the London dealer Cyril Humphris who commented "in my 35 years of dealing this is the greatest sculpture to come on to the market. I think de Vries was the greatest sculptor of his time." a sweeping statement for an era which also included Giambologna, who taogbt de Vries in Florence in the 1580s. By coincidence, Christie's on Tuesday sold a Giambologna bronze for £2.75m, at the time a record for a Renaissance

For months Sotheby's has been have a huyer in mind. An ancient marble of a dancing faun, now in the Uffizi in Florence, was excavated in the 16th century and was probably known to de Vrlcs, whose version is a free interpretation.

A slightly later (1630s) Florentine hronze of David with the head of Goliath by Gianfrancesco sold for £286,000 and an unusual North Italian bronze oil lamp in the shape of an acrobat, probably made in Mantua around 1500 sold for £187,000. Leicester Muscum paid £4,400 for a recently excavated seal of the 15th century which belonged to the prebend of St Margaret's

Among the illustrated books st Sothehy's a copy of Redoute's "Choix des plus belles fleurs," 1827-33, sold for £74,800; Brookshaw's "Pomona Britannica" for £68,200; and Gardiel's early 18th century French herbal for £49,500.

Christie's had a good auction of French furniture which totalled £1,528,736 with less than 4 per cent unsold. A pair of Louis XIV ormolu mounted, marquetry and ebony armoires, in the style of Boulle, doubled their estimate at £170,500, while a pair of Empire ormolu and bronzed candelabra in the shape of Egyptian figures, quadrupled their estimate at £115,500.

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By order of the Board of Directors

London Concert Orchestra conducted by Philip Simms, with Judith Howarth (soprano) and the Thomas Tallis Choir per-forms Bach, Handel and Mozart

by Philippe Entremont, Michel Legrand, with Michel Legrand (Mon). Theatre des Champs Elysées (47203637). Jean-Bernard Pommier, piano. Checuroven, Franck, Chopin (Tue). Salie Gaveau (45622030). Paul Badura-Skoda, piano. Schubert, Schumann, Chopin, Brahms (Thur). Salie Gaveau

Amsterdam

(6541044) Frankfurt

Royal Concertgebouw Orchestra conducted by Charles Dutoit, with choirs and soloists. Mes-siaen, Ravel (Sun). Beurs (27 04

Kuchl Quartett. Beethoven, Leitermayer, Brahms. Musikverein

maninov (Wed). Conservatorio

Gidon Kremer (violin) and Val-ery Afanassiev (plano). Schubert, Henze (Fri.) Philharmonie. Opera Gala with the Bolschoi Theatre and the Kirow Theatre (Leningrad), Arias from Borts Godunov, Eugen Onegin, Turan dot, Aida and La Traviata

Musica (337 01 00).

Belgrade RTV Symphony

Orchestra conducted by Vladimir
Kranjcevich, J.S.Bach (Wed). Auditorio Nacional de Musica (337 01 00).

Musica Sacra conducted by Richard Westenburg, Handel (Mon). Avery Fisher Hall (574 5770). New York Philharmonic con-

ducted by Gluseppe Sinopoli, with Gli Shaham (violin). Mus-sorgsky, Paganini, Schumann (Tue); and conducted by Zubin Mehta, with Gerry Mulligan and the Mulligan Quartet. Beethoven Mulligan (Thur). Avery Fisher Hall (874 5770). Hall (874 6770). Isaac Stern (violin), Yo Yo Ma (cello), Emanuel Ax (piano). Brahms (Mon). Carnegie Hall

Washington

Jerome Rose piano recital with Phyllis Bryn-Julson (soprano) and Theodora Hanslowe (mezzo-soprano). Chopin programme (Tue). Kennedy Center Terrace Chicago

Chicago Symphony Orchestra conducted by Leonard Slatkin, with the Chicago Symphony Cho-

rus, Stravinsky (Thur). Orchestra

Ensemble Wien-Berlin, Reicha, ibert, Danzi, Bozza, Francaix, Suntory Hall (Mon) (289 9999). Boston Symphony Orchestra conducted by Seitl Ozawa, Mahier. Tokyo Bunka Kaikan (Mon).
And with Anne Sophie Mutter
(violin). Suntory Hall (Tues).
Strauss. Bunkamura, Orchard Hall (Thurs) (289 9999). Takacs String Quartet, Mozart, Bartok, Casals Hall (Wed) (403 8011). Japan Philharmonic Orchestra

conducted by Ken Ichiro Kobay-ashi. Beethoven's 9th aymphony. Suntory Hall (Thur) (234 5911).

hronze. Given the price paid by Humphris, who beat off a telephone challenger, he must

FINANCIAL TIMES

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Friday December 8 1989

How to move towards Emu

WHEN THE heads of government of the European Community foregather in Strasbourg this weekend, they will have at the top of their agenda a proposal from Mr Mitterrand to call an inter-govern-mental conference on economic and monetary union. There will be much huffing from Mrs Thatcher about the principle and much puffing from Mr Kohl about the timing, but the likelihood is that the leaders will agree to call such a confer-

Emn has been presented as a way of strengthening the EC, not least politically. It is also presented as a way of diluting German domination of EC monetary arrangements. Yet it seems inconceivable that West seems inconceivance that west Germany could be bound more tightly within the EC by a monetary arrangement that does not deliver at least as good a performance as the Bundesbank-dominated EMS.

Not that the desire to loosen Bundesbank control is surpris-Bundesbank control is surpris-ing. In the absence of exchange controls (most of which are to disappear altogether by July I 1991), large realignments will become infeasible, the reason being that the cost of resisting an anticipated adjustment would be huge. For this reason any realignment would have to be a surprise. Such a surprise would be difficult to pull off the second time and impossible by the fourth or fifth. In effect, currencies will either have to become fixed altogether or be adjusted more frequently within the existing bands.

Public good

For reasons indicated in the British Treasury's paper on currency competition, an EMS without exchange controls means even more of a D-mark standard than at present. This would be no bad outcome. Economic and monetary union is not an end in itself; it is a means to the ends of the citizens of the EC. The aim is to provide the public good of monetary stability, which allows individuals and businesses to pursue their private interests are constable. interests successfully. Competing currencies, disciplined by the obligation to fix exchange rates against an anchor like the D-mark, are likely to serve this purpose rather well.

The fear is that a monetary monopoly, however well-intentioned, will not do as good a job as fostitutions disciplined by competition. This is no purely theoretical fear. The history of politically managed monetary monopolies has been lamentable. If there is a political imperative for EC institutions to assume the responsibility for monetary stability, then they must be so organised then they must be so organised as to do at least as good a job as would an unamended EMS.

Necessary conditions

Necessary conditions

How then is the EC to obtain a common money that is also good money? There are three necessary conditions: the first is that the European System of Central Banks should be independent; the second is that it should be judged solely on its ability to deliver price stability; and the third is that there should be no possibility of reintroducing exchange controls, except in a condition of manifest crisis, preferably by unanifest crisis, preferably by unanifest crisis, preferably by unani-mous agreement of the Council of Ministers. Of these the last may be the most important, since in the absence of exchange controls the new European money would remain subject to the competition of the dollar, the yen or, better still, the Swiss franc.

For its part, the British Treasury has put forward a proposal that would avoid the risks of a monetary momency.

risks of a monetary monopoly altogether. It amounts to "EMS plus," the plus being enhanced opportunity for monetary com-petition. As a way of reaching a union, the plan has much to recommend it. It could lead naturally to fixed exchange

rates over a transition period.
None the less, it has little
chance of being taken seriously. Mrs Thatcher is not noted for her sense of the ridiculous. Yet even she may find the idea of stoutly advocating the virtues of the EMS to its longest standing and most enthusiastic supporters too ludicrous to contemplate. If the UK is not within the exchange rate mechanism by the time of an inter-governmental confer-ence, it will only have itself to blame if the outcome is just the bureaucratic, over-inter-ventionist monetary and economic arrangements that it

Japanese cars in the EC

THE EUROPEAN Community is getting into a deep muddle over how to treat Japanese car sales after 1992. Unless it thinks the issues through much more clearly, it risks tak-ing decisions which will damage Europe's economy and the health of its motor manufac-

the Japanese industry.

The starting point of the EC's deliberations is the national limits on Japanese car imports in force in Britain France, Italy, Portugal and Spain. The European Commis-sion has concluded that these will have to be eliminated by 1992, since they are inconsistent with plans for a single European market. The argument centres on what, if anything, should replace them.

The commission agreed this week on a proposal to negotiate with Japan an EC-wide voluntary restraint arrangement (VRA) as a "transitional" step on the way to a completely open market. Exactly how such restraints would work, their duration and the level of import ceilings have not been spelled out. Nor has Brussels specified how it proposes to treat cars assembled at Japa-nese plants in the EC, though it has rejected on legal grounds French and Italian demands that they be counted as European products only if they met a mandatory local content requirement. Apparently unable to resolve these issues, the commission has tossed them into the lap of the Coun-

Import quotas

The Council needs to think hard about its objectives. Quite apart from the widely-observed tendency of temporary VRAs to become permanent import quotas, they would almost cer-tainly benefit Japanese export-ers as much as — if not, indeed, more than — European carmakers. In the US, where Japanese car imports have been subject to VRAs since the early 1980s, they have allowed Japanese manufacturers to fat-ten their margins substantially at the expense of American consumers. VRAs also induce Japanese companies to concentrate on exporting top-of-the-range models, on which they make more money than on volume cars. Hence, BMW, Mercedes-Benz and Jaguar would be likely to pay the price for any relief provided to Flat or

Even that relief would proba bly be short-lived, since it is hard to see how the EC could legally prevent Japanese man-ufacturers from boosting production at European plants. Nissan is already assembling cars in the UK, and Honda and Toyota also plan to build plants there. Transitional import restraints would also enable Japanese companies to establish distribution and service networks in currently protected EC markets in a much more orderly manner than if national restrictions were lifted immediately.

Increased protection

The biggest mistake the EC could make would be to seek restraints which limited Japanese carmakers rigidly to their nese carmakers rightly to their current 9.5 per cent share of the Community market. That would greatly increase protection of EC carmakers. At present, the anti-competitive effects of import restrictions in countries such as France are offset by the impact of Japanese exports to open markets such as West Germany. As a consequence, German mann-facturers are obliged to price exports to France at the same level as in their home market, where they face the disciplines of Japanese competition. For German companies to do other-wise would expose them to under-cutting by parallel

A tight Community-wide VRA would remove these disciplines and enable European carmakers to raise prices with impunity. That would amount to sanctioning an EC motor industry cartel, whose members would have little incentive to take the tough actions readed to write their officiency. needed to raise their efficiency and competitiveness to world

class standards. Much the best course for the Community is to take no action on Japanese car imports and to concentrate on removing all its internal trade barriers by 1992. Purely national restrictions on imports from ontside the EC would then become unenforceable, because they could be evaded by trans-shipments from elsewhere in

Stephen Fidler opens a series on international capital markets in the 1990s

All of a sudden, in investment houses all over Wall Street, the erstwhile Bond Bores were making so much money they took to congregating after work in a bar on Hanover Square called Harry's, to tell war stories . . . and assure one another this was not dumb luck but, rather, a surge of collective talent. Tom Wolfe, The Bonfire of the Vanities

While most of America imagined that Wall Street meant the stock market, our bond market was setting the tone and the pace on Wall Street in the 1980s . . . I once walked through (the bond trading floor) when the firm was attempting to sell the bonds of the drugstore chain Revco. which later went bankrupt and defanited on those very bonds. The voice boomed out of the box: "C'mon people, we're not selling truth."

Michael Leuis, Liar's Poker

he first of these accounts is on the face of it from a work of fiction; the second ostensi-bly fact. Together they epitomise the financial permissiveness and speculative excess of the 1980s, the reaction against which is likely to dominate the international capital markets in the coming decade.

The 1980s has seen an unprecedented expansion in corporate debt, mainly in the US. Mr Christopher Baldwin of the credit rating agency, Moody's, outlined at a conference in New York this week an important legacy of this explosion. This year, even as interest rates have fallen and before the US has entered into a recognised economic downturn. before the US has entered into a recognised economic downturn, defaults on corporate bond issues have reached a high for the decade. In the early 1990s, default rates, he predicted, would rise even higher. The reason: five years of corporate restructuring which added \$900bm in debt to US corporate balance sheets and removed \$455bn of equity.

Behind this is Wall Street's creation of the 1980s, the lunk bond market.

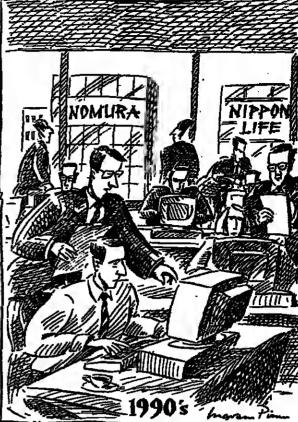
of the 1980s, the junk bond market. Led by Drexel Burnham Lambert, the "high yield" market in the bonds of risky companies grew from nowhere to \$200bn in a decade. Untrammelled by regulation and prone to manipulation, the market financed a raft of leveraged buy-outs (LBOs) — take-overs financed by large amounts of debt. Its pace of growth, the underly-ing US economic expansion and high-pressure salesmanship meant investors were blinded to the likely incidence of default incidence of default. Mr Barrie Wigmore, a limited part-

Mr Harrie Wigmore, a limited partner at Goldman Sachs, showed
recently that LBOs were being carried
out with progressively higher ratios
of debt: as time went by, the junk
hond market got junkler. He also concluded that unless default estimates
include the years when bond principal
recoveryments fell dro.—for many 1980s repayments fall due – for many 1980s LBOs, this is nearly 10 years from now – they will underestimate the risks attached to the bonds.

The junk bond market carved out a new US corporate landscape which may turn out, when the dust has settled, to be a desert. It will leave one expanding business on Wall Street salvaging insolvent companies.

The reaction, legislative, regulatory and emotional, to the excesses of the 1980s are already being felt. Despite the US's waning economic dominance, its financial markets still retain their minence. Together with br developments outlined below, the result is likely to be less tolerance of laisser faire in the international financial system. Mr Albert Wojnilower, senior adviser to First Boston in New York, has described the alternative to regulation of the US financial markets as "not deregulation, but nationalisation", a message underlined by the costs (estimated at \$200bn-\$300bn) of the bail-out of a savings and loan industry deregulated in the early





A tightrope for the regulators

1980s. This illustrates a growing view that the financial market place should be seen as a public utility: users, left their own devices, consistently

underestimate its value.
On top of that, international financial businesses are getting worried about their image, a sign that they believe that if they do not clean up their own act, it will be done for them. In a survey published last month by the management consul-tancy arm of KPMG, chief executives of 50 international financial institutions - admitted to growing concern over ethics.

Ethics and morality have emerged as posing a real challenge to the chief executive officers of banks and in a different way to those of securities houses," the survey concluded. It added that society is expected to demand evidence of "financial institutions and their well-paid staff per-forming a real economic role."

OTHER TRENDS of the 1990s: The growing sophistication of Japanese investors will make them less content with the US Treesury market, and been to diversity. But they will still want liquidity, placing a pre-mium on markets that can provide it. · Stock and derivatives exchanges shift to screen trading; they will face heightened competition from Reuters, the clearing houses and the Association of International Bond Dealers.

• Removal of historical market restrictions, particularly in Japan and the US, such as those which have separated commercial and invest-ment banking, could lead to the rise of universal banks in these countries. Fixed commissions in Japan, which have ensured that Tokyo remains the

Just as the Third World lending boom of the 1970s brought about a new capital regime for banks in the 1980s, so the permissiveness of the 1980s is leading the authorities to attempt to improve the policing of the securities markets. This will aim to ensure that those doing investment business are adequately capitalised, that public market places are trans-parent and that the small investor is not duped. Closer international scrutiny of investment banks will follow that already in place for commercial banks. The growth of swaps and other derivatives markets, and the likely expansion of screen-based trading mean that the country will be the mean that the scrutiny will have to stretch across traditional divisions and be international in scope.

Regulators will have to walk a tightrope for fear of what is called regula-tory arbitrage - the shifting of financial activity to the regime where official interference is least. Too much

most profitable securities market for intermediaries, are likely to go. Result: no let up soon in the squeeze on profit margins.

• As regulations tighten, private

placement markets - where deals are struck between institutional are struck between message reg-investors - will grow. New SEC reg-US, will speed this.

• Increased conflict is likely

between small shareholders and large investors, whose use of mechanistic investments strategies seems likely to increase. This could be heightened by periodic sharp "corrections" such as the October market collapses.

Deregulation — in Europe and in Japan - suggests a threat to the Euromarkets. Japanese oriented business in London, particularly the

of it may further a trend which is already reducing the significance of the public financial markets: the growth of private placements among professional investors.

As this occurs, another develop-ment suggests more rather than less official involvement in the international capital markets; further growth in Japanese financial power to catch up with the country's economic influup with the country's economic mini-ence. The sensitivity of the world's financial markets to events in Japan-has never been higher. The explosive growth of Japanese stock markets in recent years means they now account for 45 per cent of all the world's equity markets.

Japan's asset price inflation has

equity markets.

Japan's asset price inflation has started to be exported to the rest of the world. The rising stock market has allowed its companies to raise fresh capital cheaply; they have used it to buy real estate in New York, London and elsewhere, so pushing up

equity warrants market driven there exclusively by Japanese restrictions, has been subsidising the rest of the Eurobond market for two years.

• Will the 1980s be a decade of low returns? A few (mainly European) exceptions sport, the extraordinary intention on many investments during the 1980s seem unlikely to be repeated in the 1990s. Asset prices have already risen, and a decade of economic growth in most of the main industrialised economies seems unlikely to be sustained. In the 1980s, equity holders reaped huge rewards from a tolerance of high corporate debt which is unlikely to continue. For financial intermediaries, these trends will not be good news. One thing is almost sure: there will be fewer of them 10 years hence.

prices. Its banks have helped to finance leveraged takeovers leading to a broad inflation of share prices.

finance leveraged takeovers leading to a broad inflation of share prices. When in October, Japanese banks beycotted a financing for an over-ambitious US leveraged buy-out for the airline, UAL, a shudder ran through Wall Street: share prices dropped 7 per cent in a day.

The influence of Japan's Ministry of Finance on Japanese hanks, securities houses and investment institutions is well known. As these businesses expand their global reach, the ministry's influence is likely to expand in line. Tokyo sees global financial stability as being in Japanese interests, and is keen to avoid xenophobic and a backlash of protectionism against Japanese goods, particularly from the US. As the Finance Ministry continues and intensifies its efforts to prevent the growing power of Japanese capital from destabilising other markets, so the world's capital markets will in a way, become more Japanese. Although Japanese banks played a part in bringing shout the Wall Street, fright of last October, official Japanese intervention ensured it was a Friday the 13th with a happy ending.

By persuading securities firms and institutional investors not to sell Friday the 13th with a happy ending.

By persuading securities firms and institutional investors not to sell heavily in the Tokyo market, the Japanese authorities were able to prevent a worldwide downward spiral of stock prices. By making it clear that heavy selling of the dollar would be strongly countered, they helped to avoid a destabilising drop in the US currency.

The events of October also underline that the attitudes of Japan's Finance Ministry towards the role of government in financial markets are, by default, becoming more important. If in the long-term, everyone still accepts that there is no bucking of the market, managing it over a succession of short runs can prevent damaging consequences.

sion of short runs can prevent damaging consequences.

If Japanese asset prices continue to rise, the potential for Tokyo to be the source of instability in the world financial system grows. Ironically, as the importance of the Japanese Finance Ministry as an anchor increases, pressure from the US intensifies for a loosening of the official grip over Japan's financial markets. "While Japan has used great discretion in deploying her financial power," says Mr David Hale, chief economist of Kemper Financial Services, a fund management group based in Chicago, "the institutional contrast between America's permissive financial system and Japan's

sive financial system and Japan's highly disciplined one will be a recur-ring source of tension in asset markets, in the co-ordination of monetary policy and attempts to manage

enchange rates."
He adds: "When one examines the pattern of the worlds capital flows during the 1980s, it soon becomes apparent that the much celebrated solubilisation of flownish markets is globalisation of financial markets is largely a suphemism for Angio-Sexon financiers and governments selling assets or debt claims to Japan, Ger-many and Taiwan,"

Constrained markets for financial

assets in Japan have been encouraging the Japanese to invest overseas in the more open financial systems of the Anglo-Saxon countries. Freeing Japan's markets may thus in the longer term shrink Japan's capital account exports. Other factors, such as the shift of Japanese productive shroad and the growin interest in imported goods among Jap anese consumers, suggest the trade surpluses of the 1980s may be unsustainable. If the 1990s are going to be Japan's decade of domination on the international capital markets, by the end of the millenium its global influ-ence could already be in decline.

These themes will be explored in greater detail in further articles to appear on the International Capital ries page, starting next week.

Seldom on Fridays

■ It's Friday, so if you work in the securities industry, you can relax the chances are that your business will not be closed down today.

According to the experts, staff are not often jettisoned at the end of the week. Managers may be tempted — it allows them to head for the weekend cottage with the deed already done and a weight off their

shoulders. But humanitarian concern for the victims generally prevails. After a weekend brooding, they tend to be so demoralised by Monday morning they find it impossible to take

on the world afresh. "We have a rule - we won't take on a job on a Friday," says John Hall of Peat Mar-wick McLintock. As a "career counselling consultant" (the job was called "outplacement" until that particular euphemism lost favour), Hall has the job of picking up the pieces of senior executives' shattered careers, and prefers to start work the day after the event Which days are better? Not Monday, says Hall: "The adren-alin is low. It's a bit like coming back from holiday." Not a good day for wielding the

So the middle of the week remains the favoured time for putting people out of work. Morgan Grenfell Securities shut on a Tuesday almost exactly a year ago. There are only six more sacking days to Christmas.

Small steps

■ Perhans one should not criticise London Underground on details when the whole system is close to breaking down com-pletely. But the to-ings and fro-ings at Kensington High Street station are a shambles and could be rectified.

It is one of those stations

where entry to and exit from the platform are by the same

OBSERVER

staircase. Although the station serves both the district and circle lines, it was just about tolerable in the days when Kensington High Street was a alzepy sort of place - devoid of tourists and office-workers. The station, and indeed the

street, are now a scrum. There must a means of devis-ing a way out and another way in. Otherwise, there might be

Morgen, Morgan Staff at Morgan Grenfell, shortly to be taken over by the Deutsche Bank, are already wearying of being greeted with "Guten Morgan".

Crocs strike

All is not well in the Ivory Coast, where President Felix Houphouet-Boigny's pet croco-diles have disgraced themselves. They have eaten a ten-year-old boy. Six of the beasts traditionally regarded as a symbol of power, lounge in the most around the President's palace in his home-vil-lage-turned-capital of Yamous soukro. The youth fell into the moat when attempting to bal-ance on the rallings in response to a dare from his schoolmates.

In a country where supersti-tion is rife, the significance of the episode is being hotly debated. One theory involves the octogenarian President's favourite project at Yamous-soukro - the \$130m marble and concrete basilica he has built as a gift for the Pope. Within days of the boy's

demise, rumours spread that the Holy Father, thought to be highly embarrassed by the presidential folly, has declined an invitation to consecrate the besilica when he visits the region in January. The crocodiles, piqued by the snubbing of their master, became angry



"It's baked Alaska — it's meant to have cold spots."

 so the theory goes - and decided to pick out a Christian as their victim. The boy was on his way back from church.

Slow boats

Last week it was the Cayzer family returning to ship-owning. Now the Invertorths, another of the UK's aristo cratic shipping families, are going back into the deep sea passenger business after a gap of five years.

Unlike the Cayzers, who once ran the Union Castle steamers to South Africa and now plan to acquire a stake in the Isle of Wight ferry service, the Invertorths have vice, the Invertorths have never left the industry. Ennobled by George V, they have operated British merchant ships since the Scottish entrepreneur, Andrew Weir, acquired his first ship in 1885, even though his 22-year-old namesake, the present Lord Inverforth, prefers medicine to shipping

The family's privately-owned Andrew Weir Group, which also has insurance, engineering and other interests, still owns 10 cargo ships, some of which carry passengers on routes to the Baltic under the Finanglia Ferries name. The group is looking at plans to carry eight paying customers on each of its four Bank Line container ships salling to the South Pacific via Central America. Bank Line, founded in 1905, is one of the most famous names left in British shipping, although it operates rather fewer ships than in its heyday. Holger Castenskiold, who

manages the group's shipping division, says the accommoda-tion will be comfortable rather than hixerious at about £50 a day. But don't book if you are in a burry: the round trip takes five months. The main targets are pensioners and mid-die aged couples taking the "trip of a lifetime."

Tokyo tops Sony's purchase of Columbia

Americans that Japan had bought a piece of America's soul. An enterprising Japanese magazine has polled a few Japanese on what companies they would be shocked to see pass into US ownership.
The results suggest that people are still more worried about jobs than culture. People in their 50s felt especially attached to Nippon Steel and NTT, while people in their 20s valued Toyota and Mitsui. People of all ages would protect Matsushita, the giant, if rather dull, consumer and industrial electronics group known

mainly by its Panasonic, National and Technics brands.

Pictures in September raised the now famous plaint from

Dirty work

Now that the season of road gritting is with us the graffitists are again pursuing their art in the grime on the back of lorries. Spotted on the rear of a slow moving van yesterday was: "Please pass, driver on overtime.'



DON'T GET A COMPLEX,

ne folly of the British system of elective dictatorship will be illustrated once again this weekend, as the 12 heads of

government of the European Commu-

nity meet in Strasbourg and one of them - only one - will be in a posi-tion to let her unique political instincts decide what she does, regardless of whether or not these represent the considered view of her

Cabinet, her Parliamentary col-

leagues, the members of her party, or the electorate. If she is right, Britain

benefits; if not, not.

1 do not blame Mrs Margaret
Thatcher for this. She is merely using
the power of the Prime Ministership

as she finds it. Some will say that she is doing so to a greater extent than did her predecessors, but that is a

judgment that not all historians of No

judgment that not all historians of No 10 Downing Street share. (As to one possible future, the only assurance that those close to her putative Labour successor, Mr Neil Kinnock, can offer is that if the occupant of the supreme post is a man of goodwill—i.e. Mr Kinnock—the elective dictatorship will be benevolent). The undisputed difference in Mrs Thatcher's case is that since she came

Thatcher's case is that since she came

to office in May 1979 she has com-

POLITICS TODAY

Probation in 1990

By Joe Rogaly



to office in May 1979 she has com-bined the force of her own strong per-sonal conviction — some may call it withlness — with the opportunities open to any British Prime Minister.

It has therefore become more diffi-cult than ever to get her to discuss proposals she knows she will not favour. The full Cabinet has not for-mally debated the proposition that Britain should join the exchange rate mechanism of the European Monetary System, or, now that it is committed to joining, the important question of when it should do so. Getting such an item on the agenda after all that has happened would require the combined The post of British Prime Minister must be especially exhilarating at the moment

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50000 The Late De force of several courageous ministers, plus a willing secretariat — and there are those who doubt whether even in that circumstance it could be done against Mrs Thatcher's will.
She has accumulated this extraordinary degree of ascendancy over our affairs on the strength of 43.9 per cent of the votes cast in 1979 and a declin-ing share in each subsequent contest - or, if you calculate votes for the Tories as a proportion of the entire electorate, on the strength of the posi-tive vote of a third of those eligible in 1979 and even less popular acclaim since then. There have been Cabinet majorities against her from time to time over the past 10% years, but she has always been able to appeal over the heads of her appointees to the loyal ranks of Conservatives in the House of Commons. Provided that the Tory MPs are with her, she can hire and fire mere ministers at will, as she

showed in the July reshuffle, or sur-

vive the resignation of even the most mighty, as she demonstrated when Mr Nigel Lawson resigned as Chancellor. It is partly for this reason that there was so much interest in this week's challenge to her leadership by Sir Anthony Meyer, it turns ont that the assembled Tory MPs constitute one electorate willing to give Mrs Thatcher an overwhelming, 85 per cent, majority. Before Tuesday's poll of 374 MPs, only 60 of whom did not of 374 MPs, only 60 of whom did not vote for her, it was said that her position would have been untenable if, say, 100 had either abstained, spoiled their papers, or voted Meyer.

There seems to me to be more force to the proposition that only a major-ity - that is, 188 votes - against her would oblige her to resign. The post of British Prime Minister must be especially exhilarating at the moment, for it places its occupant at the centre table of world affairs at a most exciting time in European history, as the east European former sat-

ellites start converting themselves into liberal democracies and the Soviet Union begins to crumble. Who would contemplate abandoning all that, plus the greatest concentration of power of any western head of gov-ernment, for the sake of a minority of disgruntled MPs, discarded ex-minis-

ters, and no-hopers?

If you are a wholly convinced paid-np Thatcherite in every detail this is all to the good. But what if she is wrong about Europe? There is some comfort in the observation that, in the end, the pragmatic politician in Mrs Thatcher leads her to accept proposi-tions she had hitherto opposed; the abandonment of the nuclear element of the electricity privatisation programme is one recent example. This is not good enough when it comes to the further development of the European Community, on which her tone has become increasingly negative. Britain can only participate fully in the affairs of the region of the globe

to which it belongs if it puts forward its own positive proposals and enters into serious, non-obstructive debate

on the proposals put hy others.

The widespread sense of unease about this is one reason why 1990 will be a year of probation for the Prime Minister. The question that will hover throughout the next 12 months will be whether there will be a second chal-lenge to her leadership next autumn - and, more important, whether the challenger will be a politician of suffi-

cient stature to stand a chance.

As ever, the course of the economy will be the principal factor in deciding the answers to both questions. To see how this works, consider the current political scene from the point of view of, say, a Conservative politician who is convinced that the post-1979 Thatcherite revolution is the best thing that has happened to postwar Britain and who wants the momen-tum maintained. The consensus among MPs and ministers of this persussion is that with a modicum of luck, and a steady nerve, they will have their wish granted.

The key man charged with the responsibility for making such dreams come true is the new Chancellor, Mr John Major. His task is to get the economy through 1990 in accordance with the forest that is to get the seconomy through 1990 in accordance with the forest that it is the seconomy through 1990 in accordance with the forest that it is the forest that it is the seconomy through 1990 in accordance with the forest that it is the forest that it is the seconomy through 1990 in accordance with the forest that it is the seconomy through 1990 in accordance with the forest that it is the seconomy through 1990 in accordance with the seconomy through 19 dance with the forecasts that accompanied his recent autumn statement panied his recent autumn statement – that is, the balance of payments deficit 25 per cent lower than this year, inflation down below 6 per cent and, by implication, a subsequent strong downward trend in interest rates. If he is firm enough now, the argument runs, he may get away with it. Thet would provide the background for a tax-cutting budget in March 1991, followed by lower mortgage rates in the Spring and a triumphant fourth election victory for Mrs Thatcher in October. She would retire soon afterwards, leaving Mr Major to reap the reward for his good stewardreap the reward for his good steward ship by being elected her successor. As a matter of fact I would put a

decent wad of money on Mr Major getting the prize if he delivers the goods. He is a pleasant enough indi-vidual, a politician who has achieved the remarkable feat of rising quickly the remarkable feat of rising quickly to near the top without making enemies in the party. His Thatcherite colleagues regard him as – almost – one of them. Those who seek a friendlier approach to Europe and a more caring feel for social policy also regard him as an ally, Before he became Chancellor it seemed that it would be the party chairman Mr Konwould be the party chairman, Mr Kenneth Baker, who stood the hest chance of winning the succession if he could claim credit for an election victory, but now, surely, the political stars favour the man whom fortune has chosen to try for an economic

I haven't forgotten that "if." It is a big one. Mr Major could precipitate us into recession, fall flat on his face, and perhaps bring Mrs Thatcher down into the bargain. His unspoken fear of doing just that may help to explain his apparent reluctance to increase interest rates yet further in response to the slide in the value of sterling. But we all know that the

current depreciation in the value of the pound should drive inflation higher, while the trend in earnings

remains extremely worrying.

The Chancellor could therefore fail to reduce inflation, interest rates and, by extension mortgage rates, with much the same devastating effect on the Prime Minister's career as a recession. He could produce a dull, technical, Budget next March, with no signs of progress emerging in time to save the Conservatives from a humiliating series of defeats in the May local council elections. If that were to coincide with, say, a couple of poor by-election results, the courage of the big-name potential challengers of Mrs Thatcher would start to rise. The possibly fanciful notion that she could be quietly urged to retire in favour of

someone who stood a better chance of winning would be put to the test.

This is why so many Conservatives, high and low, are agreed that 1990 is likely to be a critical year for both the party and Mrs Thatcher. If things go well, she will parade around the capitals of Europe proclaiming Britain's well, she will parade around the capitals of Europe, proclaiming Britain's resurgent greatness. At home, she might perhaps support Mr Chris Patten, the Environment Secretary, in his endless series of diplomatic visits to the Treasury, and the ministries of energy transport and agriculture. to the Treasury, and the ministries of energy, transport and agriculture. The result would then be a Patten 10-year plan for saving the globe, ini-tialled by the Prime Minister, to enrich her manifesto for a late-1991 election. It would proclaim the heavy use of the price mechanism, and a light does of regulation as a means of light dose of regulation, as a means of reducing noxious emissions into the atmosphere. The speecbes of Sir Geoffrey Howe and Mr Douglas Hurd nrging a shift to "quality-of-life" issues, such as better transport, schools and bospitals would be combed for further manifesto sugges

Surely the stars must favour Mr Major, whom fortune has chosen to try for an economic miracle

tions, although someone would have to square greater spending on roads, electricity, school and bospital build-ing and the like with care for the

If things go badly, however, the above might be regarded as pertuheral, not to say irrelevant. The talk would be of unnecessary privatisations, traffic jams, the poli tax, and high mortgage rates. The Tories would have to endure a year of increasing discounter as the Brime. increasing discomfort, as the Prime Minister steered between those who wanted another leader and those willing to stick with her. I do not know how this might turn out. During the past five months one political blow after another has fallen, but Mrs Thatcher is still standing. Could it be that the power of her office has become so very great that only a defeat in a general election would be sufficient to remove an unwilling LOMBARD

A nation that can't count

By Michael Prowse

AT KING'S COLLEGE. London, the post-graduate teacher training course in mathematics is half empty. The college, which has a high reputation, has been able to fill only 19 of its 41 maths places despite a policy of accepting graduates without maths degrees. The shortage of maths graduates willing to contemplate a teaching career is likely to intensify in the 1990s.

Yet schools have already experienced two decades of famine: at present only just over a third of maths teachers have degrees in maths and 27 per cent have no relevant qual-ification beyond A level. Fig-ures for teachers with sub-A level qualifications are not recorded, but in 1982 the Cockrecorded, our in 1882 the Cock-croft Committee reported that 21 per cent of maths teaching was undertaken by teachers with "nil" qualifications. Schools' inability to attract able mathematicians is but one

facet of a far-reaching malaise. The numbers of pupils attaining high standards in maths are pitifully low by interna-tional norms. At 16 only about a third of schoolchildren achieve the equivalent of an O level pass in maths. Research by Professor Sig Prais of the National Institute suggests that roughly twice this propor-tion achieve a comparable level in West Germany. Japan appears to be even further ahead, As Professor Prais puts it: "To match the Japanese, we must bring the average com-prehensive school-leaver np to grammar school standard, and

get him there a year earlier."

If anything, Britain's relative performance is even worse at the post-16 stage. The problem begins with the UK's abnormally low school staying on rate: only about 40 per cent of 16 to 18-year-olds remain in full-time study compared with 55 per cent in West Germany, 75 per cent in France and about 90 per cent in Japan, the US and Sweden, Since most UK 16 to 18-year-olds do not study anything, the proportion study-ing maths is necessarily low. In fact, Britain's maths per-formance is far worse than the low staying on rates might suggest, in most developed coun-tries, maths is regarded as an essential part of the post-16

curriculum. The French bacca-laureate, the West German Abitur, the US high school diploma and the Japanese upper secondary school curriculum all require students to demonstrate mathematical competence. Maths is held in particularly bigh esteem in Japan where it is regarded as the best guide to pupils' innate ability. It forms a crucial part of the exams for university entry. Students must do well at maths regardless of what sub-

mains regardless of what subject they intend to study.

The contrast with Britain could hardly be greater. In England and Wales (but not Section 2) Scotland), sixth form study is exceptionally narrow with most students taking just three subjects at Advanced level. Such exams were designed only for the top 20 per cent of the ability range. Studies indi-cate that maths A level in significantly harder than other A levels: a "D" in maths is probably equivalent to a "B" in English. As a result, maths tends to be taken by small numbers of able pupils, mainly those with scientific leanings. nccessary part of a rounded sixth form education and is avoided by most arts students. In 1987, maths A level was passed by just 5.4 per cent of English school-leavers.

The UK is locked in a vicious circle. The structure of the exam system and the quality of much teaching ensure that few school-leavers are well quali-fied in maths. But given the needs of industry, commerce and research, few graduatos are available to improvo the

situation in schools. So far ministers have done little but wring their hands. The sixth form eurriculum remains unreformed; the Advanced Supplementary (AS) exam is nearly useless as a means of increasing the numbers studying maths because it is as demanding as A level maths. Mean while, schools remain unable to offer the kind of financial rewards and working environment likely to appeal to able maths gradu-ates. The Government's failure to respond to the crisis in maths education seems likely to perpetuate Britain's relative economic declinc.

'Annual re-valuations are feasible'

From Mr Tony Christopher. Sir, The arguments presented by Mr John Muelibauer and Mr Anthony Murphy ("No Exchange Rate Mechanism entry without a property tax," December 5) deserve serious

attention. My own instincts are that, besically, these arguments are sound. What I question is the form of property tax which they advocate: a tax on residential land values.

It seems to me that this sort of local property tax would suffer from the same weakness as the present basis for rateable valne assessments - a deficiency of evidence. If there are not many rented properties outside the public sector, there are probably not many land sales. Valuations would quickly become as unreal as the hypothetical rents used for

rates purposes. But this does not invalidate the thrust of the case.

It is extremely important that definitive work on a possi-

Fact and fantasy both ride in the company car

From Mr Geoffrey Pelling.
Sir, Mr L.W. Orchard's non-sensical letter ("Opportunity knocks for the Chancellor," December 4) should not go

First, the facts. According to the Inland Revenue, about 1.4m persons paid tax for private use of company cars last year. That is only some 7 per cent of cars in use. Furthermore, total new car sales last year were 2.21m, of which 1.25m were imparts. 1.25m were imports. Mr Orchard's figure of 7m imports a year is a fantasy. His ideas on policy are as

What matters is the margin

From Mr Fabian Finlay. Sir, Janet Bush's examina-tion of the arguments in the US over computerised pro-US over computerised programme trading ("When tradition is swept aside." November
30) – surely in America, where
the problem arises, this is "program" trading? – touches on
the real problem causing the
cocasional hig leaps in stock
market volstility which generate so much feer and hostility
among Wall Street critics of among Wall Street critics of

ng strategies It is not the index arbitraeurs who create volatility. hey merely seek to bring two raised to the 50 per cent of

computerised programme trad-

ble property tax should now be undertaken. Whether it is the present Conservative Government or a Labour one which has to shore up or replace the poll tax, it will be seen as a serious weakness that the data is not available to plan a fair and acceptable property tax.

The one area of existing knowledge about property is capital values: a mass of "arms length" sales every year. The base for a property tax must surely be capital value. Annual re-valuations by the valuation office of Inland Revenue are

For reasons I can understand, Mr. Ridley sought to scare voters — how many times did he ask whether residents of the south-east of England really wanted to pay tax on their £300,000 houses? That was never the point, as he

thew very well.

To set up such a tax will take at least four years, perhaps five, once government has decided what it wants to

unrealistic as his figures. Excessive taxation of company car use may drive some people to give them up and instead use their own cars for business travel with a mileage allowance. What difference would that make to the total number on the road? It is inconceivable that payment of mileage allow-ances could be prohibited. There would be no surer way of hobbling the efficiency and productivity of sales personnel than to require them to do their jobs by public transport instead of car. I wonder if Mr Orchard has ever tried to make

divergent markets, in the same ultimate product, back into

line. Rather it is the discrepancy in margin requirements between the stock market and its derivatives in both futures and options which creates a more volatile secondary mar-

If the futures markets were regulated by the US Securities and Exchange Commission (SEC) instead of the Commodity Futures Trading Commission (CFTC), perhaps the margin requirements for uncovered long or short futures positions would be

demanding is some sample value lists so that we may con-

sider what could be done. There are many questions:

What would be the redistributive effect, with its implica-tions for transitional arrange-

 What rate of tax might we need? · What might we do to meet

the reasonable criticisms of the present rating system? Without such a sample (which probably only the Inland Revenue valuation office could undertake to pro-vide), I am not sure what confident planning anyone can do. Certainly Parliament's choices will remain restricted, and local democracy may suffer a severe blow if central government has to assume full responsibility for financing important local services.

Tony Christopher, c/o Institute for Public Policy Research, 18 Buckingham Gate, SW1

10 or 15 sales calls a day by His letter suggests a belief that company cars are used largely for private travel. The 1985-86 National Travel survey showed that this is incorrect. It found that the average com-pany car driver covers almost 7,000 miles a year on business. For most of them the company car is an indispensable tool of

their trade. Geoffrey Pelling, The Society of Motor Manufac-turers & Traders,

gross value required by the stock market. The ability to take volatile speculative positions would then be seriously circum-I believe that if this were

done it would be found that index arbitrageurs would cease to be seen as an enemy, but would quite properly be granted the privilege of consid-erably reduced margin require-ments wherever futures positions could be shown to be hedged by stock positions, and vice versa. Fabian Finlay, 9 North Audley Street, W1

Combustion burns in heat and light

From Mr Alan Hershman.
Sir, On Friday November 24
my car was taken away in a
car conveyor vehicle of some kind from Mortimer Street, London W1, at about 8.15 pm. It had been there for about 20 minutes in all. I got to the car immediately, but I still had the mortification of not being allowed to drive my own car away, although it had not been strapped and therefore was not ready for hoisting onto the car-

The police officer who was busy taking notes of cars was unable to answer my question as to where the car could be retrieved, and when I asked for a receipt for the vehicle he told me that he would not give me

My car was subsequently returned to me at the Oval Road car pound in south London, on payment of £75, about

one hour later.
Mortimer Street, at this hour, is invariably clear. I have parked there regularly in the evening for many years (when I dine at the same restaurant), without any problems or incon-venience of any kind.

Conversely, the congestion of traffic and the booting of cars which built up in Mortimer Street while the carryaway process was going on was unbelievable. The carriers were actually compounding more highway offences - and

getting away with them. Had the policeman used just a little common sense, and given me a parking ticket but allowed me to drive away my car, all the noise and congestion would have been easily avoided.

Bnt of course the private enterprise company which handles this parking control system would be lighter in pocket. Privatisation seems to have brought ont a rather mean, money-grahbing aspect of the treatment of motorists. Is it not time that this form of traffic "control" had an over-haul of its rules?

Furthermore, what seems to have eluded the police in this context are the opportunities offered to sophisticated car thieves by this system of traffic control. At this stage, it would be unwise to put these into print. . .

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FINANCIAL TIMES

Friday December 8 1989



BALTIC REPUBLICS CHALLENGE MOSCOW

Lithuania ends communist power guarantee

By Quentin Peel in Moscow

LITHUANIA yesterday became the first republic within the Soviet Union to abolish the Communist Party's constitu-

tional guarantee of power and Estonia is ready to follow suit. The moves by the two inde-pendently minded Baltic repub-lics are to pave the way for multi-party elections to their parliaments early next year. They amount to defiance of Moscow and of President Mikhail Gorbachev.

Moscow has readily accepted decisions in other East European countries to dilnte the Communist Party's monopoly of power, but Mr Gorbachev has argued that the party's role is the one unifying force in

the Soviet Union. The Baltic moves, however, raise pressure on Mr Gorba-chev to allow a similar step in Moscow, already being vocifer-ously demanded by radical

reformers.
The Lithuanian parliament voted by an overwhelming 243-1 with 39 abstentions to 243-1 with 39 abstentions to remove a clause from tha republic's constitution enshrining the lesding role of the Communist Party.

Deputies replaced the article with a clause allowing the existence of political parties, public organisations and other movements provided they remain

ments provided they remain within Lithuanian law. The Estonian Communist Party's central committee yes-terday gave the go-ahead for the republic's parliament to make a similar move. An Estonian journalist told Reuters newsagency: "All agreed that Article Six could be thrown out when the parliament meets again late this month."

Article Six in the Soviet constitution and that of the coun-

snution and that of the country's 15 republics guarantees the leading role of the Communist Party in establishing a workers' and peasants' state.

In the Baltic states, Communist leaders argue that they can retain credibility only by allowing the emergence of a

retary of the Estonian Communist Party, argued in an interview two weeks ago that the likely future in the republic was for "some sort of coalition government."

yesterday's decision in Lith-uania made It likely that republic-wide elections there on February 24 will be the first multi-party polls in the Soviet Union since 1917, when several parties fought for seats in a constituent assembly.
In Estonia, candidates repre-

senting Christian Democrat, Independence League and other parties are already on the ballot for local elections next Sunday. But since the Estonian parties have yet to be formally registered, candidates have had to declare themselves formally as independents.

The Baltic moves add to a

growing clamour from radical

reformers in Moscow for the Communist Party of the Soviet Union to follow suit. A protest is due to be launched next Monday, when a two-hour token strike has been called hy leading radicals in the Congress of People's Deputies, to demand a debate.

The whole question of the

party monopoly on power, and the pressure for change, is certain to be a key issue at what promises to be a crucial plenum of the party central committee tomorrow.

Philippine

keep grip

By Roger Matthews in Manila

on air base

President Corazon Aquino yesterday began working on details of a Cabinet shake-up

in response to the week-long crisis. Mr Adolfo Azcuna, Mrs

Brigadier-General Oscar Flo-

rendo, an Army spokesman, said that the Cehn rebels refused to believe television

film showing the ending of the insurrection in Manila, the capital, earlier in the day.

might have changed into civilian clothes and escaped.

He detailed serious equipment losses suffered by the armed forces, including 16 helicopters damaged on the ground, one F-5 fighter and two T-28 propeller-driven air-

Gen Florendo said that the

ble third stage in the coup attempt. Officers such as Colo-

nel Gregorio Honasan, the

1987 coup leader, are still at

large. Mr Azcuna defended the

introduction on Wednesday of

a state of emergency, stressing that the crisis was not yet over

to prevent more serious dislo-cation of the economy.

"Ws are going to be taking a long, hard look at ourselves to

see where we have gone wrong

and what needs to be done," he added. Mr Azcuna said the

officers involved in the coup attempt had made a "naked

grah for power", unlike the enlisted men who still nursed

grievances about conditions of service within the armed

and measures might be n

armed forces remained on full

rebel troops

into shape The market's view of Grand Johnson Matthey Metropolitan in recent months has been clouded by two con-Share price relative to the FT-A All-Share Index

cerns: lingering doubt over Pillshury and - after the about-turn on betting - honest confusion about group strategy. Yesterday's results at least addressed the former. Trading profits from the retained Pillsbury food busiretained Pillsbury food bustnesses are up 21 per cent; and
while Burger King's profits are
flat overall, the underlying
trend is upwards. There is also
a more fundamental argument
for GrandMet's managerial talents in the 15 per cent growth
from established businesses,
despite a faintly worrying 10
per cent fall in profits from UK
pubs and restaurants.
As for strategy, the William

As for strategy, the William
Hill affair might best be
described as a profitable blunder. GrandMet now defines its
husiness as food, drink and
retailing, with the stress in each case on international hranding. Betting, it now appears, could not be taken to the US without entering Maña territory. But among the other retailing brands, Burger King is international already and Pearle might be exportable. As for acquisitions, the plan now seems to consist of modest expansion of Pillsbury's food interests in Continental

Europe. Certainly, the balance sheet seems to leave little scope for anything more surprising. Gearing is at 128 per cent including intangibles, or at 1,900 per cent on the conven-tional basis, interest cover was only just more than 3 times in last year's second half and, even in the current year, might

be no more than 45.
But from the investor's viewpoint, this is all to the good.
On the assumption of at least
15 per cent earnings growth
this year, the price of 580p puts the multiple at 10. With luck, GrandMet is settling into a shape the market can live with. Everything depends, of course, on the group's notoriously hyperactive management not doing anything to spoil

De La Rue

For months, De La Rue's price has been saying that a hid is coming and sooner rather than later, and it cannot be ruled ont entirely that somebody genuinely wants it. even at the 23 times expected 1990 earnings at which its shares closed last night. A mere 10 days ago, after all, a single buysr, identity unknown, was foolhardy enough to pay £13m for a mere 3 per cent; and there is Mr

1982 84 86 88 89 Maxwell still sitting on a fifth of the equity. But viewed dispassionately, yesterday's grim half-year figures, with trading profits down \$1 per cent at £12.4m, make prospects of a bid by anyone but De La Rue's

own management seem dis-

THE LEX COLUMN

GrandMet settles

De La Rue has spat out one poison pill by selling its loss-making Crosfield business to making Crosfield business to Dupont/Fuji, but found two more in its Printrak and Remadaq fingerprint and security printing software subsidiaries. It is bad news that De La Rue will have to repay some of the £235m sale price for Crosfield; but this has to be set against the fact that the City only expected the sale to bring in £150m anyway. Much more disappointing is the fact that the damage to the profit and loss damage to the profit and loss account should have come from operations as small as Remsdaq and Printrak, with only 500 employees between

An obvious next move would be to sell them both; there were ready buyers for Printrak six months ago. The snag is the throwaway line that Rems-daq and Printrak are struggiing to fulfil some big con-tracts in the Middle East. This is not another Ferranti, but problems like that should make any bidder think more

Great Universal Stores may have problems selling dresses via catalogue these days, but it knows how to sell its investments. Last year's £34m profit on the sale of the Harris Queensway stake and the £10.7m cash from the sale of Lennards gave the company a much-needed cushion to smooth the ride through the consumer downturn. Agency mail order is a tough way to

make money these days, without the government adding to
the problems by clamping
down on demand. Even the
desensive quality of mail order
sales has now gone, since the
high street has long been willing to compete on credit facilities. And as competition gets:
tighter, GUS has the most market share to lose.
Of course, the interest rate
cycle has boosted the profits of
GUS's consumer finance diviston; and the same rent
increases that are the curse of
stone groups' finance directors
are good news for GUS's property portfolio. That spread of
interests has allowed the compeny to announce a 5 per cent
profits increase in a sector
where decreases are the norm.
But the stock's defensive qualities probably owe as much to
the company's willingness to
buy back its shares. A more
remote attraction is the hope
that the asset value, which remote attraction is the hope that the asset value, which could be more than EII per share at the next belance sheet date, might some day be unlocked under a post-Wolfson recting.

Johnson Matthey

There was a vain attempt to exude calm at Johnson Matthey yesterday, which managed to lose both its chairman and chief executive in just under 18 hours. Chief executives do not quit the night before a results announcement without good reason. Mr Anderson certainly had planty of reasons for pride in his of reasons for pride in his record at Johnson Matthey and he could have chosen a better note on which to depart than a 6.3 per cent profits increase. The hiatus hetween the announcement of his departure and the appointments of Charter's men certainly confused shareholders; the shares raced ahead in the interim, before falling sharply back on the second announcement. The affair was hardly an advert for good investor relations.

Ever since Minorco gave up the struggle for Gold Fields, the market has expected some of reasons for pride in his

the struggle for Gold Fields, the market has expected some restructuring between Charter and Johnson Matthey. But investors had a good run under Mr Anderson; now, rather than fathoming out the details of the grand plan, they may simply decide to leave the South Africans to it. Without that major acquisition that Mr Anderson seemed to be favouring, JM's profits are likely to be pretty flat over the next 18 months. And now that Charter has ruled out a hid, at least in the short term, speculative interest in the shares will dis

Indian premier may launch Punjab move

HUNDREDS of thousands of Sikh and Hindu Punjabis lined the streets of Amritsar yesterday to welcome Mr V.P. Singh, India's new Prime Minister, as hopes rose that the Govern-ment would launch moves to

settle the Punjab issue. Mr Singh is the first prime minister to visit Amritsar since 1984, when Mrs Indira Gandhi made a brief trip after the indian army attacked the Golden Temple, the Sikhs' holi-est shrine, to flush out terrorists. The assault led to her assassination by Sikh extrem-

Sikb militants have launched a violent movement since then to seek an indepen-dent nation called Khalistan. Although Mr Singh declared he was not on a political mis-sion his visit has raised expec-

tations of a breakthrough.

The rising tension in the Punjab is likely to be the most testing issue for Mr Singh's administration, especially as 10 of the 13 MPs elected to the Lok Sabba deven houses from Lok Sabha (lower house) from Punjab are extremists, including tha widow of Mrs Gandhi's

The welcome given to Mr Singh far surpassed that received by Mr S.S.Mann, the

EMU tops

agenda at

Strasbourg

new leader of militant Sikhs who was freed last week after five years in prison. Mr Mann did not meet the Prime Minis-

Mr Singh said there would be an all-party conference on the Punjab soon.

"The Government will move fast to hring peace to Punjab,"

The move was underlined by the resignation yesterday of Mr S.S.Ray, Governor of Punjab. S.S.Ray, Governor of Punjab.
Mr Ray was appointed to the
post by Mr Rajiv Gandhi, the
former Prime Minister, and has
been associated with what both
militant and moderate Sikhs
describe as a "repressive police
rule" in Punjab in the last
three years. They claim that
hundreds of innocent Sikhs
have been killed by security have been killed by security forces allegedly hunting terror-

After Mr Singh and three of his senior cabinet ministers visited the Golden Temple, ha threw aside security measures and drove through the narrow streets of Amritsar in an open

Hs was cheered by thon-sands of people in what is said to be an unprecedented demonstration of affection for the



Prime Minister V. P. Singh is conducted on a tour of the Golden Temple by the Sikh shrine's secretary, Manjit Singh Calcutta

Husak appoints prime minister

Continued from Page 1 Nor were British officials elated at signs of stress in the Franco-German axis, though they welcome anything that will make Mrs Thatcher look less isolated at Strasbourg. They pointed out that Mr Kohl Party and from other parties came unbearable. dorsed EMU and some sort

of timetable for its achievement, while Mrs Thatcher wanted the Twelve to increase monetary co-operation only gradually and without treaty decided to go.

Deploying to a more than usual extent his traditional tactic of raising the political temperature on the eve of a summit, Mr Delors said the Community was at an historic crossroads in its internal and external policies.

The summit agenda will set aside a substantial amount of time for further discussion on relations between the Commu-nity and the countries of East Europe, following the dinner meeting on the recent reform moves in Paris on November 18, in addition to internal EC issues such as the completion of the single market and the adoption of a Social Charter. Elysée officials were display-ing confidence that a decision on an Inter-Governmental Conference would be taken, if necessary by a simple major-ity. French officials discounted reports that the West German Government might be drawing back from an IGC. They said that the essential requirement for the French Government was that the summit should take the decision of principle to hold an IGC; Michael Cassell in London adds: Mrs Thatcher flew into Strasbourg last night having made clear in the House of

Commons earlier her bélief

there was no room for manocuvre this weekend over

manocuvre unis weekend over the Social Charter on workers'

WORLD WEATHER

The Communist Party Central Committee went into emergency session yesterday evening. In a statement, it said that it maintained the view that "the Government must be in accord with the present politi-cal situation and the ratio of

the existing political parties." Civic Forum, in a statement issued before the news of Mr Adamec's resignation was made public, said it had pres-ented the Prime Minister with the names of seven non-party individuals who should become ministers in the new govern-

In a clear effort to avoid

der Dubcek was mooted as a possible future president but last night, Mr Jan Urban of Civic Forum ruled out Mr Dub-cek as a candidate. Bank prepared

Continued from Page 1

to offer loan

Forum is ready to publish the

records of all negotiations with

the Government to show we

Earlier, Mr Frantisek Kincl,

the former Interior Minister.

said that he had been ordered by a "high Communist Party

dents by any means" during

the demonstration of Novem-

committee yesterday met the Soviet Ambassador in Prague

with others of his staff for

talks. The name of Mr Alexan-

nctionary" to "stop the stu-

Civic Forum's co-ordinating

did not use any threats."

stock; \$100m for new telecom-munications; \$100m for new livestock feed processing plants; and \$300m to support the reform effort in Poland, to be disbursed possibly by the middle of next year. The last sum would probably be similar to the \$1bn stabilisation fund set np hy Western governments to ease Poland's transition to a market-oriented econ-

Aside from Poland, Mr Lari said that there was concern about Hungary's economic

He did not dispute a report that Hungary's current account deficit was deteriorating at such a rate that in six months it may not be able to service its debt. Hungary's political uncertainty and slow pace of privatisation were also

He said Mrs Aquino was hoping for a massive demon-stration of popular support from the people of Manila today to show that they still backed the Government. Mr Azcuna also sought to reassure the international business community that the fundamentals of the economy

were unchanged and it was an attractive country for foreign investors. However, with troops yesterday searching buildings in the business dis-trict for possible booby-traps or unexploded ammunition, the restoration of international confidence could be a long process.

• US help in defeating the

coup attempt against Presi-dent Aquino has improved the atmosphere for talks on the there, according to Mr Emmanuel Pelaez, Philippines ambassador to the US, Reuter

aminassactor to the US, Retiter reports from Washington.

But he argued the negotiations, expected to start in mid-December, should be post-

The reason for Mr Adamec's other Communist-dominated tive, Civic Forum said: "This is resignation was not clear last organisations. Instead, he not our crisis but the crisis of informed the meeting that he government... Civic

vised speech that be made on Wednesday evening. In it, Mr Adamec said he would resign if the pressures on him - from the opposition movement Civic Forum, from the Communist

Indeed, the valedictory tone of the speech — in which he thanked his colleagues for their support — led observers to believe he had already

Yesterday, he had been due to present his new Government to the Praesidium of the

National Front, the body which brings together the Communist Party with the "official" Social-

Party with the "official" Social-ist and People's parties and of the latest government initia-Germanys embrace ideal

of confederation

Schilling, the Post Minister, also plans to visit East Ger-many before Christmas. The air traffic question is particularly delicate because, as the result of rules dating back to the end of the Second World War, air links between the two German states are still under the jurisdiction of the

The Bonn Government increasingly sees as an anachronism the three air corridors between the two states reserved for US, British and French airlines. Underlining the restiveness, Mr Erich Riedl, State Secretary at the Economics Ministry, called last month for the allied regime to be abol-

Mr Heinz Ruhnau, chairman of the West German carrier Lufthansa, met Mr Hans Mod-row, the East German Prime Minister, in East Berlin on

Continued from Page 1

Wednesday to discuss Lufthansa's long-standing wish to fly directly to Berlin. Direct East-West German air routes to cities outside West

Berlin started in August. Lufthansa and Interflug, the East German airline, have now agreed 11 flights per week linking Frankfurt, Düsseldorf, Hamburg and Munich with Leipzig and Dresden. A Lufthansa spokesman yesterday said that the two sides wanted to expand further, but this was a "political decision" depend-

ing on the allies.
Interflug said in East Berlin
yesterday that it favoured talks to open a new air corridor between East and West Germany passing over Bavaria. In a further sign of increasing economic links, Mr Lothar Spaeth, the Baden Württemberg Prime Minister, is visiting Dresden this weekend with a

team of industrialists.

Dutch criticise travel accord

THE Schangen accord, allowing free movement of peopie and goods between The Netherlands, Belgium, Luxem-bourg, West Germany and France by January 1 1990, has come under attack from Dutch MPs, writes Laura Raun in

The agreement is due for signing on December 15, but the MPs are insisting that the asylum policy of all five must be harmonised in terms of criteria, not just procedures. They have also complained thet a proposed databank of criminal records, to be shared among the Schengen countries, would risk an invasion of pri-

However, Mr Rund Lubbers' Christian Democrat-Socialist coalition government might find some sympathy for a move to delay the December 15 signing ceremony.

The French Government wants to tighten up both asy-lum and immigration criteria while other Schengen countries are also thought to have

their own concerns But sven if the accord is signed this month it must still be ratified by the five which could take 18 months.

The proposals have put the UK and Italy under pressure to remove border controls for EC nationals travelling within the community. Both say that they are being pushed to choose whether to participate in extending the reach of the agreement or accept that they would join the slower portion

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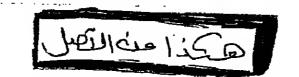
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Friday December 8 1989

MEMOREX TELEX

INSIDE

Physician heal thyself.



notes can have difficulty maintaining its profit level. This was clear yesterday when the De La Rue group revealed that trading profits at its continuing security prod-ucts business had slipped 31 per cent to £12.4m from £18.1m. As

the company's share price fell 22p to 315p, the company blamed persistent losses at De La Rue's high technology subsidiaries. Peter Orchard (above), De La Rue's chairman, said:

There are problems related to the fulfilment of contract which are problems related to the fulfilment of contracts which are proving somewhat intrac-table and are very difficult to quantity. Page 30

Watching their profits by night Shopping halfs are decked with tinsel, angels and boughs of holly in stores throughout the US, but the retailers themselves are finding it hard to join in the joility after a set of mostly dull monthly sales figures for November. At Christmas, US stores generally record one third of their total sales and make as much as half of their total earnings. But this year price cuts are likely to eat into profits. And with the spectra of a softer economy, there may be some stock market casualties. Page 50

Storm in a coffee cup



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Once there was an awful lot of coffee in the country'a coffee farmers are locked in falling yields and declining incomes. Prices have halved aince July when the international Coffee Agreement a export quota system col-lapsed. The lower prices go, the less farmers can spend on preparing for

incomes drop, in a murderous international market, Brazil was sure its cost advantages and 30 per cent market share would guarantee victory, but its next satisfactory harvest may well be several years away. Page 35.

A stocking full of stocks

Almost a million Swedes are to receive an extra Christmas gift this year. They are all policy holders with Trygg-Hansa, the country's second largest insurance group, which is going public today on the Stockholm stock exchange. in what is Scandinavia's biggest ever share issue about one in five of the country's adult population will receive a total of 50m tax-free hares worth over SKr200 each. For Trygg-Hansa the issue is part of a dynamic internal revolution engineered by Bjorn Sprangare, who took over as managing director three years ago. Sprangare says the Issue will strengthen the company's artillery domestically and overseas. Page 24

Market Statistics

Base lending	Calles
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FT-A indices FT-A world is	eller.
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Companies in this section

American Express	
Amro Bank	
Archer (AJ)	
Avesco	
Baillie Gifford	
Bond Corp -	
Bunzi	
Carr's Milling	
Channel Express Gp	
Clayhithe	
Compagnie Bancaire)
De La Rue	
Dixons .	
Drummond -	•
Feedback	
Flat Auto	
First Interstate	
Fluor	

26 KCA Drilling 30 Lovell (YJ) 32 MS Engineer Macdonald Martin Dia Navistar Phoenix Timber Group 31 Sage Seagram Shearson Lehman Smith & Nephew Toyo Tat

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1200 + 110

Avesco Cable & Wise De La Rue

Générale regroups its non-ferrous metals

SOCIETE Générale de Belgique, Belginm's most powerful infus-trial and commercial holding company, yesterday announced its intention of becoming a major global player in the non-ferrous metals business.

La Générala said it would do this by merging its main activi-ties in the sector into Acec-Union Minière, an engineering and met-als grouping which it created ear-lier this year, to form an inte-grated and "more commercially-oriented" industrial group.

The Belgian holding company attracted international attention

By John Wyles in Rome

MR SILVIO Berinsconi struck

the first legal blow in the Mon-dadori battle yesterday, when a Milan Court granted an injunc-tion to prevent the publishing group's board, still dominated by

Mr Carlo De Benedetti, from

summoning a special sharehold-ers' meeting.

Prince Carlo Caracciolo, the board chairman, adjourned the meeting until Saturday after-

moon, by which time the De Benedetti forces hope to have the injunction lifted. The Milan courts are now closed until Sat-

The battle now under way for control of Mondadori, Italy's largest publishing group, offers a rather gruesome portrait of current business practices in Italy. Deception and had faith abound, legal contracts have been questioned and so great are the issues at stake that the clandestine exercise of political power could yet help to determine victors and vanquished. This means that the affair is

This means that the affair is rather more than a spaghetti

soap opera, although it is undeni-ably rich in the necessary ingre-dients; from a family recently at

levision mogul in bitter compe

tition with a highly resourceful financier, to the deployment of vast (and undisclosed) sums of

money. By the closing scene of

groups

business.

last year when it found itself on the receiving end of an imsuc-cessful bid from Mr Carlo De Benedetti, the Italian businessman. The complex operation, which involves buying out minorwhich involves buying our inhority interests in copper refining specialist Metallurgie Hoboken-Overpelt (MHO) and the zinc producer Vieille Montagne, represent one of the most ambitious steps in the strategy followed by Mr Herve de Carmoy, chief executive, and Viscount Etienne Davignon, chairman, since they took over the reins at La Générale in over the reins at La Générale in mid-1988.

Berlusconi wins court injunction

In a formal statement issued yesterday, the Mondadori board said that the Italian Civil Code

requires boards of directors to

call special shareholders meet-

ings when presented with requests representing more than

20 per cent of a company's capi-tal. Mr De Benedetti's holding

company, Cir, which owns 42 per cent of all Mondadori capital presented just such a request yesterday, and his camp believes that the judge will have no alter-

of provincial newspapers, Italy's top two weekly news magazine and, the lewel in the crown acquired this year, Mr Eugenio Scalfari's La Repubblica which, with Corriere della Sera, is the nation's top selling daily newspa-

per.
The prospect of these titles falling into Mr Berlusconi's sphere,
along side his three commercial
television networks, is generating

a great deal of genuine alarm

about the growing concentration of media power. President Fran-

cesco Cossiga's concern, voiced on Wednesday was also undoubt-

edly sincere. But, imprisoned in their lobbies, the politicians have

repeatedly failed to provide Italy

with a properly functioning anti-

trust law governing both newspa-per and television ownership.

Duel for the soul

of La Repubblica

John Wyles reports on the fierce fight between Carlo De Benedetti and Silvio Berlusconi

urday morning because of a pub- native but to lift the injunction

In short they are designed to BFr453 before the merger and turn a collection of valuabla but around BFr434 afterwards. hitherto poorly managed assets into a single entity capable of meeting the growing competitive challenge of industry leaders RTZ and West Germany's Metallige-

selischaft.
Figures disclosed yesterday show that the new Acec-Union Minière will be 87.5 per cent controlled by La Générale, that the group's share of net operating group's share of net operating profits will be roughly BF-8-9n (\$240m) in 1989, and that its own funds will total BF-734.7hn. Earnings per share are put at around

when presented with evidence of this request.

Mr De Benedetti and his allies

have a majority at special assem-blies and their aim is to approve

a capital increase which would dilute the existing majority of ordinary shares held by Mr Ber-

Insconi's group.
This majority materialised last

weekend when the Formenton

family switched its 25.7 per cent

of ordinary capital away from Mr De Benedetti to Mr Berins-coni and his allies.

acquire a da facto control

through covert market pur-

chases, they have probably been subject to political pressure and most certainly to a heavy seduc-tion by Mr Berlusconi. He admits

to having provided them with an undefined "financial umbrella" which Mr De Benedetti claims is

worth L140bn.
Since mid-1988, Mr De Benedetti's control has been based on his alliance with Christina Formenton (Nee Mondadori) her son Inca and her daughter Silvia inside Amel, a financial holding which owns 50.3 per cent of Mon-

which owns 50.3 per cent of Mon-

dadori's ordinary shares. Having

fought hitterly last year with her

cousin Leonardo and his mother

over forging an alliance with Mr De Benedetti rather than with Mr

achieve a com-

binsd control of

more than 60 pe

cent of Amere

Unless they suc

ceed in legally

nullifying the agreement, the

Formentons can-

not, however, sell to Mr Berlusconi

because of a signed arrange-ment with Mr De

Benedetti to sell

their Amer bold

ings to him by the end of January

1991. Before losing his majority on the Mondsdori BF7458 before the merger and around BFr434 afterwards. La Générale, which had previ-ously increased its stakes in MHO and VM from roughly 50 per cent in each case to respec-tively 75.3 per cent and 96 per cent last year, is now offering nine Acec-UM shares for every two MHO and 11 Acec-UM for each VM share to mop up the

In addition there is an 11-for-1 offer for the 1.67 per cent stake held publicly in Mechim, a small engineering business which will also be integrated into the group.

The final piece in the jigsaw is Sogem, formerly Générale Trad-ing which has had a tarnished image recently but which has been reshaped to act as Acec-UM's international trading arm. Sogem, unlike the other husi-

Sogem, unlike the other husinesses which become divisions of the new group, will remain a separate company more than 95 per cent owned by Acec-UM.

Mr De Carmoy, chairman of Acec-UM, refused to disclose details of any investment plans hnt said new acquisitions and alliances would be announced in due course.

GrandMet raises

By Philip Rawstorne in London

GRAND METROPOLITAN, the food, drinks and retailing group, yesterday emerged from a testing year of acquisitions, disposals, and reorganisation to please the City with a 27 per cent increase in pre-tax profits to £732m

Concern about the integration of the Pillsbury and Burger King operations, acquired in January this year, was eased by their nine-month contribution to the

is now streamlined, better bal-anced and with strong manage-ment in depth," Mr Allen Sheppard, chairman and group chief executive claimed. Despite eco-nomic uncertainties in the UK. due to its global strength Grand-Met faces the current year with well-based confidence."

adjusted increase of 20 per cent.
Group trading profits rose 48 per cent to £967m on sales revenue of £9.20n. International Distillers and Vintners led the group's strong organic growth with a 23 per cent rise in trading profit to £389m. Margins improved to 14 per cent from 12.2

the result of sustained marketing investment - on which Grand-Met spent a total £500m last year - behind key hrands such as Smirnoff tha world's top vodka brand; J & B whisky and Balleys

IDV now owns 17 wines and

pre-tax profits by 27% to £732m

results. Pillsbury made a trading profit of £168m and Burger King turned in £76m, well ahead of expectations. The shares rose 18p to close at 580p.

"GrandMet's business portfolions rose the shares rose 18p.

. Earnings per share for the year ended September 30 grew 18.5 per cent to 55.5p. A final dividend of lip is recommended, making a total dividend of 17.5p, an

per cent. Wines, spirits and brewing all contributed to this performance,

spirits brands selling more than lm cases and has increased the proportion of hrands sold through its own distribution network to more than 80 per cent.
In the beer market, both Websters and Ruddles gained share and the key agency lager brands, Fosters, Holsten, Carlaberg and Budweiser performed strongly, though the disposal of some smaller rules put pressure on vol. smaller pubs put pressure on vol-

Retail trading profits increased 8 per cent to £154m in spite of a setback in the UK pubs where, the company admits, manage-ment "took its eye off the ball" during restructuring.

In the US, Pearle strengthened its already dominant position in the eye-care market with the purchase of the Eyelah chain of 71 superstores.

Pillsbury's sales volumes in all divisions are currently running 5 per cent ahead of last year in real per cent anead of last year in real terms and two operations, Haa-gen Dazs loe-cream, and the food services division, have been ear-marked for strong expansion. Property deals contributed £45m to profits after charges of

ESSM reorganisation costs.

Business disposals generated extraordinary profits after tax of £560m, helping to reduce the group's total borrowings — mainly a result of the Pilisbury requisition — to £360m interest acquisition - to £3.6bn. Interest costs of £280m are covered 3.6 times. Gearing at 128 per cent should fall to around 80 per cent

in the current year.

• Mr Nicholas Ridley, Secretary for Trade and Industry, yesterday gave the go-shead for GrandMet's sale of the majority of Mecca/Wilham Hill betting offices to Brent Walker after statutory undertak-ings to ensure the deal would not eliminate local competition.

Warrant **business** may return to Japan

By Andrew Freeman

JAPAN'S Ministry of Finance (MoF) is actively considering moves which would take London's highly profitable Japanese equity warrant business back to

Japan.
It emerged yesterday that

It emerged yesterday that senior representatives of leading Japanese securities houses were summoned by the MoF in Tokyo and warned that future US dollar-denominated warrants deals may have to be listed on the Tokyo stock exchange.

This would lift a current har on issuing foreign currency-denominated warrants in Japan, meaning there would be little advantage to issuing in the Euromarkets. Equity warrant deals are bond issues with warrants attached that give investors the right to own equity in the issu-

right to own equity in the issu-ing company at u set price.

The warrants are split from the bonds and traded as separate instruments. They have provided many investors with substantial profits as the Tokyo stock mar-ket has continued its long upward run. In an otherwise difficult year for the Eurobond mar-

ket, equity warrant issues have been extremely profitable. Over \$55bn worth of deals have been launched in 1989, rep-resenting around one quarter of total new Eurobond issue vol-ume. Issuance is dominated by tha biggest Japanese houses, (Nomura, Yamaichi, Nikko and Daiwa), which allow many other banks to have small participations in their deals.

Even small amounts of tha

warrant bonds have provided returns to the banks that have offset losses in other areas and allowed some of them to stay in the Eurobond market.

It is understood that the secu-

rities houses were told by the Securities Burean within MoF that the Tokyo listing requirement will be compulsory. No timetable has been laid down, but if the measure is introduced to the security of the terms of the security is the security in the measure is introduced to the security is the security in the security in the security is the security in the security in the security is the security in the security in the security in the security is security. Note that the security is the security is security in the security in the security is security in the security in the security in the security in the security is security in the it would prompt issuers to launch their deals in Tokyo.

Tha Securities Bureau is thought to have told the houses that the listing requirement would increase transparency in the secondary market for war-rants. Privately, the houses said a time when the trend in the market is away from stock exchanges towards so-called The Securities Bureau is gen-

erally thought to represent the views of smaller Japanese securi-ties houses, which have been lob-bying hard to gain a share of the lucrative warrant business. Access to Japan, Page 27

Having been strennously wooed by Mr Beriusconi, the rulthe final episode, however, some positions may be irrevocably lost, reputations tarnished and the children have now made common cause with the other half of the ing Christian Democrat-Socialist family and with the TV king, to power halance crucially changed ful of giant groups which dominate Italian The man with most at stake is Mr Carlo De Benedetti. Although his husiness future does not hang on maintaining a control of Mondadori which began only 18 months ago, its nomic and politi-cal powerbase in Italy would be a severe blow to his

Locked in battle: Carlo De Benedetti (left) and Silvio Berlusconi

ing, and could Locked in bar weaken his repu-tation among his international blue chip partners such as S.G. Warburg and Nomura Securities. As a financial wizard, De Benedetti's image has already taken some knocks from the failure of his hid last year for Belgium's Société Générale and more recently from Olivetti's general difficulties culminating in a weakly supported capital Correspondingly, his challeng

ers stand to pluck some very rich fruits from capturing a company with sales of 1.2,400bm (\$1.75bn) and profits this year of more than L100bn. First and foremost, Mr Silvio Berlusconi who would establish himself as an indisputable power after the Agnellis both in terms of personal wealth

and actual political infinence.
Publishing, particularly of
newspapers, is regarded by all of
Italy's leading business barons as a crucial key to social and politi-cal power, and thus to cementing the formidable economic advances they have made during this decade. Agnelli, Gardini, De Benedetti, Berlusconi all have their newspapers which, by and large, are given considerable, but not total editorial freedom. Among other things, their owners cling to them as a kind of insurance against the bad old days of the 1970s when a lack of assertion left them prey to rampant trade unions, corrupt politicians and murderous terrorists. In this respect, Mondadori is a glittering prize, offering not only book publishing but also a chain political establishment is far from preoccupied about a trans-fer of control at Mondadori. "I am not isolated, I am independe said Mr De Benedetti earlier this week. He is, in fact both. Although he is a board member of Italy's dominant merchant bank, his independence of view and conduct has kept him apart from the Agnelli-Msdiobanca business establishment, and few in this group would regret his defeat, even if they are not actively working for it.

Standing outside this charmed inner business circle may signify independence, but it is also isolating. Mr De Benedetti's some-what lonely state has been sealed by his tolerance, greatly exaggerated by his foes, of the Commu-

Since this attitude is perfectly in accord with Mr Scalfari's at La Repubblica, the "if you are not with us, you are against us" mentality in Italy on such matters guarantees Mr De Benedetti and Mondadori the deep mistrust of the Craxi (Socialist leadsr) -Andreotti(Christian Democrat prime minister) - Forlani (DC secretary) axis, which is currently calling the shots in Italian poli-

This then explains why the Formenton family's decision to deprive Mr De Benedetti of his control of a majority of Mondadori's ordinary shares is rather more than a colourful boardroom squabble. Though they justify their act in terms of alleged attempts by Mr De Benedetti to

Benedetti's target is the calling of a special general meeting to consider a capital increase which would to dirute Amer's majority of Mondadori ordinary. This decision was due to have been taken yesterday by the Mondadori board but was postponed, at least until Saturday, after Mr Berlusconi was granted a injunction by a Milan court. Mr De Benedetti's justification for a capital increase of around L300bn is the need to fund this spring's purchase of La Repubblica and L'Espresso

Mr De Benedetti has enough votes to call a special as minbly to deliberate such an increase through his ownership of a. least 71 per cent of Mondadori's privileged shares and 17.5pc of its ordinary. If he succeeds in win-ning a capital issue on a one-forone basis, Amer's holding of ordinary stock would be diluted to around 35 per cent, because it does not own any privileged shares. Mr De Benedetti's stake would rise to around 33.5 per cent, which he claims would guarantee a majority for himself

and his allies.

Inevitably, the lawyers are set for a field day since Formenton-Berlusconi will dispute any board decision on a capital increase which they are not party to (the Formentons resigned from the Mondadori board last weekend), and have not framed to their own advantage. In other circumstances, the warring parties, might seek a compromise, but Mr De Benedetti is a very angry man who needs a victory.

Molturacion Española

Gruppo Ferruzzi

has acquired a controlling interest in

Oleaginosas Españolas, S.A.

a wholly-owned subsidiary of

Instituto Nacional de Industria (I.N.I.)

Coordinated by

Infoleasing, S.A. (a wholly-owned subsidiary of I.N.I.)

The undersigned initiated this transaction and acted as financial advisor to infoleasing, S.A.

Prudential-Bache Capital Funding

Fiat to acquire 49% of Maserati

By John Wyles in Rome

FIAT AUTO yesterday moved a step closer to becoming Italy's sole car manufacturer, with the announcement of a manufacturing and marketing agree-ment with Maserati-Innocenti, which has been limping for more than a decade.

The agreements satisfy Fiat's need for increased manu-facturing capacity in the face of strong demand in Western Europe in the last four years. While pointing to the possihis future absorption of the Maserati-Innocenti marques, they also reveal an unusual degree of caution on the part of the Turin group, which rarely

accepts a minority stake in a manufacturing joint venture. Fiat Auto has agreed with Mr Alejandro De Tomaso, who controls Maserati, to accept a 49 per cent stake in a new company, Maserati Spa, which will be responsible for the production of existing and future marques at its plant at Lam-brate in Milan, together with a daily output of 150 units of the Fiat Panda.

At the same time, Flat will take a controlling 51 per cent stake in Innocenti Milano, a new marketing company, which will devalop the existing Maserati-Innocenti 170-strong

dealer network. Fiat sources suggest that in the future some of the vehicles, which the group is set to manufacture in Poland and the Soviet Union. could be sold through this net-

Maserati has been registering rising losses in the last five years, culminating in a L37bn (\$28.4m) deficit last year on a turnover of L200bn. The company is secretive about its production levels, but these are thought to be less than a comhined 15,000 units a year of its Maserati high performance car and of the British Mini, manufactured under licence.

Fiat is currently making 300,000 Pandas a year and the addition of another 30,000 is judged necessary to meet demand, especially in its domestic market. The group says production at Lambrate can start early next year without any great overhaul of exist-

ing machinery.
Mr De Tomaso exercised an Mr De Tomaso exercised an option at the end of September to increase his holdings in Maserati to 83 per cent by buying-out the 32.7 per cent stake in his company held by Gepi, a state holding group with the nominal function of turning around lame ducks.

Charter tightens grip on Johnson Matthey

By Kenneth Gooding, Mining Correspondent

CHARTER Consolidated, the UK industrial holding company in the throes of a shake-up at the hands of Minorco, Sonth African-controlled investment company, yester-day tightened its grip on Johnson Matthey, the world's big-

gest platinum refining and marketing organisation. This followed the resignation late on Wednesday of Mr Eugene Anderson, JM's chief executive and the man credited with guiding the group from near-bankruptcy in 1985 to renewed financial health. Yesterday Mr Neil Clarke, who recruited Mr Anderson, resigned as chairman of JM. Charter owns 38.6 per cent of should co

third of its earnings from this source. Now two of its key managers will give up their executive duties at Charter to take senior positions at JM
Mr David Davies, the former
Hill Samuel chief executive who is currently deputy chair-man of Charter, will become JM's chairman. Mr Richard Wakeling, acting chief execu-tive and finance director of Charter, will join JM as deputy

chief executive.

"Effectively this is a way for Charter to consolidate its con-trol of Johnson Matthey without having to bid," commented Mr Robert Sassoon, analyst with County NatWest. "It should come as no surprise,"

acquired a 25 per cent stake in Feldmühle Nobel, which could

block Veba's attempt to gain

control over the group.

Veba has boosted its stake

in Feldmühle to 50.001 per

cent in recent months from 46

per cent hy huying shares from an investment fund, but

it cannot take control of the

company because of a voting right limitation at Feldmühle.

was too high.

These management manoeuvres, and a statement from Charter that it had "no present intention" of either buying or selling JM shares, resulted in the JM price dropping 12p to 369p yesterday while Charter's

shares shed 8p to 482p. Both companies are loosely linked with Mr Harry Oppenheimer's Anglo American Cor-poration-De Beers mining empire. Minorco, a 60 per cent subsidiary of the South African mining group, owns 36 per cent of Charter. A year ago Minorco, which under chief executive Sir Michael Edwardes has changed from a passive investment company to one which wants "hands on" management of those groups in which it is heavily invested, prompted wholesale management changes at Charter. These included the departure of both the chairman and chief

Subsequently the new Charter management team, in which Sir Michael as non-exec-ntive chairman played an active role, dropped heavy hints that it was not com-pletely satisfied with JM's recent financial performar

Mr Anderson resigned after a board meeting to consider JM's interim figures, announced yesterday, which showed taxable profit up by 6.3 per cent to £33.5m, roughly in line with analysts' expecta-

Veba reports 28% rise

VEBA, the West German energy and chemicals concern, said its group pre-tax profit climbed around 28 per cent in the first 10 months of 1989, ARDI property.

AP-DJ reports.
It said 1989 group net income would rise at least 10 per cent to a minimum of DM1.18hn (\$668.5m) from

Mr Klaus Piltz, chairman said 1989 earnings per share will be flat or only slightly higher than a year earlier because the company boosted its share capital by 10 per cent

earlier this year. In the first 10 months, pretax earnings rose to around DM1.7bn from DM1.33bn a year earlier, Mr Piltz said.

New Issue

Amro in credit card link

By George Graham in Paris and Laura Raun in Amsterdam

CETELEM, the consumer credit subsidiary of the French financial services group Compagnie Bancaire, is to form a joint venture with Amster-dam-Rotterdam Bank (Amro), a leading Dutch bank, to market credit cards in the Nether-

LeCard, will market a version of the Carte Aurore distributed by Cetelem in France, a revolv-Mr Piliz said Merrill Lyach has offered its shares to Veha for a price above the current ing credit card which is co-branded, or issued in conjunction with retailers. Amro will market price, but Veha rejected the offer because it own 60 per cent of LeCard, and Cetelem 40 per cent. Compagnie Bancaire said the

The new venture, named

card would probably be dubbed Aurora Card, and would be the first co-branded card in the Netherlands. The Netherlands is viewed as a promising mar-ket as credit cards have so far hardly found their way into Dutchmen's wallets. There are only about 500,000 credit cards

The country has lagged behind most of Europe in the introduction of new payments systems because of satisfaction with the traditional giro clearing system. Bitter battles over who will pay for the new ser-vices have also hindered their

French pop FM station relaunches flotation

By William Dawkins

NRJ. THE Paris-based cult FM radio station which claims more teenage pop listeners than any other in the country, will today relaunch its flotation on the city's secondary market

NRJ, France's third larges commercial radio station, had to cancel its flotation earlier this week after being swamped hy what its stockbrokers believe was a record oversub-

They received applications for 300 times more than the 512,640 shares, 10 per cent of the company's capital, on offer. That means offers were put in for more than 158m shares, worth FFr48.9hn (\$8.08bn) at the FFr320 per

share offer price. To try to bring demand back to more realistic levels, NRJ's advisers will reopen the offer today at a higher price, FF1380 per share, valuing NRJ at FF11.9bn, or 23.2 times this year's forecast net earnings.

The enormous demand is believed to come from a mix-ture of small investors, listen-ers, and institutional funds attracted by the rarity of radio station investments on the Paris bourse. Europe 1, which has older listeners and a larger market share than NRJ, is the only other quoted radio

NRJ, founded in 1981 at the start of the liberalisation of the French radio industry, now numbers 6m regular lis-

Seagram ahead

SEAGRAM Company, the drinks group which has a stake of almost 24 per cent in Du Pont, the US chemicals group, moved ahead strongly in the third quarter, writes Robert Gibbens in Montreal. Third quarter net profit including Du Pont dividends and share of unremitted earnings was US\$169.4m, or \$1.77 a share, np 19 per cent from \$142.4m or \$1.46 a year earlier. Excluding the Dn Pont earnings, Seagram's net profit

equalled \$1.05 a share, against

95 cents.

Swedish insurer makes Christmas come early

Robert Taylor on a tax-free gift for policy-holders

7 rygg-Hansa, Sweden's second largest insurance company, is going public today on the Stockholm Stock Exchange in Scandinavia's biggest share issue. As many as 930,000 Swedes

who are policy-holders with the company are about to receive 50m tax-free shares. These are worth more than SKr200 (\$31) each. This amounts to around one in five in the country - and 700,000 of them have never owned any

"You can call it a Christmas gift," says Mr Björn Sprängare, managing director. There has been almost a national teach in on the meaning of the flotation with widespread advertising in the press and on billboards. This is a further and dra-

matic indicagrowing trend of individual share owner-ship in Sweden in recent years. In the rapidly changin

ing Swedish financial world the Trygg-Hansa flotation is something to celebrate. How-ever, this is not perhaps the best moment to launch a public company, given the uncer-tainties of the Stockholm bourse.

Profit from h

However, Mr Springare has his eye firmly on the future. The 1990s will be a completely new era for Sweden's insur-ance business," he said in the

company's prospectus.
"It is increasingly facing the conditions with which which Swedish industry has been familiar for many years exposure to international com-petition and adaptation to the requirements of customers." The decision to float Trygg-Hansa stems from the com-pany's desire to raise more risk capital. "The traditional mutual form of ownership does not provide the same freedom of action and capacity for adap-tation as does the limited com-pany form," argues Mr Sprän-

"The mutual form would not he spitable in the future, where success will largely depend on strong and confident action in the financial market, personal commitment and the capacity to take advantage of business opportunities. He wants to see Trygg-Hansa much better equipped to strengthen its posi-tion in the competitive domes-tic insurance market and increase its activities overseas, particularly inside the European Community, where it hopes to purchase commercial industrial insurance compa-

The aim is also to improve the resources of the company to face the challenge of foreign insurance companies operating in the future in Sweden among the country's giant multina-

tionals. The company has a long way to go before it catches up with the international strength of Skandia, Sweden's largest insurance company, but Mr

-140 205

insurance.

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ingly hard to make.

2.884 10.867

Sprängare has his sights set

high. Moreover, he also wants

to see Trygg-Hansa expanding its financial activities beyond

However, the present Swed-

ish laws are rather restrictive, insisting that insurance com-

panies in Sweden can only own

a maximum of 5 per cent of companies with business other

he law is likely to be changed soon as the Ministry of Finance recognises the distinctions

between banking and insur-ance are becoming increas-

in the three years he has

the first eight months of this year it made a profit of SK7757m and a 5 per cont return on equity. Under the fiotation the company's policy-holders will receive stock in proportion to the amount of premiums they paid for prop-erty and car insurance from 1984 to 1988.

The average policy-holder can expect 35 shares at a total value of SKr6,000. Trygg-Hansa's own employees are also to benefit through the acquisition of convertible loans, repayable by 15 April

The demutualisation of the company has involved a complex restructuring of Trypy. helding company.

Trygg life mutual insurance

will be the majority owner FIVE-YEAR RECORD (SKr m) throngh 1000 1964 1966 1985 4,396 4,706 6,102 injection, with 63.4 per cent of -455 12,183

14,384 shares and 27.2 per cent of the capital. This safety measure ensures that Trygg-Hansa does not run the risk of losing control of its own creation to any aggressive institution or indi-vidual that tries to buy up the

individual shares. The 930,000 policy-holders in Hansa General and Hansa Trafik will provide between them 72.8 per cent of the capital. They will, however, control only 36.6 per cent of the voting

Special legislation was passed to enable Trygg-Hansa to be the first company in Sweden to be linked to the new paperless system known as VPC, Stockholm's central registry of stocks. Today's flotation has already

headed Trygg-Hansa he has turned the company from being a rather staid and sleepy started to shake up the Swedish insurance scene. Yesterday Folksam, the concern into a competitive and commercial venture.
"When I first came here peo-Labour movement's insurance ple were not talking about

profitability but the company as a social institution," he It is no exaggeration to suggest he has carried out a cultural revolution in the com-Back in 1985 the company

made a loss of SKri32m but in

group announced a joint financial venture with Sparbanken. Mr Sprängare is charting Trygg-Hansa into unknown waters but is confident there is no going back. He believes his biggest problem is finding a hall big enough to seat all his shareholders for their first

annual meeting next year.

All these securities having been sold, this announcement appears as a matter of record only.

December, 1989



SEKISUI PLASTICS CO.,LTD.

U.S.\$100,000,000

31/4 per cent. Guaranteed Notes 1993 with

Warrants

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RAND MINES LIMITED

EARNINGS AND DIVIDENDS AT HISTORIC HIGH

From the Statement by the Chairman, D T Watt, for the year ended 30 September 1989

Overview

The Group achieved outstanding results for the financial year to 30 September 1989. Attributable profits reflected an increase of 31 per cent over last year. Turnover for the year exceeded one billion rand for the first time and was 43 per cent up on the previous year. This rewarding performance was due mainly to exceptionally strong earnings growth by the coal, base minerals and property divisions.

Results	1909	1988	*
at a glance	R million	R million	Change
Rend Mines Limited,			
subsidiaries, associates			
and managed companies			
Turnover	3 108.1	2 679.8	+16
Total assets	5 25B.2	4 806.2	+34
Number of employees	77 409	94 990	-19
Group consolidated results	,		
Turnover	1 367.7	967.3	+43
Profit before taxation	336.1	241.9	+39
Profit attributable to			
shareholders	216.3	164.5	+31
Total assets	2 997.8	2 413.8	+24
	Conte	Cente	
Earnings per share	1 929	1 467	+31
Dividends per share	560	450	+24
Net asset value per share*	9 759	8 809	+11
Dividend cover (times)	3.4	3.3	+6

The Board declared a final dividend of 440 cents, thus raising total dividends for the year to an all-time high of 560 cents a share - a 24 per cent increase over the 450 cents declared

A milestone in the Group's expansion into platinum production, and for the South African platinum industry, was reached on 30 June 1989 with the pouring of the first platinum har at the Barplats Refineries near Brakpan.

Prospects

Although world economies appear to remain strong, there are indications that some commodity prices may have peaked and further growth in earnings from these markets will be dependent on higher volumes and the US dollar/rand exchange rate.

The Group is budgeting for a further increase in profits in 1990 though at a more modest rate than achieved in 1989. Barring a major variation in economic and mineral market conditions, earnings per share on the increased capital following the rights offer are expected to be marginally lower than for 1989. However, the improvement in the balance sheet ratios will allow the 1989 dividend to be repeated in the current year.

Johannesburg 30 November 1989



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Branches, banking and other subsidiaries (evidently this list includes only companies under the group's control): anders Discount Company - Alexander Trade Finance - Avista Bank - Banco San Marco - Banque Franco Hellénique de Commerce International et Maritime - CLN Assurantie - CLN Oyens and Van Eeghen NV - Crediofina - Crediolease - Crédit Lyonnais Bank Nederland - Crédit Lyonnais Bank Sverige - Crédit Lyonnais Belgium - Crédit Lyonnais Capital Markets -Crédit Lyonnais Equipment Finance "C.L.E.F." - Crédit Lyonnais Euro-Securities - Crédit Lyonnais Finanz AG - Crédit Lyonnais Portugal-Crédit Lyonnais Rouse-Crédit Lyonnais Deutschland OHG-Crédit Lyonnais Securities-Crédit Lyonnais Suisse - Credito Bergamasco - Direkt Bank - Laing & Cruickshank Investment Management - Lentjes and Drossaerts -Sallandsche Bank - Rhône Leasing - Slibail Belgique - Slibail Iberica - Slibail Portuguesa.

Towns and number of offices:

Boxmeer - Braga - Branzi - Breda(3) - Brembate -Busto Arsizio - Calcinate - Calolziocorte - Cambiago -Calepio - Castrezzato - Charleroi(2) - Cisano Bergamasco - Clusone - Cologne Bresciano -Cologno al Serio - Corte Franca - Cuyk - Delft(2) -Dello - Den Hague - Den Helder - Deurne -Deventer(2) - Doetinchem - Dordrecht - Düsseldorf -**Eastbourne** - Ede - Edinburgh(2) - Eindhoven(2) -Emmen - Enschede - Erbusco - Fara Gera d'Adda -Foppolo - Frankfurt(2) - Gandino - Gazzaniga -

Aalst - Albino - Alkmaar - Almelo - Amersfoort - Genève(3) - Gennep - Gent(2) - Goes - Gorgonzola -Amstelveen(2) - Amsterdam(7) - Antwerpen(7) - Gorno - Gouda - Groningen(2) - Grumello del Apeldoom(2) - Amhem(2) - Assen - Athina (2) - Monte - Haarlem - Hamburg(2) - Hasselt - Heerlen -Aveiro - Bagnatica - Barcelona(7) - Berchem(2) - Helden Panningen - Hengelo - Hertogenbosch(2) -Bergamo (8) - Bergen Op Zoom - Bilbao - Bottanuco - Hilversum - Hoofddorp - Hoom - Hulst (2) - Inzago -Istanbul(2) - Jersey - Jesolo Lido - Kampen - Kerkrade Brembate di Sopra - Brescia (2) - Brugge - Brussel - Kobenhavn - Kortrijk (2) - Leeuwarden - Leffe -Bruxelles (8) - Bury St-Edmunds - Busnago - Bussum - Leiden - Liège (2) - Lisboa (9) - Lisse - London (10) -Lovere - Lugano - Luxembourg(4) - Madrid(12) -Cascais - Cassano d'Adda - Castegnato - Castelli Malgrate - Manchester(2) - Martellago - Masstricht -Matosinhos - Mazzano - Merksem - Mestre -Middelburg - Milano(5) - Mira - Mons - Naaldwijk -Namur - Nembro - Nijkerk - Nijmegen (2) - Noventa Padovana - Oisterwijk - Oltre il Colle - Oostende -Oosterhout - Osio Sopra - Oslo - Ospitaletto - Oss -Palazzolo sull'Oglio - Passirano - Piazza Brembana -Ponte San Pietro - Porto(3) - Provaglio d'Iseo -Purmerend - Putte - Queluz de Baixo - Rijssen -

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... and don't forget our Europartners : Banco di Roma, Banco Hispano Americano, Commerzbank.



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Interest Rate Interest Period 8.2375% per annum 8th December 1989

Interest Amount due 8th June 1990 per U.S.\$ 10,000.00 Note U.S.\$ 416.45

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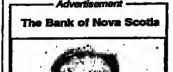
Credit Suisse First Boston Limited Agent Bank

Notice to Holders of TOAGOSEI CHEMICAL INDUSTRY CO., LTD. (the "Company") Warrands to Subscribe for Stares of Common Stock of the Company, Issued in Conjunction with the Issue of US\$100,000,000 41/1% Guaranteed Bonds due 1993

You are hereby notified that, as a result of a free distribution of result of a free distribution of Shares of Common Stock of the Company to the shareholders of record as at 31st December, 1889, Japan time, at the rate of 0.06 Shares for each Share held, the Subscription Price of the captions Warrams will be adjusted pursuat to Condition 7 of the Warrams to Condition 7 of the Warrams ander the Instrument dated 20th July, 1988 as follows:
Current Subscription Price per Share Yen 832. Current Subscri Price per Share Yen 832.10 Yez 785.00

Adjusted Subscriptoral Yen 700000 Price per Share Yen 700000 Price per Share Effective as from 1st January, 1990, The date of issue of the Shares to be issued upon such free distribution is 20th February, 1990. Thomas Chemical Industry

Dated 8th December, 1989



Sir Graham Day

At a recent meeting of the Board of Directors of The Bank of Nova Scotia, Sir Graham Day of London, England was appoint a Director of the Bank. Sir Graham is Chairman of

Cadbury Schweppes plc. to-kas, Tokyo, Japan. FT STATIONERY AT

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passing the following resolution which will be proposed as an Extraordinary Resolution:

The Chase Manhattan Bank, N.A.

Chase Manhattan Bank (Switzerland)

(ii) the surrender of the voting certificate to the Paying Agent who issued the same;

London EC2P 2HD

(i) the conclusion of the meeting or any adjournment thereof;

or if a voting certificate has been issued,

or if a block voting instruction has been given,

INTERNATIONAL COMPANIES AND FINANCE

Navistar incurs loss in fourth quarter as truck market slides

By Roderick Oram in New York

NAVISTAR yesterday reported a loss for its fiscal fourth quarter and warned of a further deficit this quarter because of declining demand for medium and heavy duty trucks in the

North American market.

The Chicago-based company, the largest US truck producer, turned in a net loss of \$13m, or 8 cents a share, for the three months ended October 31, against a net profit of \$82m. or 29 cents, a year earlier. Revenues dipped to \$954m from \$1.13bn.

Net profits for the fiscal year plunged to \$37m, or 28 cents a share, from \$244m, or 84 cents on revenues which were flat at \$4.02bn, against \$4.08bn. Its heavy truck shipments fell 9 per cent to 38,000 and medium trucks fell 5 per cent to 50,000.

Industry shipments of medium trucks fell 8 per cent to 42,000 during Navistar's fis-cal fourth quarter from a year earlier and orders fell 25 per cent. Heavy truck shipments fell 8 per cent to 40,000 and orders dropped 31 per cent. Profit margins came under increased pressure, preventing Navistar from passing on

higher costs for some purchased components. Navistar forecast the industry will ship 157,000 to 160,000

medium trucks in the company's fiscal 1990 year, down 2 to 4 per cent from last year. It will ship 138,000 to 155,000 heavy trucks, down 8 to 18 per

As business weakened this year, Navistar cut its produc-tion rates, which stood at a record 438 trucks a day in the second quarter. They were reduced by 9 per cent in the third quarter and 15 per cent to 338 units a day in the fourth quarter. As a result, invento-ries were in line with current demand, it said.

Navistar's results were also hurt by the cost of assimilating 27 new truck models into its range. Over the past two years it has overhauled 85 per cent of its product line.

In addition, shipments of diesel engines to other equipment manufacturers fell 3 per cent in the quarter, but for the full year rose 12 per cent to a record 106,700 units. Sales of spare parts dipped 2 per cent in the quarter but were flat for the year.

Mr James Cotting, chairman said the company has begun programmes to reduce the cost of components, both those pro-duced internally and, through design changes, those sourced

Fluor recovery continues

By Karen Zagor in New York

FLUOR, one of the world's biggest international engineerits recovery by reporting strong profits for the fourth

For the three months ended October 31, net income rose 23 per cent to \$29.1m from \$23.6m the previous year. Earnings per share advanced 20 per cent to 36 cents. Revenues in the period were up only 4 per cent

quarter and year.

DRG public limited company

MEETING OF BONDHOLDERS

Notice of a meeting of the holders of the £40,000,000 61/2 per cent. Subordinated Convertible Bonds 2002 of DRG public limited company

Notice of a meeting of the holders of the £40,000,000 6½ per cent. Subordinated Convertible Bonds 2002 of DRG public limited company ("the Company") convertible into Ordinary Shares of the Company (the "Bondholders" and the "Bonds" respectively).

The Offer made on behalf of Pembridge Investments Ltd. ("Pembridge") on 27th September, 1989 to acquire the entire issued share capital of the Company became unconditional in all respects on 10th November, 1989 and on the 15th November, 1989 the directors of the Company unanimously recommended all shareholders to accept the Offer. It is expected that Pembridge will soon become the beneficial owner of sufficient shares of the Company to enable Pembridge to acquire compulsorily any outstanding shares. Pembridge also intends to apply in due course for the shares to be delisted. As required by the City Code on Take-overs and Mergers the proposals set out below are made to ensure that Bondholders receive a comparable offer and to ensure that they are not left as minority investors in an unfisted company. The price at which Bonds will be redeemed is calculated on the basis of the conversion price of £4.92 for every Ordinary Share alloned on conversion of the Bonds pursuant to the Trust Deed (as defined below) and on the basis of Pembridge's Offer of £5.90 for every Ordinary Share of the Company. On redemption in accordance with the resolutions detailed below, Bondholders will forego any right that they may have otherwise had to interest that has accrued since the last interest payment date pursuant to the Trust Deed dated 30th April. 1987 constitutions

In accordance with the terms and conditions ("the Conditions") of the Bonds contained to the Trust Deed dated 30th April, 1987 constituting the Bonds, notice is hereby given that a meeting of Bondholders will be held at the offices of The Chase Manhattan Bank, N.A., Woolgate House, Coleman Street, London EC2P 2HD on Wednesday, 3rd January, 1990 at 9.00 a.m. for the purpose of considering and, if thought fit,

EXTRAORDINARY RESOLUTION

THAT this Meeting of the holders of the £40,000,000 6½ per cent. Subordinated Convertible Bonds 2002 of DRG public limited company (the "Company") convertible into Ordinary Shares of the Company (the "Bonds") constituted by a Trust Deed dated 30th April, 1987 ("the Trust Deed") executed between the Company and The Law Debenure Trust Corporation p.Lc. ("the Trustee") hereby:

(a) unconditionally authorises the Company to cancel with immediate effect the conversion right and related undertakings of the Company contained in Condition 4, and Clauses 6 and 7 of the Trust Deed;

unconditionally authorises the Company, (notwithstanding the provisions of Coodition 5(b)), to redeem at any time all ounstanding Bonds on 24th January, 1990 (the "Redemption Date") at £1,199.19 per Bond of £1,000 and Condition 5 shall be construed accordingly;

authorises the Company and the Trustee to concur in, execute or do any document, act or thing necessary to give effect to this Extraordinary Resolution; and

sanctions each and every modification, abrogation, variation or compromise of or arrangement in respect of the rights of the holders of

THE PAYING & CONVERSION AGENTS

QUORUM AND VOTING FOR MEETING OF BONDHOLDERS A Bondholder wishing to attend and vote in person at the meeting of Bondholders must produce at that meeting either one or more Bonds or valid voting certificate(s) issued by a Paying & Conversion Agent at one of the offices specified above (the "Paying Agent(s)").

or valid voting certificate(s) issued by a raying or Conversion Agent at one or the onices specified above (the "raying Agents"). A Bondholder may alternatively either deliver a voting certificate to the person whom he wishes to attend on his behalf or give a voting instruction on a voting instruction form obtainable from the Paying Agents or from CEDEL S.A. at 67 Boulevard Grand Duchesse Charlotte, Luxembourg-Ville, Luxembourg or Morgan Guaranty Trust Company of New York (as operator of the Euro-clear system) at Euro-clear Operations Centre, 1000 Rue de la Regence 4, B-1040 Brussels, Belgium instructing the Paying Agents to appoint a proxy and to attend and vote at the meeting in accordance with the Bondholder's instructions. Bonds may be deposited with (or to the order of) any Paying Agents for the purpose of obtaining voting certificates or appointing proxies under a voting instruction until 48 hours before the time fixed for the meeting but not thereafter. Bonds so deposited will not be released until the first to occur of:

(iii) the surrender, not less than 48 hours before the time for which such meeting or adjournment thereof is convened, of the receipt for each such deposited Bond which is to be released to the Paying Agent which issued such receipt, coupled with notice thereof being given by such Paying Agent to the Company.

given by such Paying Agent to the Company.

The quorum required at the meeting of Bondholders for the passing of an Extraordinary Resolution is two or more persons present holding Bonds or voting certificates or being proxies and holding or representing in the aggregate not less than three-quarters in principal amount of the Bonds for the time being outstanding. If within fifteen minutes from the time appointed for such meeting a quorum is not present the meeting shall stand adjourned (unless the Company and the Trustee agree that it be dissolved) for such period, being not less than twenty-eight days nor more than forty-two days, as may be appointed by the Chairman of the meeting. At such adjourned meeting two or more persons present to person holding Bonds or voting certificates or being proxies (whatever the principal amount of Bonds so held or represented) shall form a quorum for the transaction of any business which could properly have been dealt with at the meeting from which the adjournment took place.

Every question submitted to the meeting will be decided on a show of hands unless a poll is (before or on the declaration of the result of the show of hands) demanded by the Chairman of the meeting, the Company or by one or more persons holding one or more Bonds or voting certificates or being proxies and holding or representing in the aggregate not less than 2 per cent. of the principal amount of the Bonds then outstanding.

In the case of an equality of votes, whether on a show of hands or on a poll the Chairman of the meeting shall have a casting vote in addition to any other votes to which he may be entitled as a Bondholder or as a holder of a voting certificate or as a proxy.

to \$1.67bn from \$1.61bn.

The Irvine, California based company, which was in the red as recently as 1987, saw net earnings for 1989 leap more than 90 per cent to \$108.5m or 1.35 from \$56.4m or 71 cents a year ago. Extraordinary items

accounted for a gain in net earnings of 11 cent a share in the recent year's earnings Revenues jumped 22 per cent to \$6.23bn from \$5.13bn in 1988.

BY ORDER OF THE BOARD

Chase Manhattan Bank Luxembourg S.A.

5 Rue Plactis L-2338 Luxembourg-Grund

Banque Brunelles Lambert S.A.

Luxembourg

Avenue Marnix B-1050 Brussels

9.5% after 'difficult conditions'

By John Elliott

WHARF HOLDINGS, the Hong What Holdings and Kong property, hotels and transport group controlled by Sir Yue Kong Pao's World International Holdings, yester-day unveiled increased profits

for the half year. The group reported interim profits for the period to Sep-tember 30 of HK\$581.1m (US\$74.37m) after taxation but before extraordinary items. This was 9.5 per cent above HK\$530.5m in the same period

Profits after unspecified extraordinary items rose 10.8 per cent to HK\$592m, while turnover jumped 29.7 per cent to HK\$1.57bn.

The company, headed by Mr Peter Woo, the chairman, who is a son-in-law of Sir Yue Kong Pao, said "economic implications" arising from the June events in China had an "adverse effect on the group's

Wharf's Hong Kong hotels had experienced "difficult trading conditions" but, in recent months, there had been a recovery in the colony's property market. Wharf bought the US Omni

Hotel chain from Aer Lingus 18 months ago. It said yesterday that the group's 41 hotels under franchise or management arrangements produced

satisfactory operating results.
Wharf is now leading a consortium called Hong Kong Cable Communications, which has won licences for Hong Kong's first cable television service. Along with property developments, this is its big-gest new venture in the colony, where 90 per cent of its

An interim dividend was declared of 30.8 cents per share, up from 28.2 cents last time. Wharf is 40.1 per cent owned by World, whose interim results will be published today.

New York publisher restructures

By Anatole Kaletsky in New York

MCGRAW-HILL, the big New York publishing and information group, has announced a restructuring which would reduce its staffing levels by 1,000 full-time positions and cost the company \$220m in special charges.

The restructuring programme came as no surprise, although the company went through a major mans reorganisation only last year. Some Wall Street analysis sive programme of asset dis-posals and responded without enthusiasm to the company's

The main measures include asset write-downs in its General Books and Data Resource economic forecasting divisions, and cuts in her ters staffing. Some of the staff savings would be achieved by a realignment in the structure.

The present three companies

McGraw-Hill Publishing, Financial Services and Information Services - would be abolished and replaced with a single management system, the company said.

US bank to cut problem assets

FIRST Interstate Bancorp, the US West Coast-based banking group, is setting up a programme to step up the dis-posal of problem assets at its Texas affiliate, AP-DJ reports. As part of the programme the company said it would add

\$400m to its reserves, includ-ing a \$300m provision in contion with the imple tion of the asset disposal programme of its Texas bank,
First Interstate said that to maintain its equity capital position, it was planning to raise about \$400m of addi-tional capital through an offer-

> REMY FINANCE B.V. FRF 300,000,000 GUARANTEED FLOATING RATE NOTES DUE 1993

For the period December 06. 1969 to March 06, 1990 the rate has been fixed at 10.75% P.A.

Next payment date: March 08, 1990 Coupon nr: 13 Amount: FRF 268,75

The Principal Paying Agent SOCIETE GENERALE ALSACIENNE DE BANCUE 15, avenue Emile Reuter LUXEMBOURG

Wharf rises | Shearson faces Amexco review

By Janet Bush in New York

AMERICAN Express yesterday confirmed that it was reviewing a number of options with Shearson Lehman Hutton, its brokerage subsidiary, and Nip-pon Life Insurance, which has a 13 per cent stake in Shear-

There has been a flurry of speculation over the past two days surrounding Shearson, 61 per cent owned by American Express, centring on a substan-tial recapitalisation of the bro-

kerage.
American Express also confirmed yesterday that it was in discussions with Mr Ronald Perelman, chairman of Revion Group, reported to be interested in taking a stake in American Express said: "Mr

The company would only say

Perelman is one of the

yesterday that the current talks were consistent with two of its objectives. First, American Express

wanted to help Shearson reaf-firm its credit rating. Moody's Investors Service last month put Shearson under review for a possible downgrading of its Sobn in outstanding commercial paper.

A downgrading in its com mercial paper, a crucial tool for short-term borrowing to fand trading activity, for example, would mean substantially higher borrowing costs for Shearson and undermine its profitability.

Moody's has made clear that the believes of the same and the same shearson has a

it believes Shearson has a severe capital shortage, although it has declined to give a figure. There is speculation that Moody's has told Shearson privately it must add \$750m in new capital to avoid being downgraded by the rating

ency. American Express' second objective, long known, is to cut its stake in Shearson to below 50 per cent. The company declined to

comment on, but did not deny, a report in the Wall Street Journal that it planned to pump between \$700m and \$15n into Shearson and that plans included the public sale of between 10m and 22m new Shearson shares and an invest-ment of about \$300m by Ameri-

can Express.

It also declined to comment on a report that Mr Perelman was discussing buying a 2.5 per cent stake in Shearson for

round \$250m. Shearson has had a very difficult two years since it hought the siling Wall Street broke-age E.F. Hutton just after the October 1987 Crash. It has found it difficult to absorb the costs involved in that merger at a time when trading volume in securities markets was in

the doldrums.

Last month, Shearson announced the cutting of 500 jobs, a management shake-up and cuts in brokers' commis-

Bond shares in pre-deadline rise

THE BOND group, headed by Mr Alan Bond, the troubled Parth businessman, saw shares rally in some of its key listed companies yesterday ahead of two important deadlines.

Today is the next designated deadline for Bond to begin formally the complex sale of its beer interests to Lion Nathan, the New Zealand brewer.

There was also speculation that the West Australian State Government Insurance Commission (SGIC) may issue a statement on its bitter indem-nity dispute with the Bond

Shares in the flagship company, Bond Corporation, rose 5 cents to 20 cents on Australian

Bond Media, the subsidiary, also put on 5 cents to 17 cents, to close 7 cents above the value implied in Mr Kerry Packer's foreshadowed share-swap bld

for the company. But shares in Bell Resources, another subsid-iary, fell 5 cents to 40 cents, suggesting that the possibility of a takeover bid for the com-pany has receded even further. The proposed first step of the brewery sale deal today is for Bond Corporation to presister.

formal documents for a bid of A\$1.60 (US\$1.25) a share for Bell Resources.

The deadline for registration five has now been put off five

Bond Corporation to register

But Bond and Lion Nathan have been negotiating on possi-ble changes to the deal and an announcement is expected

Speculation is that the deal will either be abandoned or substantially changed, with the stated \$A2.5bn price tag reduced and the hid for Bell Resources probably dropped. Both Bond and Lion were con-

fident yesterday that a deal would proceed.

Meanwhile, the SGIC has foreshadowed possible wind up proceedings against Bomi Cor-poration over a disputed indemnity it received from the

Bond gave the SGIC the indemnity over a 19.9 per cent interest in Bell Group, the

interest in Bell Group, the
Bond subsidiary, under a complex arrangement last year
when the company was sold by
Mr Robert Holmes à Court.
The SGIC is claiming it is
owed up to \$A150m under the
deal, but Bond has already
lodged court proceedings disputing the validity of the
indemnity.

indemnity.
This could mean that any wind-up proceedings launched by the SGIC against Bond may have to await the outcome of the earlier court

Cash help for MeraBank

By Roderick Oram

PINNACLE WEST, the deeply troubled Arizona holding com-pany, has agreed with federal regulators to inject \$450m of fresh capital into MeraBank, its debt-ridden savings and loans subsidiary. The sum — \$300m in cash

and the balance in a 12-year-note - is some \$60m less than demanded by regulators and far short of the level needed to restore the Phoenix-based subsidiary to some semblance of financial health, analysts estimate. MeraBank was hit hard

by bad property loans. The infusion meets, though, a crucial condition of a take-over offer Pinnacle West has received from PacifiCorp, an electric utility holding company serving seven western states. PacifiCorp. has bid \$1.8bn for Pinnscle West, sim-ing to divest MeraBank and keep Pinnscle West's Arizona Public Service utility. Pinnacle West has yet to respond to the The new cash for MeraBank

is coming from a credit facility arranged by a group of banks including Citibank and Chase Manhattan. The facility is secured against the \$2bn equity of the utility, a move which might complicate Pacifi-Corp's offer for Pinnacle West. The 12-year note will be unsecured and the infusion

will be completed by March 31.
Fresh capital will help Mera-Bank's problems, which along with troubled ventures in uranium mining, real estate and venture capital, have dragged down Pinnacle West.

Varity boosted by engine side By Robert Gibbens

in Toronto

VARITY Corporation, the Toronto-based farm and indus-trial machinery group, lifted profits in the first nine months to US\$58.4m, or 22 cents a

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The figures were up from \$53.7m, or 21 cents a year ear-lier, mainly due to a strong performance by the Perkins engine subsidiary and the Massey-Ferguson farm equipment

division. Sales in the latest period ended October 31 were \$1.59bn, down from \$1.66m, because of a decline in volume by the car

Long-term debt was reduced to \$204m, down \$125m from a year earlier and the lowest level since 1971.

EUROPEAN ECONOMIC COMMUNITY USD 200.000.000 11.50% 1983/1995

We inform the bondholders that the redemption instalment of USD 20.000.000, nominal due on January 18, 1990, has been satisfied by a drawing on 20 November, 1989, in Luxembourg in the presence of an huissier.

The 2000 bonds of USD 10,000 will be reimbursed at per on January 18, 1990, coupon due on January 18, 1991 and following attached, according to the modalities of payment on the bonds.

The numbers of such drawn bonds are as follows:

in denomination USD 10.000 13.049 à 14.931 and from 16.932 à 17.048 The following bands in denomination USD 10,000 called for redemption on

January 18, 1966 have not yet been presented for the payment: 1042-1043 1048 1143-1144 1232 1249-1254

The following bonds in denomination USD 1.000 called for redemption on January 18, 1988 have not yet been presented for the payment: 9086-9093 9123-9127

The following bonds in denomination USD 1.000 called for redemption on January 18, 1989 have not yet been presented for the payment: 10-13

34-37 74-80 88-104 117-128 136-137 149 161-163 182-185 188-192 200-203 211-225 229-232 301-312 321-326 342-346 366-368 404-405 478-477 490-493 518-519 522-523 **526** 533-534 554-563 570 754 782-813 834-835 916-918 1463 1486 1520-1521 1793 2443-2447 2453-2456 2469-2471 2477 2480-2481 2526-2527 2549-2615 2725-2728 2850-2853 2878-2684 2893-2894 2937 3068 3168 3306 3408-3407 3581 3596-3597 3600-3605 3607-3608 3614-3615 3617-3824 3707-3711 3900-3904

The following bonds in denomination USD 10.000 called for redemption on January 18, 1989 have not yet been presented for the payment:

49-50 55-57 60-61 74-76 96 100 108 109 128 132-133 493 495 559-561

THE PRINCIPAL PAYING AGENT SOCIETE GENERALE ALSACIENNE DE BANQUE 15, avenue Emile-Reuter - LUXEMBOURG

Amount outstanding after January 18, 1990: USD 100.000.000

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On a show of hands every person who is present in person and who produces a Bond or voting certificate or who is a proxy shall have one vote and on a poll every such person shall have one vote in respect of each £1,000 principal amount of Bonds so produced or represented by the voting certificate so produced or in respect of which he is a proxy.

Without prejudice to the obligations of proxies named in any block voting instruction, any person entitled to more than one vote need not use or cast all the votes to which he is entitled in the same way. To be passed, the Extraordinary Resolution requires a majority of not less than three-fourths of the votes cast thereon at the meeting. If passed, the Extraordinary Resolution will be binding on all Bondholders and on all holders of the compons attaching to the Bonds whether present or not at such meeting and each of such Bondholders will be bound to give effect thereto accordingly. 5. The proxy named in any voting instruction need not be a Bondholder.

Copies of the Trust Deed, including Conditions of the Bonds referred to above, and the documents sent to the Company's shareholders by Pembridge in connection with the Offer, will be available for inspection by Bondholders at the specified offices of the Paying Agents set our above. In accordance with normal practice the Trustee expresses on opinion on the merits of the proposal but has authorised it to be stated that it has no objection to the Extraordizary Resolution being submitted to the Bondholders.

Pembridge currently owns over 75 per cent. of all outstanding Bonds and intends to be represented in person at the meeting and vote in favour of the Extraordinary Resolution. If the resolution set out above is passed, payment will be made upon presentation and surrender of the Bonds to the above listed Paying Agents, together with all appurtenant coupons, if any, maturing subsequent to the Redemption Date.

7th December, 1989

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INTERNATIONAL CAPITAL MARKETS

to normal after default

TRADE ON the New Zealank futures Exchange has returned to normal after fall-ing off steeply two weeks ago following a member default, according to Mr Len Ward, the exchange's managing director, Agencies report.

Good trading volumes in the December and March five year government bond contracts and the 90-day bank bill contracts and the 90-day bank bill contract had been recorded in the last few days, Mr Ward said. He added that trade had stabi-

Open interest in the December government bond contract has been more than halved but Mr Ward stressed this was to be expected given the forthcoming expiry of the contract, on December 13.

on December 13.

Overseas experience of similar default problems suggested finat overall confidence in the market could be damaged, Mr Ward said. However, recent sydence indicated "confidence in the fundamental credibility of the market remains high."

The New Zealand Government is due to pass a bill soon, similar to the UK's Financial Services Act, which will provide tougher oversight of the country's markets.

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country's markets. NZFE members will meet on December 18 to consider expelling Jordan Sandman Futures, a member firm which suffered a client default of about NZ\$7m (US\$4.2m). It is car-

rently suspended from trading.

An exchange official said it would not conduct a formal investigation into the default of Jordan Sandman clients or of Westpac, the Australian bank also caught up in the debacle. A client default has cost Westpac between NZ\$10m and NZ\$20m.

The London-based International Commodities Clearing House (ICCH) is close to com-pleting an arrangement with the Sydney Futures Exchange on continued provision of some services for the exchange's own clearing sys-

tem.

The new system will involve members of the Sydney market contributing to their own guarantee fund, rather than drawing on the resources of the ICCH.

The ICCH sent a letter to members stressing its finan-cial integrity had not been

affected by the debacle in the NZ futures market. We met all our obligations and covered all payments fine to members, it said.

fill will more investiget Multi-currency Euro-paper loan for Sumitomo

By Rachel Johnson

SUMITOMQ Corp. the Japanese trading company, has appointed J.P. Morgan to arrange a \$500m multi-currency Euro-commercial paper programme for its financial arm, Sumitomo Corporation Querseas Capital.

Standard & Poor's, the credit rating agency, gives the programme an AI rating while its rival, Moody's, gives it Prime 1.

Dealers to the programme are Citicorp, Daiwa Europe, J.P. Morgan, Swiss Bank Cor-poration, and UBS Phillips and

Drew.

Gallaber Limited, the international group involved in tobacco, optics, retail distribution and housewares, has signed a £250m financing agreement with a group of 15 UK and international banks.

The facility will be used to finance the group's commer-cial activities and expansion. The loan has an interest margin of 0.015 percentage points.

Banca Commerciale Italiana and Sige Capital Markets have arranged an Ecu67.5m loan on behalf of RadioTelevisione Italiana of Rome. Five Italian banks with London offices

• Morgan Granfell has announced a £42m debt financing arrangement for Trinity Park, an office development in Birmingham. Long Term Credit Bank of Japan and the Mitsuhishi Bank have penticipations of £12.5m while Mitsuh Trust has one of £5m.

The development is a joint venture, it comprises to office units and is located adjacent to Rirmingham International

have been allotted Ecula.5m

to Birmingham International secured against the property will be repayable as units are finished and sold.

Advisers to NZ sell-off appointed

THE New Zeeland Government has appointed Ord O'Connor Grieve, a local investment bank, and Baring Brothers Burrows & Partners of Australia as advisers to its public flo-tation of the State. Insurance

Office, Router reports.

The Government announced the flotation of the State Insurance Office last month. It hopes to raise at least NZ\$500m (US\$297m).

**OThe Financial Times Ltd., 1989. Reproduction NZ\$500m (US\$297m).

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NZ futures Japan allows banks direct trade back access to money market

By Robert Thomson in Tokyo

ALTHOUGH the Bank of Japan says the restrictions have never existed, foreign bankers believe that with a wink and a nod the central bank has approved direct interbank dealng in the short-term money market, a significant advance in the reform of the country's financial system.

US and European govern-ment officials have long com-plained about "administrative guidance" that has prompted foreign and Japanese banks to use brokers known as "tanshi," while the BoJ has argued it gives no guidance and imposes no restrictions on direct deal-

According to a foreign offi-cial who has attended a bilat-eral meeting on the matter: "We say we want the restric-tions lifted and the bank pecple say that there are no restrictions."

found it prudent to use the tan-shi, which have traditionally allowed the central bank to exercise control over the short term money market even though the BoJ does not want to be seen to be exercising tight control.
In return the tenshi receive

a 0.04 to 0.0625 per cent com-mission on interbank transac-A BoJ official maintained

that "we have never had a reg-ulation prohibiting direct deal-ing for private banks," but a senior colleague added that the bank "appreciates" the use of the brokers.

However, he said the bank also appreciated the concern of foreign governments and insti-tutions over financial system reform and he indicated there had been a policy change.

"We appreciate people using the tanshi, but that does not mean we don't want to see peo-ple in the market dealing on a direct basis. We have become more and more sensitive to foreign banks' needs.

"I think we have come to put a little more international consideration into money market activities."

That translates into a change of direction. A British bank representative said if that bank representative said if that was indeed the case, "it is something we have wanted for a long time and represents a move towards a more stern style of interbank mar-

He added it should give for-eign banks a more level playing field. But foreign bankers caution that the test of the BoJ's intentions will be whether Japanes banks consistently make funds

the central bank was still exercising control.

The tanshi have traditionally heen well-stocked with former Bol officials, and so it was thought that their influence on

An official for the Association of Tanshi Companies said that if the BoJ allowed unfet-tered direct dealing "it would

be a big change for us.
"I think foreign banks would continus to use us because they don't have a good enough network for fund collection on their own. They will ask spe-cial brokers like us to do it for A representative of a Euro-

pean bank stressed that some foreign banks were likely to continue to use the taushi for convenience, but he argued that they were already capable of handling the paperwork that accompanies direct dealing in

He said the changed rules of the game were likely to apply gradually to Japanese city, regional and agricultural hanks, as "this is a step in a series of steps." The tanshi were created with the advent of the modern Japa-nese money market in 1902. Six companies have been licensed in perpetuity by the Ministry of Finance.

MoF to tighten accounting standards

lack of funds would suggest

JAPAN'S Finance Ministry is considering setting new corpo-rate accounting standards for financial futures and options trading to ensure more accu-

rate disclosure, Reuter reports The move is designed to pro-tect investors from risk should companies hide big losses on growing futures and options trading. Under the new stan-dards companies would have to report potential profits or losses from unsettled futures and options positions based on market prices at the end of regular business terms. Companies now have to

are settled. There is no indication when the standards will be introduced. The Tokyo International

report profit or loss only after futures and options positions ing problems.
The exchange is waiting for

planning to develop a comput-erised trading system in 1990, although the exchange has no plans for extending trading hours, partly because of staff-

discussions on unification of the Globex and Aurora com-puterised trading systems to be

FT INTERNATIONAL BOND SERVICE											
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Average price change. On day +0.00 on week +0.01

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Straight Boads: The yield is the yield to redemption of the mid-princ; the amount issued is in millions of currency units except for Yen boads where it is in billions. Change on week - Change over price a week earlier.

Finating Rate Notes: Denominated in dollars unless otherwise indicated. Coupon shown is minimum. Cafte-Date next coupon becomes effective. Spread - Maryla above six-month offered rate (thirmsmonth; Sabove maga rate) for US dollars. C.coa - The current

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Convertible Bowds: Denominated in dollars unless otherwise indicated.
Chg. day—Change on day. One date—First date of conversion into
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bond over the most recent price of the shares.

uction is whole or in part in any form not permitted without written consent.

Applied by DATASTREAM International

This announcement appears as a matter of record only



NIPPON METAL INDUSTRY CO., LTD.

U.S.\$100,000,000

3 per cent. Guaranteed Bonds due 1993

unconditionally and irrevocably guaranteed by

The Daiwa Bank, Limited

with

Warrants

to subscribe for shares of common stock of Nippon Metal Industry Co., Ltd.

ISSUE PRICE 100 PER CENT.

Nomura International

LTCB International Limited

Bank of Yokohama (Europe) S.A. Baring Brothers & Co., Limited **Credit Suisse First Boston Limited Daiwa Europe Limited**

Dresdner Bank **Goldman Sachs International Limited**

Kleinwort Benson Limited Leu Securities Limited The Nikko Securities Co., (Europe) Ltd.

Shearson Lehman Hutton International

Daiwa Bank (Capital Management) Limited

Barclays de Zoete Wedd Limited Cosmo Securities (Europe) Limited Dai-ichi Europe Limited **Deutsche Bank Capital Markets Limited** Fuji International Finance Limited Kidder, Peabody International Limited KOKUSAI Europe Limited **Morgan Stanley International Paribas Capital Markets Group**

Société Générale

S.G. Warburg Securities

U.S. \$150,000,000



Bank & Ireland

Undated Floating Rate Primary Capital Notes

In accordance with the provisions of the Notes, notice is hereby given that for the three month interest Period from December 8, 1989 to March 8, 1990 the Notes will carry an Interest Rate of 8%% per annum. The interest payable on the relevant interest payment date, March 8, 1990 will be U.S. \$217.19 per U.S. \$10,000 principal amount.

The Hongkong and Shanghai

Banking Corporation (Incorporated in Hong Kong with limited liability)

U.S.\$400,000,000

PRIMARY CAPITAL UNDATED FLOATING RATE NOTES

Notice is hereby given that the Rate of Interest has been fixed at 8.625% and that the interest populate on the relevant interest Payment Date March 8, 1980 in respect of \$5,000 nominal of the Notes will be \$2,156.25.

By: The Chase Manhattan Bank, N.A. London, Agent Bank

December 8, 1989, London By: Citibenic, N.A. (CSSI Dept.), Agent Bank

December 8, 1989



CITIBANCO

OPORTO GROWTH FUND

NOTICE TO SHAREHOLDERS

NOTICE IS HEREBY GIVEN THAT THE ANNUAL GENERAL MEETING OF

THE OPORTO GROWTH FUND

WILL BE HELD ON THURSDAY 21ST DECEMBER 1989 AT

CEASE BANK & TRUST COMPANY (CL) LIMITED

TIME: 11:00 AM

COPIES OF THE ANNUAL REPORT & ACCOUNTS WILL BE AVAILABLE FROM THAT DATE THROUGH SHEARSON LEHMAN GLOBAL ASSET MANAGEMENT AN ADDITIONAL PRESENTATION ON THE OPORTO FUND WILL BE HELD IN LONDON IN IANUARY AT THE OFFICES OF SHEARSON LEHMAN HUTTON INC. PLEASE CONTACT SHEARSON LEHMAN GLOBAL ASSET MANAGEMENT FOR

FURTHER DETAILS

U.S. \$100,000,000

TEL: 01-601-0021 X2347

SAND4010

Floating Rate Depositary Receipts due 1992 issued by The Law Debenture Trust Corporation p L.c. realencing entitlement to payment of principal and microst on deposits with

ISTITUTO BANCARIO SAN PAOLO DI TORINO

ned in the Republic of Eurly as a Credit It London Branch

For the six month period 6th December, 1989 to 6th June, 1990 the Receipt will carry an interest rate of 84% per annum with an interest amount of U.S. \$417.08 per U.S. \$10,000 Receipt. The relevant Interest Payment Date will be 6th June, 1990.

Bankers Irus. Company, London

Agent Bank

DOMUS MORTGAGE FINANCE NO 1 pic £100,000,000

Mortgage Backed Floating Rate Notes due 2014

In accordance with the conditions of the Notes, notice is hereby given, that for the three month period 6th December, 1989 to 6th March, 1990 the Notes will carry 8 rate of interest of 15.5375 per cent. per annum with a coupon amount of £3,831.16.

CHEMICAL BANK

INTERNATIONAL RESIDENTIAL PROPERTY ADVERTISING

Appears every Saturday. Clive Booth

PAN-HOLDING

SOCIETE ANONYME ____

As of November 30, 1989, the unconsolidated net asset value was
USD 318,577,219,47
i.e. USD 518.01 per
share of USD 100 par value.

The consolidated net asset value per share amounted, as of November 30, 1989 to 529.85.

Brasilvest S.A.

Net asset value as of 30th November, 1989

per NCZ Share: 16.378.22 per Depositary Share: US\$20,662.44

per Depositary Share. (Second Series) US\$19,290.15 per Depositary Share: (Third Series)

US\$16,416.16 per Depositary Share: (Fourth Series) US\$15,336.17

For further details please contact: Tel 01 873 4915 Fax 01 873 3063

U.S. \$275,000,000

U.S. \$200,000,000 has been issued as the initial Tranche

The Bank of New York Company, Inc.

Floating Rate Subordinated Capital Notes due 1997 Notice is hereby given that the Rate of Interest has been fixed at 8.5% p.a. and that the interest payable on the relevant Interest Payment Date, March 8, 1990 against Coupon No. 17 in respect of

U.S.\$10,000 nominal of the Notes will be U.S.\$212.50. December 8, 1989 Landon
Byr Citibank, N.A. (CSSI Dept.), Reference Agent CITIBANC By Rachel Johnson in London, George Graham in Paris and Janet Bush in New York

SUDDENLY, activity in the UK of the banks' appeal in Janugovernment hond market is once again being driven by swaps business. Retail interest remains minimal

After the High Court ruled

GOVERNMENT BONDS

in November that Hammer-smith and Fulham's currency and interest rate swaps were ultra vires, banks were left with an estimated £500m exposure to local authority transac-

On the day of the ruling, the gilts market lost a point -either because the banks that had bought gilts to hedge fixed-rate positions sold them, or the market anticipated the

shedding of gilts.

However, recent activity suggests that not all banks holding gilts to hedge "exotic" transactions with local authority counterparties have sold out in advance of the outcome

ary next year.

Almost all the gilts trading in London over the past few days — except, possibly, one sale by a Middle Rastern client which ran to nine figures -

has been as a result of swap transactions of some sort. The upshot has been a market gain of almost ½ point. The benchmark Treasury 9 per cent due in 2008 put on L to reach 92 Some traders are saying that

yesterday's activity is mostly derived from a bout of interest rate speculation. "In the last few days there has been a lot of activity. Fixed and floating rates are being bought, which shows the views about interest rates are swing-ing both ways," said one

However, this is not a consensus view. On Wednesday, when the market fall a point, it was rumoured that banks were still unwinding outlawed swap posi-tions with gilt sales.

BENCHMARK GOVERNMENT BONDS 103-11 +4/92 12.03 12.00 11.60 13.500 9/92 93-18 +7/32 10.96 10.90 92-00 +14/32 9.95 9.95 +3/32 7.92 -1/32 7.91 7.90 7.90 7.97 7.96 7.875 8,125 94.5342 -0.247 5.53 101.6255 -0.193 5.45 4.500 5.700 98.2000 -0.300 7.26 7.25 7.26 7.000 9/99 FRANCE STAN 8.000 OAT 8.125 10/94 94,1622 -0.142 9.55 8.61 9.70 5/99 94.1500 -0.640 8.05 9.11 9.11 CANADA 12/99 97,3000 0,175 9,68 9,69 9,49 7.250 7/99 96.6300 -0.190 7.75 7.75 7.73

London closing, "denotes New York morning session
Yields: Local market standard Prices: US, UK in 32nds., others in decimal Technical Date/ATLAS Price Sources

12.000 7/99 93.6424 -0.229 13.18 13.09 13.42

■IN Sweden, the 1 point hike in the discount rate to 10.5 per cent had the effect of depressing yields on government bonds, Traders at James Capel in London were taking the news as a strong indication that interest rates would stay high for some time. This

AUSTRALIA

caused bonds, which are only measured in yield terms, to move downwards. Ten-year bonds went from 12.65 to 12.57 per cent, while the most liquid benchmark, 16 hasis points to reach

THE French Government yesterday sold FFr7.02bn of bonds at its regular monthly auction, at prices fractionally above secondary market trad-

The auction takes total net funding by the Government in the franc bond market this year to FFr100.6bn.

This figure may he increased, however, by non-competitive hids submitted after the auction by primary dealers, or reduced if bidders in the auction have chosen to offer existing renewable Trea-sury bonds (OATs) instead of cash for their purchases. in addition, France has this

year raised Ecul.65bn from an eight-year tap stock denominated in the European cur-rency unit, the OAT Ecu8.5 per Yesterday's auction focused on the 10-year fixed rate OAT

8.125 per cent 1999. The Government served FFr3.77bn of the FFr6.45bn bids lodged, at a cut-off price of 94.60. This gives a weighted average yield of

8.98 per cent, 2 basis points higher than at last month's auction but slightly below recent market yields.

■ US Treasury bonds slipped modestly yesterday amid ner-vousness about interest rate policy and caution ahead of today's November employment

At midsession, tha Treasury's benchmark long bond was quoted & point lower for a yield of 7.91 per cent. Short-dated maturities were up to % point lower, reflecting some renewed pessimism about whether the US Federal Reserve will ease monetary

The bond market reacted negatively to Wednesday's pub-lication of the Fed's latest Tan Book, a monthly economic att-uation report which said that the economy was stable to

This was a more bullish nt than many felt was justified by recent economic

TRADE was robust on the London

French bourse backs guarantee fund plan

By George Graham in Paris

THE French stock exchange council has agreed plans for a new guarantee fund simed at indemnifying investors if their stockbroker goes bankrupt.
Mr Régis Rousselle, the
council's chairman, said yes-

terday the fund, which is subject to Finance Ministry approval, would be built up to FFr500m (\$83m) and should cover almost all investors. The plans provide for a guarintee of up to FFr200m for any

bankruptcy. Each client would be covered for up to FFr500,000 in cash deposits and up to FFr2.5m of securities deposited.

with the broker.

The fund will be created with contributions from stockbrokers, but could call on the exchange itself for funds in case of an emergency. It will be case of an emergency. It will be managed independently from the exchange, possibly by a leading financial institution like the Caisse des Dépôts.

The new guarantee fund represents a determined effort to formalise the French stock

exchange's investor protection mechanisms, which have in

the past been at the root of some of its worst problems. Mr Rousselle took over as chairman of the exchange two years ago after the resignation of his predecessor. Mr Kavier Dupont, following the revelation that the exchange had lost FF1614m from its reserves by trading uncovered futures post-

Since then the exchange has had to provision heavily for the failures of three member firms, Buisson, Baudoin and

However, in the past the "guarantee" was a vague and unlimited promise to reimburse stockbrokers' clients in the event of a failure.

The new formula may not estisfy all parties. Mr Rousselle acknowledged yesterday that the guarantee fund was destined largely for the helf dozen brokers who remained independent; some brokers owned by leading banks are reluctant to contribute heavily to the new fund as they feel their cli-ents are already protected by their shareholders.

Issue activity patchy as secondary trading stays in doldrums

By Andrew Freeman

EUROBOND markets sew patchy husiness yesterday, with syndicate managers hringing many targeted deals for a variety of issuers. With the exception of the

INTERNATIONAL BONDS

Ecu sector, where interest remained steady, secondary markets were quiet and traders

reported low turnovers. Late in the day, Bankers Trust launched a fungible Ecu50m issua for Swedish Export Credit, adding muchneeded liquidity to a successful existing Ecul00m deal. The new paper sold almost immediately, mostly written down to investors at 100%, a discount equivalent to full underwriting fees and in line with the exist-

Three convertibles emerged. Morgan Stanley brought a \$75m 15-year deal for FMC Corporation convertible into the company's precious metals subsidiary. The bonds were quoted at 99% bid, well inside 2% per cent full fees. Traders

西杜丘山 内 4 代 四 北 4 七

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said the paper was well-priced, although final terms have not yet been set. Morgan Stanley said the bonds offered investors a bullish play on gold in addition to a current yield.

UBS Phillips & Drew issued e £40m Eurosterling convertible for Hickson Capital, offering investor put options in order to attract international interest. The paper was trading at 99% bid, just below the par issue price. Of the deal, £28m is subject to existing sharehold-

In an otherwise quiet Swiss market, Banca della Svizzera Italiana was the lead manager of a SF770m deal for Footwork Corporation, the Japanese par-cel delivery and mail order company. The bonds offered no coupon but met a good recep-tion, and were quoted away from the lead manager at a 1½ point premium to the par issue

Elsewhere, Kansallis-Osake-Pankki (KOP) made a rare foray as lead manager, bringing a \$100m floating-rate note issue for United Paper Mills. The notes carried a yield of 15 basis points over six-month Libor and were trading on full

fees at 99.60 bid. A KOP official said the deal was going rela-tively slowly because many banks were unfamiliar with the horrower as a credit

● Cedel, the Luxembourg-based clearing organisation, announced that from December 18 it will be offering settlement and custody services for about 500 Japanese equities. An internal reorganisation at Société Générale's London operations will result on Monday in market making in German stocks passing from the group's merchant bank to its securities arm. Strauss Turn-

move to rationalise the operations of the two units, although it has stopped short of wholesale restructuring. Strauss Turnbull, which already makes markets in Dutch stocks and began in UK equities two months ago, plans to offer "a comprehensive market-making service in major European shares," said Mr Peter Hogarth, chief executive. London has 19 market makers in German stocks, with an

average of 17 quoting firm

This is part of the bank's

NEW INTERNATIONAL BOND ISSUES US DOLLARS US DOLLARS Flash Ltd. Series K† FMC Corp.\$ Long Term Cr.Bk.of Japa United Paper Millst Issue update: Dalidson C. Serves Int. Morgan Stanley Int. LTCB Int. Konstills-Oseks-Per Dainippon Screen Manu. ++(g) Nippon Oil Co. Litt+(f) AUSTRALIAN DOLLARS 94.80 PK-Banken∳ Hash Eleven Ltd.♦ Forsmarks Kraftgrupp∳ Banca di CRT(Cayman)♦ 10bn 1.44bn 10bn 16bn Sanwa Int. IBJ Int. D-MARKS issue update: Dalws Danchi Co.0∳ Tobu Stores Co.0∳(h) SWISS FRANCS Footwork Corp§(a) Banca Svizzera Italiana Issue update: Sekisui Jushi Corp.**\$\$\(\phi\) Daiwa Danchi Co.**\$\(\phi\) Nippon Yusen K.K.***\(\phi\) Hickson Capital Ltd.5(1) (84-74) 24/13 UBS Philips & Drew 100 94 13/14 Bankers Trust

ΦFinal terms, ★APrivate placement. IFloating rate note. ΦWith equity warrants, \$Convertible, a)Indicated put to yield 3.202%, b)Put to yield 3.425%, c)First coupon at 3-month Yen Liber plus 14, subsequent coupons will be fied using a formula linked to Nikkel-Dow Jones Japanese Stock Market Index, d)6-month Liber plus 18bp, e)Put to yield 3.412%, f)Coupon cut by ½, h)Coupon fixed as indicated, l)6-mi-annual coupon, Put after 5 and 19 years at 50bp over 5 year gift, j)Fungible with Ecu 100m deal launched 20/11/1989.

Nasdaq to trade NYSE listed shares in London

By Stephen Fidler, Euromarkets Correspondent

NASDAQ, the screen-based trading system of the National Association of Securities Dealers, intends to open a market in London in shares listed on the New York Stock Exchange. Nasdaq said earlier this year it would extend its system in London by opening trading at Sam London time, 4am in New

York.
It added it would list 300 to 400 issues as eligible to trade, some of which would also be listed on the LSE.

Mr Joseph Hardiman, Nas-daq president, said in London yesterday that the exchange intended, subject to approval by the Securities and Exchange Commission and the UK Department of Trade and Industry, to add out-of-hours trading in Naw York and American Stock Exchange issues to the system.
Initially this would mainly

be simed at the 40 American depositary receipts traded on the NYSE or the half dozen

2.350 calls with 1.524 contracts were the most popular. The mar-ket share of the FTSE contract

Of the other stocks TSB made a

performers with 1,954 contracts made up of 1,895 calls and just 59 puts. The busiest strike was the

scember 130 with 500 contracts British Aeroepace traded 1,750 contracts, almost exclusively calls. The average bargain alze

at 22 per cent.

what lower than of late

traded on Amer. Trading will end before the opening of the New York exchanges, so per-mission to trade their issues is

not necessary.

The action will be viewed as a competitive move against both the NYSE and the LSE, although Nasdaq says it will have little effect on London's Sesq International service. Only about 5 per cent of trailing on Seac International is accounted for by trading in US stocks, although London trading in American issues is heav-ier than implied by that because much of the market is

helephone-based.
Nasdaq hopes to make the expansion towards the end of next year's third quarter. At present, although several thousand acreens in London are equipped to receive Nasdaq prices, only two or three deal-ers have the capacity to deal through the system. The establishment of a computer node in

LONDON MARKET STATISTICS

RISES AND FALLS YESTERDAY

FT-ACTUARIES SHARE INDICES

These Indices are the joint compilation of the Financial Times. the institute of Actuaries and the Faculty of Actuaries

EQUITY GROUPS	1	hursda	ay Dec	ember	7 1 9 8	9	Wed Dec 6	Tet Dec 5	Man Dec 4	Year ago (approx
& SUB-SECTIONS			_ Est.	Gross	Est. P/E					
Figures in parentheses show number of stocks per section	Index No.	Day's Change	Farnings Yield% (Max.)	Oly. Yield% (Act at	Ratio (Net)	xd adj. 1989 to date	Index No.	Index No.	lader No.	Index No.
		%		(25%)			1-0.			
1 CAPITAL GOODS (205)	895.32	-0.4	12.68	4.77	9.67	29.58	898.98	891.25	881.71	764.35
2 Building Materials (28)	1083.89	-1.1	14.51	5.20	8.59	36.22			1058.61	
3 Contracting, Construction (37) 4 Electricals (10)	1457.89	+0.1	17.04	5.33	7.70	56.19		1436.70	1497.28	
4 Electricals (10)	25/1.23	-0.7	10.62	4.84	11.83	83.50		2562.93	2522.94	
5 Electronics (30)	1701.60	-0.4	9.66	3.82	13.32	51.54			1904.85	
6 Mechanical Engineering (53)	401.59	-0.7	12.48	4.96	9.78	15.76		457,21	454.44	
8 Metals and Metal Forming (6)	378.16		25,48	6.47	4.43	22.51 11.84		462.90	461.97	453.0
9 Motors (17)		+0.2	10.98	4.72	10.77		369.58	366.65	364.47	268.4
21 CONSUMER GROUP (185)	1313.26	-8.6	9.65	4.36	12.21	54.13		170£.30	3695.96	
21 CONSUMER GROUP (185)	1501.20	-0.3	8.57 9.11	3.47	14.65	31.74 29.39		1302.14	1293.67 1489.59	
25 Food Manufacturing (20)	1347 43	+0.7	120	3.46 3.86	13.68	36.38		1478.26 1141.14	1130,17	
24 Food Detailing (75)	2227 02	-0.6	9.88	3.10	14.55	49.99			2281.23	
25 Food Manufacturing (20)	2407 24	-0.6	5.86	1.93	20.32	44.72		2664.08	2639.99	
2011 olares (25)	7470.75	-0.1	8.82	3.56	15.33	41.42		1618.88	1610.24	
31 Packaging & Paper (14)	242 04	+0.6	12.13	5.32	10.32	18.37	539.78	537.97	536,77	512.4
31 Packaging & Paper (14)	7761 88	-2.6	8.33	4.66	15.52		3786.76			
34 Stores (32)	708.04	-8.9	11.62	4.66	11.62	25.94	306.55	795.52	790.51	672.5
35 Textiles (14)	527.53	+8.4	10.89	5.63	11.13	21.23	525.68	518.47	517.19	447.3
10 OTHER GROUPS (95)	1179 /6	70.4	19.31	4.45	11.74	31.75	1172.65		1153.86	
1 Agencies (17)	1504 40	+0.6	6.68	2.28	18.59	27.01	1585.00	1566.78	1528.58	
12 Chemicals (22)	1214.52	-0.4	12.49	5.26	9.42	47.50	1220.84	1214.30	1211.66	
42 Chemicals (22)	1683.90	-83	18.48	5.12	11.23	39.29	1688.87	1679.14	1668.04	
45 Transport (13)	2288.78	-0.4	10.45	4.21	12.21	68.85	2290.56	2272.99	2267.77	1830.7
47 Telephone Networks (2)	1159.38	+0.4	10.96	4.42	11.67	22.38	1154.60	1138.41	1127.26	993.95
48 Miscellaneous (27)	1927.62	-0.1	9.11	4.27	12.38	64.78	1928.85		1965.64	
49 INDUSTRIAL GROUP (485)	1178.29	-6.2	10.08	4.48	12.23					921.6
	2354.52	+0.3	9.20	4,87	14.37	96.40	2347.45		2283.72	1703.4
59 500 SHARE INDEX (500)	1276.58	·-0.2	9.95	4.19	12.50	37.40	1278.69	1265,58	1254.28	987.8
61 FINANCIAL GROUP (120)	828.09	-8.8	_	5.12	_	29.23	834.87	825.48	818.58	670.9
62 Banks (9)	848.31	-0.6	29,35	5.93	6.46	35.17	853.04	845.69	845.63	661.8
55 Insurance (Life) (7)	1388.98	-1.4		4.78	-	47.56	1409.42	1380.56	1364.67	921.6
66 Insurance (Composite) (7)	705.14	-1.3	- 1	5.36	-	28.34	714.39	706,63	697.70	505.9
67 Insurance (Brokers) (7)	1138.45	-1.3	6.62	5.52	28.11	47.09		1151.72	1138.36	
68 Merchant Banks (11)	464.65	+8.4	- 1	3.70	- 1	10.85	465.61	465.44	467.29	315.6
69 Property (49)	1227.68	-L1	7.45	5.48	17.00	26.21	1241.13	1228.37	1197.62	
70 Other Financial (30)		48.3	12.39	6.57	19.58	15.08	328.47	324.55	321.11	347.3
71 Investment Trusts (69)	1283.55	na résours	- 1	2.73	- 1	24.78	1283.60	1275,90	1269.49	988.5
81) Min)ng Finance (1)	712.13	+0.7	19.48	3.78	18.72	22.25	797.68	698.01	699.30	554.90
91 Overseas Traders (7)	1517.03	+0.1	9.11	5.33	12.58	60.11		1485.06	1473.76	
79 ALL-SHARE INDEX (697)	1167.83	-6.2	-	4.29	- (35.14	1172.69	1140.92	1159.51	999.87
		Stands.	Day's	Day's	Dec	Dec	Dec	B	Man	Year
	index No.	Day's Chappe	High (a)	Tom (7)	6	5	4	Dec 1	Nov 30	290

FIXED INTEREST							AVERAGE GROSS REDEMPTION YIELDS	Thu Dec 7	Wed Dec 6	Year ago (approx	
	PRICE INDICES	Thu Dec 7	Day's change %	Wed Dec 6	xd adj. today	zd adj. 1989 to date	1 2	British Government Low 5 years	10.38 9.89	16.37 9.89	10.37 9.54
3 4 5	5-15 years Over 15 years Irredeemables All stocks Index-Linked Up to 5 years	116-23 129-23 137-14 154-78 127-34	+0.18 +0.24 +0.25 +0.14	154,40 127,17 140,51	-	11.00 11.60 12.90 13.66 11.72	45678910 1112	Medium 5 years. Coupons 15 years. 25 years. High 5 years. Coupons 15 years. 25 years. Invedeemables. Inflation rate 5% Up to 5yrs. Inflation rate 5% Over 5 yrs.	10.28 9.91 11.54 10.48 10.05 9.87	9.81 11.41 10.32 9.94 11.56 10.51 10.87 9.90	9.25 10.96 9.85 9.33 8.96 3.51 3.76
-	Over 5 years All stocks	138.43 138.47		138.12 138.18		3.21 3.15	14	Inflation rate 10% Up to 5 yrs Inflation rate 10% Over 5 yrs Belis & 5 years	2.88 3.52	2.87 3.53 12.94	2.36 3.54
9	Bebestures & Louis	105.74	-0.12	105.87		10.76		Loans 15 years 25 years	12.45 12.14	12.44	11.1
0	Preference	84.80	-9.42	85.16		6.14	18	Preference	10.83	10.78	

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Others		MTM M#					80		26			108	contract	ts. T	ie u	nderi	ying	ma	rket
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TRADITIONAL OPTIONS

Cells in Eurotunnel Units,

First Dealings Last Dealings

tracts traded with the July 330s busiest with 1,350 contracts. contracts.

Disons had an altogether calmer dey with 1,359 contracts, again predominantly calls. Average bargain elze was 23 con-FTSE was active in two-way trade with 9,274 contracts made up of 5,227 calls and 4,047 puts. Business was concentrated in the CALLS PUTS Jam Apr Jal Jam Apr Jal CALLS PUTS Jan Apr Jal Jan Apr Jal 110 9 15 18 51 9 11 120 42 10 15 11 14 17 90 14 20 22 7 18 12 160 9 16 18 14 15 17 220 24 34 57 6 8 12 240 11 22 25 15 18 22 (58T) 21E 260 280 24 55 15 18 15 24 25 28 Colls in Eurosame. Camp, Relie-Royce, Aitken Hume, Amstrad, Millwall, Campari, Ibstock Johnson, Lucae. Puts in de de la la lie de 240 37 260 19 280 8

LONDON TRADED OPTIONS James Capel accounted for the bulk of trade in Beechams. It sold 1,000 July 600 puts at 27. Total volume in Beechams was 1,353 of which 1,104 were puts. Volume was also strong in Rolls-Royce with 1,518 contracts traded, 1,284 March 180 puts and 540 December 180 puts. In British Gas the vast bulk of contracts were calls. with 1,317 traded out of a total of 1,405 contracts

The London Traded Options Market is launching two water options. One will be a Thames Water contract. The other will be e package unit of 10 water companies. The package unit will be the only package other than the FTSE on the LTOM. Trading will

December 7 Total Contracts 41,749
Calls 26,365 Pales 13,434
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Johnson Matthey rises 6% to £33.5m

Unlike the accompanying amouncements of hoard changes, this result was in line with expectations.

The interim dividend was unchanged at 2.5p. Fully-diluted earnings per share edged up to 13.8p (12.9p). Mr Joseph Stevenson, newly-ap-pointed chief executive, said aspects of the UK and the US economies had adversely affected the company during the period, and this would also be

JOHNSON MATTHEY, precious metals refining and marketing group, managed a 6 per cent rise in pre-tax profits to £33.5m, against £31.5m last time, on turnover of £702.9m (£664.6m) in the six months to end-September.

Unlike the accompanying amouncements of board changes, this result was in line with expectations.

Terrificcied in the second half results.

Lower US car production was making itself felt, while parts of the colours business continued to be hit by the downtarn in UK housebuilding. However, firming precious metals prices and the strengthening dollar, should be positive factors.

During the first half, the average

During the first half, the average sterling price of platinum was broadly similar to last year. But some benefit was gained from exchange rates on the

medical products, electronic materials, and catalysts, was the only division to improve operating profits during the

This division achieved a 29 per cent increase to £14.6m. The launch of Carboplatin, the newest platinum-based anti-cancer drug, produced a strong US contribution. In electronic materials, the two US acquisitions made in the first quarter had been integrated satis-factorily. There are plans to spin off this business as a separate division.

Operating profits from precious metals were £10.5m (£11.3m), with a slightly better performance from mar-keting offset by difficult conditions for Lower UK housing starts were reflected in a result for the colours and printing division of £4m (£4.7m).

Catalytic systems produced a same-again result of 29.5m, affected by the US car market. Construction of a £15m plant at Brussels to cater for the grow-ing European market for autocatalysts is nearing completion, and the factory

should open next February. Capital expenditure for the year is expected to total more than £50m, up from £38.7m. The Brussels plant, expansion of the colours business in the UK and of the French printing operation would absorb most of this.

> David Davies: ex-merchant banker coming to head JM

other major platinum pro-ducer, Impala.

If the formal, shareholding

links between Minorco and Charter and JM were strength-ened, there is little doubt that

the Anglo group would incur into anti-trust problems in the

But, as Mr Oppenheimer has said in the past, you do not have to have 50 per cent of a

company to have control.

Taking control with minority holdings

Kenneth Gooding on Charter Consolidated's move into Johnson Matthey

HE LATEST boardroom upheavals at Johnson
Matthey and Charter
Consolidated, two quoted UK
companies, provide a prime
example of how Mr Harry
Oppenheimer's Anglo American-De Beers mining empire can sometimes exercise control without having to hid for a majority of the shares.

Anglo owns only 36 per cent of Charter via Minorco, its Luxembourg-quoted investment company. But a little more than a year are Minorco.

more than a year ago Minorco moved in on Charter. A clutch of Charter executives were ousted, including Mr Neil Clarke, chief executive, and Mr Jocelyn Hambro, chairman. This followed the famous

conversion of Minorco, under Sir Michael Edwardes, its new chief executive, from a passive investor to one which wants "hands on" involvement with groups in which it has major shareholdings. Next in the firing line was

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Johnson Matthey, a precious metals retining and marketing group, in which Charter has a 38.6 per cent shareholding. JM the biggest single investment in the Charter portfolio and contribute about one-third of contributes about one-third of

JM has made a remarkable recovery since 1984 when the collapse of its subsidiary, Johnson Matthey Bankers, threat-ened the whole group. The Bank of England took over the banking operations for a nomi-nal £1 and Charter sent in Mr man. He recruited Mr Gene Anderson, from the Celanese Corporation in June 1985. Since then JM's debt has been reduced from £485m. to £20m and the net profit trebled to

264.4m in the year to March 31. However, recently the profit advance has been rather mun-dane. Yesterday the company-reported interim pre-tax profits up 6 per cent to £33.5m.

Charter's new team have heen giving the distinct impression they feel they could do better and dropped clear

The opportunity came late cate a boardroom bust-up.

Analysis were in no doubt



determination to offset the lack of dynamic growth in JM's traditional operations by making a substantial acquisition. He spoke in terms of a bid worth several hundreds of millions

Many analysts assumed that Anglo would not want its influ-ence on JM diminished by a dilution of Charter's sharehold ing through the issue of acquisition shares. But Mr Anderson seemed intent on testing the Anglo-Charter resolve.

A tall, laconic American chemical engineer with a Har-vard MBA, who became known in the UK in the 1970s when Tenneco twice sent him to sort out troubled British subsidieries, Mr Anderson was tempted to join JM with a potentially-lucrative, performance-related contract. The group's 1988 report shows he was paid 2213,843 in salary, up from £160,933, and he owned 579,736 shares, currently worth £2.1m, and held options on another 490.580.

Mr Anderson had two years of his contract remaining thus opening up the possibility that he might be entitled to a \$2500,000 payoff.

Mr Clarke yesterday also announced his resignation as JM'a chairman, thus paving the way for two key executives

will become JM's new chair-man while Mr Richard Wakelexecutive and finance director. will be deputy chief executive.

Johnson Matthey

marketing and fabrication net-work it has built up. JM in 1958 and was executive director, operations, provides continuity as chief executive. That network includes Rustenburg, by far the biggest of the Sonth African platinnm miners, which is 37 per cent owned by Anglo. JM has the exclusive marketing rights to Rustenburg's output. Minorco, 60 per cent owned by Anglo and De Roors, has 38 per cent

and De Beers, has 30 per cent of Englehard, a US company

which handles most of the

metal from Sonth Africa's

Mr Davies is well-known in the City where he worked for 20 years as a merchant banker, most recently as chief executive of Hill Samuel. He will giva up his Charter connec-tions but Mr Wakeling will a non-executive director of Charter.

Meanwhile, Charter at last has a new chief executive in Mr Jeff Herbert, 47, who since 1985 has been responsible for sorting out Charter's rag-bag of industrial interests, including Cape Industries, the building materials concern and the Anderson Strathclyde mining equipment company.

He said last night his appointment did not not herald any change of strategic direction by Charter. "We want Charter to become a good industrial business. We need to have perhaps four or five major activities which are globally strong plus the inter-est in Johnson Matthey."

The JM board won from Charter a declaration that "it has no present intention" of either buying or selling JM shares which should have the effect of dampening specula-

Why does Anglo go through all these contortions rather Minorco mop up the rest of Charter and JM? The answer ems to be that it does not want to loosen its grip on the world platinum production,

Norwegian ship owners take 80% stake in KCA

A NORWEGIAN ship-owning family has bought a majority stake in KCA Drilling, the British oil services company chaired by Sir Monty Finnis-

Outline Ltd., a Guernsey-registered vehicle for the family funds of Mr Wilhelm Blystad has bought 80 per cent of KCA at 12p per share, which values the whole of KCA at

Outline agreed the deal with Rosshold, KCA's management company, and Chembank Nom-inees, Rosshold's bank, which held the shares as security for made

stockbroker T C Coombs at 12p per share.

Code, Outline is obliged to make an offer for all the remaining shares of KCA. Accordingly Henry Ans-

Outline's interest in KCA will be reduced to 51 per cent

by the placing of 23m shares by Under Rule 9 of the Takeover

bacher. Outline's hank, has offered 12p per share to remaining shareholders.

However, Outline will urge existing KCA shareholders not to accept the offer. Outline wants to maintain KCA's listing and keep the other existing shareholders.

Any acceptances of the offer will be placed by T C Coombs. Shares in KCA closed yesterday at 16p, down 21/2p. Outline said KCA's expertise at an operating level was well demonstrated by its ability to win and retain platform rig service contracts with major international oil companies in difficult conditions.

Outline said KCA had been adversely affected by market conditions in common with drilling

Turnover of £38.9m in 1983 fell to £26.5m in 1988, while pre-tax profits fell from £6.7m to \$2.8m over the same period. Although KCA's North Sca platform husiness had grown significantly since 1991, its profitability bad fallen as a result of these very competi-

YJ Lovell advances to £33.4m

YJ LOVELL, which is in the early stages of a struggle for Lovell against the difficulties of rising interest rates. control of its competitor in the boosiog and construction industry, Higgs and Hill, boosted pre-tax profits 36 per cent during the year to Sep-

tember 30.
In line with the forecast contained in the offer document released at the time of the £137m bid, Lovell increased the pre-tax result from £24.43m to £33.37m. Earnings per share rose by 37.5 per cent to 38.5p

The company's bouse building operations made an increased contribution to the group result although conditions have tightened since the balance date. Much of the increase from

housing came through the group's partnership building with groups such as local

The construction, commercial development and rental

increased contributions. The group turnover improved to £414.99m (£394.26m). Directors said that

the net trading margin firmed from 6.2 per cent to 8 per cent. The board has recommended a final dividend of 6.75p a share which coupled with the interim lifts the total to 8.75p, representing a 31.6 per cent

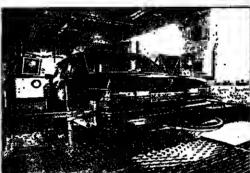
O COMMENT

These figures add further interest to the Intriguing battle which is developing with Higgs and Hill. They do little to bol-ster Higgs and Hill's claim that Lovell is excessively dependent on the house huilding sector. While the current 12 months This has helped insulate will be more difficult than

those under review, the pro-gressive relocation of the company's principal house building operations away from the sonth-east of England and continucd participation in less risk-prone partnership bullding, will help insulate the com-pany from the worst of the decline afflicting many of its competitors. The construction business is likely to provide a further increased injection to the group result. A chase for improved margins on this side of operations appears to have paid off with operating profits estimated to have almost dou-bled during the past 12 mooths. Lovell appears on course to return a pre-tax profit of £37m this year, placmultiple of 5.5 and reflecting concern about the housing market and possible dilution of earnings if the company wins control of Higgs and Hill.

Johnson Matthey-using precious metals for all their worth

Refining and marketing precious metals are just part of Johnson Matthey's wide field of activities. Operating in 25 countries, we exploit the unique properties of these, and other specialised materials, to provide an unrivalled range of products for applications as diverse as cleaning the environment, bringing new hope to cancer patients, decorating fine china, and satisfying the demanding needs of the electronics industry.



More than 200 million cars throughout the world are now fitted with autocatalysts. Using the catalytic properties of the platinum metals, they provide the most effective means of removing the pollutants from car exhaust gases. Johnson Matthey, who lead the world in autocatalysts, will soon open a new plant in Brussels. raising our European capacity to 6 million units p.a. as emissions control legislation takes

WINNING THE WAR AGAINST CANCER

Thanks to the special properties of certain precious metal compounds, some forms of cancer can now be treated successfully. Carboplatin, the platinum-based anti-cancer drug that rewarded 12 years' effort by Johnson Matthey.



Bristol-Myers Squibb and The Institute of Cancer Research, is now saving lives in Britain. America and Canada. New agreements just signed by the three parties are aimed at developing new and improved forms. Much

of our continuing research effort goes towards further biomedical applications of precious and other metals.

DECORATING FINE CHINA

The world's pottery and glass manufacturers use Johnson Matthey's liquid precious metals, ceramic colours and decorative transfers. Matching the trend towards greater automation, we have developed new materials ideally

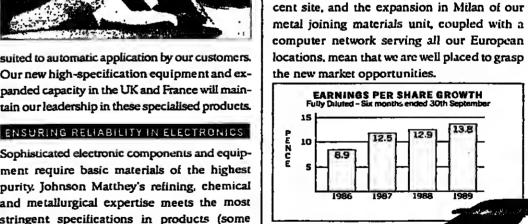


suited to automatic application by our customers. Our new high-specification equipment and expanded capacity in the UK and France will maintain our leadership in these specialised products.

Sophisticated electronic components and equipment require basic materials of the highest purity. Johnson Matthey's refining, chemical and metallurgical expertise meets the most stringent specifications in products (some 99.9999% pure) for high-speed semiconductor devices, sophisticated circuitry-for defence

equipment and other

applications.





DEVELOPING TOMORROW'S MATERIALS

Johnson Matthey's commitment to advanced

materials technology is backed by far-reaching

R&D programmes. Our principal Technology

Centre in the UK is one of the best equipped

units of its kind, and is presently being expanded.

It works closely with our worldwide businesses

Already well-established in Europe, we view

1992 and the Single Market as a fresh and

exciting challenge. The opening of our new autocatalyst plant in Brussels, the concentra-

tion of platinum metals fabrication on an adja-

existing products and new materials.

Please send me a copy of your 1989 Annual and Interim Reports.

Address.

Send to: The Company Secretary, Johnson Matthey Plc. New Garden House, 78 Hanon Garden, London ECIN 8IP

Pre-tax profits up 124% to £10.1m Earnings per ordinary share rise by

53% to 19.6p

INTERIM RES	ULTS (Un	audited) CTOBER	1989
	1989	1988	Increase
Turnover	£74.8	£45.1m	65%
Profit on ordinary activities Before taxation	£10.1	£4.5m	124%
Profit on ordinary activities After taxatlon	£10.1	£4.1m	146%
Dividend per ordinary share Interim dividend – net	2.70p	2.15p	25%
Earnings per ordinary share – Basic – Fully diluted	19.6p 18.3p	12.8p N/A	53% N/A

66 We continue to grow both in terms of profits and earnings per share...

Our financial controls are strong, our interest rate cover is good and we are well protected against adverse interest rate movements.

These factors and current business activity levels lead me to look forward to reporting the Group's full year results. >> ROBERT J. MONTAGUE - EXECUTIVE CHAIRMAN

TIPHOOK PLC, LANCASTER HOUSE, 7 ELMFIELD ROAD, BROMLEY, KENT, ENGLAND. TELEPHONE: 01-460 6060

De La Rue shares hit as profits fall

By Andrew Hill

PERSISTENT losses at De La Rue's high-technology subsid-iaries have again hit the banknote printer's profits, in spite of management action to correct the problem

The shares fell 22p to 315p yesterday after the group revealed that trading profits at its continuing security prod-ucts business had slipped 31 per cent in the six months to September 30 - from £18.1m to

Mr John White, De La Rue's finance director, said most of that shortfall could be blamed

on Printrak, which makes fingerprint identification systems, and Remsdaq, the electronic security subsidiary.

First-half taxable profits for the whole group fell from £16.5m to £9.65m, although the 1988-89 figuree included a £6.74m contribution from printing technology subsidiaries. ing technology eubsidiaries, principally Crosfield Electronics, which was sold to Du Pont and Fuji Photo in August for

Yesterday'e statement by Mr Peter Orchard, De La Rue'a

chairman, said: "There are problems related to the fulfilment of contracts [at Printrak and Remsdaq which are prov-ing somewhat intractable and are very difficult to quantify." Mr White said the companies had suffered from a shortage of orders at the beginning of the financial year and had then had difficulty completing large software contracts in the US

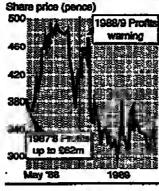
and Middle East on time and as

De La Rue will also have to repay part of the £235m received for Crosfield, which incurred "a substantial trading loss" in the first half. The deal with Du Pont and Fufi was completed in October, but the price can still be adjusted by the difference between the subsidiary's net assets of £134m at the end of March, and its net

assets at September 30.

Mr White said he hoped accountants for the two sides would have agreed a final lower price by the end of January. Crossield's actual losses will appear as an extraordinary item, offset by the final pro-

De La Rue printing business.



ceeds of the sale, in the full-Mr Jeremy Marshall, the for-mer BAA chief executive who took on the same role at De La Rue two weeks ago, was looking very hard at the high-technology subsidiaries, said Mr White. He would not say whether Printrak and Remsdaq might be cold or closed, although he admitted their problems were overshadowing

a good performance from the core banknots and security

Turnover was down from \$247m, including printing tech-nology, to £161m in the first half and earnings per share dropped to 6.1p (11.3p). The interim dividend was held at

3.25p.
Poor performances from Crostield and Printrak caused the collapse in De La Rue'e 1988-89 profits from £62.4m to £26.3m, and helped trigger a short-lived hostile hid from Nortou Opax, the specialist print and packaging group. That cost De La Rue 1960,000 below the line in the first half, in spite of the fact that the group did not have to publish a defance document, hecause Norton fell to a bid from Bowater Industries.

Bid speculation is still buoy-ing the De La Rue share price, based on uncertainty about a 22 per cent stake controlled by Mr Robert Maxwell, the pub-lisher, who was interested in buying the Crosfield business.



Mr Godfrey Bowles (above) was yesterday appointed managing director of Pearl Group following the success of Australian Mntual Provident's £1.24bn offer for the UK insurance company.

After joining AMP in 1959, Mr Bowles held several senior roles and takes up the post with the Pearl following a period as the Australian company's general manager in charge of corporate

Sir James Balderstone, who becomes chairman of AMP's main board early next year, and Mr Ian Salmon, chief of the group's international operations, were also appointed to the Pearl board. Mr Einion Holland will be replaced by Lord Catto, chairman of AMP's UK operations, as Pearl's chairman, but he will remain on the Pearl board as a non-executive director.

Water flotation heavily oversubscribed

By Clare Pearson

THE OFFER for sale of shares in each of the 10 water compa-nies has been oversubscribed, it was confirmed yesterday as counting application forms for the £5.24bn flotation continued. J. Henry Schroder Wagg, financial advisers to the Gov-

ernment on the share sals, revealed that demand for the companies' shares in aggregate had been at least 1.75 times the size of the £1.2bn public offer-enough to trigger clawback from overseas investors.

It is also now clear that demand for shares in some of the companies has been enough to trigger clawback from UK institutional holders, a process which only comes into play when an individual offer is more than 2.25 times subscribed.

Speculation mounted yesterday that in aggregate the nublic may have applied for as much as three times the num-ber of shares available. The exact levels of oversub-

scription will be announced next Monday.
The Government designed

age full subscription of the offers for each of the 10 compa-

the share sale so as to encour

This was done by means of providing attractive incentives, such as cash discounts on the 240p fully-paid price and loyalty bonus shares to people who chose to invest in their

local company.

Even so, there had been concern that some of the companies might not attract enough interest from local huyers to be

fully subscribed.

Overseas clawback lifts the proportion of the total flotation being made available to the public and company employees from 26.55 per cent to 31.18 per cent. The maximum proportion that could additionally be made available through the institutional clawback is 15.7

per cent.

The basis on which applications will be scaled down by each of the ten companies will be decided over the weekend, and announced on Monday. Stock market dealings start

Shares fall 10p in sector hit by pessimistic CBI/FT retail survey

GUS in line with expectations at £166.2m midway

GREAT UNIVERSAL Stores. the retail, finance and property group, yesterdey reported interim profits up 5 per cent from £158m to £166.2m, in line with analysis' expectations. Sales in the six months to end September rose by 3 per cent from £1.22bn to £1.26bn.

Including realised property profits of £48m (£49m) pre-tax profits rose to £171m (£162.9m). The interim dividend is up 10

The interim dividend is up 10 per cent at 11p.

The shares fell 10p to close at 1108p, with retail shares generally weak after a pessimistic report from the CBI/FT retail survey.

Mr Trevor Spittle, deputy chairman, said he thought the results were good given the

results were good given the more stringent climate for con-sumer spending. He said the group's asset value had risen to around 1100p a share.

The company has been buy-ing back its own shares, some 575,000 have been acquired so far, and Mr Spittle said it would continue to review making purchases if doing so would enhance earnings par share. At present purchases up to around 1150p would add to earnings, analysts reckon. The contribution from the

The contribution from the home shopping business to group post-tax profits fell from 48.4 per cent to 41 per cent. Mr Richard Pugh, head of the division, said high interest rates had affected spending. The postal strike in September last year was still having an effect in that it had disrupted the most important period for most important period for recruiting agents. Mr Pugh said operations in Continental

said operations in Continental Europe had fared batter.

The after-tax contribution from GUS's Burberry and other retailing division fell from 12.8 per cent to 11.6 per cent. Mr Stanley Peacock, who runs the division, said tha weaker pound was helping Burberry's sales to tourists. The younger ranges, under the Thomas BurShare price (pance)

berry name, were selling well berry name, were selling well.

Consumer and corporate finance, business information and investment income, was the star performer, helped by high interest rates on the company's cash balances. The division increased its contribution from 25.1 per cent to 32.4 per cent. However, demand for consumer credit was beginning

Avesco lifts profits

Turnover rose to £14.45m (£10.83m). An 0.5p dividend is declared,

Bunzl sells EESCO to management for £55m

By John Ridding

BUNZL, the distribution and specialist manufacturing group, yesterday announced the disposal of KESCO, its US electrical products distribution business, to management for

£55.6m in cash. The disposal is the first step in a radical restructuring strategy announced in September which involves the sale of three of the group's businesses representing about 15 per cent of trading profits.

Bunzl is seeking to refocus

on four core business areas after a process of rapid expansion and diversification had overextended the group's management resources and resulted in borrowings of over £300m. At one stage, in the two years after January 1986, Bunzl was buying a new company

every two weeks.

EESCO, which is based in Chicago, has only been part of Bunzi since October 1987 when it was acquired for £40m. It is one of the largest independent ectrical products distributors in the US, and is principally involved in electrical compo-

nents, wire and cable, and lighting and control equip-

As with Bunzl's paper mann-facturing and graphic arts sup-plies businesses, the two other operations up for sale, EESCO is profitable. In 1988 it reported pre-tax profits of 25.6m on sales of £140.6m.

But Mr James White, Bunzl's chairman, said that "the oppor-tunities to expand EESCO by acquisition and gain a significant market presence have been limited by the high prices currently demanded for busi-nesses in this sector."

Bunzl arguee that the growth prospects in its four core businesses - paper distri-bution, building materials dis-tribution, filter manufacture and plastics manufacture are more promising and that there are advantages in con-centrating financial and management resources on a smaller range of activities,

Mr Tim Rothwell, analyst at Barclays de Zoete Wedd, felt that Bunzl had got a good price

Pointplus Public Limited Company

Recommended Offer for The Monotype Corporation pic

Limited Company ("Pointplue") that, by means of a formal offer document dated 6th December, 1989 (the "Offer Document") despatched to shareholders of The Monotype Corporation plc ("Monotype"), James Capel has made an offer (the "Offer") on behalf of Pointplus to acquire the

entire chare capital of Monotype not already owned by Pointplus or its associates. Terms defined

ie a Loan Note Alternative. The full terms and conditions of the Offer are set out in the Offer

Document. This advertisement does not constitute and must not be construed as en offer. Persons

means or instrumentality of Interstate or foreign commerce or of any facilities of a national securities exchange of, the USA. The Loan Notes have not been, and will not be, registered under

the United States Securities Act of 1933, as emended, and, accordingly, will not be, directly or

indirectly, offered, sold or delivered in the USA or to or for the account or benefit of any US

Department, Apex House, 9, Haddington Place, Edinburgh EH7 4AL or Bank of Scotlend, New Issues Department, 3rd Floor, Broad Street House, 55, Old Broad Street, London EC2P 2HL.

advertisement. To the best of the knowledge end belief of the Directors of Pointplus (who have taken ell reasonable care to ensure that such is the case) the information contained in this advertisement is in accordance with the facts and does not omit anything likely to affect the

interested may only rely upon the Offer Document for all its terms and conditions.

James Capel & Co. Limited ("James Capel") announces on behalf of Pointplus Public

The Offer for Monotype shares ie on the basis of 150p cash for each Monotype share. There

The Offer will not be made directly or indirectly in, or by the use of the mails or by any

The existence of the Offer is by means of this advertisement advised to all persons to whom the Offer Document may not be despatched who hold, or who are entitled to have allotted or issued to them, Monotype shares. Such persons are informed that copies of the Offer Document and Form of Acceptance will be available for collection from Bank of Scotland, New Issues

The Directors of Pointplus eccept responsibility for the information contained in this

This advertisement is published on behalf of Pointplus end has been approved by James Capel, which is e member of The Securities Association, solely for the purposes of section 57 of

for RESCO. But he added that the disposal of the paper mannthe disposal of the paper manufacturing and graphic arts businesses may be more difficult because both had passed their cyclical peaks and certain of the businesses were already operating at capacity levels.

Mr Brian Ford, Bunzl's managing director, and that he

aging director, said that he expected the programme of disposals to be completed by the

remaining business areas to be sold had received a good response and that the group was in the process of "narrow-ing down the field to the last few runners. Bunzl's shares, which have

fallen sharply from 180p at the beginning of Fehruary, were unchanged yesterday at 104p.

end of the first quarter of 1990. He said that both of the two

Smith & Nephew below forecasts with £100m

By John Ridding

SMITH & NEPHEW, the slipped 3p to close at 138.5p. healthcare and consumer prodncts group, yasterday announced a 17 per cent increase in pre-tax profits, from £85m to £99.6m for the first three-quarters of the cur-rent financial year. The results were slightly below market expectations and shares

The company also revealed that Mr Leon Fern, head of the group's medical products division in the US, and a director on the main board, has resigned. The company said that Mr Fern had resigned to pursue other business inter-

During the period, which covered the 40 weeks to October 7, group sales increased from £449.6m to £529.9m, an increase of 18 per cent. How ever, about 40 per cent of sales accrue from the US and, hav-ing removed the effects of currency movements, the increase was only 13 per cent.

Earnings per share showed a slower rate of growth, increasing by 10 per cent from 6.19p to 6.81p, despite the benefit of a lower tax charge. The results included a firsttime contribution from loptex,

the US manufacturer of optical lenses, which S&N bought at the end of 1988 for £128m. · But the costs of acquiring loytex, combined with other US acquisitions in the period, prompted a sharp rise in the net cost of borrowings from

£2.5m to £6.8m. The majority of the improve ment in profits came from the patient care division, which represents more than 50 per cent of profits. Richards, the joint and eurgical implant maker, experienced another strong period, increasing sales by about 20 per cent. Nivea skincare products also enjoyed

a strong quarter as a result of the hot UK weather. However, sales to the NHS continued to be affected by destocking and losses continued at the group's denim husiness. The lack of new product approvals at its generic pharmaceuticals operation, which prompted a write-down in certain assets, and the temporary closure of a giove manufactur-ing plant in Canada, resulted in an extraordinary charge of 213m. Against this, there was a 212m extraordinary profit on the sale of its 50 per cent stake in British Tissues in July.

Guiton versus Guernsey takeover verdict today

By Jane Fuller

THE FIRST takeover battle between two Channel Islands companies will be decided today when Guiton's final 217.2m offer for Guernsey

the Civil War, emotions have Morris, as the Investment run high throughout the battle, particularly as the target's 3.8 of the target's equity. flagship is Gnernsey's only newspaper. The offer values the Guern-

sey Press shares at 300.9p each, whereas the latest matchedbargain trade was at 230p. But because of thin trade in the stocks, some doubt has been cast on the value of the offer, which now includes a 50 per cent cash alternative. Deciding the bid are 227 shareholders, of whom 189 are Guernsey based. More than a third of the equity lies in the

hands of people who inherited However, about 27 per cent

is with institutions, the most important being the Guernsey branch of the London-based investment company 3i. It has a 19.6 per cent stake in Guern-Press closes.
As rivalry between Jersey and Guernsey dates back to same local chairman, Mr John Trust of Guernsey, which

The trust has a London based fund manager, who makes a recommendation to the local board. In Si's case, the local branch makes the decision after discussions with advisers in both London and

Even if Guernsey Press escapes, there is some specula-tion that it will "never be the same again." This is because a substantial dip in profit created the opportunity for Guiton to strike and it is felt that earnings growth must be restored to deter any other

Grosvenor Capital seeks investment trust status

Total last year

By Clare Pearson

GROSVENOR Development Capital, a venture capital organisation which emerged from the old National Enterprise Board in the early 1980s, is seeking to turn itself into an ordinary shares and loan stock.

investment trust by joining the main market via a placing of Some 3m ordinary shares are being placed, at a price of 100p each, giving it a market value, exclusive the loan stock, of £8.06m. Convertible unsecured loan stock worth in total £12m.

payable as to 50p on applica-tion and 50p in November next year, is being issued. The company intends to conduct its affairs so that with

effect from December 14th it should qualify as an investment trust for tax purposes. Its biggest investment is in Sage Group, the business software concern that joined the market yesterday. Grosvenor sold 998,000 Sage shares, leav-ing it with 14.7 per cent of the enlarged share capital.

BOARD MEETINGS

	Werkings	Dec.	1
	Hambros Advanced Tech	Dec.	
	Kelsey Inds	Dec.	
	Kunick	Jen. Dec.	
	McCarthey & Sons	Dec.	1
í	NFC Polar Electonics	Dec.	
	Richards	Dec. Dec.	
1	Tilon	Dec.	ï
	Whenelog & Dudley Brew.	Dec.	

consumer credit was beginning to weaken, said Mr John Har-ris, head of the division.

ris, head of the division.

Property rentals and disposals accounted for 15 per cent of after tax profits, up from £13.7 per cent. Mr Eric Barnes, in charge of property, said the group had very few vacant properties at present.

Earnings per share from trading activities rose by 5.6 per cent to 43.4p, and including property disposals earnings were up 4.7 per cent to 45p.

Avesco, supplier of equipment to the talevision and video industries, announced pre-tax profits 8 per cent ahead to £2.55m for the half year to September 30, compared with a previous £2.16m.

UNIVERSAL STORES

Comparative Consolidated Profits

(unaudited)						
a the state of the	Half-year ended 30 September					
	1989 SM	1988 £M				
Timmover	1,259.9	1,218.5				
Profit before taxation (including realised property profit £4.8m; 1988 £4.9m)	171.0	162.9				
Tioxition (1989 estimated effective rate for year: 1988 ectual rate for year)	<u> 58.1</u>	54.9				
Profit after taxation Minority interests	112.9 0.1	108.0 0.1				
Profit after taxation attributable to ordinary stockholders	112.8	107.9				
Extraordinary profit on disposals (after provision for taxation)	9.1	30.0				
Earnings per ordinary stock unit (excluding extraordinary profit): - Trading activities	43.40	41.1p				
Trading activities and realised property profits	46.0p	43.0p				
Interim dividend declared	11.0p	10.0p				
Interim dividend						

The interim dividend amounts to £27.5 million (last year £25.1 million) and will be paid on 27th March 1990 to Ordinary Stockholders on the Register at the close of business on 22nd February 1990.

		•
Post-tax analysis of comperable divisional income UK and overseas home shopping and	1989	1988 %
related activities	_ 41.0	48.4
Burberry products, retail and merchanting	11.6	12.8
Consumer and corporate finance, business information services and investment income	32.4	25.1
Property rentals and realised property profits (1989 £4.8m; 1988 £4.9m)	15.0	13.7
	100.0	100.0
Income analysis by geographical area United Kingdom	% #3.0.	%
Western Europe	6.9	7.2
North America	0.7	2.7
Far East end Africa	3.7	
I OF LOSE CIAL MIT KEE	5.5	4.2
	100.0	100.0

Trading Review The Group now constitutes four major divisions which represent most of its activities - Catalogue Home Shopping and related operations -Consumer and Corporate Finance and Business Information Services - Property Investment and Redevelopment - Burberry Products and Retailing. These divisions have their own management structures to respond to the challenges of the market.

In the first half of the current year merchandise sales have been affect by the more stringent climate for consumer purchasing, whilst financial and property rental income have shown e further improvement. langible worth is well balanced between net current assets and property. as is the proportion of profit derived from merchandise sales compered

with that from finance, business information services, and property rentals. The Group continued to generate a positive cash flow and maintain e virtually ungeared belance sheet.

The Group continues its endeavours to materise income and net tangible asset value, minimise costs and invest in the future.

8th December 1989

This advertisement is issued in compliance with the requirements of the Council of The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited ("The Stock Exchange") and does not constitute an offer or an invitation to any person to subscribe for or purchase any sha



(Incorporated in England under the Companies Act 1985 Registered No. 2231246)

Placing by SCHRODERS

5.726,591 ordinary shares of 5p each at a price of 130p per share

Authorised following the placing

Ir

to

the Financiel Services Act 1986.

The Sage Group pic develops and markets a range of business software for personal computers.

NEI House

Commercial Union House

Newcastle upon Tyne NE3 SDS

8th December, 1989

Application has been made to the Council of The Stock Exchange for the whole of the ordinary share capital of The Sage Group plc ("the Company"), issued and to be issued, to be admitted to the Official List. Dealings in the ordinary shares of the Company are expected to commence on 14th December, 1989.

In issue following the placing (all fully paid or credited £1,150,000 in ordinary shares of 5p

Listing particulars relating to the Company are available in the statistical services of Extel Financial Limited and copies of the listing particulars may be obtained during normal business hours on any weekday up to and including 22nd December, 1989 from: Schroder Securities Limited 120 Cheanside London EC2V 6DS

59 Pilgrim Street

and (for collection only) during normal hours on 11th and 12th December, 1989 from The Company Announcements Office of The Stock Exchange at 46-50 Finsbury Square. London EC2A 1DD.

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Drummond Group lint Archer (AJ) . 7.5 5.75 Jan 19 Feb 5 Jan 18 0.75

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DIVIDENDS ANNOUNCED

1.3 Dividends shown pence per share not except where otherwise stated. "Equivalent after allowing for sorip issue, ton capital increased by rights and/or acquisition issues. \$USM stock. \$\$\text{Stinquoted stock.} \$\pi\text{Third} market. \$Dividend per 'A' ordinary share (limited voting rights). \$\pi\text{Per}\$ ordinary share. \$\pi\text{Scrip alternative.}\$

**Fourteen months to September 30. \$\pi\text{includes epecial 3p dividend.}\$

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Section

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Order delays cut MS profits 35% to £1.2m

MS ENGINEERING, the defence and engineering group, yesterday reported a 35 per cent decrease in pre-tax profits to £1.2m in the six months to October 31. Turnover rose to £16.9m (£15.7m).

Mr Michael Bell, chairman and chief executive, blamed the drop in profitability on delays in the receipt of orders, particularly in the group's defence and electrical equipment division, which had triumed margins.

Mr Bell said the impact on profits had been limited by custing the workforce by 10 per cent to just over 700 people, introducing cost controls and strengthening management. Mr Michael Bell, chairman

MS said the companies in its Navy order for gun mountings mechanical engineering division performed reasonably well, allowing this division to become the group's prime source of profits in the half-

year.
The company's order books were now healthier than a year ago, with business spread across both divisions.

A restoration in volume of husinesses had been supplemented by an order worth more than £8m from the Royal Navy for 24 gun mountings. This single order would extend delivery of the product through

to the end of 1982.

MS still hopes to obtain a US

£250m over a 15-year period.

Mr Bell said that the current

level of activity across the group, combined with cost reductions and stronger man-agement, should allow the group to look forward to the traditionally stronger second half with confidence

He added: "Although we have experienced some short-term difficulties, we should achieve a reasonably satisfactory outcome for the

Earnings per share fell 40 per cent to 2.6p (4.3p). The interim dividend was increased

Interest charges reduce **Phoenix Timber profits** £608,000

SCO lits no

- interest

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its at Phoenix Timber Group, the Essex timber products and

Mr Peter Quinn, chairman said that the £55m net pro-ceeds from the sale of the group's wharf site at Rainham had been used to reduce group borrowings from about 80 per cent of shareholders' funds to a

The wharf sale - to Redland, the building materials group — came too late to reduce the cost of borrowing in the first half, which rose from £714,000 to £1.26m, pushed up by higher interest rates. There was an extraordinary profit of furniture trade.

RISING INTEREST charges more than halved interim profits at Phoenix Timber Group, would benefit the second half

the Essex timber products and property care services business, which made £479,000 improve efficiency to offset imfationary pressure.

T don't think anyone is happy with the building market at the moment — particularly housebuilding — but I state the £5.5m net proceeds from the sale of the have been able to survive the latest downturn in activity," Mr Quinn said yesterday. Earnings per share in the first half slipped from 6.7p to 2.9p and the interim dividend was maintained at 1.1p per

Group turnover rose to £36.1m (£30.5m) with all operating division increasing sales, in spite of pressure on the import-ing and distribution activities and adverse conditions in the

Drummond falls to

Drummond Gronp, with principal activities of cloth manufacture and property management, reported reduced profits and turnover for the half year ended September 30. Pre-tax profit was down from £704,000 to £608,000 and turn-over down from £15.88m to \$13.02m, leaving earnings per share reduced from 4.46p to 2.56p after tax of £207,000 (£203,000).

Mr Stefan Simmonds, chair-

man, blamed the poor results on "the downturn in the High Street with an increase in pres-

sure on margins".

The company does not expect market conditions to improve in the short term and anticipates that the full year's profits will be below those of last year, but is maintaining the interim dividend at 1p as a sign of confidence in its long term prospects.

Metsä-Serla sees 20% downturn in **UK Paper results**

A FORECAST fall of over a fifth in annual profits for UK Paper was contained in yester-day's offer document from Metsa-Serla, the Finnish forest products group which is making an agreed £263m takeover bid for the British paper com-

Combined with a valuation of UK Paper's surplus land at a level well below expectations, analysts said the document was an attempt to justify the target company's assertion that the bid was at s fair and reasonable price.

Some analysts believe that UK Paper is selling out too cheaply. One said, "we are advising clients not to sell." All the merchant banks are looking for another buyer."
Some arbitrageurs are believed to have bought shares in UK Paper in the hope of a higher bid.

The offer document said UK

Paper's pre-tax profits for 1989 would be around £15m, com-

At the interim stage pre-tax profits were up by 9.5 per cent st £9.2m, and the forecast implies a near halving in prof-

its in the second half of the

cast at 17.4p, giving a prospec-tive p/e of 19 at the cash offer price of 330p a share. UK Paper's shares, were up ip at

value on the 288 acres of surplus land which UK Paper owns around its Kemsley and Sittingbourne mills in north Kent. The group has applied for planning permission so that the land could be developed for industrial and residential use. The land has been valued at £16.9m without planning per-

nission, and £33.7m if it had outline planning permission. These valuations are well helow some helow some analysts' esti-The offer document points

out that if the land were sold st these valuations capital gains tax, of £5.2m or £11.1m respectively, would be payable.
Mets-Seria is understood to have bought more shares in the market yesterday, at the offer price, taking its stake up to 4 per cent. UK Paper direc-tors have 7.5 per cent and intend to accept the bld.

Macdonald Martin nears £3m

Distilleries yesterday However, he warned that announced a 66 per cent rise in pre-tax profits from £1.72m to not expected to be as high, but £2.86m in the six months to September 30. The advance was achieved on turnover up 24 per cent from £10.4m to £12.92m.

Mr DW Macdonald, chair-man, attributed the progress to the strategy of developing distinctive quality brands interna-

the full year should show s sa

isfactory increase over the fif-An interim dividend of 8p (6p) is to be paid per 'A' share and 4p (3p) per 'B' share from earnings per 'A' share of 68.74p (49.14p) and per 'B' share of

Dixons repeats its rejection of Kingfisher's unwanted bid

By Maggle Urry

DIXONS, the electrical retailer which on Wednesday received an unwanted \$568m offer from Kingfisher, the Woolworths, B&Q, Comet and Superdrug retail group, put out a further rejection statement yesterday. Dixons said "Kingfisher clearly recognises Dixons' potential as the world's largest specialist retailer of consumer electronics and the opportuni-ties for future growth that this

Mr Stanley Kalms, Dixons'

chairman, said "it is equally clear, however, that Kingfisher does not understand thechanges that are being implemented for the longer term benefit of the husiness and Dix-ons' shareholders. It is making an opportunist hid during a downturn in the economic "I am confident that we will

be able to demonstrate that the Kingfisher offer seriously undervalues the Dixons shares," he added.

Kingfisher responded to the Dixons' statement saying that Dixons directors were deluding themselves, and it would take more than an upturn in the electricals market for the group to recover. "They need strong management and they need it now," said King-

Dixons share price fell 2p to 139p, which compares with the cash offer of 120p a share. Kingfisher's shares were 3p down at 287b.

Baillie Gifford and Japanese bank form investment company

By James Buxton, Scottish Correspondent

BAILLIE Gifford, the BAILLIE Gifford, the Edinhurgh fund management company, is setting np a joint investment management company with Toyo Trust & Banking Company, one of Japan's largest trust banks.

Under the 50-50 joint venture

Baillie Gifford will supply fund management expertise while Toyo Trust & Banking will provide funds. The new entity, called Toyo Trust Baillie Gifford, will invest mainly in UK continentsl stock

Toyo will initially inject between Y10hn and Y20bn

Growth continued st In Shops,

the retail centre group, in the six months to the end of Sep-tember, with pre-tax profits 52

per cent higher at £1.32m,

Last year profits increased

(£88:n) into the venture. In addition Toyo will assign a fund manager and a trainee to work in the Scottish company's Edinburgh office.
Mr Gavin Gemmell, Baillie

Gifford's senior partner, said the venture enabled Baillie Gif-ford to enter the Jspanese fund management market without having to establish a presence in Japan, while it enabled Toyo to achieve more exposure in Enropean equity markets. Toyo has up to now invested overseas mainly in dollar

Turnover was up from

£4.73m to £8.68m, s rise of 84

Earnings per share were 3.41p (2.48p) after a tax charge of £465,000 (£308,000). The interim dividend is heling

raised from 0.5p to 0.6p.

stocks and bonds.
Toyo, with employable funds

Continued growth at In Shops

banking institution in the world. It does commercial hanking and trust banking, which involves fund manage-

margin the largest fund manager in Edinhurgh, currently managing £3.25hn, of which £1.8bn is pension fund money. More than two years ago, Baillie's Edinburgh neighbour lvory & Sime concluded a similar deal which created s joint venture with Sumitomo Trust and Banking Company. The venture, called Sumtitrust lyory & Sime, also involves Japanese staff from Sumitomo working in Edinburgh.

Mr Gemmell dismissed the possibility that Toyo would rapidly acquire the Edinburgh company's expertise and dis-pense with the joint venture. Baillie Gifford's expertise was very extensive, he said, and both partners had long-term

BUILDING MATERIALS AND AGGREGATES

The Financial Times proposes to publish a Survey on the above on

13th February 1990

For a full editorial synopsis and advertisement details, please contact:

ALISON BARNARD

on 01-873 4148 or write to her at:

Number One, Southwark Bridge London SE1 9HL.

FINANCIAL TIMES



New Zealand

US\$ 250,000,000 Floating Rate Notes Due 1996

In accordance with the terms and conditions of the Notes, notice is hereby given that for the interest period from December 6, 1989 to June 6, 1990 the Notes will carry an interest rate of 8, 188% p.a.

The interest payable on the relevant interest payment date, June 6, 1990 against coupon no 8 will be US\$ 413.95 per US\$ 10,000 nominal and US\$ 4,139.49 per US\$ 100,000 nominal. The Reference Agent



KREDIETBANK S.A. LUXEMBOURGEOISE

ANGLOVAAL GROUP

Declaration of Ordinary Dividends a made to United Ringdom country. The use of vestile manner is not the europe of the Republic will be converted into United Kingdom currency my 1965 or such other dute as est out in the conditions subject to which the d poid. These conditions can be inspected at the registered office of the companies. Warrants in payment of the darkends will be post 1990. The transfer books and registers of marrieds of the companies will be absed from 6 to 12 January 1990, both days locks

and of Company NTERM DIVIDENDS YEAR SHOWG SO JUNE

FINLAND

The Financial Times proposes to publish this survey on:

DECEMBER 1989

For a full editorial synopsis and advertisement details, please contact:

SCHAANNING OR GILLIAN KING on 01-873 3428 or 4823

or write to her/him at:

Number One Southwark Bridge London SEI 9HL

In Finland: Peter Sorensen Salomonkatu 17A21 00100 Helsinki, Finland

Tel: +358(0)694 0417 Fax: +358(0)693 3213

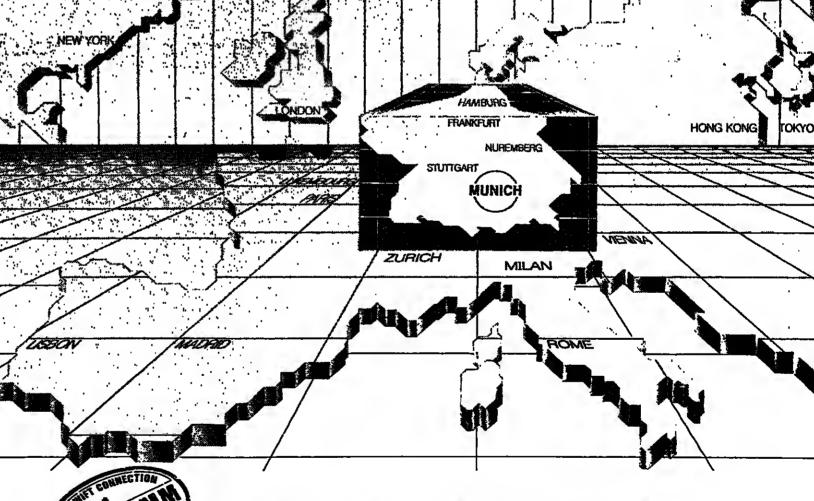
FINANCIAL TIMES

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UK COMPANY NEWS

Pilkington's 6% lacks lustre

THE DOWNTURN in the UK building industry failed to cloud the interim picture at Pilkington, the giass manufacturer, which increased pre-tax profits by 6 per cent to £147.1m in the six months to September

Only 22 per cent of the company's £1.43bn turnover lay in the UK, where sales advanced by 6 per cent compared with 16 per cent for overseas operations - although this was inflated by accounting changes affecting the transla-tion of South American results. Spending on new float glass factories helped beef up interest payments by more than £6m to £39.6m. Mr Peter Grunwell, finance director, said that as these plants were starting to

generate cash, gearing would come down over the year from 59 per cant to 50 per cent. The impact of overseas tax rates contributed to a 250.5m deduction, nearly 50m ahead of the corresponding period last year. Earnings per share were flat at 11.5p.

The traditional flat and safety glass activities contrib-

uted nearly 80 per cent of turnover and nearly 90 per cent of the £168.7m operating

Mr Antony Pilkington, chair-man, said a particularly good performance had come from West Germany through strong demand from the building and automotive sectors



Antony Pilkington: warned about demand in the US where car production schedules were 10% down

by 17 per cent in North America and the rest of the world to

£17m and £57.6m respectively.

than two years ago for £360m and amalgamated with the

group's other ophthalmic operations, increased its oper-

ating profit by 34 per cent to £18.8m on turnover up by 13.7m to £153.9m. However, Mr

Pilkington said second-half growth would be impeded by e contact lens scare in the US ("people don't stick to the instructions") and by cuts in government subsidies for eye

care in both the UK and West

A loss of £4.8m was made at

The record speaks for itself.

£33.4m +37%

Visioncare, bought more

But the overseas progress was dimmed by a setback to economic growth in Australia and hyper inflation in Argentina. The latter caused a £4.4m reduction in the value of funds, treated as an extraordinary

Mr Pilkington sounded a warning about demand in the US where he said car production schedules were 10 per cent down. The Libbey-Owens-Ford subsidiary was responding by switching the emphasis to euto-glass relacement and building products.

Operating profits in flat and safety glass increased by 7 per cent in Europe to £75.6m, and

Y. J. Lovell (Holdings) plc results for the year

LOVel

Preliminary Announcement.

ended 30th September 1989.

Optronics, which does defence work. Two-thirds of this was caused by redundancy costs.
Mr Pilkington said prices had
been dragged down by United
Scientific Holdings, which has
amounced large losses on two

Insulation and reinforcements, the glass fibre activi-ties, had continued to trade below capecity because of weak UK demand. Operating profit plummeted from £8.5m to £2.8m.

The interim dividend is being raised by 10 per cent to 2.93p. The share price closed 3p

COMMENT

So far Pilkington has proved fairly resilient to UK difficulties. Geographic spread has not proved e panacea, however, and it is disappointing that Visioncare's long-awaited progress is being impeded in the US. As one analyst said, the jury is still out on whether this expensive purchase can deliver the high growth, high margin business that is supposed to inject some excitement into e business dominated by dull prospects for glass. Full-year forecasts have been revised down to £340m, giving a pro-spective multiple of about 9. It is hard to tell when profits will regain the lustre they tempo-rarily acquired when the group was beating off BTR in early

Sage set for main market via £21m placing

By Clare Pearson

THE Sage Group, a business software company, is coming to the main market via a place ing at 130p per share which values it at £21.1m.

values it at £21.1m.
Of the 5.73m shares being placed, representing 35 per cent of the enlarged share capital, all but 769.231 are being sold by existing shareholders.
Net proceeds for the company will be £500,000.
The placing price represents a p/e multiple of 10.3, based on pre-tax profits of £2.9m for the

pre-tax profits of £2.9m for the year to end-September. On a notional net dividend

of 5.85p, the gross dividend yield is 6 per cent. Grosvenor Development Cepital, the venture capital concern which is also floating this week, is selling part of its shareholding in the placing as well as a number of the direc-

The Sage Group says it is now established as a leading UK supplier of accounting software packages and network starter kits for personal com-

pany last year achieved sales worth £9,30m, compared with

£5.24m in 1988 Pre-tax profits moved up from £1.04m.

Greycoat down 17% to £8.7m

Greycoat, the property investor and developer, suffered a downturn in pre-tax profits from £10.49m to £8.71m in the six months to September 30. However, the company stressed that last time's result

included profits of £3.45m from the sale of properties and that this time's figure includes a provision of £3.62m against an anticipated trading loss in the

Net rental income rose to \$10.43m (\$7.04m) and interest receivable and other income advanced to \$5.67m (\$2.07m). However both finance and administration costs were up et £2.09m (£1.48m) and £2.11m

(£1.34m) respectively.
Earnings per share declined to 9p (10.9p), though the interim dividend is lifted to

2.3p (2p).
At the end of October Grey-coat, with Park Tower Realty cost, with Park Tower Really of the US, paid an initial £149.5m for e four-acre site in Paternoster Square, EC2, a area of more than usual interest due to its proximity to St Paul's Cathedral.

Channel Express higher at £0.79m

Channel Express Group, distri-

NEWS DIGEST

bution company specialising in flowers, reported interim preflowers, reported interim pre-tax profits 22 per cent absent from £650,000 to £793,000. Mr Philip Messon, chairman, said that the company was operat-ing in line with budget with freighter aircraft showing par-

ticular strength. Turnover for USM-quoted company in six months to September 30 was 28.76m (£6.24m), a rise of 40 per 28.76m (£6.24m), a rise of 40 per cent. Earnings per share came out at 4.5p (4.7p) after tax of £246,090 (£183,000). The company is paying a first interim dividend of 1p.

Mr Meeson said that the company was seeking to expand and several potential acquisitions had been evaluated.

Clayhithe rises 13% but dividend up 20%

Clayhithe, the property finance, development and professional services company, has increased its pre-tax profits by 13 per cent in the half-year to September 30. The taxable result moved ahead from

result moved ahead from £1.83m to £2.07m, while turnover was marginally up from £13.01m to £13.22m.
Earnings worked through at 8.55p (7.76p) per share at the basic level and 7.93p (7.19p) fully diluted. Despite the modest level of the profits and earnings increases the interim earnings increases, the interim dividend is lifted 20 per cent to

Trebled profits of £0.39m at Feedback

Feedback, the USM-quoted electronic equipment manufacturer, more than trebled pretax profits in the six months to 30 September.

On turnover only 6 per cent.

shead at £4.86m (£4.56m), taxable profits vaulted from E125,000 to £385,000. Tax rose to 16% to £1.66m 5148,000 (165,000) and earnings to 2.8p (0.71p) per share. The company is to return to paying interim dividends, allocating 0.75p per share this time. Of the profits total, Feedback

Instruments returned to the black and, with the present rate of orders, it is expected that profits in the second half will exceed those of the first. Feedback Data produced substantially increased profits. In June, the group doubled though the second-half result its size through a merger with the timing of an order and high interest rates.

out lower than last time, but efficiency.
increased marketing investBrunel Radio, a mediumment is being made in the second half to raise the volume of

59% jump to £0.9m at Graham Wood

Graham Wood, the structural steel engineer which joined the main market in January, increased pre-tax profits 59 per cent from £555,000 to £885,000 in the six months to September 30. Also the directors have declared a maiden interim dividend of 3p.

Mr Tom Goldberg, chairman, aid that all the group's companies contributed to the increase with the exception of the fire-proofing operation, which was hit by industrial action by other site operatives in the London area.

Turnover in the period rose to £15.55m (£13.2m). Administration expenses climbed to £2.6m (£1.96m), leaving profits et the operating level of £984,000 (£746,000). Earnings

were 17p (22.5p) basic and 14.7p (18.7p) fully diluted.

AJ Archer at £6.3m after interest credits

Lloyds managing agent, achieved increased pre-tax profits of 26.34m for the year to September 39, compared with 66.12m. This was after injerest with a net charge of \$120,000.
Turnover fell to £7.48m
(\$7.53m) and operating profits
came through at £5.94m

came through at £5.94m(26.24m).

Directors proposed a final dividend of 5p (4.25p) making a total of 8p (4.25p). Earnings per 1p share amounted to 17.1p (15.6p).

Mr AJ Archer, chairman, said that the difficult trading conditions in 1988 had continued during 1989, particularly in the aviation and marine markets. However, it was likely that the effects of the soft markets and recent losses would kets and recent lesses would increase pressure for an improvement in rates.

Carr's Mill tumbles after food scares

Losses of more than film in its chicken meet and eggs activi-ties due to food scares left taxable profits down 45 per cent at Carr's Milling Industries in the year to September 2.

dividend is lifted 20 per cent to
1.8p (1.5p).

Mr John Jones, chairman,
said that the group had a
strong balance sheet and was
well placed to take advantage
of opportunities which might
occur as a result of high interest rates and more difficult
trading conditions in some sectors of industry.

year to September 2
However the Carlisle-based
company, which has interests
in flour milling, sminast feed
making, baking, agricultural
merchanting and engineering,
said that the present year had
started well. Contracts for the
supply of chicken had been
return to profit for the business.

Turnover was 19m higher at 182,06m and the metax figure was 11,07m (21,88m). After tax of 1813,000 (2461,000), earnings per share were 11,1p (20,8p). Directors are recommending a maintained final dividend of 175p for an unchanced total of 5.75p for an unchanged tetal of

Enlarged GWR up

GWR, the USM-quoted West Country radio station, yesterday announced taxable profits for the year to September 30 up 16 per cent from £1.43m to £1.63m. Turnover rose 20 per cent from ERGan to 19.66m. Mr Henry Meakin, chairman, said the difference reflected the running costs of Brunel Radio,

fits were coming through in Feedback Inc profits came terms of revenue and operating

wave service, is aimed at the over-35s. The directors said that the combined audience of Brunel and GWR FM showed a 21 per cent rise, despite competition from a new BBC local

radio station. The final dividend of 9p makes a total for the year of 12p, from earnings per share of

Murray Enterprise nav advances to 95p

Murray Enterprise, an investment company specialising in high technology, saw net asset value rise to 35p at September 30, against 60.4p 14 months ear-lier.

Fully diluted, net asset value reached 98.7p share, compared

with nil. ic earnings per share for the 14 months to the end of . September stood at 1.11p (0.27p loss) or 1.04p (nil) fully diluted. There is no interim dividend (0.2p).

Fifteenth successive year of increased profits

Earnings per share 38.5p

Strong performance from all six Divisions

Dividend per share 8.75p +32%

Record profit from Commercial **Developments and America**

Profit before tax

Copies of the 1989 Annual Report will be posted to shareholders on 15th December and will be available from the Secretary, Y J Lovell (Holdings) plc, Marsham House, Station Road, Gerrards Cross, Buckinghamshire SL9 8ER.

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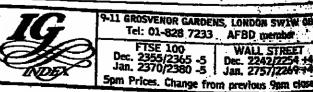
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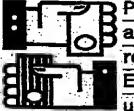
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Political upheavals and economic

reforms in Eastern Europe have opened up new opportunities

for trade with the West. Yet the severe economic problems of the Comecon countries make it hard for commerce to expand. A look at the prospects by Anthony McDermott

Evolution, not revolution

THE MOMENTOUS political developments and upheavals in Eastern Europe and the Soviet Union have, for a while, overshadowed almost all but emergency aid measures for the East and trade relations. However, there is an impor-tant difference between the

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way in which political events have evolved and the path fol-lowed by, in particular, East-West trade and investment. The extent and swiftness of political change in the Rest — the opening of the Berlin Wall being the most dramatic example – took many by surprise. Speculation about European political alignments has taken

on a new urgency.

By contrast, economic links between East and West have been changing ever since the age of glasnost and perestroika Parallel with this, several Eastern countries, led by Hungary, Poland and the Soviet Union, have initiated moves to restructure their trade laws and organisations by reducing the role of the central authorities. They have aimed at increasing enterprise autonomy, improved pricing systems to create better link-age with world market prices

and, ultimately, the generation of much needed hard currency. But the Geneva-based UN Economic Commission for Europe (ECE), in its most recent report, sounds a warning. The difficult issue facing-(Hungary and Polend) is how to manage the principles from centrally planned to market

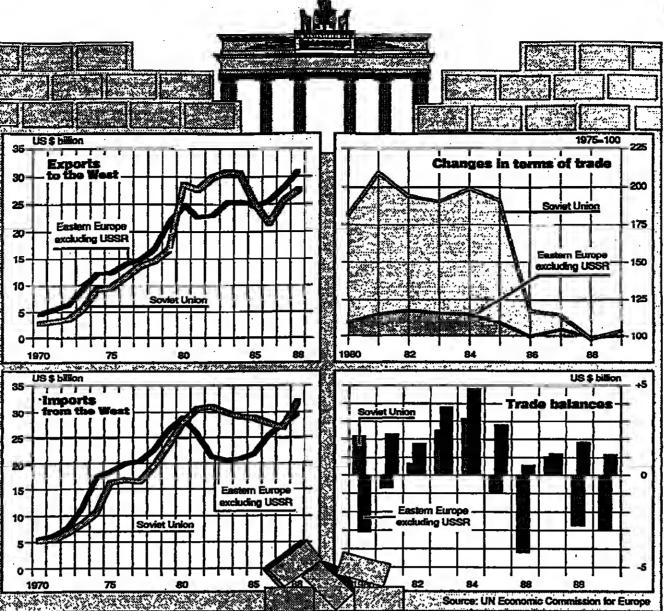
systems, and this - especially in Poland - in the face of sharply deteriorating economic performance. The response from the West has been, by and large, measured and cau-tious — but not without

The fact that economic evo-lution in the East precaded the political crises has given it a momentum which should ensure its survival.

There are parallels between the economic and political developments – in the patent shortfalls in the systems. Centralised economies have failed to produce much-needed con-sumer goods and develop technology to match that of the

The Council for Mutual Economic Assistance (CMEA or Comecon) has fallen far short of the aims it set itself at its undation in 1949. -Yet, even as late as a Comecon meeting. in 1988, there was agreement -Romania dissenting — on the "gradual creation of conditions for the free movement of goods, services and other aspects of production ... with a view to forming a unified market in the long term." A Hun-garism official described such an aspiration as a "pipe-

The features of Comecon countries inefficiencies during the mid-1980s are well-established. Economic growth slowed. With the exception of a Romania, the Soviet Union and d Rast Germany; there were ball ance of payments deficits with.



the West. They were unable to generate hard currency in sufficient quantities and the environment was seriously abused.

It is small wonder that links with the comparatively prosperons and voluntary Euro-pean Community (official mutual recognition between EC and Comecon came in a declaration in June 1988), and formerly reviled institutions such as the World Bank, the International Monetary Fund (IMF) and the General Agreement on Tariffs and Trade (Gatt) became enticing. These aspirations have produced their own pressures for change because full membership of such organisations and incor-poration into the global economic system requires further shifts away from centralised decision-making and prices set by government flat. ECE, in its report published

last month and compiled before the most recent political developments, concluded broadly that East-West trade in the first half of 1989 had continued to expand with a substantial quickening of the imports of Eastern countries. Eastern exports, however, grew much more slowly and grew much more slowly and the current account balances of the Soviet Union and countries of Eastern Europe with tha West had deteriorated

The problem of statistical sources is illustrated by ECE figures elsewhere in the report. This is because in some chap-ters Eastern sources are used and in others the reliance is on the trade returns of individual Western countries. Against world trade growth of 8.5 per cent in 1988 and 7.5 per cent estimated for 1989, East Euro-pean exports with developed

market economies grew in value by 9.1 per cent in 1968 but fell to 3.4 per cent during the first six months of 1989 (compared with a similar period in the previous year). Imports fell from 8.3 to 6.1 per

cent over the same periods.

By contrast, exports from the Soviet Union rose from 7.8 to 9.4 per cent while the rate of import growth fell by more than half from 22.6 to 10.9 per cent. (Latterly a Soviet official has admitted that exports have slumped badly.)

At the same time, countries of the East have a revived appetite for recourse to raising funds on the international financial markets. These hit a

peak in 1985 of \$5.3bn and, after a dip, recovered to \$4.3bn last year. In the first three quarters of this year \$3bn was raised, compared with \$1.7bn

in the same period of 1988.

The challenge to the West has been finding ways of coping with chronic shortages of hard currency in the East. There is a reluctance to embark on counter-trading, not least because of the ahortage with some exceptions - of goods of world quality. (The export of basic raw materials is a separate issue.)

In the short term, there have been aid programmes such as that launched by the Group of 24 in Paris last July. The tar-

The state of the s

CONTENTS

European Community

Joint venture prospe Graham Lever Illustration

Profile: Rank Xerox

gets for the \$1bn (£541m) pro-gramme were Poland and Hungary, countries which already nave institutionalised trade links with the EC. Last month's EC summit endorsed a \$1bn stabilisation fund for Poland and a \$1bn bridging systems and financial services. loan for Hungary. But Western countries have

been trying to look at longerterm and more self-sustaining programmes to counter the hindrance imposed on Eastern countries by their lack of understanding of how market economies work. ECE has listed some 13 items of a pro-gramme of commitments by G-24 countries to Hungary and Poland for 1990, amounting to \$782m. These put heavy emphasis on technical and managerial training and the environment. In the same context, the British Government Know-How Fund for Poland, and a second is to come into operation for Hungary next

Joint ventures have been much promoted as the way to promote East-West trade. But these have suffered from low these have suneren from low levels of investment. According to ECE, by the middle of Octo-ber this year, 2,100 had been established with well over 90 per cent as joint East-West pro-lects. Hungary had concluded jects. Hungary had concluded about 600 and Poland 400, with a combined total capitalisation of over \$1bn. The Soviet Union now has more than 1,000 joint ventures registered, with capitalisation of around \$4bn.

But speaking recently in Oslo, Mr Dimitri K Protsenko, Oslo, Mr Dimitri K Protsenko, a former Soviet Finance Ministry official, said that only 40 of the Soviet ventures remained fully operational and only three among the first 250 regis-tered involved Western invest-ment in excess of \$20m. He attributed this low level - and most ventures tended to be in the services sector - to Western investors' caution and the problems of the repatriation of profits, guarantees and the non-convertibility of the com-mercial rouble.

In contrast with the comparatively stagnant experience of joint ventures, General Electric of the US is due to finalise this month an audacious deal with Tungsram, the Hungarian lighting manufacturers, which amounts to the largest inward investment by a Western com-

stake in the Hungarian company with a view not just to increasing its share of the European lighting market but also to integrating its manage-ment within its global empire of power generation, medical

It presents something of a dilemma for Western European governments. On the one hand, they are keen to support political reform by encouraging eco-nomic modernisation. On the other, similar deals elsewhere in Poland and East Germany going beyond sales and distribution into manufacturing at low-cost production sites for exports to Western markets, might provide an unwelcome trade challenge.

CoCom - the Paris-based Co-ordinating Committee on Multilateral Controls – which monitors the export of prod-ucts and technical strategic value to the East bloc will have to re-examine the strictness of its controls. The prospects of cuts in defence spending by Washington and Moscow, detente in Europe and appro-hension by those Eastern countries not in Gatt at being excluded from decisions reached in the Uruguay Round on liberalising trade have all weakened its role.

A recent report, accepted by a committee of the Western Enropean Union (WEU), described the CoCom curbs as "a relic of the Cold War." If adopted at the ministerial meeting of the WEU, the defence and security organisation. tion grouping nine EC members minns Ireland, Greece and Denmark, it will increase pressure on a cautious US to reduce CoCom controls and open the way to exports to the East of much-needed high technology.

The opportunities for the West in the East in terms of trade as much as of investment and aid are as open as ever. The risks for the countries of the East in radical economic and political reform remain. But the virtue of economic perestrolka is that it was under way, however hesitantly, before the abrupt political upheavals of the past month. It is fair to predict that these upheavals may postpone the economic and financial reform process in some countries in the Eastern bloc, but it is less

How the East Bloc's trading framework is being reformed

Comecon is struck by Typhoon Perestroika

PRESIDENT Mikhail Gorbachev has told USSR. Hungarian and Polish enterprises the countries of the East Bloc that they can travel their own roads to socialism. Will he now tell them to buy their own oil

for the journey?
In recent months, the Soviet leadership has dramatically reduced its political ties with Eastern Europe's states. At the same time, the USSR is suffering a serious shortfall in oil production, which is currently running 12m tounes below target. So, it is no surprise to hear some members of the country's Supreme Soviet demanding that in 1990 the USSR should cut its sales of oil and natural gas to the East Bloc, which are traditionally exchanged for Eastern Europe's relatively low-quality goods.

Such a move would drive a stake deep into the heart of Comecon, which for three

decades has bound a large part of the Soviet Union's trade to its fraternal Social-

Enterprises dotted throughout the neighbouring countries are becoming rejuctant to fulfil their side of the equation and sell to the Soviet Union

ist partners. Two-thirds of the Soviet ist partners. Two-thirds of the Soviet Union's experts to its CMEA partners are in the form of energy, which is exchanged — mainly on a barter basis — for industrial and consumer goods. Now, Western and Soviet analysts are arguing that the Soviet Union has no political obligation to the first Place and that sell oil cheaply to the East Bloc, and that it will soon be economically rational to sell it on the world market for hard currency.

Or, better still (as far as the Soviet citizens are concerned), not to sell it at all.

The lossening political relationship between Russia and its neighbours means that - in the long run - the CMEA trading relationship will disintegrate. Indeed, economic reform in most of the CMEA countries has already begun to disrupt the

Even before Typhoon Perestrolka had struck East Germany and Czechoslovakia, strains appeared in Comecon because some countries — notably Hungary and Poland — had devolved trading decisions down to the producing enterprise. This has seriously interrupted the trading arrangements between member countries, most of which had traditionally been handled at

ministerial level.

Now, the size of the Soviet Union's oil export in each country is still agreed at government level, but the individual enterprises dotted throughout each of the Soviet Union's neighbouring countries are becoming more and more reluctant to fulfil their side of the equation and sell to the

are keener to trade westwards. There can be little doubt that Czechoslovak and East German enterprises will soon be doing the same thing, and further complicating the Comecon juggling act.

The muddle is one of the factors contributing to the huge trade imbalances building up throughout the region. Hungary,

for example, has a large balance of pay-ments surplus with Russia (emounting to around 1bn roubles in 1989), partly because the fall in the world price of oil has cut Moscow's earnings. The Budapest Government has therefore aought to reduce this trade imbalance, and in July 1988 it cut its subsidies to a number of companies exporting to Russia because their exports were deemed unprofitable. Another associated problem is that the endemic shortages of goods throughout the region forces countries to restrict exports to their CMRA partners. In 1988, East Germany appeared to be selling fewer consumer goods to the USSR to satisfy its own markets. And traders in Czechoslovakie, the GDP Release and the USSP

vakia, the GDR, Poland and the USSR have all taken measures recently to restrict goods in short supply being exported from their countries to the rest of Comecon. Governments and enterprises are unwilling to export such goods abroad in exchange for non-convertible currency that they do not want. Ironically, the revolutions in East Germany and Czechoslovakia will bequeath a new momentum to Comecon in the imme-diate future. The first half of 1989 was marked by squabbling over Comecon's structure between those states which had

already set out on the path of reform (the Soviet Union, Poland and Hungary) and the rest of the bloc, which retained its hard-line leaderships, with their commitment to planned economies and barter This resulted, in June, in the last-min-This resulted, in June, in the last-influence cancellation of a Comecon summit at prime ministerial level because, as Hungary's Deputy Prime Minister put it, "extensive debates" were still going on about changes in Comecon's working. When a summit was held last month at

economic minister level, the Hungarian delegation of three members took part only as observers. Today, however, Romania alone stands in the camp of East Europe's hardliners, so that there should be greater consensus over a policy of trade reform. This has so far been pioneered by Hungary and Poland, which have been keen in switch

Their aim is to reform the Comecon trading framework in two ways: first, to move away from a planned and integrated framework for the entire bloc towards one

more of their trade in the direction of the

between member countries themselves and with individual western states; and secondly, to move from a barter basis within Comecon towards one based on currency payments. This will provide greater flexibility and choice of trading partners.

Some reforms along these lines have already been introduced, including the enhanced use of the transferable rouble, by which payments can be agreed in

national currencies at mutually agreed prices and exchange rates. Now Hungary, according to Mr Jan Vanous, editor of the PlanEcon journal in Washington, is talking about trading with the Soviet Union in hard currency from 1991, when the new batch of trade agree-ments will have to be drawn up by Com-

According to Mr Vanous, a move to dol-

Moving from a barter basis towards one based on currency payments will provide greater flexibility and choice of trading partners

lar-based trade will mean that Comecon no longer effectively exists: once countries are trading in dollars there will be no bar are trading in dollars there will be no har to them arbitrarily choosing to trade with the West. That would appear to be Hungary's long-term aim. However, the Hungarians are unlikely to win their independence to trade easily because their huge foreign debt will make it difficult to buy oil at world market prices in hard currency. So, although Hungary has a trade surplus with the Soviet Union in roubles, it is now reported to be trying to needtate it is now reported to be trying to negotiate a five-year Soviet loan in cover the new rd-currency debts that will accrue.

Whatever the outcome of such negotiations, the new era of reform throughout Eastern Europe must spell the demise of Comecon as we know it. Already, at the earliest stage of the latest Hungarian and Polish reforms, individual enterprises are resisting the compulsion to trade with the East Bloc as much as possible. The next stage will be more drastic; the reform-minded governments of the bloc will have to wind down subsidies to many enter-

The de-monopolisation of business in Bastern Europe implies that fewer and fewer enterprises will be forced to trade in non-convertible currency. This opens a challenge to businesses throughout the continent of Europe.

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East-West trade.

THE SHORTAGE of foreign exchange in East Bloc countries and the changes wrought by economic reform have comned to create new challenges for banks seeking to financing

Western project de Though experience varies from country to country - some such as East Germany still do not permit joint ven-tures while Romania has banned all forms of foreign bor-rowing - it is no longer antomatically possible to finance deals with straightforward export credits.

Increasingly, exporters and their bankers, too, are having to assume some of the risks

The idea of limited recourse financing is a novel one for centrally-planned economies which traditionally do not acknowledge the Western con-cept of bankruptcy.

In the old days, before peres-troika, all that bankers required was a centralised state guarantee on their loans. Now that the concept of the market is creeping in to the Soviet way of life, they frequently also have to examine the risk inherent in the project itself and sometimes have to

The lender gets a central role rely on it fetching a price high enough to cover debt servicing

structure the financing to

Part of this package will com-

prise a \$250m to \$300m com-mercial loan whose terms will

require lenders to shoulder ome commercial risk.
The banks involved in the

transaction, Credit Lyonnals

First Chicago and Postipankki of Finland are still working

out final details of the financ-ing with the project adviser, Morgan Grenfell, but it is

expected that the only Soviet support for the loan will come in the form of completion and delivery guarantees of final

This will taken up by Neste of Finland, one of the venture partners. Lenders will have to

reduce the risk

One of the latest examples of During the past year, several transactions that have this is the proposed loan package for the \$2hn joint venture led by Combustion Engineer-ing of the US to develop a pet-rochemicals complex at Tobolsk in Western Siberia. surfaced further illustrate this principle and show how it is

The Soviet Union now expects its projects to be self-funding in foreign exchange

now being commonly applied to Soviet project financings. One of these was a loan package arranged by Moscow Narodny, the London-based Soviet bank, for a project in Azerbaijan to produce light commercial vehicles to standards that would allow dards that would allow

xports to the West. This included a £100m loan tranche, bearing interest at market rates and a flexible maturity schedule synchron-ised with the projected cash-flow from the plant. There was no underlying government guarantee and lenders have to rely on hard currency earnings from the plant for interest and

Financing deals with East Bloc countries

dividend payments. Similarly, Morgan Grenfell arranged n \$340m trade finance loan to finance modernisation of a polyethylene plant at Buddyenovak in the South Bussian project of Stavropol. This loan, which took several months to prepare, also requires lenders to take a risk in the commercial success

The loan was made available to Asetco, a joint venture between John Brown Engineers, Morgan Grenfell, Moscow Narodny Bank, two Soviet chemical enterprises and Giproplast, the Soviet design institute. Together, these institutions set np Asetco last year as a Channel

Islands company to handle

Soviet project Asetco's role is to handle the modernisation of the Buddyenovsk plant and repay the loan out of the proceeds from the sale of polyethylene produced there. To facilitate this, it sep-arately negotiated a polyethyl-ene marketing agreement with Union Carbide. Under the loan contract the

plant has to make available a maximum of only 100,000 tonnes of polyethylene over a nine-year period to Asetco, and lenders are taking the risk that the proceeds will be suffi-cient to meet debt service needs. The Soviet Govern has agreed to compensate them only if the plant falls to meet its delivery schedules but not if the price of polyethylene is too low to satisfy debt ser-

vice requirements.

Part of the loan, amounting to around £80m, is also backed by the Export Credits Guarantee Department under its rules for supporting private sector projects. Its guarantee backs up only the Soviet pledges on supply, however, and, once again, would not compensate lenders for a slump in the price of polyethylene.

One of the common threads that emerges from these deals is that the Soviet Union now expecis its projects to be self-funding in foreign exchange. That means lenders may have to be prepared to analyse the commercial risk and sometimes, by helping organise marketing arrangements in the West for the products that result from the project, they may even be expected to play a central role in making a proj-

In short, the business of fin ancing trade with the Soviet Union and other East Bloc countries is beginning to require a large measure of tra ditional merchant banking skills. The days of plain vanilla lending are drawing to

> Peter Montagnon World Trade Editor

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THE EXTRAORDINARY pace of political reform in Eastern Europe has placed a question-mark over the usefulness of the West's controls on exports of strategic

technology to the region.

The Paris-based Co-ordinating Committee on Multilateral Export Controls (CoCom), the 17-country organisation devoted to stopping exports of militarily nseful technology to Communist coun-tries, now faces the greatest pressure for change since its creation 40 years ago. The problem, argue its European members, is that secretive CoCom has not fully adapted its old adversarial mentality to

the changes sweeping through the East.
The dismantling of the Berlin Wall and
the changes in Czechoslovakia have brought the debate to the boil. CoCom's controls look like "a relic of the cold war" and need complete review "to encourage maximum opportunities for trade," says a report debated this week at the assembly of the Western European Union (WEU), the defence and security organisation which groups nine member states of the European Community, minus Greece, Denmark and neutral Ireland.

However, any big reform in CoCom rules is likely to be slow. For one thing, its decisions must be made unanimously, with the agreement of the cautious US, the organisation's unspoken, but increasingly

CoCom's annual high level meeting in September, at which officials aimed to set policy for the year ahead, showed very little consensus on the crucial details of how and at what speed to reform its controls. The best they could manage was agreement that the organisation should continue with its broad remit of controlling strategic exports and go on talking about reducing export controls to Eastern bloc reformers like Poland and Hungary.

For another thing, the future of CoCom, which groups the Nato countries minus Iceland but plus Japan and Australia, is bound up with that of Nato itself. Officials say that CoCom is a kind of strategic trade arm for Nato, setting trade rules that sup-port the Atlantic Alliance's military credibility. So CoCom cannot consider a major change in its role until Nato has reas-sessed its own position in the light of the upheavals in Eastern Europe, they argue.

All the same, there are important practi-cal issues on the table between now and CoCom's next high-level meeting next July. The Europeans have long suspected that Washington's conservatism reflects a tendency by US industry to view CoCom as handy protection against European competition, a convenient side-effect of the FUTURE OF COCOM

US backs 'relic' of cold war

organisation's strategic job. US officials strongly deny this. Mr Reginald Bartholomew, the US under-sec-retary of state for security assistance, science and technology, who chaired the last high-level session, maintained afterwards that the US wanted to use the organisation

only for strategic, not trade, protection.

Everybody agrees that the priorities should be to improve the enforcement of CoCom controls and to reduce the number of goods on its lists; to build higher fence around fewer products, to use the organi-sation's own jargon. The difference of approach is that the Europeans, keen to sell into the Eastern bloc's huge market, want to streamline controls first and build nces later, while the US wants the two to

proceed strictly in parallel.

Most of the debate up until the next
meeting will take place bilaterally between national capitals, for the tiny CoCom sec-retariat, with its staff of 30, is only the administrative centre of a bureaucratic web that involves around 100 officials in each participating country and far more than that for the US. The detail of the issues they are talking about is as follows: Enforcement. This has been made an issne by a growing number of recent CoCom violations, such as the sale of Jap. anese milling technology to the Soviet Union to help make ultra-silent submarine propellers. This has worried the US and brought home to officials that the rules must be seen to be effective if businesses are to be expected to observe them. Enforcement has also been pushed into

the limelight by the progress of the Euro-pean Community's internal market proj-ect. In theory, CoCom's 11 EC members all but Ireland - will not be able to run border checks after 1992, by when they aim to have scrapped their own internal frontiers. Internal checks between CoCom members account for roughly 90 per cent of all trade vetted under the organisation's rules, estimate US officials. These are

needed to track down controlled goods that might get a licence for export from a security-conscious member like the US to a less tightly-controlled country, for illicit shipment to the Eastern bloc. All accept that CoCom members need to

observe common standards - though not harmonised rules — of enforcement, including a fast licensing system to help legal trade take place more efficiently and proper legal powers to expose and punish cheats. A working group of national officials aims to produce e progress report on this at the next high-level meeting.

• Streamlining. CoCom's control lists

cover around 100 product headings, from powerful lasers to missile guidance systems and robots, broken down into several thousand key components, each of which also need export licences. There are three lists, covering atomic energy, weap-ons - about which there is little argument - plus so-called "dual use" goods with both industrial and military uses.

This last list, under continuous review, takes up the bulk of CoCom's time and is the source of much controversy. European observers argue Communist countries can increasingly shop outside CoCom for con-trolled goods - in south-east Asia, for example - while consumer electronics is gradually taking over from defence as the driving force behind new technology.

West Germany, with the support of its fellow Europeans, has long been urging a reluctant US to agree to drop from the list very high tolerance machine tools, where European producers have a broadly accepted edge over American competition.

The West Germans find the US caution on machine tools hard to accept in view of Washington's support of a ruling last July to lift controls on the export of 16-bit microcomputers, another dual use prod-uct, in which the US is by contrast more competitive than the Europeans. Political change. The Europeans, again

led by West Germany, are pushing for CoCom to set lighter controls on exports to Poland and Hungary in recognition of the democratic progress there. CoCom extended special treatment to China in 1985 for the same reason, but froze any further developments after the June mas-sacres in Peking. Washington's answer is that special treatment for the East Bloc reformers should come only after all CoCom's members have shown real evidence that they are implementing tougher controls. In short, the US wants the Europeans to stand by their promises.

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Profile: LB-INTERNATIONAL

Two-way access from Vienna

no-one will be talking about able to pay for new technoltrade," says Mr Thomas Gilles-ple, managing director of LB-international Trade Services (a wholly-owned subsidiary of Landerbank-Exportbank). LB-international, based in

Vienna, specialises in barter trading, compensation deals, connter purchase and buy-back. It has been active in Eastern Europe for several years and the company's loca-tion in Vienna is seen as a trading strength - as it has easy access to both Kastern and Western markets.

Mr Gillespie's involvement with East European trading began in the mid-1970s. He sees the changes taking place in the region as a stimulus for business, but explains that a new, more flexible approach is needed. Traditional cash transactions will become increas-ingly difficult as the region undergoes a transformation into market economies, and businessmen interested in doing business must find new ways to finance deals.

LB-international specialises in countertrade. However, trad-ing with Bastern Europe has become complicated and simple barter trade has all but ceased in the area. Instead to offer a range of services including compensation, counter purchase, leasing and buy-back options. Western businessmen need to find a way round the shortage of hard currency and Mr Gille thinks using forms of counter-

trade is one way.

More flexible and innovative methods, rather than a traditional cash buying and selling approach, is needed in Eastern Europe, believes Mr Gillespie. This year LB-international began using leasing arrangements to fund projects. In its first leasing operation in East-ern Europe, LB-International helped to fund the purchase of equipment which was used to develop production for export to hard currency markets.

"We buy the equipment and lease it to the East European nser." explains Mr Gillespie The enterprise pays for the new equipment in instalments through a West European trade company which sells on the production to hard cur-

rency markets.

A variation on this is buyback. Mr Gillespie says, some manufacturers are shifting pro-duction out of Western Europe, where costs are high, into Eastern Europe where wage costs are lower. Most of the products are exported to hard currency markets, but some are sold on the domestic market.

In this kind of deal the moduction arrangement eventually becomes a long-term supply contract once equipment purchases are paid. Both these forms of business are becoming popular, as it helps the Western partner sell goods and receive quality products, while

East-West trade. It will just be improve supplies on the home trade, says Mr Thomas Gilles market and develop expert

markets.
Another bles from LB-inter-Another idea from LB-international is to use raw maintals purchased through agreements with developing
countries, processed in Eastern
Europe into semi-finished prodncts. These goods can thus be
sold to Western Europe as a
countertrade product. For
example, explains Mr Officepia,
raw cotton from india can be
bleached and made into fabric
by the East European partner, by the East European partner, and offered as a countertrade product through a trading comnany in Western Europe. Mr Gillespie agrees that changes in Eastern Europe will

mean different trading condi-tions. There will be more costs involved, as decentralised trade means more travel and time Language will also be a problem. Few people outside major cities speak foreign lan-guages and interpreters are difficult to find.

The main problem, however,

"We give them dollars to buy equipment to make what we want"

he says, will be in helping East European countries to raise the quality of their production. That includes packaging, stor-age, stocktaking procedures, transport and marketing. Mr. Gillespie argues that East European countries need to improve in all these areas if the potential of hard currency exports is to expand

"The tendency will be for big deals to become more difficult to achieve — except perhaps in the USSR. We are moving towards 'combined business'. We give them dollars to buy ment to make what we went and part of the product sales repays for the equipment purchased. This is not counter-trade, not cash upfront busi-ness. These are the patterns of business which are becoming crucial," says Mr Gillespie.

in the 1990s, he says, Austria's role will be changing. Vienna has to get more inter-national, more in touch with markets. It is too East European oriented. We should become a turning disc between European Community countries and Eastern Europe." In the luture Mr Gillespie thinks Austria will become something of a service industry cenvices as well as traditional trading ones.

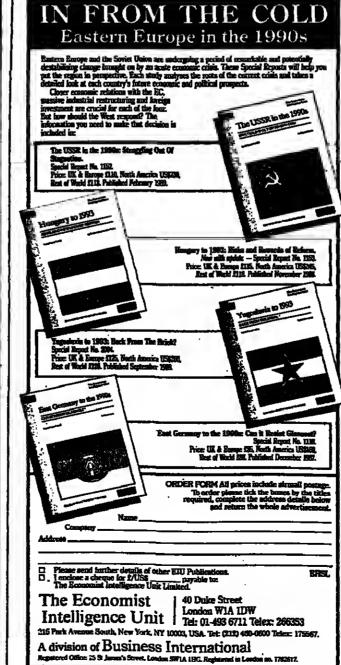
"Something new is happen-ing in trade with Eastern Europe and over the next couple of years we — as a com-pany and in Austria — need to find a solution to this new relationship," he says.

Highly qualified

person with more than 30

Margie Lindsay







market

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EAST-WEST TRADE 3

Profile: RANK XEROX

The missing photocopiers

AFTER 150 visits to the Soviet tunion, Mr Ralph Land, Rank Kerox's extrover manager in points out, adding that compaling the Soviet market challenging and exciting This year despite difficulties in trade relations brongly about by the and exciting Phis year — despite difficuties in trade relations brought about by the

changes and decentralisation in foreign trade operations in the region — trade turnover with the Soviet Union has grown by over 20 per cent compared with last year and business in the est of the region has also improved.

In the 1998 Mr Land expects the Soviet Union to continue to provide the best prospects for increasing rade. The potential of the Soviet market is particularly large, and untapped, he larly large and uniapped, he says. As a example, Mr Land estimates that a developed Western ountry of a similar size would need around 4.5m to

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5m photogoners.
At present the Soviet Union has only approximately 50,000.
"You mist look at the market. Their ain is an photocopiers. You need to consider what's possible the majority of companies/look only at whether hard currency is available. They whose and complain that they can't do much without

Mr Land thinks this attitude is commer-productive. He pre-fers to look at the problem fars to look at the problem from the point of view of what Rank. Error can do to sell its products. This sometimes means helping the partner improve product quality in one area, so it can export in order to find purchases of Rank Keror squipment.

"Comtentade and co-operation are the major planks of our basiness. We use the more sophsticated methods of countertade. We look to create added value to (Soviet) prod-

addd value to (Soviet) products and ald export capacity in the country — We know the market is short of hard currenty so we look for all kinds of ways of doing business,

of ways of doing business, indiving clearing accounts and assembly projects," he says.

He finds the changes taking plate in Eastern Europe particularly exciting for businessmen Changes in Rast European and Soviet foreign trade mean that Western businessmen face many new opportuni-ties, but also new challenges. Ti de no good sitting in the nepitels, meeting foreign trule corganisations. Rusinessanch need to get out into the field; — to be more mobile, to get more staff. This is not an easy transition for any of these econo-mies, and particularly not for the Soviet Union."

The move to a market economy will also be costly for the East European system, he Western businessmen trying to find a market for goods. Mr Land thinks Western compa-nies need to look at the possi-bilities of using agents, distrib-utors or opening local offices, or combinations of these

approaches.

"Western business needs to rethink its policies: if needs to identify where the new oppor
Margi

se markets at this stage "because of the investment costs in both time and money." But he adds that "if they are not in there now and in at the changing time, someone else will be. There is opportunity and risk, and companies must accept this."

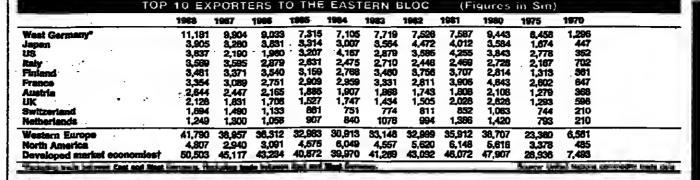


One way Western companies can help promote good rela-tions as well as increase the possibilities of trading with potential partners is by helping in management training. At present Bank Xerox has given 250,000 - matched by a further 250,000 from the British Council - to the Soviet Union for a variety of management training schemes. These projects include sending Soviet manag-ers to the London Business School and helping to send British trainers to the USSR. Mr. Land thinks Western

companies can help Soviet and other East European partners to improve product quality control, another area of major relatively small amount of money, large improvements in the understanding and use of Western management tech-niques and quality control says.

In this period of change and transition, Mr Land recommends companies to become involved, but warns that optimism should be "tempered by some caution. The only certainty in these markets at present is meartainty."

Margle Lindsay



European Community relations with Eastern Europe

Groping for a new strategy

AN INSTANCE of the way in which the European Commu-nity is scrambling to keep up with events in Eastern Europe came just before the first trip by Mr Jacques Delors, the Commission president, to Hun-gary in mid-November.

Startled to learn that, despite its appointed role to co-ordinate Western aid to Hungary (and Poland as well), the Commission had no manon-the-spot in Budapest, the Polories order caree from on Delorian order came from on high to a certain British Euro-crat that he was to set up an office in the Hungarian capital by the week's end. "But I've got a wife, two children and a cat," pleaded the Eurocrat. "OK," came the great concession, be there by next Mon-

day."
This sense of urgency reflects a feeling in Brussels and elsewhere in the West of the need to support the historic changes in Eastern Europe quickly lest they degenerate

The task falls mainly on the Community because it has the big adjacent market and resources to help Eastern Europe pull itself, by aid and trade, out of its sorry economic state. In recognition of this, the seven big industrialised coun-tries asked, at their July summit in Paris, the Brussels Com-mission to coordinate all aid from some 24 Western aid donors to Poland and Hungary. What is therefore emerging is a package — no less compre-hensive for lacking the name of Marshall — of trade conces-sion, financial aid, macro-eco-

nomic advice and technical know-how. So far, the full benefits are directed only to Warsaw and Budapest, where non-commupower or in prospect. But the dramatic events in East Germany will if sustained, probably move that country to the front of the queue for Community trade and aid.

In contrast to the Soviet Union and the rest of its East European allies, East Germany has yet to start negotiating with Brussels for a trade agreement. But the EC Council of Ministers is set to give the green light to the trade bar-gaining, and to the request by Mr Hans Modrow, East Ger-many's new Premier, that the negotiations should also include economic co-operation in a wide range of sectors.

Negotiations of the same scope are well under way with the Soviet Union, and could be concluded early next year.

to the EC are energy commodi-ties that bear few tariffs and quotas, Moscow will reap the benefits less in trade terms than in enticing EC companies to invest in joint ventures and in getting technology and man-agement know-how from the

If reformers do replace the repressors who have been in power in Prague, Czechoslo-vakia could expect an equally broad arrangement with the Community; its 1988 agreement with Brussels only provides for a modest reduction in the Twelve's national quotas on Czechoslovak industrial goods. Ironically, despite a change of Communist leadership for

the better in Sofia, trade/co-op eration negotiations with Bul garia have been in suspense in the second half of this year, though expected to resume soon. Only with Romania the first Comecon country to reach a trade agreement with the EC (in 1980) – are rela-tions at a total standstill.

In groping for a new strategy towards the fast-changing East, the Community is going to have make major changes. One such change was signalled after the EC's special Comminity summit in Paris when it was agreed that the Twelve should push for a major revision of Cocom export security

"How can we help Eastern Europe with major infrastruc-ture projects?" asked Mrs Edith Cresson, France's Euro-pean Affairs Minister, "when Cocom forbids us to export key items like modern telecommu-nications?" Hungary, for instance, has been vainly seeking for several years to buy CoCom-controlled telephone

the speed, too, of political developments means that certain trade agreements are out of date before the ink is dry.

Take, for instance, negotiations with Poland this year.

The Community started off in early spring by offering the early spring by offering the Poles reduction, not abolition, of specific EC quotas on Polish was ready to phase out all such was ready to phase out all such quotas by 1994, and an agree-ment to that effect was signed in September. By early Novem-ber, it was prepared to do away with these quotas on January 1 1990, increase the farm trade concessions granted in the September accord, and to give Poland preferential tariff status normally awarded develop-ing countries.

The same revisions have

been proposed in Hungary's 1988 agreement, with the prac-tical difference that agriculturally competitive Hungary will be able to exploit farm trade concessions from Brussels in a way that food-short Poland will not. In late November the Commission proposed easing EC restrictions on steel and textiles, which is normally almost as sensitive a Community issue as import breaches in the

Common Agricultural Policy wall.
The EC executive body also

The Commission has doled out highlypolitical financial advice, with Delors urging the Poles to go

for monetary reform

snggested that Poland and Hungary should be exempted temporarily from general quota restrictions imposed on a wide range of goods, ranging from mini-buses to shoes, to toys from many countries, not just from state-trading Comecon. If this gets EC governments' approval, it will give the Poles and Hungarians a head-start in the EC market not only over their Comecon brethren but also over many non-communist

In the medium and long term, these two countries must, as Mrs Margaret Thatcher said at the Paris summit, "pull themselves up by trading." But the hard currency trading accounts of both countries appear this year to be down from their 1988 surpluses of \$700m (Hungary) and \$960m (Poland). Their trade needs to be substantially

shoulder their debt burdens which are now roughly equiva-lent, given that Hungary is one third of Poland's size but with nearly half the amount of its

Estimating the effect of greater access to the EC mar-ket is hard, given that EC ket is hard, given that EC trade accords only put on paper opportunities which have to be exploited in practice. Earlier this year, Hungarian national bank officials were reckoning that their 1988 agreement would be worth an extra \$50m a year in hard cur-

rency earnings.
This estimate must now h revised upwards in the light of new concessions. The same goes for Poland, though its sicker economy is less well placed than the Hungarian to exploit the breaches in Community trade protection now

on offer to Eastern Europe's politically reformed. But what has really drawn Brussels into Eastern Europe is the task the European Comis the task the European Com-mission has been given to co-ordinate Western aid to Poland and Hungary. This includes aid from the Community collec-tively (amounting so far to some Ecus 700m, roughly haif in food aid and half in project aid, the offer of Ecus lim in European Investment Bank European Investment Bank loans over the next three years, and the likelihood of up to Ecus 200m in infrastructure loans from the European Coal and Steel Community), and bilateral aid being given by individual EC and other Western states. In the process of overseeing this, the Commission is being sucked into a pretty political role.

In the political vacuum that has developed in Budapest, with a weak Communist care-



parties in advance of next year's planned elections, Mr Delors has been seeking to get all sides to agree to take out of the political arena the argument over bow to reach an austerity programme with the international Monetary Fund. Ironically, this involves asking Hungarians to stop playing the free party politics they have not been at liberty to practise

for the past 40 years. In Warsaw, as in Budapest, the Commission has been doling out highly-political finan-cial advice, with Mr Delors urging the Poles to go for "a big bang" monetary reform, with a 51bn hard currency gift from the West, swingeing devaluation of the zloty, and creation of a new, larger unit zloty (as West Germany did with the D-mark after the Second World War), all designed to find the zloty a stable and convertible value.

The most lasting benefit which the Community has to offer Eastern Europe is access to a West European single market that may soon be extended beyond the Twelve to embrace the six Efta countries. The planned disappearance, post-

taker government sparring 1992, of internal EC frontier with myriad non-communist checks and therefore of the means for individual EC states to administer national quotas on imports from Comecon should be an advantage to East European exporters.

It may, too, pose Brussels a particular problem concerning inner-German trade, and the possibility that East German goods entering West German under this special regime may, in the absence of internal EC checks, "leak" into the rest of

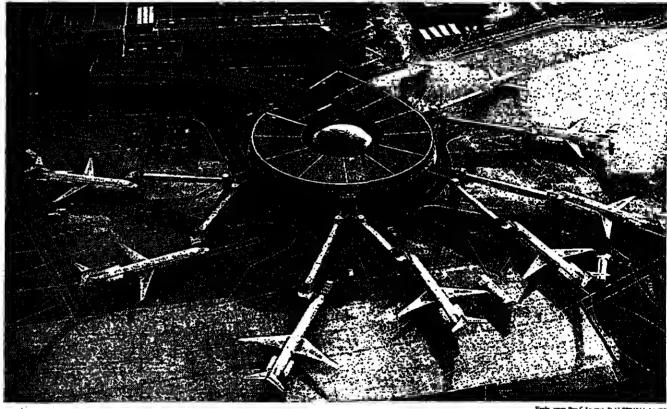
the Community. Hitborto, such leakage has not occurred to any significant extent, because inner-German trade is tightly regulated by Bonn and constrained hy its barter nature. But this constraint would disappear if the East German Ostmark were to become convertible, and regulation could well become harder if East Berlin were to break up its industrial Kombinate and de-monopolise its foreign trade.

For these special reasons, there is particular urgency in Community negotiation of a general trade accord with East Germany.

David Buchan

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Investors welcome

FOUR DECADES of limited possibilities for capital investment in Eastern Europe, the region now offers foreign investors an embarrassment of choices. Privatisation programmes, the possibility of 100 per cent foreign ownership, cooperation, leasing and joint ventures are all possible.

Despite the new options, joint ventures remain the most common form of foreign investment in the region. Companies — many of which prefer to take majority control of joint ventures — like this form of investment, rather than trust to the uncertainties of other options. For example, privatisation in Hungary has started, but there are many questions on limits to direct investment as well as some problems in gaining approval for proposals. In Poland, the privatisation process is in an experimental stage and only two deals are expected to be completed by the end of March 1990.

Nevertheless, the new political climate in these two countries has encouraged development of joint venture businesses. While the political and commercial risk may have increased in both Hungary and Poland, many companies consider the developments there

This more active approach to the market is reflected in the increase of foreign investment through joint ventures in these two countries so far this year. In the first half of 1989, the number of joint ventures in Hungary more than doubled compared with the period between 1974 (when the first joint venture law was brought in) and 1988. Capital investment rose to Ft 21bn (\$355m) from Ft 42bn at the end of 1988. A further 250 joint ventures await registration: many are likely to be completed

are likely to be completed before the end of the year.

A similar increase in joint venture activity has been seen in Poland. Since regulations changed in December 1988, liberalising foreign investments in the country, the number of joint ventures has increased. By September 30 this year, a total of 490 new joint ventures had been approved, with total equity paid up by foreign partners amounting to \$70.3m. By the end of the year, total investments in new ventures may reach \$900m.

The prospects for 1990 are even better, according to Mr Hubert Janiszewski, vice-president of the Foreign investment Agency in Poland. He thinks "the atmosphere of today's Poland is very good for foreign investors" and hopes that the results of the earlier joint ventures will encourage further investments from both outside and inside the country.

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Come	Food ind
ountry where joint venture sterest is considerable. At the and of October, total capital	Commun and tran Commer Tourism Other
rvestment in joint ventures in	Total

(\$1.6bn), of which over half consisted of hard currency contributions by foreign investors. There are over 600 joint ventures set np in the Soviet Union with foreign participation, but many of these are in non-productive spheres and the majority are still considered to be closer to buy-back and cooperation arrangements rather than real joint venture arrangements.

Changes in the political scene alsowhere in Rastan

changes in the pointent scene elsewhere in Rastern Europe could also encourage joint venture investment. In particular, the leadership change in Bulgaria could mean a more liberal attitude towards joint ventures and a higger push toward market reforms. In January this year, Bulgarian published new rules for foreign participation in Bulgarian enterprises which apply to the full range of business activities in the country.

Under the pew rules, set out

onder the new rues, set our in Decree 56, foreign companies are allowed to set up in partnership with Bulgarian companies or independently or though a subsidiary. Majority foreign ownership is allowed, but state permission is needed if the Bulgarian share drops below 51 per cent. Tax rules applied to profits of joint ventures were also changed, giving more incentive to inves-

However, there was no rush by Western companies to set up new joint ventures in the country. This may change next year if the country begins a real economic reform which decentralises foreign trade activity and makes operating within the country easier for

foreign companies.

Czechoslovakia, while one of the last to begin significant political reforms, is seen as one of the most attractive com-

Sector	1974-88	%	January- June 1989	%	Total	%
Industry Food Industry	9.15	54.5	1.676	36.4	10.834	51.4
processing Communications	1.074	6.4	0.15	3.5	1.224	5.8
and transport	0.116	0.7	0.094	2.2	0.21	1
Commerce ·	0.387	23	1,366	32.2	1,753	8.3
Tourism	2.399	14.3	0.277	5.3	2.626	12.5
Other	3.679	21.9	0.741	17.4	4.42	21
Total	16.813		4.254		21.067	

tries for joint venture investments. Under a new law which came into force on January 1 1939, foreign participation in joint ventures is unlimited, although some level of Czechoslovak participation is necessary. Joint ventures are allowed to be set up in any sector, including banking, although different rules may be applied to such joint compa-

This year there has been little activity by foreign investors in Czechoslovakia hnt, with promises of faster economic reform, the country may become more attractive. It already has a highly skilled labour force and a relatively good industrial base on which to build. However, most of its once competitive industry is in need of modernisation and new technologies, particularly in the areas of conservation of energy and raw materials and environmental control.

East Germany still does not allow joint ventures, but this may change soon. Foreign investors there will be eager to take advantage of the industrial infrastructure and skilled workforce. However, there has been no mention so far from the East German authorities of a liberalisation in the foreign investment area, although some decentralisation of foreign trade is on the cards.

Romania's growing isolation within Eastern Europe and its strained relations with the West have been reflected in a drop in joint venture formations this year. Unless the leadership there undergoes a radical change, it is unlikely that Western investors will look favourably at the country while the rest of Eastern Europe offers far better pros-

1.986 32.2 1.753 8.3 0.277 5.3 2.626 12.5 0.741 17.4 4.42 21 4.254 21.057 Source: Investments in Poland

Dec 31 1988-July 1 1989 52° Jan 1 1989-Feb 28 1989 91 March 1989 21 April 41 May 60 June 72 July 105

August 92
September 90
October 115
Total 657
*Under 1995 (sing western law. 1Under 1995 by September 1995 (sing western law. 1Under 1995 by September 1995 (sing western approved mell need-October 1995 is solimated at apprecimantly \$120s, pine freewesterent locate amounting to about

pecis in a more liberalised eco-

In general, foreign investors still face the same old problems when trying to invest in Eastern Europe: a non-market economy where hard currency is in short supply. There is also a lack of infrastructure — telecommunications, transport and hereign

Opportunities are increasing for joint venture activities in almost all countries in the region. The lack of hard currency may make the operation of joint ventures more difficult, hut Western companies are finding that East European governments are becoming more flexible, particularly on repatriation of profits. Some are also granting special privileges to joint companies which produce goods for the domestic market which can be substituted for expensive, imported items.

The writer is Editor. East European Markets, a Financial Times nouslaner

A new Marshall Plan for Eastern Europe?

THE PARALLEL between the post-war rebuilding of Western Europe and the post-Cold War reconstruction of the economies of Eastern Europe is frequently drawn. The question which often follows is how today's Western efforts to help Eastern Europe compare with the US Marshall Plan after the Second World War.

It is difficult to judge at this early stage whether the hodge-

early stage whether the hodgepodge of help being offered to
restructuring economies
deserves to be called a plan.
Worries have subsided that a
lack of co-ordination could
dilute the value of the aid
since it became clear that the
European Commission would
co-ordinate the activities of
the 24 Western donors, but
they have not disappeared.
The EC does not have the
wherewithal to analyse and

wherewithal to analyse and prescribe for economic ills, so the international Monetary Fund has had to take the leading role in assessing the comtries' main problems and their

need for resources.

But while the first contenders for this help - Poland and Hungary, along with Yngoslavia - are members of the Fund, the latecomers, East Germany and Czechoslovakia and their successors, are not. Yet few Western officials are keen to see another hursaulten.

keen to see another bureaucracy established to guide the aid effort. The Organisation for Economic Co-operation and Development, set up to oversee the Marshall Plan would seem an obvious contender. But it has little recent experience to help it implement such a plan, having concentrated on research and analysis, and there is little discernible political momentum for it to take over the central role. In one respect — the amount

In one respect — the amount of aid required by the economies as a proportion of their gross domestic products — the sums of money should have an even larger impact than the Marshall Plan, which provided grant aid of about 3 per cent of GDP. The financial help being talked about for Poland, and which it seems likely to receive if it can put an IMP economic programme into place, far exceeds 3 per cent of its annual GDP of \$30hm.

But in terms of opportunity cost of the aid to the donors, of which there are many compared with one, the numbers seem unlikely to match those of the Marshall Plan.

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Forty years of sub-optimal investment on the aconomies of Eastern Europe have certainly led to problems comparable to the devastation wreaked on Western Europe by six years of war. Yet in many areas, the problems are more difficult. No country has yet attempted, let alono accomplished, the transformation of a rigid socialist system to a market-based economy.

In a parallel with demobilisation, the economies, although estensibly close to full employment, will need to find jobs for people laid off in the inevitable, drastic restructuring of inefficient industry. Environmental damage, which would inhibit future growth, will have to be repaired.

A huge overhang of unspent local currency faces all the economies opening to the West. This risks an inflationary surre of pentum demand.

A huge overhang of unspent local currency faces all the economies opening to the West. This risks an inflationary surge of pent-up demand for consumer goods. Indeed, the risk of hyperinflation, heightened by a budget deficit that threatens to get out of control, is the first which Poland must address.

Another significant problem

Stephen Fidler on the urgency of the task facing the West

is the remoteness of the market after 40 years of central control. Only the very old have experience of markets. "In Western Europe after the war, people had had experience of decisions in a market context only six years before," says one Western official. "In Poland, it's been 50 years." Market institutions are

Market institutions are undeveloped. The banking system has been largely a mechanism through which the state supported loss-making public enterprises. As the World Bank states of Poland: "It lacks the kind of financial intermediation system that promotes sound investment selection and financial discipline at the enterprise level." Correcting these problems means developing banking and entrepreneurial skills taken

for granted in the West.

Western officials say there will be sufficient finance to meet the requirements of the Poles and the Hungarians.

Poland's request for a \$1bm "stabilisation fund" of low

interest loans seems likely to be met, with the US piedging \$20m and Japan \$180m. Unfortunately, most of the countries aready bays heavy

Unfortunately, most of the countries sheady have heavy debt burders and their ability to take on more debt chilipations at market interest rates is limited. Their approach will probably differ from country to country. Religency, Cascinstowakia and East Germany are among those with some access to countried bank being a country. They will have to halance of payments finance. They will have to halance their wish for some amelioration of debt saviding with the likelihood that their access to new funding will dry up.

Poland is in a ways state. Its foreign debts are equivalent to half its GPP, and servicing them would swallow up

Poland is in a worse state. Its foreign delta are equivalent to half its GDP, and servicing them would swallow up 90 per cent of the hard currency it carms from trade. Poland cam expect to be the first beneficiary in the Rastom bloc from the Irady Plan, which seeks to reduce its commercial bank debt. But debts to Western government creditors account for host of its foreign obligations, and they are not about to conside debt forgiveness for far other countries will demand the same. The expectation is of an indefinite rescheduling of interest and principal payments for Poland from the Paris Clith.

Paris Club.
Central to the leagur-term plan must be the moustagement of inward priuse sector equity investment, which will encourage necessary capital flows but can aim deliver much needed skills and technology. Indicious us of debt-to-equity swams will be able both to encourage sus, investment and reduce debt burdens. The opening up of Western markets then to the Rastern

hloc is a central issue.

All parties now recognise there is a need to move ahead quickly. As Mr Leazek Salcer-owicz, the Polish Finance Minister, told US officials last month, the economic returns in his country could be jeopardised without speedy iction on Western aid.

Political and economic

Political and economic reform have been awaited by the West for 40 years. The prospect for the people of fastern Europe is that their lot will get worse before it improves, and it will be desertor new governments to act while the euphoria remains. There is not much time.

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ARAB MONETARY FUND v
HASHIM
Chancery Division: Mr Justice
Hoffmann: November 14 1989

obliged them to accord it juridates to just legislation.
The headquarters state of the tory instrument or any other UK legislation.
The Tin case raised a question of construction of the stat-

THE ARAB Monetary Fand has capacity to sue for fraud in the UK, not as an internam the UK, not as an interna-tional entity non-existent in English law, but by virtue of its status as a legal entity cre-ated by Abu Dhabi domestic law recognised under English conflict of law rules.

Mr Justice Hoffmann so held when refusing an application by Dr Jawad Mahmoud Hashim, the First National Bank of Chicago, its three subsidiaries and other defendants, to strike out an action by the Arab Monetary Fund; and refusing the banks' application to stay the proceedings on the ground that they should be tried in Switzerland.

HIS LORDSHIP said that the Arab Monetary Fund was an international banking organisation with its headquarters in Abu Dhahi.

In the present proceedings it alleged that Dr Hashim, its former Director-General, stole about \$50m of its money, and that the First National Bank of Chicago and three subsidiaries enabled him to launder a substantial part of it through numstantial part of it through num-

bered accounts in Geneva.
The banks and Dr Hashim moved to strike out the action on the ground that the Fund did not exist in English law and therefore could not sue. The Fund was created by the Arab Monetary Fund Agree-ment concluded at Rabat on

April 27 1976. The parties were 20 Arab states and the Pales-tine Liberation Organisation. Article 2 of the agreement provided that the Fund was to provided that the Frind was to have "independent juridical personality and . . in particular the right to own, contract and litigate."

As between the parties, that constituted the Fund as a legal entity in international law and

Abu Dhabi complied with that obligation by Federal Decree. The effect was to give the agreement the force of law in the United Arab Emirates, and to confer on the Fund legal personality and careefty to see personality and capacity to sue

and be sued in UAE law.

Mr Pollock for the Fund advanced two grounds on which the Fund's existence should be recognised. The first was that English conflict of laws rules recognised the existence of legal entities consti-tuted under intercational law, just at it recognised those con-stituted under foreign systems

stituted under foreign systems of domestic law.

He now conceded that the International Tin Council judgments (11989) 3 WLR 969) made that submission untenable.

Until the Tin case there was no authority for or against the submission, although it had the support of distinguished writers on international law. Extending the conflicts rule to international organisations seemed sensible and practical.

The rule, as applied to entities created by foreign domestic laws, was hased on the inconvenience of having legal

inconvenience of having legal entities which existed in one country but not in another. country but not in another. International organisations set up by foreign states did exist in fairly substantial numbers, trading with the UK and banking in London. They were invariably recognised as juridical entities by the domestic systems of parties to the treaty as well as other countries.

The International Tin Com-

The International Tin Coun-The international Tin Council was created by a treaty to which the UK was a party, had its headquarters in London, and was accorded the legal capacities of a body corporate in English domestic laws by statutory instrument.

On the other hand, the Fund was created by treaty to which

was created by treaty to which the UK was not a party, and was not the subject of statu-

utory instrument, whereas the question in the present case was as to the scope of the Com-mon Law conflicts rule.

Nevertheless, the House of Lords reasoning in the *Tin* case was inconsistent with Mr Pollock's first submission.

Lord Oliver said that the effect of the Order in Council

was "to create the ITC (which as an international legal persona, had no status under the laws of the UK) a legal person in its own right," and that the international entity was not the entity which entered into the relegant contracts. "Those the relevant contracts. "Those contracts were effected by the separate persona ficta which was created by the Order in Council."

Lord Oliver said: "Without the Order in Council the ITC had no existence in the law of the UK and no significance save as the name of an international body created by a treaty between sovereign states which was not justiciable by municipal courts."

Those passages destroyed the possibility of a Commou Law conflicts rule under which the courts could recognise the existence of an international organisation as such.
Mr Pollock's second submission was that the Fund should

be recognised as an entity con-stituted under Abu Dhabi domestic law. The consequence of the Tin case was that the court should ignore the treaty and regard the Fund as constituted under Abu Dhahi law as a separate persona ficta. As such it was entitled to recognition as a

domestic entity under ordinary conflicts rules. The court could reach tha conclusion because the UAE happened to have passed legis-lation conferring juridical personality on the Fund. It might not have been open to it if there had been no legislation.

Mr Sumption for the banks said that in the case of an international organisation, leg-islation conferring personality under the law of a member state should be regarded as nursely territorial in some – its more appropriate forum.

purely territorial in scope - its purpose was solely to give effect to the treaty obligation to accord personality in its domestic law, not to create a separate entity capable of recognition abroad.

Otherwise, he said, an inter-national organisation would fragment into at least as many separate entitles as there were members. Since the international

entity had no existence, the court could not take it into account as a ground for refus-ing recognition to what was plainly a legal entity under the law of Abu Dinabi. It accepted that a logical consequence was the existence of other emana-tions of the Fund under the laws of other member states. Accordingly, the Fund existed in English law. The motion to strike out the action was dismissed.

The banks also moved to the action against them.

stay the action against them, on the ground that Switzerland was clearly and distinctly a more appropriate forum than England, in which the case might be tried more suitably for the interests of all the per-

the and the ends of justice (see Spillada [1987] AC 450).

The main thrust of the claim against First National Bank of Chicago was that the officials of its Geneva branch must have known that huge sums of money paid in to Dr and Mrs Hashim's personal accounts came from the Fund which,

with other suspicious circum-stances, put them on notice that the money was stolen. First National Bank of Chi-cago was therefore alleged to have acted wrongfully in allowing it to be paid out on Dr Hashim's instructions.

Activities outside Geneva were subsidiary to the case against the Geneva branch. If the action were solely against the banks the court would be inclined to accept the submis-+ 1992sion that Switzerland was the

But the action was not solely against the banks. It was principally against Dr Hashim and his family who were resident in the UK, one of his former associates also resident in the UK, and various companies alleged to be their creatures. The fraud was alleged to

have been committed in Abu Dhabi, not Switzerland. The UK action was begun at the end of 1988. Dr Hashim denied having done anything wrong and the Fund would have to and the rund would have to prove its allegations of fraud. Large quantities of documents in Arabic had been brought to London from the Fund's head-quarters in Abu Dhabi and translated into English for the purposes of the action

Substantial injustice would be caused to the Fund if it now had to commence separate proceedings against the banks in Switzerland. It would have to prove the fraud in England and as part of its case against the banks in Switzerland, with the possibility of conflicting results. It would have to use the same mass of documents in Switzerland, translated into

It had not been shown that Switzerland was a more sppro-priate forum. The banks' motion to stay the proceedings was dismissed.

For the Fund: Gordon Pollock QC. Michael Burton QC and Charles Flint (Freshfields), For Dr Hashim and his family: Hugo Page (Theodore God-dard).

For JOJ Anstalt, a Liechtenstein corporation: John Higham and Mark Arnold (Stephenson

Harvood).

Harvood).

For First National Bank of Chicago and its subsidiaries: Janathan Sumption QC and Chive Freedman (Allen & Overy).

Rachel Davies

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Pursuant to Clause 4(C) of the Instruments dated 23rd March, 1988 and 31st August, 1989 (the "Instruments") and in accordance with Conditions 7 and 11 of the Terms and Conditions of the

On 4th December, 1989, the Board of Directors of Asahi Brewe-ries, Ltd. (the "Company") resolved to make a free distribution of Shares of common stock of the Company to the shareholders on record as of 31st December, 1989 at the rate of ten (10) per cent of

record as of \$1st December, 1989 at the race of ten (10) per cent of Shares then held by each of such shareholders. Consequently, pursuant to Clause 3(vi) of the Instruments and Condition 7 of the Terms and Conditions of the Warrants the Subscription Price of the First Warrants was adjusted from Yen 1,776.40 to Yen 1,614.90 and the Subscription Price of the Second Warrants was adjusted and the Subscription Price of the Second Warrants was adjusted from Yen 1,776.40 to Yen 1,614.90 and the Subscription Price of the Second Warrants was adjusted from Yen 1,776.40 to Yen 1,614.90 and the Subscription Price of the Second Warrants was adjusted from Yen 1,776.40 to Yen 1,614.90 and the Subscription Price of the Second Warrants was adjusted from Yen 1,776.40 to Yen 1,614.90 and the Subscription Price of the Second Warrants was adjusted from Yen 1,776.40 to Yen 1,614.90 and the Subscription Price of the Second Warrants was adjusted from Yen 1,776.40 to Yen 1,614.90 and the Subscription Price of the Second Warrants was adjusted from Yen 1,776.40 to Yen 1,614.90 and the Subscription Price of the Second Warrants was adjusted from Yen 1,776.40 to Yen 1,614.90 and the Subscription Price of the Second Warrants was adjusted from Yen 1,776.40 to Yen 1,614.90 and the Subscription Price of the Second Warrants was adjusted from Yen 1,776.40 to Yen 1,614.90 and the Subscription Price of the Second Warrants was adjusted from Yen 1,776.40 to Yen 1,614.90 and the Subscription Price of the Second Warrants was adjusted from Yen 1,776.40 to Yen 1,614.90 and the Subscription Price of the Second Warrants was adjusted from Yen 1,776.40 to Yen 1,614.90 and the Subscription Price of the Second Warrants was adjusted from Yen 1,776.40 to Yen 1,614.90 and Yen 1,776.40 to Yen 1,614.90 an

from Yen 2,250.00 to Yen 2,045.50, both become effective as from

Warrants, Notice is hereby given that:

1st January, 1990 (Japan time).

by The Sunitomo Bank, Limited and Dai-Ichi Kangyo Benk (Luxembourg) S.A.

as Principal Paying Agents and

ASABI BREWERIES, LTD.

Warrant Agents

VENEZUELA

The Financial Times proposes to publish a Survey on

For a full editorial synopsis and advertisement details, please contact:

the above on

on 01-873 3000

THE PACIFIC

1990

synopsis and

or write to her at:

London SE1 9HL

13TH FEBRUARY 1990

Nigel Bicknell

or write to him at:

Number One, Southwark Bridge London SE1 9HL.

FINANCIALTIMES

AVIATION IN ASIA &

The Financial Times proposes to publish this survey on:

8th February

For a full editorial advertisement details, please contact:

Penny Scott on 01-873 3595

Number One Southwark Bridge

FINANCIAL TIMES



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L1¢ D WEST

Dated 8th December, 1989

COMMODITIES AND AGRICULTURE

Tight supply and cold weather lift price of gas oil

GAS OIL prices yesterday took another leap with December futures on the International Petroieum Exchange in London closing \$11.75 higher at \$220 a tonne. These are the highest prices seen in four

The rise was reflected ou physical spot markets where traders said there was a tight-ness in supplies. There was also talk of a technical sque as the December contract posttions expire today, although traders stressed that this was underpinned by the physical

January gas oil prices were also strongly higher, breaking \$200 a tonne for the first time this year, closing up \$4.25 at

Oil prices were lifted by the buoyant demand for refined products, with Brent crude for January delivery rising 7.5 cents to \$19.25 a barrel in Euro-

pean trading.

The rally in prices was tonched off by the onset of unexpected cold weather in northern Europe and the

Reuter news agency quoted the private US forecaster

Accu-Westher predicting that temperatures in New York and New England would be 22 degrees Fahrenheit below normal ou Friday, and that that abnormally cold weather would remain next week. Europe was expected to experi-ence similar cold weather. This would result in a rise in

energy use for space heating requirements of 12.4 per Traders also said that low water levels on the Rhine that impeded barge traffic also contributed to tightness in tha

A modest reported rise in US distillate, or partly refined product, stocks was also seen as a supportive factor.

The steep rise in gas oil has created a sense of disbelief among some traders, who say prices are bound to come back

Gas oil prices since 1985 have been affected by low underlying crude prices and excess refining capacity. Europe has also seen two exceptionally warm winters, although this year the weather appears to be normal or colder than average.

Settlement of ITC dispute in sight

By Kenneth Gooding, Mining Correspondent

THE WAY seemed clear last night for an out-of-court settlement of the long running dis-pute arising from the 1985 collapse of the International Tin Council's market snpport

scheme.

Manilal Commodities, a
Malaysian trader which had
been reluctant to drop legal
action against the ITC, was
reported to be willing to accept
the terms. These will will give creditors, who claim they are owned more than £500m, some

35p to 40p in the f.
Manilal's past refusal to drop
its action threatened the proposed arrangements which would see £182.5m paid to creditor banks and brokers to settle

debts. The settlement was con-ditional on all the primary creditors heing party to the

ITC representatives are expected to adopt the settlement scheme formally at a meeting early next week.
Full details of how the money will be raised have not been disclosed, but ITC delegates said that Japan and Britain – the two higgest contributors - have both agreed to pay more than their fair share. Analysts estimate that Japan will pay about £40m and the UK £30m. Malaysia will contribute about £33m, West Germany more than £17m and Thalland £8.3m.

Greenland may mine gold

in 1986 by Mr Kent Brooks, a Barnes from Copenhagen. Mr Brooks said initial pro-

duction could amount to 12 tonnes of gold a year, worth about Krl.2bn (£104m), and in

GREENLAND may become a addition there would be an outsignificant producer of gold following a find in east Greenland The concession for exploration and development of the finds was awarded to the Car dian company Platinova in 1987. Further work on the via-bility of the finds is required before decisions to mine ths

Exports of sugar may rise despite shortage

By John Barham

BRAZIL'S SUGAR exports may new year, despite a sharp drop in sugar cane ontput and a critical shortage of alcohol, the alternative fuel that is distilled from sugar cane.

Sugar exports for 1989 were originally forecast at 1.2m tonnes, but were subsequently reduced to 645,000 tonnes.

The Sugar and Alcohol Insti-tute (IAA), the government agency that regulates the industry, now says that sugar exports should reach 732,000 es in the year ending in March 1990.

An IAA official said: "Ws have authorised mills to produce, hut not ship, 78,752 tonnes of export quality sugar once they have reached 35 per cent of their alcohol output targets." Furthermore, the mills may receive authorisa-tion to produce a further 10,248 tonnes of sugar for

export.
The official said the sugar can only be shipped once the mills have attained 90 per cent of their planned alcohol pro-duction, which should occur in february next year. A sugar trader said: These figures are being made np to justify a decision that had already been taken earlier. Nothing I have

seen can justify the exports at a time of grave shortage." An official of the National Petroleum Council (CNP), which regulates the alcohol sector, said: "This is very odd We have been asking for sugar exports to be halted since the beginning of the year to improve alcohol supplies." Brazil's sugar and alcohol policy is in deeper disarray

than usual. It faces a shortage of alcohol in 1990 of between 1.7bn and 2bn litres and is try-ing to tap foreign markets to

plug the gap.
However, on Tuesday, a judge halted imports of methanol and last month, the IAA barely managed to scrape together 317,000 tonnes of sugar to meet export commitments to foreign trading

The 87,000 tonnes of additional sugar exports would yield 61.5m litres of alcohol, equivalent to fewer than two days' supply. The IAA says it would forbid the exports as soon as it received an order from the CNP. But the council says only a ministerial order can suspend exports.

• Cuban raw sugar exports

to the Soviet Union were 3,402,124 tonnes in the first ceut above the 3,078,279 tounes in the same period last year, according to data received by the International Sugar Organisation.

Bleak future for commodity pacts and prices

By David Blackwell

COFFEE and cocoa prices which have this year collapsed along with their commodity agreements - are set to fall further in 1990, according to the Economist Intelligence Unit And a big question mark remains over the possible revival of the two commodity

The rubber agreement is the only international pact still operating. But stabilising rub-ber prices is made easier by the presence of synthetic rub-ber, which gains market share if natural rubber prices move too high, according to the unit's latest report on food, feedstuffs and bever-

The task of stabilising the price of tree crops is inherently difficult because smallholders who dominate both the coffee and cocoa industries - are all too likely to expand production when prices are high, but much less likely to cut production when prices fall.

The UK is about to lose its status as the world's largest importer of tea to the USSR, according to the EIU. The USSR's growing demand (imports could top 200,000 tonnes for 1989) has been a hig factor in the recent bull arket "The balance of sunply and demand is set to remain tight in terms of overall tonnage . . . better

Once the cost of establishing the crop has been borne, prices have to "fall a very long way indeed before they are lower than the opportunity cost of picking the crop with unpaid family labour."

Therefore very strong agreements are useded to keep cocoa and coffee prices in an agreed range. The EIU believes the producers' inability to agree ou the distribution of export quotas is the key to the coffee agreement's problems.
Brazil, the world's biggest cof-

grade teas are certain to remain in short supply, ensuring that prices remain firm at the top end." Mean-while there are signs that the decline in UK tea drinking may have halted. although per capita con-sumption has fallen this year to 3.4 cups a day, against 4.5 cups in 1970.

fee producer, was at least as much to blame for the collapse of the pact as the US, the big-gest consumer, which is generally hostile to all commodity

egreements.
"Unless the producers can agree not only about controls on the overall quantity of con-fee reaching the market, but also on its division between grades of coffee in line with market requirements, there is no good reason why consumers should co-operate in polic-ing what is in effect a producers' cartel," says the The cocoa agreement has

succumbed to a difficulty common to all cartels - the thrusting newcomer who remains outside, says the report. Malaysia, with its low pr duction costs and tenfold increase in output in 10 years. has led to a structural charge in the market, making supplies far less vulnerable to disrup-

tion in Africa and Brazil,

tha two traditional growing

Malaysian producers are against their country's membership of the International Cocoa Organisation because it could lead to restricted exports and threaten the financial viability of their expansion

In the coffee market, the out-look for prices depends mainly on developments at the Inter-national Coffee Organisation. The apparent shift in the atti-tude of the new US administra-

tion towards the international coffee agreement as a result of concerns over the war against drugs in Colombia and other Latin American countries can-not be underestimated, says the report.

However, the EIU would be surprised to see export quotas reintroduced before October 1 next year. It expects average coffee prices to be 85.8 cents a lb next year, against this year's 95.6 cents a lb.

Average cocoa prices are put at 52.5 cents a 1b in 1990, against this year's 58.5 cents a against this year's 58.5 cents a
lb. Although consumption has
been growing by between 3 has
3.5 per cent a year for the past
10 years, "the weight of evidence points to world output
continuing to grow more
strongly than consumption
well into the 1990s."

World Commodity Outlook
1990 — Food, Feedstuffs & Beoerages, Economist Intelligence
Unit, 40 Duke Street London
W1A 1DW, £125.

There's not an awful lot of coffee in Brazil

John Barham in Sao Paulo surveys the consequences of falling prices and a small crop

FOUR MONTHS ago, Mr Jose
Agudo Morales, a leading coffee farmer, was preparing for a

bushes have suffered years of
neglect. Farm co-operatives
estimate that almost a billion war he was sure of winning.
"We will destroy our competi-tors and take over half the

market," he said.

Today, Mr Morales is despondent. "Now the situation is the opposite. We expected a large harvest. We were confident. But the harvest will be small and prices are low. The situa-tion is very difficult. I would like to appeal to the rich countries to pay a little more for their coffee."

The once cosy international coffee market has become viciously competitive. Prices have halved since July, when the international Coffee Agreemeut's export quota system collapsed. Producers are fighting for survival in an unfettered market glutted with coffee and suffering a long-running decline in

Brazil was convinced that its significant cost advantages and its 30 per cent market share guaranteed victory. Now farmers who once opposed the quota system are beginning to clamour for a new cartel to raise and stabilise prices However, the murderous international market is not the

Brazilians' most serious prob-lem. The country is going through a traumatic period of accelerating inflation, eco-nomic disorganisation and cha-Brazil has not seen a good coffee harvest since 1986. It is unlikely to reap a satisfactory

come hecause the delicate

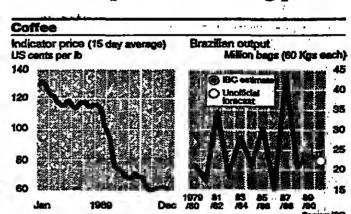
coffee bushes have been uprooted this year, reducing the total number of bushes to between 3.6bn and 3.4bn. That used not cause an immediate 20 per cent reduc-

tion in coffee production. Many of the plants were old and unproductive. Even so, the trend is spreading to prime coffee growing regions. In some parts of Minas Gerais, which produces 40 per cent of Brazil's offee, farmers have uprooted about 5 per cent of their plants. Exporters and government officials warn that these fig-

ures could be overetated. Nobody, however, doubts the farmers' hardship. In Guaxupe, in the heart of Minas Gerais coffee country, state govern-ment agronomists say it costs US\$2,500 a month to farm one hectare of coffee properly. Yet at present prices, farmers are losing US\$60 on every 60kg bag of coffee they sell. Mr Joaquim Andrade, an

agronomist, explained that that farmers are cutting back on essential items to survive, but at the cost of locking them-selves into a vicious circle of falling yields and declining incomes. The lower prices go, the less farmers can spend on preparing for the next harvest, so production falls and incomes drop," he said.

Nearly all farmers are in ery many default. Mr Isaac Ferreira Leits, president of the local farm co-operative, said: "It's the indexation rate that's killing us." Farmers pay 1 per cent



interest plus 40 per cent to adjust their debts for inflation every month. That works out at a nominal interest rate of over 1 per cent a day.

Meanwhile, coffee prices are stagnating at their lowest level

in 15 years and production costs are often rising faster than the general price index. As losses mount, even large estates in the Guaxupe region are having to scrimp on weeding, fertilisers and pesticides. As a result, the branches of apparently handsome, full, bushes are bare of coffee ber-

Not only are volumes declining, but quality is set to deteri-orate. Mr Jochen Timm, a cof-fee exporter said: "You need very high productivity to break even at these prices. The Braper 1,000 bushes, but you need to make about 30 bags per 1,000 bushes to break even. It's a losing proposition."

That is why analysts believe comes to growing other crops to diversify their risks. And since most of their problems are caused by misguided government policies, the new Government due to take over in

the upcoming narvest will yield a mere 20m bags, half earlier forecasts. More precise forecasts will be available by the end of the year. However Escritorio Suplicy, a respected export house, has forecast the 1989-90 harvest at 21.6m bags, which could drive Brazilian stocks down to a mere 1.8m bags by June 1990.

If these forecasts are proved correct, Brazil would be unable to benefit from the resulting price rise for lack of sufficient export volumes.

However, there are grounds for optimism. Farmers believe that prices could begin clim-bing by the end of the year as the extent of Brazil's los sink in. That would ease their financial difficulties slightly.

Farmers are relying less on

March 1990 could significantly improve their lot by bringing down inflation and adjusting the overvalued exchange rate.

Mr Ferreira Leite said Brazilian coffee could compete at
present prices as long as the
Government devalued the currency, stabilised the economy and restructured farmsrs' debts. But the harvest in Col-ombiz and the Central Ameri-can countries is beginning

now.

Mr Ferreira Leite said hitterly: "Brail is one of the few countries to have really felt the end of the accord. Another low Brazilian harvest will raise prices and keep marginal producers in business."

The vexed question of the defunct International Coffee Agreement atill overshadows.

Agreement still-overshadows the coffee trade. Mr Jorio Daus-ter, president of the Brazilian Coffee Institute (IBC), has repeated that Brazil will not accept a reduction in its share of the world market. The IBC cut taxes and increased shipments by 10 per cent in the July-October period to broaden Brazil's market share.

Brazilian farmers are peinfally sware that their problems are unlikely to be felt directly in the rest of the country. Unlike Colombia and Central America. Brazil does not depend on confec for the survival of the country that is the content of the content o vival of its economy and politi-cal system. And while the crisis probably will not domination of the world market, it has taught farmers that adjusting to free market

580/4 583/4 605/0 614/4 614/0 611/4 616/0 624/0

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High/Low

High/Low

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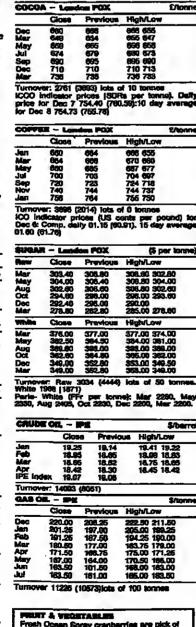
LONDON MARKETS

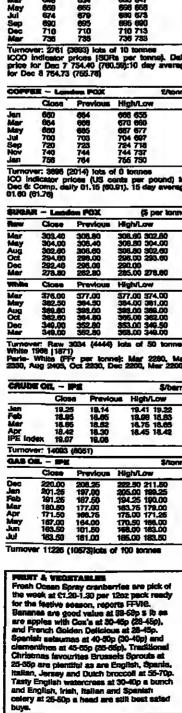
THE PREMIUM for cash zinc narrowed sharply on the LME yesterday — at the same time three-month prices broke through the \$1,365 a tonne resistance level, which dealers said would be bullish. Cash metal fell \$30 while month added \$20, narrowing the premium to \$112.50 from Wednesda \$162.50. Lead prices continued this week's atrong performance. Dealers said European offtake had been boosted by recent very cold weather which has increased battery demand. Lead now seems to have resumed the uptrend which saw an eight-year peak of £478 a tonne set nearly two months ago, dealers said. Coca prices eased spot December continued to display a small premium to March, reflecting the net uncovered position, still standing at over 4,000 lots. But the

market is taking the view that enough

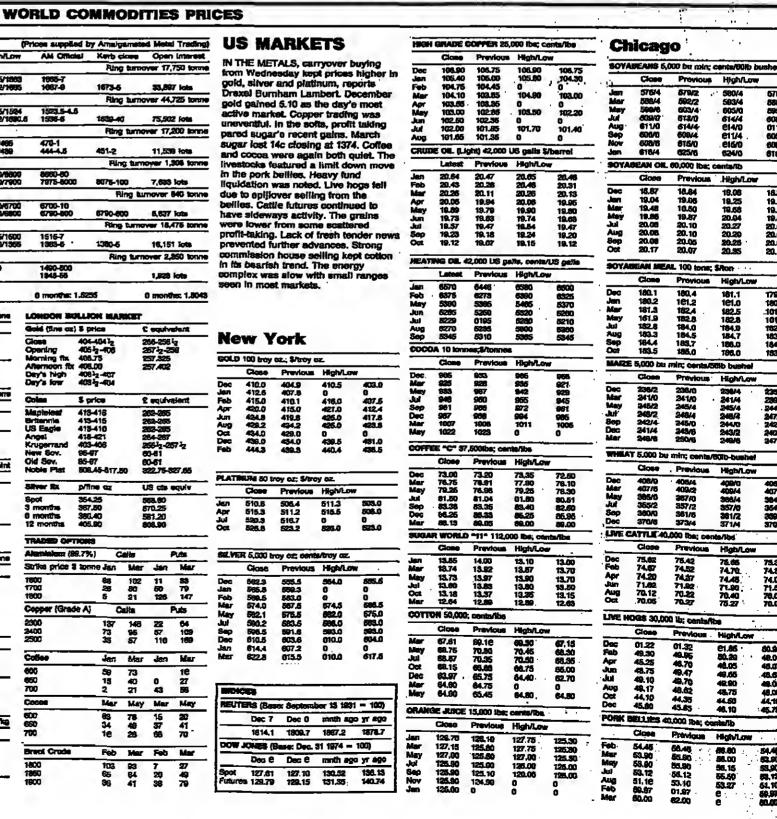
SPOT MARKETS		
Crude oil (per barrel FOS)		+ or -
Dubai	\$16,50-6.65z	+0.05
Brent Blend	\$19.20-9.30z	
W.T.I. (1 pm est)	\$20.56-0.58z	+0.14
Oil products (NWE prompt delivery per b	onne CIF)	+ or -
Premium Gasoline	\$190-192	
Gas Oli	\$218-220	+ 115
Heavy Fuel Off	\$117-119	+5
Naphtha	\$100-107	+2
Petroleum Argue Estimates		_
Other		+ or -
Gold (per troy ox)	3404.26	+.25
Silver (per troy oz)	559c	+2
Platinum (per troy oz)	\$503.40	+4.5
Pelledium (per troy cz)	\$140.75	+1.10
Aluminium (froe market)	\$1665	+10
Copper (US Producer)	110%-115c	-12
Lead (US Producer) Nickel (free market)	39,5c 400c	
Tin (Kuala Lumpur marka)		+.00
Tin (New York)	310e	+1
Zinc (US Prime Western)	754c	•
Cattle (live weight)†	115.25p	1.47*
Sheep (deed weight)†	211.99p	+8.54*
Pigs (live weight)†	84.94p	-6.81*
London dally sugar (raw)	\$357.0x	+4,4
London delly sugar (white)		+25
Tate and Lyle export price	£328.5	+3.0
Berley (English feed)	£116.0	
Maize (US No. 3 yellow)	£129	
Wheat (US Dark Northern)	£129.25	+.75
Rubber (spot)♥	66.60p	+.60
Rubber (Jan) 🖤	58.00p	+.75
Rubber (Feb)♥	59.00p	+.75
Rubber (KL R8S No 1 Jen)	224.5m	
Coconut off (Philippines)5	\$397.5x	-2.5
Paim Oil (Malaysian)§	\$255	-5
Copra (Philippines)§	\$270	

C a towns unless otherwise stated, p-pence/lig. c-center/b: r-ringgl/lig. y-Oct. z-Dec/san. t-San/ Mar. v-Now/Dec. w-Dec, z-Jan †Nest Commis-sion average fetstock prices. * change from 3 week ago. **London physical market. SCIF Ref-berdam & Buillon transfer dress multiplession.





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Profit-takers bring modest setback

AN ACTIVE if somewhat switchback performance by the UK equity market left share prices with only modest falls yesterday as profit-takers were matched by investors buying stock ahead of the new equity trading account which opens

this afternoon.

The two week account which ends today has brought a gain of around 5 per cent across the range of leading equities, and substantially more in selected sectors such as financial and

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T. 7 11676 4 : :450 (1**42**) property shares. Share prices gained ground again at first as the investment mood continued to respond to the evident success of the

Account	Doaling	Detes
Tical Dealings: Nov 27	Dec 11	Dec 27
Option Conterello Dec 7	Dec 27	<u></u>
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Account Day: Dec 15	الله معاد	Jan 22

water companies. The Footsie index rose by 12 points within its first hour of calculation, but then ran into the profit-takers who quickly reversed the trend to bring a net fall of similar proportions.

The appearance of some new time buyers", willing to pay a premium for stock for

which they will not have to with 480.6m in the previous settle until the end of the next session. The irregular pattern trading account, inspired a rally and equities closed steadily despite a discouraging Confederation of British Indus-try/Financial Times report on the UK distributive trade.

The FT-SE Index closed 7 points down at 2,346.7 with the international blue chips mostly a shade easier. Some traders expressed caution ahead of the announcement today of the latest employment data from across the Atlantic. This could have a bearing on the credit policies of the US Federal Reserve.

Seaq volume of 492.6m shares yesterday compared

session. The irregular pattern traced by market indices implied substantial activity by both buyers and sellers.

The recent somewhat speculative rises among UK insurance issues inevitably attracted profit-takers, and there was some selected selling in the property sector which had performed strongly over the two previous sessions, in the wake of the proposals for a substantial restructuring at British Land, fifth largest com-pany in the UK property sec-tor.

While the UK equity market performed well yesterday, there were a few words of cau-

tion from leading securities houses. The strategy team at Kleinwort Benson maintained a defensive stance, warning of "our fear that the market could

The market faces a relatively heavy corporate reporting list before the Christmas holiday - a good start was made yes-terday with the trading statement from Grand Metropolitan. But there is concern that the retail sector could bring some unpleasant surprises; yester-day's CBI/FT distributive retail trades survey for November confirmed the effects on overall consumer demand wrought by high interest rates in the UK.

FINANCIAL TIMES STOCK INDICES 92.17 105.4 50.53 (8/12) (28/11/47) (3/1/75) 1447.8 2008.6 49.4 (3/1) (5/9/89) (28/6/40) 297.3 200.7 200.7 294.3 293.2 154.7 734.7 43.5 (17/2) (15/2/83) (26/10/71) 1782.6 2443.4 968.9 (9/1) (16/7/87) (23/7/84) Bania 100 Govt. Seca 15/10/25, Fhael Its. 1925, Ordinary 1/7/35, Cold Minos 12/5/55, Bania 1000 FT-SE 100 51/12/63, & NB 10.21 Ord. Div. Yield Earning Yid %(full) P/E Ratio(Net)(\(\frac{1}{2}\)) 11.23 10.76 11.26 10.72 SEAO Bargaine(5pm) Equity Turnover(2m)† Equity Bargaine† Shares Traded (mi)† 28,622 27,894 27,028 29,386 - 947,22 894,35 789,74 - 27,924 26,019 29,620 - 395,7 390,9 369,2 31,424 22,758 1011.72 1007.63 35,858 1106.75 448.0 472.1 GILT EDGED ACTIVITY Oilt Edged Bargeins 90.6 65.7 5-Day average 80.2 66.3 "SE Activity 1974. TExcluding intra-market business & Oversean turnover. Calculation of the FT Indices of delty Equity Bargains and Equity Value and of the Rivedey everages of Equity Bargains and Equity Value, was discontinued on July 3T. Closiny seliues for July 25 evaluate on request. & Corrected Squre. London report and latest Share index. Tel. 1989 122001. Ordinary Share index, Hearly changes Day's High 1868.2 Day's Low 1847.3 FT-SE, Hourty changes Day's High 2368.1 Day's Low 2341.1 Open 10 a.m. 11 a.m. 12 p.m. 1 p.m. 2354.1 2362.1 2362.7 2346.8 2346.7 2343.1 2342.9 2340.0

Welcome for **GMet** results

A 27 per cent improvement in full-year profits from Grand Metropolitan provided the market with the reassurance it sought and helped the shares put in the best performance of the day among FT-SE stocks. There had been some uncertainty ahead of the figures over the net effect of a busy corpo-rate period — the company sold Intercontinental Hotels, bought Pillsbury (for £3.1bn) and William Hill It sold the last named in the current year. Analysts said the figures were good and the chairman's statement positive. They singled out the company's rapidly falling gearing as a plus point once the sale of William Hill is completed, gearing will be less

than 100 per cent compared with 198 per cent at the interim stage, according to Mr John Dunsmore at County NatWest WoodMac Organic growth was woodman. Organic grown was particularly good too, he said, with the wines and spirits side scoring a trading profits growth of 18 per cent — "not bad for a supposedly ex-growth market."
County stayed with its profits forecast for the current year

of £895m, edged its share earnings estimate up slightly and stuck by its buy recommenda-tion. Mr Jonathan Goble of BZW changed his recommenda-tion from hold to a buy in the wake of the figures. He also increased his forecast for the current year from £389m to

prominent in most institu-tional portfolios. The early part of the session saw significant switching out of BP and into Shell as Kleinwort Benson pointed to the one point yield differential in BP's favour against Shell Klainwort raised its dividend forecast for BP, predicting that the fourth quar-ter payout will be increased to a total of 14.85p for the year. County NatWest WoodMac was also cautious over the out-look for Shell, chiefly on grounds of currency uncer-tainty which could affect the price ratio between Shell and Royal Dutch.

Property FT-Actuaries index relative to the FT-A Alf-Share Index

The rise following this week's British Land restructuring was one of the few bright spots for the sector in 1989.

323p, with Shell finally down 2 at 47tp. The EP share price has been lagging Shell in recent weeks but sector analysts believe that it will outperform now that oil prices have begun to improve.

Insurances ran into profit taking after several days of ris-ing on a tide of bid speculation. Guardian Royal Exchange, led the sector lower, dropping 9 to

245p. Royal Bank of Scotland ran up briefly on talk that Banque Paribas or Banque National de Parios or Banque National de Paris might be about to hid. Dealers were sceptical but one thought an equity swap a more likely possibility. Royal Bank peaked at 212p before closing a net 7 better at 205p. The formal offer for Morgan Grenfell by Deutsche Bank was posted. Turning dealers

posted, turning dealers thoughts to what Morgan shareholders might do with their cash. They settled on Hambros, the only feature among merchant banks, which

Among otherwise quiet insurance brokers, Willis fell 7 to 5389 and Land Securities 11 to 4319. British Land MEP fell 7 to 5389 and Land Securities 11 to 4319. British Land closed 2 down at 4019.

Fiber fell 8 to 2719 as an early closed 2 down at 4019.

Fiber fell 8 to 2719 as an early sell order left the market flush sits stock.

Wellcome had a good run late in the day on news that the US Food and Drug Administration had set aside two days at the end of January to consider whether the compancient in the sell order left the market flush stock.

Oil stocks busy

There was a fresh burst of activity among leading oil stocks as international funds reassessed the relative outlook for BP and Shell, which are prominent in most inetical self-stocks with the market flush stock. Uncertainty about the future management of Johnson Matthey, the precious comments the precious exhibits. exhibit symptoms. Mr Ian Moore at UBS Phillips & Drew said that if the FDA gave the go-ahead, approval could come within weeks. Wellcome recovered from an early low of 731p

to end 14 up on the day at 754p.

The property sector caught high of 389p. Mr Mike Tampin at Hoare Govett who is fore-

frantic activity prompted by the proposed reorganisation of British Land. There was profitbritish Land. There was profit-taking by investors, who have seen their property shares rise strongly since the middle of the week.

Since last December, when Rodamco launched its assault on Hammerson, the sector has fallen 20 per cent against the FT-A All-Share Index. Interest rates are depressing demand and observers are also worried that there is going to be a property glut. However, not even the most bearish believe that the financial crisis of 1973 is about to be repeated. There are structural problems rather than a financial crisis," said one self-proclaimed bear. He predicted that entrepreneurial managers would still find ways to thrive, as Mr John Ritblatt of British Land had demon-

strated on Wednesday. The market's pause yester-The market's pause yesterday gave it a chance to digest the implications of Mr Ritblat's plan for British Land. MEPC, fell 7 to 538p and Land Securities 11 to 431p. British Land closed 2 down at 401p.

Hammerson 'A' slipped 13 to 837p, partly on inspirit taking and partly on disappointment that Rodamco, of Holland, had not commemorate the anniver-

left the stock lower, as the company reported interim prof-its in line with market expectations. Profits rose by 6.3 per cent to 233.5m.

NEW HIGHS AND LOWS FOR 1989

personal puezos (219, AMERICANS (1) CANADAMIO (5) BREWERR (1) SULLIMINOS (5) STORRE (2) ELECTRICALS (4) CHORNESPINIC (3) PODOS (1) BREUETRIALS (13) ASO, Do. 80 Dv. Pl., Brassmer, Brompton, Oo. Of Designers, Courtney Pope, Delumy, Eleco, Grampton, Monke & Crane, Norton, Boot, Harlindis Veneza (1) Entered

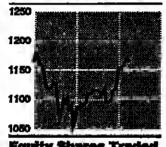
casting full year profits of £67m said, "On fundamentals the share price is still too high as there has been a certain amount of bid speculation in the last few months." The shares closed 12 lower at 389p. Trafalgar House continued

Trafalgar House continued to benefit from talk of a possible bid from Bouygues, the French construction group, and from buying ahead of the shares going xd on Monday. The shares added 5 to 368p on

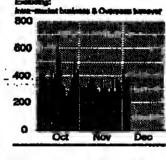
dy turnover of 2.1m. Profit taking after a good run in the wake of the com-pany confirming it planned to float its US subsidiary caused BTR to case. The shares gave up 4 to close at 460p, on turn-corr of 19m

over of 1.9m. A 6 per cent increase to £147m in interim profits from Pilkington failed to impress the market, BZW scaled back full year expectations for the year to March 1990 from £355m to £340m. Mr Mark Stockdale at BZW said "A lot of the growth coming from interest rate reductions."

FT-A All-Share Index



Equity Shares Traded



The building sector was generally slow. Phoenix Timber slipped 6 to 194p following the amouncement of reduced profits. Mowlem rose 6 to 337p ahead of the announcement of a £10.8m US disposal.

The ending of Stanley Lei-sure's negotiations or the possible acquisition of Aspinall's Casino in London, pushed the shares 9 better to 210p.

Carlton Communications climbed 6 to 876p ahead of final figures on December 11 while Granada firmed 2 to 315p with finals due the following day. The latter also reshuffled its top management, including to take over from March 1990. A line of shares TV equipment supplier Avesco was

offered, the day after the com-pany's interim results, and uncovered wall-to-wall bull positions. The price fell 11 to 101p as buyers falled to appear.
A 29 per cent profit setback, to £16.5m, at De La Rue took the floor from beneath the

shares. They bottomed at 310p before finishing the day at 315, a net fall of 22. Analysts cut their forecasts across the board — Mr John Kenny at BZW, for example, reduced his forecast for the grant and the state of the superstance. for the current year from £52m to £35m. He said that the shares were still trading with a 25 per cent bid premium. Even if there were a bid, we would be surprised if it came much above the current price,"

said Mr Kenny. There was no stopping Reu-ters which climbed to the third all-time closing high (1037p, up
19) in euccessive days. Once
again US buying, stimulated by
investor presentations early in
the week, was blamed.

Negative press comment on
Wednesday's full-year figures
from Saatchi & Saatchi under
mined the charge which fell 19

mined the shares which fell 18 to 265p. Wednesday's scepti-cally received bid talk also

evaporated. Periodical publisher Builder continued to advance on the back of Wednesday's revelation that it was in talks that might lead to an offer for the company. The shares closed 20 higher at 322p. EMAP, tipped by many as a possible suitor, on the basis of its 11 per cent stake, closed unchanged at

News that an institution had taken a 5.5 per cent stake in packaging group Bunzl, and of an \$88m (£56m) disposal in the US, steadled the shares after several weeks of nervous trad-

TRADING VOLUME IN MAJOR STOCKS | Volume Cleaning Day's | Volu

ing. Bunzl closed a penny better at 105p. Macarthy, the pharmaceutical group, continued its strong advance which began the previous day on talk of a bid from a West German company. The shares were also helped by a settlement with Unichem, with whom the company has been in dispute.

m dispute.

Mr James Dodwell at BZW said: "Bid epeculation will remain in the stock as the wholesale side of the business looks attractive as we approach 1992. The retail side, its pharmacy chain, is fairly attractive as well, particularly with UK restrictions on open-ing new pharmacies, plus the fact that the company has one of the highest yields in the sector." The shares gained 22 to

Trades of 1.1m Tesco and 750,000 Argyll overnight, said to be part of a programme trade, left the market short all day. The shares bucked the market trend, rising a penny to 197p and 2½ to 224p respectively.

Interim profits, up less than 5 per cent, from Great Univer-sal Stores were in line with forecasts and GUS "A" shares slipped 10 with the market to 1108p. Gussies is a tightly held stock at the best of times, exaggerating price movements. Dealers said that the shares had risen more than 20 in volume of only a few thousand shares before the market opened officially. Volume by the close, of 410,000 was described by marketmakers, and well above average.

good in Dixons in the wake of Wednesday's bid for the company from Kingfisher. But profit-takers ontnumbered arbitrageurs and Dixous slipped 2 to 139p. Kingfisber eased 3 to 287p.

Among food manufacturers, Christian Salvesen continued to benefit from Wednesday's

figures, rising 3 to 173p. Harle wood Foods was in good form for similar reasons and added 2 at 237p. A persistent buyer of Booker on the inter-dealer broker screens pushed the shares 5 better to 415p. Talk of a bro-kers' downgradings for Geest left the share 3 down at 262p.

Other market statistics, including FT-Actuaries Share Index and London Traded Options, Page 28

APPOINTMENTS

Changes at Granada

GRANADA GROUP has appointed Mr Derek Lewis as chief executive from the annual meeting on March 5 next year. He has been group managing director since 1987. managing director since 1957. At the same time Sir Denis Forman is to retire as deputy chairman, and from the group hoard. He will continue to advise on a part-time basis. Sir Denis, who played a leading role in the development of British television, has been with Granada for 35 years. Granada for 35 years.

Mr Desmond James, group board member, retires; and Mr David Quayle, leisure division chairman, leaves the board on December 81.

Mr Bill Andrewes, rental and retail division chairman, takes over the leisure division.

TV rental is being separated into UK rental (headed by Mr. Tom Cole), and commercial and overseas rental (headed by Mr. Tom Cole). Mr John O'Brien).

Professor John Ashworth. vice-chanceller of Salford University, non-executive chairman of the National Computing Centre, and director-designate of the London School of Economics, becomes a non-executive direc-tor of Granada Group in January. He will resign from the board of Granada Television of which he has been a member

Mr Peter Carr has become chairman of the JOHN CARR GROUP, succeeding his father, Mr John Carr, the founder, who has retired. The company is part of The Rugby Group.

■ Mr Allan Haigh has been appointed London regional director of WIMPEY CONSTRUCTION UK. He was

Mr Steve Wiltshire has been appointed corporate finance manager, THE MELVILLE GROUP, a new post. He was with Barclays Bank.



BANK OF SCOTLAND has promoted Mr Iain W. St. C. Scott (above), from divisional general manager, accounting and finance, to general manager. His responsibilities will include accounting and finance, marketing and public affairs, property, and the Visa

Cobbold joins Gaiacorp UK

■ Lord Cobbold has been appointed an executive director of GAIACORP UK where he will be responsible for developing its international expression appointment of the company currency exposure management service. He was a director of Hill Samuel Bank,

■ Mr R.W. Turner has been appointed managing director of D.S. TURNER & CO. Wednesbury. Mr G.L. Turner has resigned as chief executive, but remains chairman.

■ Mr Bryan Gregory has been appointed a main board director of JOHN LAING. He is chairman of the building division and joint managing director of John Laing Construction. Non-executive group directors Mr Scott Durward and Mr Keith Oates,

Mr Martin Burton has been appointed construction director of EDWARD WOOD

Mr Richard Paisley, Mr Guy Palmer, and Mr Jan Stuffers have been promoted to the board of ESA (MARKET

■ Ms Chantel Szymanska has been appointed financial controller of ROADCHEF,



Ms Lindsay Nuttall (above) has been appointed managing director of WALDRON, ALLEN, HENRY & THOMP-SON DIRECT, part of the BDDP Group. She joins from Saatchi & Saatchi Direct, where she was new business

■ Mr Clive Weston has been appointed a director of CHARLTON SEAL SCHAVERIEN, stockbrokers, part of the Benchmark Group.

■ Mr Christopher Nash has been appointed operations director, and Mr Nell Jenkinson as sales and marketing director at LOVELLS CONFECTIONERY, part of G.F. Lovell.

> ■ Sir John Treacher has been. appointed a non-executive director of MEGGITT. He was commander-in-chief of the fleet, and was executive deputy

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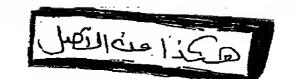
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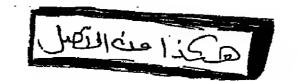
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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Markets await US jobs data

November employment report. The dollar was slightly higher as traders bought the US unit to take their holdings to a neutral position before the data.
Its strength prompted profittaking in the D-Mark, while
sterling and the yen were

steady.
According to MMS International, the financial research company, non-farm payroll company, non-farm payroll employment is expected to rise by 150,000, compared with the 233,00 increase in October, while the unemployment rate is forecast et 5.4 from 5.3 per cent. If the employment report does show e slower pace of growth, the dollar could come under pressure on speculation under pressure on speculation that the Federal Reserve may

ease monetary policy.

The scene was set for the employment report by the release on Wednesday of the Federal Reserve's Tan Book reported weakness in manufac turing industry. The report did not move the dollar but con-firmed the market's perception that the US economy is slow-

ing.
The dollar closed et DM1.7725 from DM1.7650. It finished at Y144.30 from Y143.80;

C IN NEW YORK

Dec.7	Late	ST.	Close
E Spot	1.5670-1 0.84-0	.5680 83em	1.5760-1.5770 0.85-0.84er
3 months	2.39-2 8.38-8	.36pm	2.48-2.45pr 8.92-8.86pr
			ly to the US dol
STE	RLIN	G IN	DEX
		Dec	Pravious
8.30 am		86.1 86.2	86.3 86.3
10.00 am		86.3	86.4
Hoon		86.3	85.5
1.00 pm 2.00 pm		86.3 86.3	86.6
3.00 pm		86.5 86.5	86.4
CUR	HENC	FY R	ATES

Sterling # U.S Doublar Cheedian S Austrian Sch. Belgian Franc Danish Krone Dentsche Mark, Niech, Gallider French Franc Italian Lira Lipanus Krone Spanish Peseta Spanish Peseta Spanish Franc Greek Oracid, Irish Punt Lira Lira Lira Lipanus Krone Spanish Peseta Spanish Peseta Spanish Peseta Spanish Peseta Spanish Peseta Spanish Peseta Lirah Punt Lirah P	74674560 116675778 • 6874 116675778 • 6874	1.22051 1.28861 1.49543 16.1360 48.1199 8.88819 2.29282 2.59431 7.82251 1689.66 185.173 8.75968 N/A 8.19620 2.05662 2.10.384 0.87087	1.36811 1.15174 1.13820 14.3219 42.734 7.89402 2.03397 2.29518 6.95074 1501.18 7.79721 131.264 7.29857 1.82838 186.490 0.7771374

Dec.7	. Bank of England Index	Guaranty Charges %
Sterilog	86.5 68.8	-24.6 -9.7
Canadian Dollar	105.5	+24
Austrian Schilling	109.2	+11.8
Beiglan Franc	108.7	-3.9
Danist Krone	107.7	42.6 424.5
Swiss Franc	117.6	114.9
Galider	113.6	+16.1
French Franc	102.0	-13.5
Ura	100.4	-18.7
Yea	132.9	+63.1

OTHER CURRENCIES

Dec.7	£	\$
	1024.55 - 1032.75	650.00 - 655.00
	2.0120 - 2.0140	12765 - 12775
	12,7715 - 12,7905	8.0710 - 8 1120
	6.5640 - 6.5840	4.1770-4.1790
Greece	253.20 - 257.75	160.90 - 163.30
Hang Kong .	12.3110 - 12.3235	7.8125-7.8145
Iran		71.20
	1053.30 - 1070.30	670.90-676.10
Kuwait	0.47030 - 0.47170	0.29860 - 0.2993
Lucembourg		37.15-37.25
Malaysia		2.7050 - 2.7070
Mexico		2655,00 - 2665.0
N. Zealand .		1.6830 - 1.6860
Soudi Ar		3.7505 - 3.7515
Singapore		1.9350 - 1.9370
S. Af (Cm)		2.5020 2.5050
S. Af (Fm)		3,9215 - 4,0000
Talwan		26.20 - 26.25
U.A.E	5.7885 - 5.7935	3.6720 - 3.6730

at 68.8, up 0.2.

at 63.8, up 0.2.

The dollar's advance prompted some weakness in the D-Mark, though the continuing political upheaval in Eastern Europe prevented it slipping against all major currencies. Traders said the D-mark appeared to be pausing for breath with some operators for breath with some operators adding that it could resume its advance later in the month. The D-mark was at Y81.40 from Y81.55 on Wednesday, bnt-unchanged at FFr3.1450 and at

SFr0.8980. After its recent losses, the yen was steady to slightly firmer though traders felt it yet could come under further pressure. Mr Mark Cliffe, chief economist at the Nomura Research Institute, said the markets were concerned that despite signs of inflation, the

The currency markets were stable but thinly traded yesterday as dealers prepared for today's release of the US today's rel factors, Japanese money rates could ease towards the end of next week and this could depress the yen.

Sterling was steady in the face of the firmer dollar as traders who had gone short during the pound's recent weakness covered their positions. Mr Nick Parsono of Union Discount said: "With UK interest rates so high, it's expensive to short sterling, unless the pound happens to be falling. So with sterling hav-ing stabilised this week, there has been short-covering

Sterling closed et DM2.7925 from DM2.7825. It was at \$1.5750 from \$1.5760; SFr2.5075 from SFr2.5000; Y227.25 from Y226.50; and at FFr9.5400 from FFr9.5025. The sterling index closed at 86.5, up 0.2.

	=	URQ-C	URRENC	Y INT	크림으	ST I	RATES	
Dec	7	Short. term	7- Days satice	One Month		eren entlis	Six Mentis	One Year
Sterling								
Long term Eurodolfars: burg years 8,2-8,2 per cent, three years 84-84 per cent; four years 82-82 per cent; fine years 84-84 per cent maminal. Short term rules are call for US Bullars and Jagueses Ven; other, two days' notice. POUND SPOT- FORWARD AGAINST THE POUND								
		SPC1-				%	Three	W W
Dec.7		pread	Close	One mor	nth (14	months	p.
iS Lanada Selgium Denmark reland W. Germany	1,829 3,131 58,3 10,781	5 - L 5805 0 - 1.8345 4 - 3.154 0 - 58.70 4 - 10.844 0 - 1.0615	1.5745 - 1.5755 1.8325 - 1.8335 3.144 - 3.154 58.45 - 58.55 10.834 - 10.841 1.6590 - 1.0600	0.47-0.3 14-15 29-2 24-250	7epen Lepus 3epus regats	6.36 2.75 6.43 5.33 2.96 3.11	2.49-2.46 1.28-1.15 43-44 78-68 85-84 0.83-0.73	ipm 6.12 ipm 4.99 ipm 3.09

Beignan Desmark Ireland W. Germany Pertugal Spain Idaly Norway France Sweden Japan Austria ECU ECU Seriand ECU	10.781, -10.841, 1.0520 - 1.06.15 2.774 - 2.795, 242.30 - 244.20 1.79.60 - 180.30 205.14 - 206.01, 9.504 - 9.544, 9.98 - 10.01, 2264 - 2271, 19.58 - 19.56 2.495 - 2.514	38.49 - 38.50 10.834 - 10.844 10.690 - 10.840 2.79 - 2.794 263.20 - 384.20 179.70 - 180.00 20594 - 20604 10.674 - 10.684 9.534 - 9544 10.00 - 10.01 2264 - 2274 14.62 - 19.66 2.504 - 2.514 1.3710 - 1.3720	27-25pm 23-25pm 0.30-0.25pm 14-13-pipm 27-26cis 2-10cis 5-31cps 24-25-ores 34-34-cps 14-15-pm 10-15-pm 0.51-0.46cpm	538115546 7.246 7.3312 4.80 7.346 7.3312 6.88 4.33	78-63pm 85-81pm 0.83-0.73pm 443-43pm 117-228ds 11-24ds 11-3-11-3pm 85-81pm 64-5-5pd 43-43pm 30 2-28-pm 43-43pm 1.39-1.34pm	3.09 2.94 6.54 -2.83 -0.38 1.84 4.30 2.45 8.03
58.60-58.70	Six-mosth forward o	the end of London tradition of the control of the c	12 months 8,87-8	.77среп		
Dec.7	Day's spread	Close	Over proorting	% p.a.	Three months	% p.e.
UKt	1.5715 - 1.5806 1.4870 - 1.4940 1.1605 - 1.1630 1.9995 - 2.0015	1.5745 - 1.5755 1.4880 - 1.4890 1.1620 - 1.1630 1.9985 - 1.9995	0.85-0.82cpm 0.36-0.31cpm 0.33-0.37cdis 0.03-0.01cm	6.36 2.81 -3.61	2.49-2.46pm 1.27-1.17pm 1.04-1.10dis 0.05-0.09dis	6.29 3.41 -3.68

elandt	1.5715 · 1.5806 1.4870 - 1.4940 1.1605 - 1.1630	1.5745 - 1.5755 1.4880 - 1.4890 1.1620 - 1.1630	0.85-0.82cpm 0.36-0.31cpm 0.33-0.37cdis	6.36 2.81 -3.61	2.49-2.46pm 1.27-1.17pm 1.04-1.10dis	6.29 3.41 -3.68
etherlands.	1,9895 - 2,0015	19985 - 19995	0.03-0.01cpm	0.12	0.05-0.09dls	0.14
etgium	37.00 - 37.25	37.15 - 37.25	2.00-5.00cdts	-113	10.00-15.00ds	-1.35
enmark	6.834 - 6.884	6.88-6.883	1.77-2.07 aredis	3.36	5.40-5.90ds	-3.30
. Germany	17610 - 17745	17720 - 17730	0.13-0.10pfpot	0.78	8.15-0.11cm	0.29
ortugal	154.30 - 154.75	154.65-154.75	100-130cds	-8.93	325-375ds	-9.06
DANK	113.90 - 114.50	114.30-114.40	65-75cds	-7.36	195-205ds	-7.01
aly	13004 - 1309	13074 - 13084	4.30-4.90thredis	423	14 20-15.20ds	-4.51
GLM33	6.76 - 6.78 2		1.75-2.10oredis	-3.41	5.90-b.30as	-3.61
rance	6.024 - 6.064	6.0513 - 6.06	0.75-0.85cdk	-1.59	3.00-3.20dls	-205
weden	6.324 - 6.36	635-63512	1.97-1.72credis	-3.02	5.95-6.30ds	-3.87
apaq	143.95 - 144.40	144.25 - 144.35	0.27-0.25ypm	2.16	0.72-0.68pm	1,94
ustria	12.41 4 - 12.48 4		1.15pm-0.40gdis	-0.12	0.60-2.00dk	-0,42
eitzerland .	1.5845 - 1.5945	1.5915 · 1.5925 1.1505 · 1.1515	0.07-0.04cpm	0.42	0.10-0.0504	0.19
CU	1.1460-1.1525.	ממינים מכויו	0.21-0,20сря	2.34	0.68-0.65pm	2,31
क्रांभियद्ध 200	ates taken towards the discounts apply to t clai franc 37,20-37,	se and of London trad he US dollar and aut 30.	ling_† UK and Irela to the ladividual	ad are quarrency. I	oted in US current Beiglan rate is for	g. Forward convertible
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-	AND AND THE			_		_
=	MS EURO	PEAN CU	rrency	ANL	T RATES	

Tranck, Financial Iranc 2	21.21-31.30.									
EMS EUROPEAN CURRENCY UNIT RATES-										
	Ecu central rates	Currency amounts against, Eco Dec.7	% change from central rate	%, change, adjusted for divergence	Dirergence limit %					
Belgian Frant: Danish Krone German D-Mark French Frant Dutch Guilder Irish Punt Kalian Lira	42,4582 7,85212 2,05853 6,90403 2,31943 0,768411 1483,58 133,804	42.7324 7.83402 2.03397 6.95074 2.29518 0.771379 1501 IR 131.264	+0.65 +0.53 +1.19 +0.68 1.05 +0.39 +1.19 -1.90	+0.65 +0.53 +0.19 +0.68 -1.05 +0.39 +1.19 -1.90	±1.5424 ±1.6419 ±1.1019 ±1.3719 ±1.5019 ±1.6689 ±4.0815					

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EXCHANGE CROSS RATES										
Dec_7	£	5	OM	Yes	F Fr.	S Fr.	H FL	Litra	CS	O Fr
£ \$	1 0.635	1 <i>51</i> 5	27% 17/3	227.3 144.3	9.540 6.057	2.508 1.592	3.148 1.999	2060 1306	1823 1157	58.50 37.14
PM	0.358 4.377	0.564 6.929	1229	81_38 1000.	3,416 41,97	0.898 11.03	弧	737.6 9063	0.663 8.020	20.9 257.
F Ft. S Fr.	1.048 0.399	1.651 0.628	2 928 1 1 1 1 4	238.3 90.63	10. 3.804	2.629 1	3,300 1,256	2159 821.4	1.911 0.727	61.3 23.3
H FI. Lira	0.318 0.485	0.500 0.765	0.887 1.356	72.20 110.3	3.030 4.631	0.797 1.217	1 528	654.4 1000.	0.579 0.885	18.50 28.40
C S 8 Fr.	0.549 1.709	0.864	1.7%	124.7 388.5	5.233 16.31	1.376	1.727	1130 3521	3116	32.09

FINANCIAL FUTURES AND OPTIONS

	OPTEDAS	\$100,000	HEASURY 64ths of 19	10%		OF LIGHTS	LIFFE OL DM250,F	ig belah K	140%		
Strike Call-settlements Prize Mar Jun 38 5-24 4-6 89 2-37 3-62 90 1-52 2-0 91 1-52 2-0 92 0-59 2-0 93 0-39 1-44 94 0-25 1-19 istinated volume total, Calls terdous day's open let. Calls 8	Puts-rettienens Mar Jun 0-24 0-40 0-37 0-56 0-58 1-12 1-22 1-57 1-59 2-03 2-39 2-38 3-25 3-13 905 Puts 5230	Strike Price 96 97 98 99 100 101 102 Estimated Previous 6	Calls 201 Mar 3-42 2-56 2-12 1-39 1-09 0-50 0-34 I rolume total ar's open let.	100 4-02 3-23 2-49 2-16 1-51 1-26 1-06	Mar 0-28 0-42 0-62 1-25 1-59 2-36 3-20	1472 1479 1479 1479 1479 1479 1479 1479 1479	Strike Price 8950 9000 9050 9150 9250 9250 Esthasteri Prerious d	Mar 1.87 1.50 1.17 0.65 0.45 0.32	telements June 2.26 1.92 1.61 1.33 1.08 0.87 8.69 mai. Carls 14	NLT 0.29 0.42 0.59 0.50 1.07 1.38 1.74	(denests Jun 0.53 0.69 0.86 1.10 1.95 1.64 1.96
IFFE 6/5 OFTIONS 25,000 (tests per C1)		UPFE EL	PODOLLAR	OPTEONS.			LIFFE SH		ning CPT 186%	MACS	
Strike Calik-extirements Price Dec Jun 140 17.45 17.45 150 12.45 12.45 150 7.55 7.51 150 0.40 1.17 165 0.01 0.27	Puts-settlements Dec Jan 0.00 0.00 0.00 0.05 0.01 8.37 0.43 1.61 3.00 4.37 7.61 8.47	Strike Price 9100 9125 9150 9175 9200 9225 9250	Calls-settl Dec 0.59 0.35 0.13 0.02 0.01 0.00 0.00	Mar 1.13 0.89 0.67 0.47 0.32 0.20 0.11	Puts-se Dec 0 00 0 01 9 04 0.18 0.42 0.66 0.91	Stiements Mar 0 04 0.05 0.08 0.13 0.23 8.36 0.52	Surite Price 8450 8475 8500 8525 8550 8575 8600	Calls 40 Oct 0.19 0.19 0.01 0.01 0.86 8.00 0.09	tilements Mar 1.16 0.95 0.75 0.56 0.41 0.29 0.20	Patt-30 Dec 0.03 0.06 0.15 0.38 0.62 0.87 1.12	0.07 0.13 0.18 0.24 0.34 0.47 0.63
stimuted volume total, Calis revious day's open int. Calis 2	0 Pats 0 11 Pats 16	Estimated Previous d	waltame total lay's open lat.	d, Calls) Calls 53	10 Pos 1 21 Pots 32	00 365	Estimated Previous 6	vetume to lay's open	rtal, Calls (les. Calls (1011 Pate 2305 Pat	610 39135
CHICAGO		Tisaper	E YEH ÖNN				*****	(Tables)	E ESTAN		

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Sep Dec	97-30 97-24	97-30 97-30	97-30 97-30	97-24 97-16					
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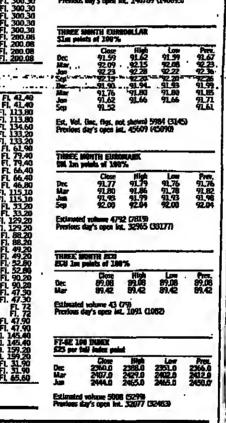
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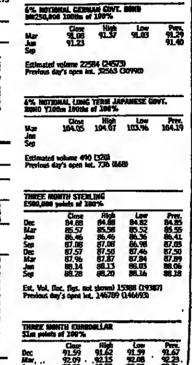
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DAN-STEEL DIE Se per S Lates: High Law Pres. 1.5746 1.5764 1.5730 1.5736 1.5500 1.5536 1.5484 1.5490 1.5274 1.5284 1.5246 1.5252 LONDON (LIFFE) 89-25 90-14 6% MITTERNAL COME YERS JAPANESE COVT. Close High Low Pres. 104.05 104.07 103.96 104.19



MONEY MARKETS

Rates steady

UK money market rates were ket the March short sterling contract closed just 2 basis points higher at 85.57.

Operators said dealing had already begun to resemble "a Christmas market" where e

shortage of business and lack of market moving news left traders largely idle.

Analysts said the money market still anticipated no chenge in intarest ratas

UK clearing bank base lending rate 15 per cent from October 5

before the middle of next year. Money rates up to six months forward are bunched around 15% per cent, and only nine months money is quoted below 15 per cent, the current level of

Initially, the Bank of England forecast a shortage of £700m, though this was revised 5750m at midday. During the morning the Bank purchased 5424m of bank bills, of which 559m were in band 1 at 14% per cent and £365m were in band 2 at 14% per cent.

In the afternoon, the Bank

bought an additional £206m of bills. This included £80m of band 1 Treasury bills at 14% per cent; £64m band 1 bank bills at 14% per cent; and £62m band 2 bank hills at 14% per cent. Finally, the Bank provided late assistance of around £110m

around £110m.

In Frankfurt call money rates eased again slightly to 7.55-7.65 from 7.65-7.75 per cent as the market continued to believe that the strength of the D-Mark makes a rise in West German interest rates unlikely before the begining of next

In Stockholm money market rates were steady after the Swedish central bank said it would raise the official discount rate to 10.5 from 9.5 per cent today. Mr David Bowers, European Economist at BZW, said tha Swedish monetary euthorities were responding to money market responding to money market

Ovar the past month, the three-month rate had risen to 12.7 from 12.1 per cent on worries about inflation and the fast pace of economic growth which had put the Swedish Krone under pressure, he said. In New York tha Federal Reserva, as expected, did not conduct open market operations. Federal Funds were trading at 8% per cent at the usual time of the Fed's dally operations, unchanged from Wednesday.

FT LONDON INTERBANK FIXING CLLOD a.m. Opc.77 3 months US dollars offer 84 .

The fixing rates are the artitametic memos agended to the nea quoted to the maries by five reference banks at 11.00 a.m. Bank, Bank of Tokyo, Deutsche Bank, Benque Mational d

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BASE LENDING RATES

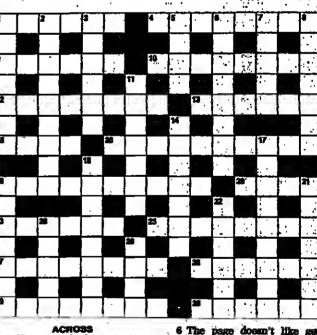
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CLASSIFIED ADVERTISEMENT RATES 14.50 12.50 12.50 10.00 14.50 13.50 10.00 13.50

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CROSSWORD

No.7,110 Set by VIXEN



1 Not entirely honest about mid-morning drink (6) 4 The music man's calming

influence? (8)
9 Get run properly organised
— it's imperative (6)
16 Without ups and downs in

the main (8)

12 Firm set against a good man, a compulsive worker

13 From the outset terriers.
were the favoured breed of

dog (6)

15 The guy taking the wrong line (4)

16 The French people put off will be most wretched (10)

19 State a pier should be used for social events (3-7)

Poetry right for the river (4) 23 Scholars with nervous trou-ble needed something filling 25 A quarter saw just one way

of investigating (8)
27 Privately, they'll make their mark (8)
28 Keep a pupil in class (6)
29 Liberal constituents rattle

on (8) 30 Weighty jewellery (6) DOWN 1 A course to study just a lit-

tle (7) 2 Country inn – a great break may be taken here! (9) 8 Make 6 and so get on in time

5 In bloom it's lovely, though the petals soon drop (4)

6 The page doesn't like get-ting tipal (8) -7 The writer put into the street appears worn-out (5)
6 Spare book (7)
11 Nest and orderly, but rather

JOTTER PAD

slow (7)

14 Soldiers left to relax when free (7)

17 Stick about five hundred – a thousand – in, being game (9)

18 Race isn't involved in this case (8)

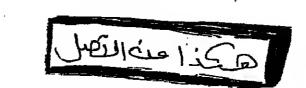
19 "Try not the Pass" the old man said. That lowers the

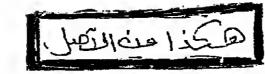
man said, Dark lowers the overhead." Longfellow

(7)
21 Back up rebel leader,
way-out (7)
22 Put. one container inside

another if not in use (8) 24 Inflation is fine for the Americans (5)
26 The monarch in a foreign







K MARKETS

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Simola Di Simola Simola

Equities continue to drift sideways

Wall Street

THE AGONISING sideways drift on stock exchanges continued yesterday, with leading indices narrowly mixed at midsession in low volume, urites Janet Bush in New York.

At 2 pm, the Dow Jones Industrial Average was 4.69 lower at 2,732.08 on volume of 93m shares. The Dow had lost 4.91 on Wednesday to 12,736,77. At midsession, the broad-based Standard & Poor's 500 index and the Nasdaq Composite were marginally higher while the American Stock Exchange Index was a little

lower. The almost exclusive focus of the markat remains the dehate about whether the IIS Federal Reserve will lower interest rates before the end of the year. It has been a tumultuous time for financial mar-kets, which have been trying to second-guess the Fed's

In late November, markets rallied on the belief that the Fed had lowered its target for the Fed Funds rate to 8% per cent from 8½ per cent.

The Fed then moved aggressively to signal that it had not eased policy, hat markets remained convinced that the economy was soft enough for

an easing to be imminent. That conviction appeared to dissolve on Wednesday when the Tan Book of regional economic reports from Fsderal Reserve banks was slightly more upbeat than expected on prospects for the economy. The

NYSE volume Daily (million)

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publication of the Tan Book coincided with remarks by an unnamed senior Fed official that he did not expect a recession next year and that the prospects for manufacturing

The bond market continued to fall yesterday, particularly at the short end, as hopes of an easing appeared to dissipate. Today's November employ-

ment report is crucial for the markets, because it provides another cbnnk of important evidence of economic activity which might make the Fed's stance clearer.

At the beginning of the week, forecasts were for a fairly limited increase in the non-farm payroll of perhaps 130,000. However, some analysts revised upwards their estimates of the gain in the non-farm payroll after yester-day's news of a larger-than-expected drop in claims for unemployment insurance in the latest weekly figures. Among featured stocks was

Pinnacle West Capital, which jumped \$4% to \$10 on news of an agreement with federal regulators to pump \$450m in cash and securities the company's troubled Merahank thrift sub-

sidiary.
Phelps Dodge fell \$% to \$59
after the company said that it
would take a fourth-quarter, pre-tax charge of \$375m to reflect write-downs on several closed mines. Airborne Freight added \$%

to \$38% on news of joint ven-tures with two Japanese companies. Mitsui & Co and Tonami Transportation will provide \$100m in aircraft financing and buy \$40m of preferred

Varity rose 4 cents to C\$2.56 n plans to cut 1,000 jobs from Champion International fell its Kelsey-Hayes unit.

US retail stocks prove mixed bag

Karen Zagor on the prospect of a less cheery season than usual

\$1% to \$30% after news that the company is selling the THE HALLS are decked with tinsel, angels and boughs of holly in equivalent of an 8 per cent the company controlled by stores throughout the US, but the retailers themselves are not convinced that this Christslumped \$3% to \$48%. The mas season is a jolly one particularly after another set of mostly dull to declining monthly sales figures for company said it was boosting reserves by \$400m in the fourth quarter as part of plans to deal with problem assets at its Texas bank subsidiary. November.

At Christmas, US stores cenerally record one third of their total sales and make up to half of their total earnings. But this year may be different. Seasonal mark-downs are greater and more pervasive than in previous years. While overall sales figures will probably improve as a result, price cuts are likely to curt into profits.

Furthermore, the spectre of a softer economy and lower nsumer spending is haunting the sector. Retail stocks tradi-tionally decline before an economic slowdown and, while there may be exceptions, there could be some stock market casualties: "The strong will get stronger and tha weak weaker," says Mr Jack Seibald, a retail analyst at Salomon Brothers in New York.

There have been successes. They include Nordstrom, a West Coast-based phenomenon which, with a combination of high-class merchandise, loca-

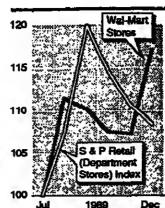
In addition, the discrepancy

between the Nikkei index and the 25-day moving average,

where 4 per cent is considered

the danger zone, reached 3.9 per cent on Wednesday, suggesting that the index was

coming close to being over-



tions and decor, has given the lie to the perception that department stores are dead. Nordstrom's shares have been trading about 20 per cent higher than a year ago, and its price/earnings ratio has been 20 plus; this reflects a 17.8 per cent advance in revenues in the most recent quarter, com-pared with 6.7 per cent in US department stores overall.

At the opposite end of the spectrum, and perhaps

reflecting cantion at the consumer end of the economy. variety and discount stores have performed well; their average share price increase of

year has outpaced the FT-Actuaries World Index for US

Within that, the Arkansas-based Wal Mart, which caters for the bargain-hunter with its range of discount stores, has performed exceptionally well. Sales in November jumped 27 per cent. Wal-Mart's share price is over 40 per cent ahead of last year, and its ple ratio is over 25 compared with about

19 for discount and variety stores as a whole.

Not all US discount stores are doing so well. The share price of K mart, the world's second largest retailer, is slightly lower over a year, although November sales on a comparable store hasis advanced by 3.9 per cent, respectable in the circumstances. These include K mart's transition to so-called "every-day-low-pricing," intro-duced to lure customers into the stores. Profits have suffered somewhat and its p/e of about 10 is well below average.

Traditional US retailing, which probably needs ite Christmas bonus more than newer styles of merchandising, has been shaken by the liqui-dation of the B Altman depart-ment stores, and some other fine old names have been pray

Sears, the world's biggest retailer of general merchandise, recently reported November sales only 0.4 per cent up on a year ago while its US merchandising revenues, including chandising revenues, including catalogue sales, fell 1.5 per cent in the month. Its shares have fallen about 5 per cent in the year to date, against a 16 per cent rise in the US department.

Christmas sales are expected to increase by between 4 and 5 per cent this year, slightly less than last year's 5.2.

nce inflation is included, however, real growth is likely to be only about 1 per cent. "Clearly." we're seeing an acceleration of promotional pressures and that will translate into lower gross margins," says one analyst.
The proposed sale of Bloomingdale's by Canada's Campeau Corporation has also ratifed the sector. Bloomingdale's tled the sector. Bloominguale's is not an intrinsically weak operation, but is suffering from an over-leveraged parent company. It seems unlikely that the new year will see many highly leveraged buy-outs in US retailing. The leverage has lost its appeal, as its capacity to exaggerate downswings in corporate performance has

German volume at peak as profit-taking resumes

THE spotlight was again on Germany, although there was excitement in the financial sector elsewhere, torites Our Mar-

FRANKFURT tried hard for another gloriously Technicolor day, the DAX index making an intraday high of 1,680.17, up 16.09, and holding it until the last half bour. But then profit-taking came in, and it closed with a rise of 5.73 to 1,664.08 -still a record - after a 4.40 gain to 700.14 in the FAZ at

However, ons record was comprehensively smashed as volume rose from Wednesday'e DM10.3bn peak to a new DM11.1bn high. A further rise in bond prices indicated the fundamental strength of the economy, and foreign buying continued at a high level as Deutsche Bank led the most-activee list, rising DM14 to DM754 in turnover of UM1.8bn.

One target of profit-taking was Mannesmann, down DM9.50 at DM330.50 after a five-day rise of 27 per cent, on confirmation that its consortinm had won the Bundespost cellular telephone licence. However. Volkswagen continued to strengthen on its East European prospects, climbing DM5.50 to DM521.50.

In banks, Bayerische Vereinshank shed 50 pfg to DM386.50 after announcing lower 10-month operating profit, a DM390m rights issue and a co-operation agreement with the Victoria insurance group. In retailing, Kaufhof jnmped against the sector trend, by DM12.50 to DM659.50, as analysts said that it was undervalued compared with other retailers.

The energy and chemical The energy and chemical group, Veba, firmed DM1 to DM366.50 after predicting a 10 per cent rise in 1989 net income. Veba also said Marrill Lynch had offered it a 25 per cent stake in Feldmühle Nobel above the market price, hnt that Veba refused the offer as too expensive. Feldmühle fell DM1.50 to DM525.50.

PARIS continued to focus on financials, as Suez took over from Paribas as the star of the day. The latter saw further takers moved in, leaving it still FFr6 higher at FFr675.

Suez benefited from interest in the sector, and from the view of some brokers that it was a better, or safer, bet than Parihas, while the Navigation Mixte saga drags on. It gained FFr10.70 to FFr489.90.

overall, volume was thought to be around Wednesday's Ffr2.8bn, or better. The OMF ondex ended off its highs at 588.48, np 1.28; the CAC 40 index was up 5.34 at 1.985.63. One trader thought there was little genuine buying, but instead there was short-covering by professionals unwilling to be left out, and business to be left out, and business from others taking a pre-Christmas punt. "Some people are expecting this market to reach 2,000 on the CAC 40 by the end of the year," he said. STOCKHOLM welcomed moves in the banking sector and managed to take in its stride a me-point time in the

stride a one-point rise in the discount rate to 10.5 per cent. The Affärsvärlden General index gained 10.8 to 1,175.2. Nordbanken surged SKr98, or 48.5 per cent, to SKr300 in active trading after the bank recommended the acceptance of a SKr300-a-share bid by PKbanken, which added SKr5 to SKr95. Ostgota Enskilda

Bank gained SKr12 to SKr139 on takeover speculation. AMSTERDAM featured Nedlloyd, the transport group, which pleased the market with its forecast on Wednesday evening of a rise in profits this year of 56 per cent or more, above expectations. The stock climbed Fl 3.60 to Fl 30.20.

DSM, the chemical group, was up F1 110 at F1 115.10 after news it expects an extraordi-nary gain of F1 300m from the sale of its 50 per cent holding in LVM, its plastics joint ven-ture, to the other partner, Tes-

SOUTH AFRICA

ANOTHER surge by gold issues and by industrials pulled Johannesburg higher. Barlow Rand, the industrial, gained R2 to R44.25 after

senderio of Belgium.

Akzo, which held a presentation in London and also

announced plans to invest \$30m in an Alabama rubber plant, rose 20 cents to F1 133.20. Philips shed 10 cents to F147.90 after news of its 60-cent interim dividend, in line with expectations. The CBS tendency index rose 0.4 to 187.2

MILAN welcomed the political advance of a tex process.

cal advance of a tax proposal benefiting Montedison, which rose another L7 to L2,002 as Enimont gained L30 to L1,570. The Comit index rose 1.35 to 669.22 in moderate trading. before today's holiday.

ZORICH saw steady buying

in selected blue chips moderated by widespread unease over domestic interest rates. Bargain bunters with a taste for Nestlé, Alusuisse, Sandoz and Roche left the Crédit

suisse index 3.2 higher at 628.6.
BEUSSKIS closed mixed in active trading, with the cash market index up 11.93' at 6,537.42. UCB, the chemicals group, jumped BFT1.900, or 9.7 per cent to BFT21.475 as take. per cent, to BFr21,475 as takever speculation continued. Société Générale de Belgique, the holding company, rose BFr30 to BFr3,500 after announcing a merger of its principal non-ferrous metals

MADRID came back from one holiday and edged lower in thin volume before another boliday today. The general index shed 0.99 to 304.56, but the food sector remained in demand, with Tabacalera up 8 points to 827 per cent of par.

HELSINKI saw the Unitas all-share index ease 5.0 to 621.3, but free shares made good gains. Seven of the 10 most actives were free shares, with Union Bank of Finland'a class C gaining FM1.50 to FM31, Nokia's preferred free adding FM9 to FM97.50 and Amer's

FM9 to FM97.50 and Amer's free As rising FM4 to FM159.

COPENHAGEN was mixed again, with rises by some industrials cancelled out by further banking losses. FLS industries gained DKr46 to DKr748 on news that its subsidiary coment machinests. sidiary, cement machinery maker FL Smidth, had bought US rival Fuller Co.

not want to recognise that there is a huge disparity between equities and bonds, where yields are more than 5.5 per cent and moving upwards, said Mr Jonathan McClure at Schroder Securities. The yen was also lower against the dol-

The strong gain in the Nikkel was not an accurate reflec-tion of what happened yester-day, said Mr Masami Okuma at UBS Phillips & Drew, Although ths leading index was up strongly, many of the issues which have been leading the market's recent rise, such as steels and real estates, took a beating.

Among steels, Sumitomo Metal Industries, most actively traded, lost Y12 to Y918. Other big companies on the retreat included Mitsnbishi Heavy Industries, off Y40 at Y1,180. Kobe Steel, however, managed to sustain its uptrend and added Y7 to Y877 in active trading. The retail sector, which pro-

vided a bright spot in early trading on consumer spending data, saw losses later. Sogo climbed Y70 to Y2,160, before closing unchanged at Y2,090. Wednesday's interest in lag-gards and low-priced issues suggests that the market has come full circle, said Mr Okuma in a round of selective buying, when everything that needs to be bought has been, investors begin looking at those that have been laft behind.

suggests that investors are lost

Nikkei advances despite fall in leading issues

CAUTION and profit-taking took their toll of leading issues yesterday, but arbitrage buy-ing pushed the Nikkei to its fourth consecutive high, writes Michiyo Nakamoto in Tokyo.

stake to Berkshire Hathaway,

investor Mr Warren Buffett. First Interstate Bancorp

inland Steel Industries dropped \$2% to \$31%. The company has revised down-

wards its fourth-quarter earn-

ADJUSTMENTS BY portfolio

managers to their accounts before the end of the year

helped Toronto stocks to rally

in light volume hy midday.

The composite index rose

18.8 to 3.970.4 on volume of 15m shares. Advances led declines

Bank stocks rose after the last of the hig six hanks reported fourth-quarter earnings. Canadian Imperial Bank of Commerce gained C5% to

C\$33¼ on news of a net loss of C\$127m after a C\$538m loan

ings forecast.

by 285 to 211.

loss provision.

Canada

After rising more than 100 points initially, the Nikkei average fell back by early afternoon as investors looked at and worried about the high level of share prices. Howaver, several bouts of late arbitrage buying pushed the Nikkei up by 203.82 to another record of 37,858.11, which was also the day's high. The low was 37,549.53.

Volume slipped to 944m shares from the 1.2bn traded on Wednesday. Advances led declines by 554 to 373 with 212 unchanged. The Topix index of all listed shares rose 11.70 to 2.879.02 while, in London, the ISE/Nikkei 50 index added 1.84 to 2,168.94.

Yesterday, buyers went for the last of the laggards, Nippon Telegraph and Telephone. NTT has been shunned on worries that the company could be split, and its return to favour for ideas. NTT rose Y70,000 to Y1.49m. Other laggards in vogue included Nikkatsu, the film producer, up Y17 at Y710 and third in volume terms. The more cautious analysts bought. Yesterday, the gap moved to 4.2 per cent. On the other hand, the 200day moving average, which gives a longer term perspective on the index, was at a 10.87 per cent discount to the Nikkei, are now pointing out that the adverse factors which plagued still safely below the 12 per cent level that is considered the market in the autumn were still around. The market does

Osaka hit its 13th record yesterday, as the OSE average rose 97.89 to 38,845.07. How-102m chares. Kobe Steel showed strength with a Y19 gain to Y878 in heavy trading.

A VARIED volume picture presented itself across the region, with Singapore very busy while Anstralia and Hong Kong euffered a continued shunp in trading. Manila's two stock exchanges are due to

reopen on Monday after a week's closure because of the stingAPORE had an active day, but the Straits Times industrial index finished little

changed as profit-taking set in after 16 rising sessions and took the edge off earlier gains. The index closed 2.21 better at 1,445.54 as turnover rose to 129m sbares worth S\$284m, from 94m and S\$220m. Among fast rises, Jurong Engineering climbed 68 cents to S\$4. KUALA LUMPUR was

ushed to a record on afternoon buying interest, the com-posite index adding 3.40 to 523.45 in active turnover. Sentiment was helped by Tokyo's

sustained rise. **AUSTRALIA** saw interest fade away, as the All Ordinaries index lost 5.1 to 1,634.5. Volume was still low at 104m shares worth A\$157m against 93m worth A\$169m the previ-

become more evident.

There was a sparkle of life in there was a sparkle of life in the gold sector, as Dominion Mining rose 8 cents to A\$1.88 on rumours of a takeover by Poseidon, up 2 cents at A\$2.55.

Bond Corp recovered 5 cents to 20 cents and Bond Media rose 5 cents to 17 cents after Wednesday's sharp falls. But Bell Resources was off 5 cents at 40 cents, raising speculation at 40 cents, raising speculation that prospects of a takeover bid had faded further.

HONG KONG had its best rise for two and a half weeks, with the Hang Seng index gaining 13.61 to 2,770.00. Volume remained thin at HK\$560m, compared with Wednesday's

HK\$46im, which was the second lowest this year.

TAIWAN pursued its downward course, the weighted index losing 160.06 to 8,123.50 in continued low volume.

These Securities having been sold, this announcement appears as a matter of record only.

FF 1,000,000,000 **Issue of Bonds** with Redeemable Warrants attached

Issue by way of Rights to Existing Shareholders FF 700,000,000

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NATIONAL MARKETS REGIONAL MARKETS Figures in parenthoses show number of stocks per grouping	WEDNESDAY DECEMBER 6 1960						TUESDAY DECEMBER 5 1988			DOLLAR INDEX		
	US Dollar Index	Day's Change %	Pound Sterling Index	Local Currency Index	Day's change % local currency	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Local Currency Index	1989 High	1989 Low	Year ago (approx
Australia (85)	148.74	+0.3	139.92	126.33	+0.1	5.38	148.29	139.99	128.25	160.41	128.28	144.67
Austria (19)	156.1 a	+23	146.92	143.29	+ 1.2	1.70	152.67	144.13	141.54	172.22	92.84	97.04
Belgium (63)	150.00	+ 1.0	141.11	137.43	+0.2	4.04	148.57	140.26	137.21	150.00	125.58	131.17
Canada (122)	150.43	+ 0.4	141.51	126.47	+0.3	3.22	149.79	141.40	126,14	154.17	124.67	121.74
Denmark (36)	237.06	+1.0	223.01	220.78	+ 0.1	1.43	234.85	221,54	220.63	237.08	165.35	156.6
Finland (26)	127.71	+0.7	120.14	111.63	+0.0	2.53	126.86	119.78	111.63	159.16	118.63	136.8
France (126)	147.05	+ 1.4	138.33	130.09	+ 0.8	2.85	144.98	136.86	137.93	147.05	112.57	109.5
West Germany (96)	111.05	+23	104,46	101.90	+ 1.7	2.05	108.55	102.47	100.22	111.05	79.56	86.7
Hong Kong (48)	115.91	-0.4	109.04	116.29	-0.3	4.90	118.33	109.81	118.69	140.33	86.41	111.4
reland (17)	171.45	+1.9	161.29	161.70	+0.9	2.74	168.19	158.77	160.23	171.45	125.00	191.0
taly (97)	92.85	+0.2	67.35	90.36	-0.1	2.53	92.64	87,45	90.43	96.73	74.97	83.7
Japan (455)	197.73	+0.4	186.01	179.73	+0.5	0.45	196.88	185.86	178.84	200.11	164.22	189.8
Melaysia (36)	211.27	+0.4	198.75	220.06	+0.4	2.41	210.35	198.57	219.22	211.27	143.35	
Mexico (13)	288.09	-0.9	271.01	836.28	-1.1	0.62	290.67	274.40	845.36	320.61	153.32	140.12
Netherland (43)	136,91	+0.1	128.80	124.38	-as .	4.28	136.83	129.17	125.15	136.91		
New Zealand (18)	74.94	-1.2	70.50	67.17	-1.3	5.32	75.85	71.60	68.09	88.16	110.63	109.6
Norway (24)	185.38	+2.2	174.40	170.29	+1.5	1.60					82.64	67,40
		+0.4					181.46	171.30	167.73	198.39	139,92	127.80
Singapore (26)	169.62	+1.5	159.57 198.75	151.84 152.53	+0.1	1.98	168.97	159.51	151.52	170.62	124.57	119.27
South Africa (80)	176.19				+1.5	3.75	173.58	163.86	150.27	176.68	115.35	123.62
Spain (43)	160.51	+0.9	150.99	138.74	+0.0	3.78	159.11	150.20	138.74	189.75	143.14	146.8
Sweden (35)	171.97	+1.3	181.78	161.28	+0.7	2.12	169.70	160.20	160.15	188.94	138.45	141.1
Switzerland (64)	92.34	+0.1	86.87	90.88	+0.0	2.08	92.23	87.07	90.29	94.16	87.81	77.8
United Kingdom (304)	150.94	+ 1.4	142.00	142.00	+1.1	4.35	148.80	140.47	140.47	158.41	133.28	136.11
USA (544)	141.37	-0.2	132.99	141.37		3.30	141.70	133.77	141.70	146.29	112.13	113.20
Europe (993)	134.24	+1.3	128.29	124.97	+0.8	3.37	132.53	125.11	123.98	134.24	112.63	113.49
Nordic (121)	175.13	+ 1.2	164,75	156.92	+0.5	1.81	172.97	183.29	156.18	178.38	137.95	135.4
Pacific Basin (868)	192.71	+0.4	161.29	175,15	+0.5	0.69	181.93	181.19	174.34	194.72	160.44	184.8
Euro - Pacific (1661)	189.43	+0.7	159.39	155.08	+0.6	1.55	168.26	158.84	154.20	189,43	141.58	
North America (666)	141.81	-0.2	133,41	140.43	-0.2	3.29	142.09	134,13	140.71			156.26
Europe Ex. UK (689)	122.88	+12	115.60	114.57	+0.e	2.71				146.66	112.79	113.64
	132.67	+0.0	124.80	118.72			121.43	114.64	113.88	122.88	96.30	99.24
Pacific Ex. Japan (213)					···0.1	4.86	132.62	125.19	118.86	140.05	111.93	124.10
Norld Ex. US (1856)	168.91	+0.7	158.90	154.31	+0.6	1.63	167.75	158.86	153.43	168.91	141.49	154.74
Norld Ex. UK (2096)	158.72	+0.3	149.32	150.71	+0.2	1.94	158.24	149.38	150.34	158.72	136,98	139.05
World Ex. Sc. At. (2340)	157.90	+0.4	148.54	149.85	+0.3	2,14	157.28	148,47	149.39	157.90	136.67	138.87
World Ex. Japan (1945)	139.10	+0.4	130.88	134.45	+0.2	3.39	138.58	130.82	134.21	140.43	114.51	114.17
The World Index (2400)	158.00	+0.4	148.64	149.86	+0.3	2.15	157.38	148.57	149.39	158.00	136.68	198.77

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldmen, Sachs & Co., and County NatWest/Wood

Where the real need lies for counselling

By Michael Dixon

Change ten decimals into a fraction. Aaaaaaaaaaaahhhhhhhhhhh!

is my reaction. THAT VERSE by young Deepak Kalha leapt to mind the other day while the Johs column was poring over a survey reports on the use of outplacement consultants.

It is true that there was little to defrost let alone heat the blood in the first few pages. They just chronicled companies' growing habit of hiring external consultancies to ease unwanted staff's departure and, hopefully, speed their re-employment

by some other outfit.

Then these tottered forth
a sentence which set the
corpuscies instantly aboil. It
said that over half of the 148 companies surveyed call in outplacement consultants to counsel employees in situations where work is suffering because of personal chemistry problems; and nearly half of all companies using outplacement provide counselling for employees who have reached a career

My reaction to that went beyond the poet's to the

* Outplacement practices of major companies in the UK. Drake Beam Morin, 5 Arling-ton St; London SW1A 1RA.

I yelled, in • redoubled - and for two distinct reasons.

The first is what must be the most mept use to date of a piece of recruiters' jargon:
"personal chemistry".

Not only do they bandy

the term about, but some claim to understand whatever it stands for well enough to gauge it. As they cannot state the formulae by which they do so, they would be fairer to call it "personal alchemy" ("personal fit" would be yet better). Even so, I have hitherto let the term pass unhindered.

term pass unhindered. But the trenches must be ding when it starts to appear in phrases like: "work is suffering because of personal chemistry problems." In that case, if anybody needs to be called in, it is not a career counsellor. It's a performer. Worse still, to my mind, is the implication that such counselling is needed by

people who have reached a career plateau. On the face of it, that would seem to mean they have risen as high up the ranks as their talents justify, which in turn implies that they are already doing the best work of which they are capable. If so, it surely ought

hope to attain in a lifetime. Ideally we should strive not only to reach it as early as we can, but to carry on in it as long as possible. What better could companies hope for, too, than to have all of

their employees operating for the maximum time at their optimum productiveness? Now I know that the ideal just expressed is at odds with what actually goes on in organisations. But It is an ideal that is often less softheaded than the practice.

What is really meant when people are said to be on a career plateau is usually that senior management not only thinks they are unfit to rise farther up the pecking order, but wants to appoint another person to the people. another person to the perch they occupy now. Hence the implication is that their most marked achievement in their

marked achievement in their present job is to block the promotion of somebody else thought worthier.

If that is true, then (unless they have broken down physically or mentally, and so are in need not of career counsel but remedial treatment) it is unlikely that they can be doing the best work they are carebble of treatment) it is unlikely that they can be doing the best work they are capable of.
Even if they were, the fault arbitrary rule that nobody

somewhat loosely defined problem of arithmetic.

After all, there are few better states any of us might on the first place.

Either way, the moral seems plain. You show me an organisation which calls in outplacement consultants to deal with personal-fit or career-plateau problems, and I'll show you a set of senior managers who are failing to make the best use of their human resources. And it is they rather than people on the lower plateaus who are in need of counselling.

In many cases it might most usefully be of the psychiatric type. For the root of the trouble seems to be a delusion on top executives' part that an organisation's success depends more on folk deemed fit to fly higher than on those already fulfilling their maximum potential on the ground the ground.

Space race

WHILE we're on about high-flyers, the announcement that the hunt for Britain's first astronaut has been narrowed down to just two of the initial 13,000 applicants, may have reminded some readers of an objection this

GENERATE?

over 40 would be considered. I pinned the blame on the Antequera company dealing with the British end of the UK-Soviet space project, and its recruitment consultants MSL International

I have since learned from Air Vice-Marshal Peter Howard, who headed the selection process, that neither of them was the main culprit. They were ready to consider people aged up to 45, he said — which is at least a hit better. It was the Russians who insisted that the limit must be 40.

the limit must be 40.
Perhaps, now Messrs Bush
and Gorbachev have agreed that the cold war is over, the Soviets might wisely follow the Americans in banning peremptory age discrimination. So, for that matter, might the British and all the rest of the still purblind nations.

As far as other sorts of

As far as other sorts of prejudice go, feminists can hardly complain. The choice of Miss Helen Sharman and Major Timothy Mace as the final pair means women's representation has improved. They made up barely a third of the initial entrants. Nevertheless there is a

factor which should cause concern. Since in the first instance applications were made by telephone and the recruiters asked only a few

questions about height and education as well as age, nothing is known about the broader background of all 13,000 who initially applied.

But far more data was gathered on the nearly 6,000 of them thought suitable to go through to the second stage of the process. And Air Vice-Marshal Howard tells me that not a single one of them was coloured.

Property

RECRUITER Paul Werth of Kay Executive Search seeks a property investment and development director for a London company he may not name. He promises to honour applicants' requests not to be identified as yet to his client.

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Head of Finance and Administration Financial Services

c.£35,000 Package

An exceptionally successful Leasing and Corporate Finance house, whose Directors concentrate on client related work, needs a first class Administrator and Accountant to handle all support services with a high degree of autonomy. THE COMPANY

 Entrepreneurial international big ticket lease packaging and corporate finance advisor with outstanding professional reputation. Highly profitable part of fast-growing, publicly quoted financial

services group.

Entrepreneurial, friendly, non-bureaucratic culture.

THE POSTTION Finance and Administration Manager with full responsibility for

all financial and management accounting. Management responsibility for all support staff and all administrative aspects of the business.

The job is to understand the Directors' business and ensure that they have every facility to transact it. QUALIFICATIONS

Bright, preferably qualified Accountant, with several years experience of financial administration. Strong commercial awareness and management skills.

Presence and maturity to deal directly with the dynamic Directors of the business.

THE REWARDS

An important management job paying an attractive base salary;

Please reply in writing, enclosing full ev. Reference BH4867 NBS, Bennetts Court, 6 Bennetts Hill, Birmingham B2 5ST.

 $N \cdot B$ S CELECTION



LONDON - 01-493 3383 - SLOUGH - 0753 694844 GLASGOW - 041-204 4334 - HONG EONG - (HE) 5 217133



TRADER

Our client, a major international London based commod-ity house, is seeking a trader for their oilseeds/vegetable oils division. This position, within a rapidly expanding professional team, offers excellent prospects to someone with 2 or more years trading experience in these or other products. Salary negotiable and commehensive benefit package.

Please contact Ken Jacob, London. Tel. 44-1-439 1701 Fax. 44-1-734 0275 Required for mall/growing City Commercial Bank. Minimum three years experience in all aspects of Furcign Exchange and Money Market dealings. Mustr. 1. Have good telephone manner. 2. Be customer/profit orientated. 3. Be self motivated. 4. Be willing to productively use spare time in marketing the Bank's services.

Salary according to age and experience. Phone Sendra on for early appoi

FX MONEY MARKET

DEALER

Recruitment Consultant

Michael Page City's leading position in the recruitment of City professionals at all levels, is well established. We currently have an opportunity for a talented and committed individual to participate in our success story. To become e member of our corporate banking team you do not have to have recruitment experience, in fact more than half our consultants have joined us straight from the

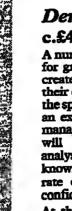
Recruitment is not a soft option. It is demanding on many levels and, like all 'people businesses', can be frustrating, it is also challenging, extremely varied, offers remarkable job satisfaction and develops a range of personal skills which you may not know you possess. However, our standards are exacting. We seek an individual with maturity (of attitude, not processed to any), a consider for executive. not necessarily age), e capacity for sustained hard work, flair, a genuine wish to succeed and a fir with our culture of teamwork allied to

personal accountability. In addition you will be in your 20's and will be able to demonstrate first-rate ability in a

The rewards are many. As part of Michael Page Group PLC, the UK's leading executive selection group, we can offer genuinely outstanding career prospects. We are large enough to offer what we consider to be the most extensive training programme in the industry. We also offer an arreactive remuneration package and in keeping with our philosophy of being a quality consultancy we offer a profit

If the time is right for you to consider an alternative, call Paul Wilson, Manager on 01-831 2000 who will be delighted to discuss careers in recruitment with you. Alternatively, you can write to him at Michael Page City, 39-41 Parker Street, London WC2B 5LH.

Michael Page City International Recruitment Consultants London Paris Amsterdam Brussels Sydney



Where will you be in 1990?

Derivative Products c.£40,000 + benefits

A number of our clients are currently looking for graduates in their mid 20's to fill newly created positions within expanding areas of their capital markets divisions. At one end of the spectrum a major UK player is looking for an experienced individual to join their risk management team. The successful candidate will have highly developed quantitative analysis skills, excellent technical product knowledge - swaps, swaptions and interest rate options - and in addition a strong, confident personality.

At the other end, an American investment house is looking for a dynamic young candidate, experienced in the whole range of derivatives - to market their products to corporate and financial institutions.

Credit Analysis To £25,000 + benefits

Are you young and ambitious, but feel that your potential is not being fully developed? Our client, a major US investment bank, is looking for an analyst to provide back-up to their Corporate Finance Department. You will be aged in your mid 20's and have an excellent degree. Added to which will be the first class credit training you have received since graduating.

At this stage in your career you will be reviewing the medium to large UK corporates and have the opportunity to hone your existing skills as well as develop new ones, as you provide total back-up to the deal originators from mandate right through to capital markets products - with emphasis on completion. The ability to speak a European language is desirable but not essential.

For details of these and other vacancies please contact Joe Reilly or Julie Byford on (01) 583 0073 (day) or (01) 540 9340 (evenings and weekends), or send your CV in complete confidence to: 16-13 New Bridge Street, London EC4V 6AU. Fax (01) 353 3908.

BADENOCH & CLARK recruitment specialists TEST TO

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SWAPS BOOK EXPERIENCE?

To £60,000

With substantial bonus + benefits

We have been instructed by a major UK investment bank to recruit a young manager to run their DM Swaps book, with the probability of additional responsibilities in

Although DM experience is preferred it is not viewed as being absolutely essential. However, the individual will have gained at least two years direct experience in the Swaps market and will be computer literate. The incumbent should have strong personal as well as technical skills as they will be expected to drive the team's direction and expansion for the future. Equally important is flexibility of approach, essential to ensure a fast reaction to the changing needs of the marketplace.

For details of this opportunity please contact Julie Byford or Joe Reilly on (01) 583 0073 (Day) or (01) 540 9340 (Evenings and Weekends), or send your CV in complete 16-18 New Bridge Street, Blackfriars, London EC4V 6AU. Fax (01) 353 3908.

BADENOCH&CLARK recruitment specialists

PRIVATE CLIENT **INVESTMENT MANAGER**

EDINBURGH EXCELLENT SALARY AND BENEFITS

Capital House Investment Management Limited, the international invest management arm of The Royal Bank of Scotland Group, currently manage over £2 billion on behalf of unit trust, institutional funds and private clients.

We wish to recruit an experienced Investment Manager to join our private client operation based in Edinburgh, to manage existing discretionary portfolios together with the opportunity to develop new private client business.

We are seeking applications from candidates with several years relevant investment experience with professional qualifications.

As an expanding an ambitious company we offer excellent opportunities for professional career development.

In addition, the successful candidate will enjoy the usual benefits commensurate with working for a large financial

Please write in confidence to:

Ian Mackenzie Director Capital House Investment Management Ltd Fourth Floor, Capital House 2 Festival Square Edinburgh EH3 9SU



INVESTMENT CONSULTING

Pension Fund Management An Opportunity To Develop a New Service

perating in fifteen countries worldwide, Hewitt Associates provide help and advice to a wide range of clients in the design and management of employee benefit, remuneration and human resource programmes. Increasing demand for their services has created an outstanding opportunity for an exceptional young and talented consultant to start and develop the Investment Consulting function of their U.K. office, based in St. Albans.

Following an initial period with the investment consulting group in Chicago, the role will be to develop the firm's strategic consulting capability in the U.K. This will include establishing philosophies for comparative performance measurement, investment techniques and investment manager selection. Working as a fee earner in his or her own right, the person appointed will be the leading influence in shaping the required organisation, marketing its services and, ultimately, determining its profitability.

In addition to having sound technical skills, a good knowledge of the pensions industry and of - " asset planning, the successful candidate will be outgoing and an excellent communicator, with the ability to provide and maintain the highest

standards of service. He or she will enjoy being part of an intellectually challenging and professionally stimulating organisation.

The culture of the firm is supportive and nonhierarchical, giving the highest priority to cooperation and team effort. This is complemented by their attractive offices, located in an original Georgian property in a local conservation area.

In return for ability and commitment, a highly competitive salary will be negotiated. The package includes a car and a non-contributory pension, and allows for choice from a variety of other benefits. A bonus and deferred compensation scheme is also in operation. Future prospects are assured; the firm is growing, additional offices are planned and real opportunity exists to become a Partner in due course.

For a confidential discussion concerning this opportunity, telephone David Jones during office hours on Windsor (0753) 857181; evenings and weekends on Reading (0734) 482370.

Alternatively, write to him, ih confidence, at Digby Moore Associates, Mountbatten House, Victoria Street, Windsor, Berkshire SLA 1HE. Fax: 0753 860696.

DIGBY MOORE ASSOCIATES SEARCH·SELECTION



Up to £40,000+Car+Bonus West Midlands

Our Client is a dynamic and progressive plc in the Building Materials Industry. Growth has been substantial, both organically and through acquisition, and there are exciting plans to sustain and continue this. As part of these plans, they now seek to appoint a Research Analyst.

Reporting to the Executive Chairman, your brief will be to research, analyse and assess businesses and products which are compatible with the company's existing portfolio and would thereby contribute significantly to the company's strategic growth plans. Working closely with the Financial Director, you will be responsible for presenting this information to the main board and assisting in establishing the company's blue-print for growth. The successful applicant will have a proven track record in acquisition analysis, possessing above average research experience. A knowledge of the Building Materials Industry or related businesses is preferable. Qualities of confidence, self motivation, tenacity and good communication skills are essential.

The position offers an exciting opportunity for both personal career and company development and the importance of this role is reflected by a highly competitive salary and benefits package. Assistance with relocation will be provided where necessary. Please apply, with full career and salary history details, quoting reference B/247/89 to David Gibbs.



City

KPING Peat Marwick McLintock

Executive Selection Peat House, 2 Cornwall Street, Birmingham B3 2DL

Corporate Finance

UK Merchant Bank

Manager: c. £35,000 + Banking Benefits

Our client is a highly respected and long established UK Merchant Bank. Recent expansion has resulted in the need to appoint two high calibre individuals to their Mergers & Acquisitions team. The positions report to the Director responsible for the M & A activity and represent an excellent opportunity to join the Bank at a time of growth.

Manager: Candidates for this position should be aged 27-33 with two years' relevant experience in merchant banking, or possibly stockbroking, and must have a strong track record demonstrating the ability to relate to clients and potential clients at the highest level.

Executive: Candidates will be graduate Chartered Accountants with experience of relevant assignments within a

Executive: c. £28,000 + Banking Benefits large accountancy practice and ready to move into this challenging role.

Interested applicants should write enclosing a comprehensive CV with daytime telephone number quoting Ref: 388 to Sara Cooke, MA, Whitehead Rice Ltd., 43 Welbeck Street, London WIM 7PG. Tel: 01-637 8736.

Whitehead Rice

MANAGEMENT SELECTION

Jonathan Wren Leasing

As one of the leading UK and International Banking Groups our client is renowned for the provision of corporate financial services worldwide. The specialist Leasing Division concentrates on complex high value domestic and international transactions with the flexibility to act as both principal and advisor. Commitment to the development of this innovative unit has resulted in the creation of two additional appointments:-

SENIOR MANAGER - INTERNATIONAL c£45,000 plus bonus

The ability to identify cross border leasing opportunities and the technical creativity to formulate complex financial structures will enable the successful applicant to operate as a senior member of this highly professional team. It is envisaged that the ideal candidate will currently be employed at senior level within a leading international/ merchant bank, packager or treasury division of a major

Aged 30-42 years, he/she will possess proven negotiating strengths and combine 4/5 years experience of domestic and cross border activities with significant exposure to complementary financial products - namely capital markets, project finance, export finance, etc.

MANAGER - RESEARCH & DEVELOPMENT c£30,000 plus bonus

To assist the UK and International marketing teams an inhouse research and development unit has been established. A highly innovative professional is sought whose current involvement in financial product development has resulted from a sound technical grounding in asset finance. The role will encompass the provision of related taxation/accounting advice, and the development of new big ticket products.

Applicants, aged 27 to 34, will have at least three years experience of structuring complex transactions, negotiating contract terms and formulating the associated documentation. To complement the current team structure a qualified lawyer would be preferred.

For each position the package includes performance related bonus and full banking benefits. Please contact Jill Backhouse, Director in strict confidence.

LONDON

HONG KONG

MIDDLE EAST SINGAPORE SYDNEY

No. 1 New Street, (off Bishopsgate), London EC2M 4TP Telephone: 01-623 1266 Fax: 01-626 5258

Portfolio Strategist

London

Attractive Salary + Benefits Candidates will be expected to demonstrate a My client is responsible for marketing

sophisticated investment strategies to institutional investors on a global basis. In response to demand from institutional

investors worldwide, they seek a Portfolio Strategist for their London office to monitor trends in financial markets and to develop and refine portfolio strategies for investors in the UK, Continental Europe and the Middle East. This will involve giving presentations for the press and for investors, defining alternative investment and hedging strategies and developing and maintaining strong links with the institutional investor community.

good understanding of modern portfolio theory. and financial economics and will have a minimum of two years' experience as a corporate economist, investment analyst or similar. Given the pan-European nature of this challenging role a second European language would be a distinct advantage although is not essential. If you would be interested in pursuing this unique

opportunity please contact Charles Ritchie on 01-831 2000 or write enclosing a full.

curriculum vitae to Michael Page City, 39-41 Parker Street, London WC2B 5LH

Michael Page City

International Recruitment Consultants London Paris Amsterdam Brussels Sydney



PARTNERSHIP SECRETARY (DESIGNATE)

Circa £22,000 + Car

Scott Brownrigg and Turner is a highly successful architectural, planning, project management and interior design practice with offices in the UK and Europe, and a commitment to high quality work with attention to fine

Following recent expansion through acquisition we intend to maintain our competitive edge in the field. Due to promotion we now require a Partnership Secretary, to sure us of a superior standard of administrative support, to be based in the exceptional surroundings of our manor house Head Office just outside Guildford.

Reporting to the Director of Client Services and Director of Administration your responsibilities will include providing secretarial services to operating divisions and support in the fields of contract administration,

property matters, insurances, and management systems. Although working when required with minimum supervision, you should enjoy operating as part of a small team. A legal or chartered secretarial qualification would be an advantage, as would a legal or commercial background.

Besides the prospects of a challenging professional environment and career advancement, we offer an excellent rewards package. This includes a generous salary, according to your experience, 24 days' holiday, private health insurance and pension scheme.

For further information telephone Lesley Kings on 0483 68686 or forward your CV to her at Scott Brownrigg and Turner, Bradstone Brook, Shalford, Guildford, Surrey



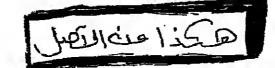
MANAGER-PROPERTY FINANCE

As a leading international bank involved in major property based finance, we are seeking a professionally qualified specialist with at least 10 years experience in both property development/construction and finance to lead a small team in this important market.

The successful candidate will be self reliant, highly motivated and able to evaluate and assess risk as part of the role. In return we offer a generous remuneration and benefits package to match this key position.



Please write, with full CV to: Mike Furlong, Assistant General Manager The Fuji Bank Limited, River Plate House, 7-11 Finsbury Circus, London EC2M 7DH



DIRECTOR OF FINANCE £65,000 plus substantial bonus.

Our client is the expanding leasing and financial services arm of a dynamic European group. They seek to appoint a key individual to the Board of the UK operation with responsibility for the development and direction of the total European finance function. The role will also encompass the negotiation and structuring of the group's funding arrangements and full control of cash and currency management, utilising the latest treasury techniques. In addition substantial involvement in general management and strategic development is anticipated.

Applications are invited from Chartered Accountants, aged 35 to 45, with a proven record of achievement in the leasing industry, commerce or the profession. The calibre of current senior management, the continuing growth of the company and the strength of the European parent group combine to make this an exceptional career opportunity.

Please contact Peter Havnes or Jill Backhouse

MIDDLE EAST

SINGAPORE

SYDNEY

No. 1 New Street, (off Bishopsgate), London EC2M 4TP Telephone: 01-623 1266 Fax: 01-626 5258

GLOBAL CUSTODY **CLIENT EXECUTIVE**

One of the world's foremost financial institutions is currently seeking to recruit a young, high achiever looking to utilise their experience of the international securities market within the Global Custody sphere.

To our client, Global Custody represents a key product essential to their providing a fully integrated service to institutional investors worldwide. Their success within this market place is directly attributable to the calibre of their personnel, state-of-the-art technology and outstanding customer service. To meet the challenges of this, rapidly growing business they are now seeking to appoint an additional Client Executive who will have prime responsibility for building and maintaining relationships with clients, proactively resolving problems

and providing advisory and information services on market conditions. This position is viewed as crucial to the future development of their business within the UK.

Candidates, in their mid to late 20's, should be educated to degree level and have a sound understanding of the International Securities Industry, probably gained from working within Fund Management Administration, Securities Operations or Global Custody. Additionally, they should possess outstanding communication skills, together with the maturity and personal presence to gain immediate credibility with clients. In return, our client can offer outstanding career prospects and is able to match the highest aspirations of those looking for rapid progression within the International Securities sector.

For further information contact Gill Pembleton or write in confidence to:

WELL COURT ASSOCIATES

11 Well Court, London EC4M 9DN Tel - 01 236 0723 Fax - 01 489 8305

to £45,000

FIXED INTEREST

Independent actuary with 18 years experience in fixed interest markets, domestic and international, is available as specialist fund manager or general investment advisor on full or part time basis. Access to latest research, proven successful record, flexible working arrangement.

Write Box A1400, Financial Times, One Southwark Bridge, London SE1 9HL

British

AIRWAYS

Foreign Exchange

Corporate Dealers

Our client, the London branch of a major European bank is looking to expand its corporate dealing activities with the addition of two experienced dealers.

Probably in their mid/late twenties, candidates will have already gained at least 3 years' corporate dealing experience in an active bank, and have a comprehensive understanding of treasury markets, including Michael Page City, interest rate products, futures and options. Of graduate calibre, he/she

will ideally be fluent in a European language. Both these positions offer highly competitive remuneration packages and present excellent opportunities to join this expanding team.

Interested applicants should contact Arabella Goodford or Kate Griffiths on 01-831 2000 or write to them at

39-41 Parker Street, London WC2B 5LH.

Michael Page City International Recruitment Consultan

Marketing Officer £25-35,000 + Benefits

A leading European bank with a growing presence in London seeks to supplement its UK corporates team with an additional banker. The group markets to a mix of middle market and 'blue chip' companies and offers a variety of commercial banking products ranging from traditional lending and treasury facilities to more sophisticated off-balance sheet and structured

We invite applications from bankers aged 25-35 with experience of covering the UK market. You may have a clearing bank background or might have joined an international bank straight from university.

You will now be working with a commercial or

immediate responsibility for a client portfolio and will be expected to attract new clients and new business. There is considerable potential for future development within this expanding department. Promotion prospects are good and the remuneration package attractive. Interested applicants should contact

Mark Hartshorne or Charles Ritchie on 01-831 2000 or write to them at Michael Page City, 39-41 Parker Street, London WC2B 5LH.

merchant bank and will have a sound track record of successful deal origination and negotiation. You must be a confident self-starter: you will take

Michael Page City International Recruitment Consultants London Paris Amsterdam Brossels Sydney

ADVERTISING

Appears every Wednesday and Thursday

call

Elizabeth Arthur

APPOINTMENTS

For further information

01-873 3000

Nicholas Baker ext 3351

ext 3694

OVERSEAS CASH MANAGER

British Airways' worldwide route network generates earnings in a wide range of foreign corneacies. An exciting opportunity now exists within our Treasury Department to join a skilled team of specialists charged with the management of currency balances and controlling overseas liquidity. We are seeking a Treasury professional to

age our cash generation in convertible currencies, optimising cash management performance in the field with a clearly demonstrated control on liquidity levels, cash mobilisation and transmission. This will be achieved using the most efficient methods and techniques. Additional responsibilities include participation in our systems development strategy for overseas locations.

The successful candidate, probably a graduate or ACT qualified, will have spent 2-3 years in a Corporate Treasury or banking environment. Strong intellectual ability, numeracy and computer literacy, together with well developed interpersonal skills are vital to make a meaningful contribution to our corporate performance.

In addition to a competitive salary, our benefits package includes performance bonus, profit sharing, private health care, holiday bonus and holiday travel opportunities.

Please write with a comprehensive CV (including details of current earnings) to Selection & Assessment, Ref. RJ/1904, British Airways Plc., "Meadowbank", PO Box 59, Hounslow TW5 9QX.

UK CORPORATE LENDING EXECUTIVE

Hill Semuel is the corporate bank of the TSB Group. With a substantial capital base and a continuing expansion of our business we now require an additional executive to join the UK corporate team.

The current book encompasses the full range of UK manufacturing and service companies with facilities granted in the range of £1 million-£100 million. The emphasis of the group is to use the Bank's balance sheet to form long-term relationships with dynamic companies which will require innovative solutions

The individual appointed will be responsible for the analysis of a varied group of existing accounts and new businesses identified by the marketing officers. In addition, he or she will assist the account officer with the day-to-day running of the accounts. Promotion possibilities include appointment to account officer in due course.

Candidates should be graduates in their twenties with an excellent credit background. The ability to work under pressure is a key requirement.
We are looking for individuals wishing to build a long-term career with us and for those selected there will be excellent opportunities for sustained advancement. In the first instance please send a full curriculum vitae to:

Mrs. Anne Danford, Assistant Director, Personnel Department, Hill Samuel Bank Limited, 100 Wood Street, London EC2P 2AJ.

HILL SAMUEL

A member of the TSB Group. A member of The Securities Association.

Experienced Fund Manager

required by the Investment Advisory Division of a Major Japanese Bank. The candidate should have at least 4-5 years Fund Management experience and be able to lead a small team of analysts. Salary and conditions could be generous for the right individual.

Please reply to Box A1415, Financial Times, One Southwark Bridge, London SE1 9HL.

SENIOR SWAPS TRADER

American House require 2 Senior SWAPS Traders, 2/3 years experience on all SWAPS, Salary Enegotiable + Package,

BOND/MONEY MARKET SALES

2 Prime Japanese House's seek Salesmen in the above. 2/3 years experience, European language preferred. Salary c235K + Package.

HEAD OF MONEY MARKET

SALES /TRADING First Class Japanese House requires a Head for their M/M team. You must have 5 years experience in a senior role with comprehensive ability in all products.

Salary Evegotiable + Package.

NICHOLSON HOLMES ASSOCIATES 88 Cannon Street London EC4N 6HT Telephone 01-929 1311 (Fax 01-621 1326)

Executive, corporate lending

Package c.£17,000 + car

Leeds

You have a professional qualification - ACA, AIB, together with good corporate credit skills. Your corporate lending experience will have been gained within a banking environment and you may have developed a particular interest in specific industry sectors. As a team member you will be familiar with loan documentation, company analysis and be comfortable talking to clients.

We are County NatWest. Our Leeds office has an established reputation for innovation and expertise in the area. We are playing an increasing role in providing equity, debt and corporate advice to companies taking part in the continued growth of the strong local economies in Yorkshire and the North East.

We offer a key role to assist in the development of asset based financing for companies operating in a wide range of

In addition to an attractive remuneration package, benefits include low interest mortgage facility, non-contributory pension and company car.

If you share our commitment to play a significant part in the industrial scene in Yorkshire and the North East send a CV and current remnumeration details to: Ian Carlton. Director Personnel, County NatWest Limited, Drapers Gardens, 12 Throgmorton Avenue, London ECZP ZES.

COUNTY NATWEST

& The NatWest Investment Bank Group



INVESTMENT ANALYST

Adam & Company, a significant force in private banking with offices in Edinburgh, Glasgow and London, requires an experienced Fund Manager and an Investment Analyst for its rapidly expanding investment management company.

These key appointments, which will be based in Edinburgh, will involve immediate responsibility for internal research, asset allocation, stock selection and a close working relationship with

The successful candidates will be flexible, ambitious individuals who have a wide experience of portfolio management and UK company analysis and will be able to communicate well

The salary and benefits packages will reflect the importance we attach to these positions.

Please write, enclosing a detailed cv, to: Mr A M Hedderwick, Adam & Company plc, 22 Charlotte Square, Edinburgh EH2 4DF.

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Director Compliance **UK Securities House**

We invite applications for the post of Compliance Director with the Equities Securities arm of one of the leading UK investment banks, with a firm commitment to the Compliance function.

Reporting to the Group Compliance Director, the successful candidate will be responsible for developing the profile of Compliance throughout the Securities operation. Particular importance will be attached to the maintenance of close links with regulatory bodies and advising senior management on the Compliance issues relating to new product and business developments and the effects of overseas regulations on existing operations.

This position will be of special interest to experienced securities industry practitioners, ideally with a sound background in

Compliance. Individuals with a regulatory or professional background may also be considered, providing they have practical experience of the securities industry.

Personal qualities, including authority, presence and diplomacy. are essential and candidates will be expected to demonstrate a confident and pro-active approach relating both to the surveillance and educational aspects of the position.

Candidates should not consider their current salary to be a limiting factor.

For a confidential discussion regarding this appointment, please contact Karin Clarke on 01-831 2000. Alternatively, write to her, enclosing career details at Michael Page City,

39-41 Parker Street, London WC2B 5LH.

Michael Page City International Recruitment Consultants

London Paris Amsterdam Brussels Sydney



RECRUITMENT CONSULTANTS GROUP

3 London Wall Buildings, London Wall, London ECRM SPJ Tel: 01-588 3588 or 01-588 3576 Telex No. 887374 Fax No. 01-256 8501

A challenging position - opportunity to become Managing Director of an operating company or division within the Group in 3-5 years



DIRECTOR £45,000-£60,000

SOUTHERN ENGLAND

MAJOR INTERNATIONAL PRINTING COMPANY

This vacancy is open to candidates, aged 35-45, who will have acquired a minimum of 7 years practical commercial This vacancy is open to candidates, aged 35-45, who will have acquired a minimum of 7 years practical commercial experience, part of which will have involved profit centre responsibility and at least 2 years heading up commercial operations, or as the number two. Responsibilities will cover the efficient commercial development of 3 expanding companies, operating world-wide. Each company is trading with excellent profit margins; however, the main focus will centre on new ideas, new proposals and new products, and, as appropriate, their adoption and implementation as well as the identification and capturing of new markets. Up to 25% overseas travel will be necessary and consequently fluency in a European language will be an advantage. A high level of commercial awareness, the ability to set priorities and contribute markedly to continued profitable growth is key to the success of this operation. Initial salary negotiable, £45,000-£60,000 + car, contributory pension, free life assurance, free medical assurance, assistance with removal expenses if necessary. Applications in strict confidence under reference DCD4691/FT. to the Managing Director: expenses if necessary. Applications in strict confidence under reference DCD4691/FT, to the Managing Director:

CAMPBELL-SCHRISTER ASSOCIATES (MANAGEMENT RECRUITMENT CONSULTANTS) LIMITER, 3 LORDON WALL BURLDINGS, LORDON WALL, LORDON ECZNI SPL. TELEPHONE 01-588 3588 or 01-588 3578. TELEX: 887574. FAX: 01-288 8501.

APPOINTMENTS ADVERTISING

Appears every Wednesday and Thursday

For further information cail

01-873 3000

Nicholas Baker ext 3351

Elizabeth Arthur ext 3694

Jonathan Wren Executive

HEAD OF RESEARCH c£50,000

Our client is a principal trading operation practising sophisticated trading and risk management. techniques within the UK equity and derivative markets. Candidates should have significant general research experience of FTSE 100 stocks not limited to a particular sector. They will be able to provide research on take over situations together with trading decisions on price sensitive news relating to individual stocks. This is an exciting opportunity for a person of proven ability to lead a small team that will participate in trading opportunities revealed by their work.

Please contact Tim Sheffield on 01-523 1266.

HEAD OF TRUST ADMINISTRATION £30,000 + benefits.

Senior individual required, at assistant director level, to be responsible for 25 strong department in leading investment management company, covering both unit and investment trust administration. The successful candidate must have strong management and motivational skills as well as a sound technical accounting ability.

Please contact Martin Symon on 01-623 1266.

MIDDLE EAST SINGAPORE SYDNEY

No. 1 New Street, (off Bishopsgate), London EC2M 477 Fax: 01-626 5258 Telephone: 01-623 1266

Ionathan Wren easing

MARKETING MANAGERS - LEASING £20,000 to £30,000 plus bonus plus benefits.

Substantial financial backing, and the combination of traditional and innovative leasing products has enabled our client to become a major player in the leasing and asset finance industry.

Recent expansion has resulted in the creation of several challenging positions for Leasing Executives.

Applicants will be assessed on the following criteria:-

- Graduate Calibre
- Detailed credit assessment experience of transactions in the £250,000 to £5 million range.
- Working knowledge of negotiating, structuring and closing direct middle ticket transactions or vendor programmes.
- Proven experience of new business development.
- Currently writing in excess of £8 million of business p.a.

Positions, existing in both London and the North West, offer excellent career opportunities and financial rewards commensurate with performance.

Please contact Sarah Stone or Keith Snow.

LONDON HONG KONG

MIDDLE EAST SINGAPORE

SYDNEY

Recruitment Consultants No. 1 New Street, (off Bishopsgate), Loudon EC2M 4TP

Telephone: 01-623 1266 Fax: 01-626 5258 **EMPLOY WITHOUT**

Companies the opportunity to recruit senior U.K. personnel ORB's specialist Consultants will undertake all assignments in the following areas:

LEAVING YOUR DESK

Our unique assessment process provides International

- Banking and Financial Services Legal Profession
- * Engineering
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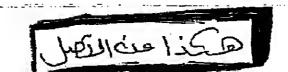
SWAPS TRADERS Our client, a major international bank, is currently expanding its Swaps Trading Desk. Ideally, applicants will have experience of trading Interest Rate and Currency Swaps, together with knowledge of the European currency and 5 markets. In addition to their requirement for senior traders, our client it also interested in meeting individuals with between 6 and 12 months experience in off-balance sheet products. **RISK MANAGEMENT** As a leader in multi-currency derivative products, our client has a rare opportunity for a highly capable accountant to take charge of its well established analysis group. Reporting to the Managing Director, you will be given full responsibility for the accounting and operations group. Your role in assessing risk will enable the gradual transition into a trading or marketing position. To £42,000 + Bonus **NEW PRODUCTS**

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Our client, a leading international bank is world renowned for its innovation in the field of new products. The new products area is currently enjoying continued success and, as part of its expansion plans, it is looking to increase in size, ideal candidates will have a thorough grounding in either a financial engineering or new product environment. Your role will be to assist in the development and marketing of ideas to clients. In your mid to late 20s, you will possess a high level of numeracy, a good understanding of Capital Markets and above all, the personality to work effectively in a highly demanding environment.

The above is a small selection of the many positions we are currently handling. For a confidential discussion please contact Michael Brennan or John Faulkner.



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FINANCIAL CONTROLLER ADVERTISING & COMMUNICATIONS

c£30,000 package + car A key player in a highly competitive industry, this group of five companies has excessive interests in financial PR and advertising. It may requires a trouble shooting controller to direct a department of twelve and to work closely with the respective managing directors. This appointment will suit a young qualified accountant, who can expect exceptional career development within the organisation.

ACCOUNTANTS & LAWYERS CORPORATE FINANCE

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To £30,000 + car One of the UK's newest and most exciting corporate finance teams seeks to appoint several newly qualified accountants and lawyers. Working on projects as diverse as mergers, acquisitions, raising finance, preparing and defending bids etc., candidates will require a first class educational background and some 'City' exposure. Excellent benefits and training package.

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ACCOUNTANCY COLUMN

Setting a standard for the value of goodwill

COMPANY law and accounting standards allow UK companies to choose between two fundamentally different methods of accounting for goodwill. The Accounting Standards Committee (ASC) is considering pro-posals that would ban one of the two methods, the instant write-off against reserves, and mandate the other, the systematic amortisation of goodwill through profit and loss account. How-

The generally accepted definition of goodwill is "the difference between the value of a business as a whole and the aggregate of the fair values of its separable net assets. There may be different interpretations of some of those words but they do not affect the broader discussion of how to account for goodwill itself.

for goodwill itself.

The essential feature about goodwill is that it is related to the value of a business as a whole. It is not a tangible asset that can be separated from the business and valued individually like buildings or plant.

Tangible fixed assets have a physical substance that demonstrably wears out and has to be replaced. But the value of a business, or its good-

the value of a business, or its good-will, does not necessarily wear out and can be maintained or even enhanced by good business manage-

Few would criticise the ASC's pro-posed ban of the immediate write-off of goodwill against reserves. This treatment leads to the wholly unreal-istic position of the net assets of a group of companies falling immedi ately after an investment in a subsidiary has been made.

Despite the fact that the investment

may be applanded in financial circles, the accounts show that part of the sharehokiers funds has vanished.

The alternative treatment of amor-

tising goodwill systematically through the profit and loss account has many supporters. It is the method required in the US and proposed in a draft from the International Accounting Standards Committee.
The arguments in favour of this

approach may appear at first sight to be reasonable. The goodwill element in a purchase price represents the acquisition of future profits and it is "used up" or wears out as those profits are earned, so it should be amortised and charged

against those profits.

But this argument does not stand up to close examination and certainly does not result in a meaningful measure of profit. The investment by a group holding company in a newly-acquired subsidiary is normally included in the holding company's

halance sheet at cost.

This cost may well reflect an element of goodwill in the underlying subsidiary, supported by anticipated future earnings taken into account in determining the purchase price of the

when subsequently dividends are received these are not normally regarded as a realisation of the origi-nal investment but a confirmation of

tis continuing value.

The ASC is, quite rightly, not proposing that the portion of a holding company's investment in subsidiaries that reflects the goodwill element should be systematically written down as dividends are received.

But if goodwill is to be amortised in the group accounts there will be an sistency of approach between the holding company and the group.
Indeed, with the increasing significance of goodwill as service-related businesses become more common, we could have many groups with a lower net asset value than their group holding company as goodwill is written

down in the group accounts but not in the accounts of the holding company. Apart from producing an inconsis-tency in the accounting treatment

The solution is that goodwill should remain as permanent asset in the balance sheet until its value is seen to have permanently diminished

between holding company and group, amortisation produces a distorted pic-ture in the group profit and loss

Those in favour of amortisation may agree that the total value of goodwill is not diminishing, but they argue that what is happening is that the goodwill capitalised at the date of acquisition of a subsidiary does diminish over time and is replaced by self-generated goodwill.

As we do not recognise self-generated, as opposed to purchased, good-will it is argued that it is wrong to allow the goodwill originally capital-ised to remain on the balance sheet because eventually it will be repre-sented by self-generated goodwill.

This theoretical argument results in double-counting in the profit and loss account - in other words, two charges: the amortisation of pur-chased goodwill and the cost of replacing it with self-generated goodwill. The distinction between purchased goodwill and self-generated goodwill is an artificial one which makes no sense to preparers or users of accounts. If goodwill acquired is maintained by the normal operation of the business there is no point in

The distorting effect of amortisation onprice-earnings ratios is clear. Suppose a company A begins with capital of £1,500 and with that capital buys a business which owns £1,000 worth of tangible assets and has a profit of £300 post and the same of £ and \$1000 post and \$1000 per annum, ie a return of 6 per cent and a p/e of 16.7. If the goodwill of £500 is written off over 20 years, at £25 per annum, profit amounts to £65 per

How then should the user of the parent company's accounts value the business now? If the p/e ratio of 16.7 were to be applied to \$65 the answer is £1,083.

But if the business was thought to be worth £1,500 and no adverse changes have occurred, surely the user should not have to apply an increased p/e of 23.1 to get the right value.
The informed reader would add

back any charge for goodwill amortisation before drawing any conclusions about profitability or value. Unfortunately not everyone realises that the goodwill amortisation on profit and loss accounts has such a distorting effect.

The solution is that goodwill should remain as a permanent asset in the balance sheet until its value is seen to have permanently diminished. To do otherwise would fail to reflect reality in financial statements and is leading to accounting by rote rather than by

This approach would require the exercise of judgment when considering whether or not there has been permanent impairment — but this judgment is no different from that required by the amortisation approach. Impairment may occur at any time throughout the amortisation period, which could be 20 years or

more. The forthcoming Companies Act will require consolidation goodwill to be written off over a period not This does not create an impenetra-

ble logal barrier. A reasonable interpretation of useful economic life and a proper recogni-tion of residual values should enable us to carry goodwill in balance sherts without amortisation for as long as there is no permanent impairment in

there is no permanent impairment in its value.

If the DTI and the ASC do not accept this approach UE company accounts will continue to fail to reflect the reality of a group's financing position and performance.

Graham Stacy is a partner in Price Waterhouse and a member of the Accounting Standards Committee.

David Tweedle is a partner in RPMG Peat Marwick McLintock, chairman of the Auditing Practices Committee and visiting Professor of Accounting at the University of Bristol.

ACCOUNTANCY APPOINTMENTS

Divisional Director Of Finance (2)

1. Thames Valley 2. Devon

Manufacturing And Engineering

c £40,000, Bonus, Car

This highly profitable British PLC with a £ Billion furnever has diverse manufacturing and engineering interests on a global

Outstanding organic growth coupled with a number of strategic acquisitions has allowed it to compete in world markets at the

A restructuring of two of the International Divisions of the

A restructuring of two of the international Divisions of the company has created a need for each Divisional President to be supported by a Divisional Director of Finance.

The duties are wide ranging and call for an individual who can gain a clear understanding of the businesses within the division and then implement and monitor Head Office financial policy.

The ability to appraise each operation and ascertain potential problem areas at an early stage is seen as paramount, You can expect to be instrumental in the rationalisation and restructuring programmes that result

programmes that result.
There will be considerable involvement in strategic planning and business development, including the identification and assessment of potential acquisitions.
A graduate, aged 32-40, you must be a qualified accountant with at least five years experience in the manufacturing industry. A successful record of controlling the financial and commercial aspects of a significant business is essential and should be complemented by skills in planning and business organisation.

You can expect a highly challenging and varied role with ample scope for personal career development and considerable overseas

Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to, I. Coachie. Hoggett Bowers plc. George V Place, 4 Thames Avenue, WINDSOR, SL4 3QP, 0753-850851, Fex. 9753-853339, quoting Ref. W20018/FT - Thames Valley W20019/FT - Devon.

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Qualified Accountant

Corporate Strategy/Acquisitions

Our client is a major UK-based leisure group with a long history of successful acquisitions. As a result of continuing expansion, a new role has been created within their

Comorate Development department. You will have direct influence on group strategy, assisting in the search for and evaluation of growth opportunities worldwide. Reporting to the Head of Gorporate Development, you will gain exposure to:

A Financial evaluation

Acquisitions targeting

▲ Competitor analysis ▲ Llaison with banks & brokers

A qualified accountant, aged under 30, your experience will have been gained in public practice or a commercial setting. The company is dedicated to developing its personnel and offers extensive initial and on-going training. Long-term career prospects, with promotion to a

subsidiary company or group level are envisaged after 2 years.

For harther details, contact Sally Keans on Q1.404 3155. Alternatively write to her at
Aldersick Prachel & Partners, 125 High Holborn, London WC1V 6QA. Fax Q1.404 Q140.

Group Financial Accountant

London

to £33,000 + benefits

With assets valued at several billion pounds spread throughout England and Wales, this highly capital-intensive business is now entering a period of exciting and challenging commercial development. The Group Financial Accounting function is currently undergoing significant change and presents a unique career opportunity.

Reporting to the Group Chief Accountant, your responsibilities will include: the preparation of Statutory Accounts at both Group and subsidiary levels; the accounting for foreign subsidiaries; compliance with US reporting and UK Stock Exchange requirements; and the preparation of a monthly financial accounting report for senior management, You will also assist management with decisions on corporate structure.

You will be a qualified Accountant with good commercial awareness and sound financial accounting experience, ideally gained in a major, capital-intensive group. You will have strong technical ability and good interpersonal skills. A flexible, positive approach is essential.

Please send full personal and career details in strict confidence to Paula Hauratty, Executive Selection Group, Delotte Haskins & Sells, PO Box 198, 26 Old Bailey, London EC4M 7PL, quoting reference 5334/FT on hoth envelope and letter

EXECUTIVE SELECTION

Head of Trust Administration Investment Management Group

City

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of 25 staff. This important post is at Assistant
Director level. In addition to overall
managerial and organisational duties, your
brief will involve all aspects of trust accounting, taxation, administration and the preparation of ment accounts and board papers.

The appointee will have strong leadership, motivational and management ability preferably gained in an investment environment. Sound technical accounting proficiency and computer literacy are very reportant. Excellent communication skills are essential as the role involves considerable interaction with senior management, fund managers, external trustees, auditors and regulatory authorities.

For a strictly confidential discussion please

telephone or write to Fiona Law quoting



THE INDEPENDENT

Since its launch in 1986, The Independent has quickly become in established, anthoritative and independent voice in Britisk journalism.

In order to continue its impressive growth, a range of new ideas, products and developments are already in the pipeline. As a result, the financial function now needs to be strengthened by the introduction of three important new positions.

Accounts Controller to **£30,000** + benefits

This position calls for a mature and expetienced qualified accountant who can bring a combination of people-skills and imagination to provide support and guidance to the functional departments within Finance. You will be responsible for a total of 22 committed, hardworking staff in Accounts Payable, Accounts Receivable, Payroll and Treasury who will benefit from your ability to optimise the effectiveness of systems, pracedures and internal controls along with improved resource planning. VAT and PAYE expertise will be particularly advantageous. Age will not be a limiting factor and the position is seen as offering scope for considerable job satisfaction.

Development Accountant £30.000 + benefits You will be responsible for making financial

sense out of the many development ideas which will be proposed. This is certainly not a routine accounting position. It is a high profile role offering a young, qualified accountant considerable contact with the Editor and Chief Executive and will comprise a rolling and varied portfolio of project based work essential to the business. A particularly important element will be detailed analysis of strategic plans.

The successful candidate will be an energetic and ambitious person, probably aged 28-30, who is looking to broaden out from their excellent technical base.

Reference F386

Head of Audit c. £35.000 + benefits

Your role will be to develop an effective internal audit function from zero. Thus you will define objectives, devise and initially execute audit programmes and liaise with the external auditors. As the Company grows, it is envisaged that you will need to construct a small team to support this function.

The position requires a mature, qualified accountant with a solid audit background who can quickly establish credibility at all levels. The successful candidate will be an outward looking individual who can extend the role of internal audit to be an active part of the business.

Reference F385

The competitive remuneration packages will each include a company car, profit sharing scheme and low cost pension along with the usual large company benefits.

Interested applicants should write enclosing c.v. and daytime telephone number, quoting the appropriate reference to Nigel Bates FCA, Whitehead Rice Limited, 43 Welbeck Street, London WIM 7PG. Tel: 01-637 8736.

Whitehead Rice

MANAGEMENTSELECTION

FINANCIAL CONTROLLER

Northampton

Cable Television Ltd. currently provides cable TV and radio services to nearly 20,000 subscribers in Northampton. It has recently been granted the franchise to extend cable facilities to some 83,000 homes in the town. The company is one of the UK's most experienced cable TV operators and it has recently linked with a major Canadian operator, to further strengthen its position in a dynamic, fast growth

This exciting expansion of the Northampton business has created this opportunity for a commercially aware young accountant to join the management team, which is led by the MD and founder.

c.£30,000 pa + car

The Controller will inherit an accounting team who handle the existing business effectively using computerised systems on a small network. However the primary focus will be associated with the £20m investment in expanding the operation over the next five years. The person appointed will play a key part in controlling this development and in its commercial exploitation.

Candidates, who must be qualified, should have relevant project management experience and be computer literate. There are excellent long term prospects in this lively, entrepreneurial company. To apply, please write to Mike Smith. enclosing full career details and quoting

ref. GV/2.

KPMG Peat Marwick McLintock

Executive Selection and Search Abbots House, Abbey Street, Reading, Berkshire RG1 3BD.

THE FALKLAND ISLANDS COMPANY LIMITED

HIEFEXECUM

To be resident in Stanley, Falkland Islands c.£45,000+Housing+Benefits Package

Following the acquisition of The Felkland Islands Company Limited ("FIC") by Anglo United plc in August 1989, the management structure of FIC is to be strengthened by the appointment of a Chief Executive to be resident in Stanley

FIC was incorporated by Royal Charter in 1851 and is the major trading force on the Islands. Together with associated companies, its numover in 1988 was £15m, arising principally from retailing, the farming of 800,000 acres, wool marketing, shipping and deep-sea fishery

In recent years the Falkland Islands have enjoyed a period of substantial economic growth; Government revenues now amount to some £40m, a marked increase over less than film at the beginning of the decade. Through undertaking an active investment programme, the successful applicant for this very independent command will lead FIC into the 1990s, so ensuring that the company continues to play a major role within the Islands.

The selected candidate will be a first rate entrepreneur. An innovative approach combined with strong management skills is of paramount importance. Though not essential prior experience of the construction/contracting industry or of international trading may be preferred. A track record of success to date must be demonstrated.

The remuneration package (including share options, education, housing and travel) will be constructed to meet the requirements of the successful applicant, who will enter into a contract for an initial period of up to three

Applicants of either sex should send their CV, marked "FIC-to be opened by addressee only", to

H S Muirhead Esq., Company Secretary, Angle United plc, Newgate House, Broombank Road, Chesserfield

Derbyshire \$41 90J

ANGLO UNITED plc

Outstanding Career Opportunity in the North West

Finance Director

c£40,000 + Car + Benefits

This fast growing subsidiary of one of the UK's major retailers is planning further expansion of its furniture retail chain. Currently operating from over 40 stores, situated throughout the UK, the company is undertaking a major investment programme in EPOS and other computerised retailing systems.

To support this exciting programme, our client wishes to appoint a forward looking Finance Director to provide the overall direction and

management of these plans. In addition the Finance Director will work closely with the other members of the senior policy making team to develop further the corporate strategy, leading the company towards stock market flotation.

Candidates must be experienced senior accountants who have gained substantial experience of controlling the finance and IT functions in a fast moving, market driven company. This is an outstanding career

commercial approach.

opportunity for someone preferably aged 30-45. Applicants should write with career details, age and current salary, quoting reference MCS/8871 to: Julie Erwin **Executive Selection Division** Price Waterhouse **Management Consultants**

York House York Street Manchester **M24WS**

Price Waterhouse



New Strategic Role

HEAD OF OPERATIONS AUDIT

Major UK Construction Group

Mid-Cheshire base

m nature.

£27-30,000 package + car + benefits

The scope of the role will necessitate travel primarily in the North West, but also further afield within the UK.

The role demands a dedicated qualified accountant with

outstanding drive and determination. Sound technical skills and broad systems experience are important, and may have been gained within the profession in the first instance. Above all, you will be able to adopt a pragmatic and thoroughly

Having achieved rapid growth in the last few years, our client Group has an enviable reputation for success in a highly competitive and commercial marketplace. They are now pushing ahead strongly with a policy of diversification into new areas of activity. In order to exercise tighter control over operational and financial systems of these increasingly varied business interests, this new position has been created for an experienced professional to join the top financial team at its rural Head Office.

In this important new role, you will design and implement a strategic review programme to examine key operational functions within the Group, highlighting major areas for attention and directing your multi-disciplined team as necessary. Your recommendations will form the focus for specific executive action. In addition, your team will undertake special investigative projects and appraisals, sometimes sensitive

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Piezze apply to our Manchester Office, where your contacts are Endrey Shaw or Dudley Harrop. Ref MX167.

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FINANCIAL CONTROL MANAGER

LONDON - Package not less than £30,000

You are a recently qualified "big eight" accountant, and looking for a real challenge on your way to becoming a Finance Director.

Our client is a major and progressive legal practice which has shown dramatic growth over the last few years. Partners and staff now number about 400.

You will report to the young, newlyappointed Finance Director, and will have total responsibility for the budgetary process. You will set up the systems, control the income and expenditure budgets, report variances, and be responsible for cash-flow forecasting.

The position will be very high profile in the practice at partner level, both in the U.K. and abroad; you will therefore need, despite your youth, to display maturity and diplomacy coupled with tenacity. Experience of computer modelling and the use of computer graphics will be an advantage.

Please send a comprehensive c.v. including salary history and day-time telephone number, quoting ref. 3086, to Bruce McKay. Executive Selection Division.

△Touche Ross

5th Floor, 52/54 High Holborn, London WC1V 6RL. Telephone: 0t-353 7361.

Hoggett Bowers

Financial Controller

High Technology Engineering Gloucestershire,

c £35,000, Car, Benefits

This organisation is a world leader in its field and a highly successful subsidiary of a major international plc. With a turnover of £17m and fast growth projected into the '90s, the company is enhancing its position through dedicated policies aimed at building on its outstanding reputation for service and quality. Leading a department of 14 staff, this senior finance position has a key role in this growth, working closely with the executive team on commercial and strategic decisions. You will be responsible for all aspects of finance and administration including budgeting, forecasting, co-ordination of husiness plans and further development of information systems throughout the company. Aged 28 or over and fully qualified, you will currently be occupying a strike fitned role, ideally in the manufacturing industry. Strong in character and intellect, you must be a tenacious and self motivated individual, eager for change. To ensure thet corporate objectives are secured your interpersonal and communication skills must be of the highest order. Prospects for career development are excellent and a relocation package, together with other significant benefits, further such as the restrict opportunity.

enhances this exciting opportunity.

A.E. Philipps. Hoggett Bowers plc, 11-12 Queen Square,
BRISTOL, BS1 4NT, 0272-298433, Fax: 0272-278714. Ref. D15023/FT.

Finance Director

Southern Scotland, You will be fully responsible for the financial and MIS functions of this prestigious subsidiary of a You will be fully responsible for the financial and MIS functions of this prestigious subsidiary of a US owned, globally represented multinational. Engaged in the continuous process manufacture of high technology products and materials, the organisation addresses the European merket and your brief will encompass the financial control of a number of European operations in this respect. Reporting to the managing director, you will be an integral part of a small, dynamic executive team charged with the responsibility of strategically developing the European business into the next decade and beyond. Both the financial reporting and forecasting systems are sophisticated and effective, and there is a strong interface with the US perent, overseas travel being involved. Candidates, aged over 30, will be qualified accountants with a proven, senior level financial management background which has been gained in the manufacturing sector. Experience in the implementation and development of integrated computerised accounting systems is highly desirable. We seek a mature committed professional who can grasp this outstanding opportunity where longer term career moves into general management are implied.

NEWCASTLE UPON TYNE, NET 1DE, 081-232 7455, Fax: 091-261 8438. Ref. N13142/FT.

Finance Controller

Engineering West Yorkshire,

c £24,000, Car

West Yorkshire,

This £12m turnover private heavy engineering organisation based in West Yorkshire now have an opportunity for a qualified individual to control the financial aspects of this business. Reporting to the board of directors, you will be responsible for management accounts, financial accounts and the cost accounting functions of this growing organisation. Aged 30-40 years you will be ACMA qualified with experience of an engineering based organisation. In addition your experience will embrace computer systems development, standard costing, stock and material control systems. On the personal front you are likely to be an instigator with flair and vision in this role which demands a strong commercial approach to finance together with strategic input to the company direction. Rewards and the prospect for advancement are excellent as are the conditions of employment.

Fewards Hospert Howers pir. First Figure 100 Covern Street.

SHEFFIRID, S1 2DW, 0742-731241, Fax: 9742-731331. Ref. S11023/FT.

These positions are open to make or famale conditiates. Please sand a.v. or telephone for a Pensonal History Porm to the relevant office, quoting the appropriate refe

BIRMINGHAM, BRISTOL, CAMBRIDGE, CARDIFF, EDINBURGH, GLASGOW, LERDS, LONDON, MANCHESTER, NEWCASTLE, NOTTINGHAM, ST ALBANS, SHEFFIELD, WINDSOR and EUROPE

FIRST TECHNOLOGY PLC

Group Financial Accountant to £27,000 + FX Car

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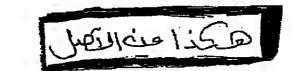
First Technology Plc is a fast expanding international group with activities ranging from the styling and designing of cars to the manufacture of sophisticated fire and security systems. Each company within the group operates at the leading edge of its chosen technology, and many are market leaders.

Substantial growth in recent years, achieved through a combination of fostered organic expansion and carefully chosen acquisitions, has created a post within the Head Office. As one of a four member general management team, you will be responsible for:

- * reporting of all consolidated financial and management information to the Board * consolidation and reporting of all budgets and
- continual review of all management reporting systems
- * assisting senior management in the evaluation of capital and business acquisition proposals and making recommendations thereon * acting as the controller for one of the subsidiaries.
- The successful candidate will be aged 25-32, a qualified ACA/ACMA/ACCA, ideally with post qualification experience within a public quoted company. Essential personal qualities will include a disciplined approach, well developed interpersonal skills, as well as the adaptability and flexibility to succeed within an informal but professional environment.

Interested candidates should submit their CVs to Sajid Beloch MBA, at Michael Page Finance, Cygnet House, 45-47 High Street, Leatherhead, Surrey KT22 8AG, or telephone him on (0372) 375661. Fax (0372) 370101.

Michael Page Finance



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c£33,000 + Car

Our client specialises in the marketing and distribution of high quality consumer electronics products and with a strong multinational base is brand leader in its field. Continuing growth and diversification have resulted in a current turnover of £50 million in the UK.

Reporting to and working closely with the UK Managing Director, you will assume full responsibility for the financial control of the business including planning, budgeting. ment reporting, cash management and computer

The successful candidate will be a qualified accountant (ACMA, ACA, ACCA) demonstrating

a high level of technical ability together with assertive interpersonal and management skills. Previous exposure to a multinational environment would be preferred. Candidates with the potential to succeed in this dynamic organisation will be offered an attractive remuneration package together with generous relocation expenses where

Applicants who believe they can match our client's demand should submit their curriculum vitae to Paul Boardman ACMA at Michael Page Finance, Windsor Bridge House, I Broces Street, Eton.

Berkshire SL4 6BW.

Michael Page Finance

International Recruitment Consultants z Leeds Newcastle-upon-Tyne Glasgow & Worldwide

International Auditor South Hertfordshire to £30,000 + Car

Diversey (Europe) Limited is the European subsidiary of a major Canadian corporation with a turnover in excess of \$1 billion and is a worldwide supplier of cleaning systems and products. Reporting directly to the Director of Finance - Europe, based at its European Headquarters in Watford, you will be responsible for:

- * development of the audit function
- * special investigations (reporting systems, pricing, treasury management, acquisitions, etc)
- * assisting with the preparation of financial and nanagement reports, regional plans and

This high profile role will involve lizison with senior management and extensive travel - 50-75%, throughout Europe (eg France, Spain, Italy). In addition to good interpersonal skills, candidates should be qualified ACA, ACMA or ACCA, aged 25-35 and able to demonstrate a proven track record of audit experience. Language skills, particularly French, although not a prerequisite would be a considerable advantage.

Interested candidates should write, enclosing a full CV, to Helen Wallis at Michael Page Finance, Centurion House, 136-142 London Road, St. Albans, Herts AL1 1SA. Alternatively,

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International Recruitment Consultants

contact her on 0727 65813.

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Business growth opportunities are immense and the Executive Directors are seeking to appoint another Chartered Accountant to provide advice and support services to Senior Advisors in Accountancy firms. Directors of companies and independent advisors.

The successful candidate will probably be in their mid to late twenties, either from practice or with commercial experience. The role will appeal to a person who would like to develop their marketing skills and accordingly must have good communication skills, personal presentation and the confidence to handle high profile clients.

The rewards include a salary of £30,000 plus a performance related bonus and can include a car when required.

For further information in strict confidence, please contact Raj Munde A.C.A. on 01-240 1040 or forward a detailed résumé to our London office quoting reference no. 9/722, Morgan and Banks

Search and Selection Pic, 114 St. Martin's Lane, London WC2N 4AZ. Fax: 01-240 1052.

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appoint a Management Accountant to head up the management accounting team. The Management Accountant le responsible for the financial evaluation of potential acquisitions, developments and major projects as well as financial planning, budgeting and provision of monthly information to the Board. This is an excellent opportunity for a Qualified Accountant to join an expanding company and become a key member of the management team.

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Our client, a well-established engineering company with a good growth record based on quality products, wishes to appoint an Accounting Menager/Company Secretary, reporting to the Managing Director, to be responsible for Systems and Procedures, Reporting Procedures and Company Secretarial Duties.

The successful candidate will be a qualified accountant (CA, CCA or CMA) with experience of manufacturing industry and, ideally, of medium-sized companies. He or she will have excellent communication sidils with the initiative and presence appropriate to a senior management appointment in a company of high repute. Age is not important, but this could be an excellent career move for a young accountant.

quoting ref: TS/887. AWEALTHOF

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EXPERIENCE

FINANCIAL STRATEGY

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Central London

c. £45,000 +Substantial Benefits



Our client, a major US corporation, operates worldwide in FMCG and boasts revenues approaching \$3 billion.

The corporation has taken a proactive stance to the formation of a single European market and has made substantial funds available for investment to expand this significant area of activity.

London will be the centre of all European business initiation and reporting directly to the Managing Director, the incumbent will evaluate and investigate potential acquisition targets as part of a team of business professionals committed to rapid growth in the next two years. Other vital responsibilities will include business strategy, new product evaluation, marketing/advertising policy and organisational issues.

This key role requires the intellectual and perceptive attributes of an entrepreneur able to cut through normal reporting issues to identify each target company's potential and the consequences of instigating change.

The successful candidate, aged to 40, will be a qualified accountant, lawyer or MBA/management consultant with a broad range of corporate finance experience gained in commerce, industry, banking or practice. Other essential attributes include the personality to negotiate with executives at the highest level, superb personal presence and a sharp intellect.

With the support of a small team, there will be significant European travel. The position offers a first-rate performance-related package and unique international exposure.

Interested candidates should write enclosing curriculum vitae to Michael Herst or Patrick Porter quoting Ref: MH810.

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This world market leader with massive resources, operational network and product base offers a hands on role with a difference. Instead of accountants, your key working colleagues will be technical experts and support staff of widely varying seniority, and your job satisfaction will come from seeing end-products developed and distributed from scratch. An excellent package is guaranteed. Ref: 61315

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Contact the Manager: 9 Peascod Street. Windsor 0753 851447 Fax: 0753 850899

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BUSINESS DEVELOPMENT EXECUTIVE

Midlands

ACA/AIB

c£30,000 + Benefits

Our client, a major force in international corporate banking, has been developing a strong client base in the Midlands. With a successful track record and ambitious growth plans the bank is looking for an individual to develop business and investment opportunities within the Midlands.

Specifically the role will involve identifying and evaluating commercial opportunities, generating and assessing proposals and negotiating and structuring finance packages.

The successful candidate will need to be a financially astute self-starter with the ability to work under minimum supervision. As negotiations are likely to be at main board level, the presence and confidence to deal with senior management is essential.

The incombent is likely to be 27 to 35 years old and have a background in investment or international corporate banking, or alternatively within a "big 8" firm of Chartered Accountants, preferably within corporate finance. Although a detailed knowledge of banking instruments is not a prerequisite, a desire to understand and develop business in the Midlands is essential.

The package includes a high base salary and all the benefits associated with an international bank. Relocation assistance will be available if

Interested applicants should call Mark Gilbert ACA on 021-200 5800 (Sam-Spm) or write, enclosing details, to the address below.

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Valuable options.

Exceptional potential for a tough financial professional to make a substantial capital sum and share in the success of a very fast growing, strongly backed private airline.

\\Well capitalised, privately held airline with substantial and growing schedule, charter and ancillary services.

O Core passenger franchise with established and growing route network.

Tight Head Office team with long history of airline management. THE POSITION

Responsible for all aspects of accounting policy, financial control and Treasury, reporting to the Managing Director.

Management of a sizeable, qualified accounting team demanding strong implementation of systems and accounting procedures.

Close liaison with the group aircraft company and banks on the functing and management of the aircraft fleet. **OUALIFICATIONS**

Graduate Chartered Accountant, with successful track record in the airline or tour operating industries. Strong financial and management skills backed by tough "no

nonsense" approach. Age is open. Flighly motivated manager looking for real capital accumulation opportunity with short time horizon.

THE REWARDS Excellent package with options and full executive benefits. Potential for real capital gain.

Please reply in writing, enclosing full ev. Reference H4765 54 Jermyn Street, London SW1Y 6LX.

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Financial Controller

c.£42,000 package

East Midlands

Opportunity for dynamic qualified accountant to implement change as head of finance function in a significant division of a blue chip plc. THE COMPANY

 Turnover approaching £80m. Successful division of leading plc. Profitable.

 Distributes wide range of products to well targeted specialist markets from central warehouse. Smaller multi-site manufacturing operations.

Commitment to strengthen financial function and systems. THE POSITION

 Report directly to M.D. Lead 40+ strong team. Key member of Management Board.

 Fully responsible for all financial budgeting, reporting. control and analysis.

 Major challenge to enhance financial controls in recently restructured operating units.

QUALIFICATIONS

Qualified accountant. Ideally aged mid-30's to mid-40's. Senior experience in distribution business essential. Knowledge of manufacturing desirable.

Tough manager of change. Good communicator. Technically

THE REWARDS

Major career opportunity in key area of highly regarded plc. Very attractive salary; profit share and fringe benefits.

Please reply in writing, enclosing full cv. Reference BH3082 NBS, Bennetts Court, 6 Bennetts Hill, Birmingham B2 5ST.

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GROUP FINANCIAL CONTROLLER

To retain a corporate perspective on a complex divisional structure

c.30,000, bonus + car

Our client company, a highly profitable subsidiary of one of the UK's better known mulu-nation: ils, turns over some £30 million, in products which are cor exprusi rather than tangible. We are looking for an experier need accountant to shoulder corporate responsibility for al 1 management information and financial reporting -a role which will become easier and will certainly be per formed more effectively if the appointee has a clear-s ighted understanding of divisional issues, ideal candidates, pnobably around thirty, will have the qualification and experience which will enable. will have the qualification and experience which will enable them to make the basics simple—and to keep them that way. They will already have managed a finance function in a service environment, and they will relis his culture which is vibrant, intelligent and dedicated to making things happen. The very best candidates will be distinguished by a hunger for improvement and the determination to achieve it by innovation. Please send full career details, quoting WE 9220. to Dave Denny, Ward Executive Limited, Academy House, 26/28 Sackville Street, London W1X 2QL

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Based in Paris you'll be working for a major international banking group in their investment banking division.

As part of a team of mergers/acquisitions specialists, responsible for providing a transaction based service to corporate clients based in France and worldwide, your role will involve outlining proposals, structuring and handling the tax and legal aspects concerning cross-border transactions.

You'll need an imaginative and creative approach to transactions, based on a sound understanding of Anglo-Saxon

Corporate Finance

Aged 30-35, you'll be a qualified lawyer with a knowledge of tax and at least 5 years' postqualification experience. Your background will probably be with an investment bank, a multinational corporation, or an international law

This position requires an autonomous approach as well as excellent inter-personal skills. A good level of French is essential.

Please send CV and handwritten letter to Frédéric Foncard at Michael Page International,

10, rue Jean Gonjon - 75008 Paris. Tel: 010 331.42.89.30.03.

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FINANCIAL CONTROLLER **OPERATIONS**

London

Cellnet has become a household name in five years, an achievement based on a compound growth rate of 100% per annum. It operates one of the world's most technologically advanced mobile communications networks and will be a key participant in the Pan European cellular system planned for the 1990s. Currently it is investing £4m per week in the network in order to service its expanding markets.

Reporting to the Finance Director, this new appointment supports the operations and technical functions. The priority is to assess the information and control requirements of the function in order to develop eppropriate performance measures and provide an integrated financial management and control service. Supported by a separate centralised accounting group, the Financial Controller,

To £35,000 + bonus + car

Operations will be expected to work closely with line managers, facilitating their evaluation of tactical and strategic business

Candidates must be qualified accountants, probably aged between 30 and 40. Your experience should include exposure to large company disciplines, ideally in a manufacturing or a technology driven environment. Good communication skills, strategic awareness and self motivation will ensure success in the role.

Please reply in confidence, giving concise career, personal and salary details to Heather Male, quoting Ref. L472.

Egor Executive Selection, 58 St. James's Street London SW1A 1LD (01-629 8070)

EGOR

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ST HILDA'S COLLEGE, **OXFORD** Appointment of **Treasurer**

Applications are invited from men and women with accountancy qualifications for the full-time post of Treasurer in this women's college from 1st February (or as soon after as possible) to be responsible to the Governing Body for financial planning and control. Full particulars should be obtained from the Principal, St Hilda's College, Oxford OX4 1DY, to whom applications (8 copies) should be submitted by 5th January.

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Interval international Ltd are the Wold's Quality Timeshare Exchange Network providing authorizing services to the Timeshare Industry and its clientele. In teeping with the masker growth of the Timeshare Industry, Interval is also rapidly expanding. Thus we are in the process of restructuring all of which is designed to strengthen our Management Team. Hence we require an ambitious committed individual who will want to develop his managerial side in the future. The John

* Preparation of financial budgets and forecasts
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* Ambitious, innovative * 25-45 * Managerial experience.
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Manufacturing Accounting Manager

Midlands. Highly Attractive Salary, Car, Benefits

This wholly owned subsidiary of a group with a turnover of around £1 billion in the automotive industry is seeking to strengthen its finance team by recruiting an accountant of the highest calibre. Reporting to the Financial Controller you will be managing a small team with the main responsibility being to understand and work closely with manufacturing to generate and improve solutions to meet accounting requirements. Preferably aged 28-40 you will be qualified with at least three years experience in a complex fast moving manufacturing environment. Candidates will need to be able to demonstrate excellent leadership and communication skills. This is e significant opportunity to play an important role in the company that has specific career plans. The benefits include a two litre car and relocation assistance where appropriate.

Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to, G.J. Deakin, Hoggett Bowers plc, 13 Frederick Road, Edgbaston, BIRMINGHAM, B15 1JD. 021-455 7575, Fax: 021-454 2338, quoting Ref.

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Audit & Compliance Manager A route into Merchant Banking

£30k -£35k + car + banking benefits

Our client is a prestigious UK merchant bank and a member of a broadly based major European financial services group. As part of their plans to strengthen their management team they are now looking for an ambitious accountant who will initially assume responsibility for the Audit and Compliance role as a

Reporting to both the Finance Director and the Compliance Director, your key tasks will be to review and develop both the existing internal surfit role and the compliance function to provide a sound basis for the Bank's planned expension. This will involve you across the full spectrum of the Bank's interests and will include occasional oversess travel.

A qualified accountant in your late 20's/early 30's you are likely to be either in a similar role in another financial institution or a senior position within the Profession. You must be familiar with auditing sophisticated computer systems and have a sound knowledge of the FSA and TSA requirements. You should be able to command respect at all levels, have excellent communication skills, an enquiring mind, and the shility to think clearly and logically. .

In addition to the above salary the position includes substantial benefits such as a quality company car, non-contributory pension and life assurance scheme and

In the first instance contact Bob Gunning, Senior Consultant, at Austin Knight Selection on 01-439 5745 (01-494 1093 evenings/weekends). Or write to him closing your detailed CV, at Knightway, House, 20 Soho Square, London W1A 1DS, quoting reference number

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We are recruiting on behalf of

year. Exceptional growth is being

A Financial Controller is required to

lead a small team taking responsibility

New Appointment

Financial Controller

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accounts preparation, the consolidation of group budgets and the preparation of Telfos Holdings, an entrepreneurial and rapidly expanding pic, concentrating mainly in the field of locomotive and rolling stock manufacture for a variety of board papers. The successful candidate should also be prepared to undertake industries, including the Channel Tunnel. ad hoc trouble shooting assignments at The group is beginning to diversify short notice, probably in newly acquired strongly into other clearly defined areas. companies. Success can be gauged by the fact that This is a new position which calls for a young ACA, with an eye for detail, a both turnover end profits rose by over 200% in the last completed financial

competent self starter who probably qualified around two years ago with a major professional firm. An appreciation of business and a highly commercial attitude are essential as the continued

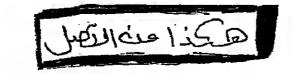
growth of the group is likely to open up very much more senior opportunities within fairly short timescal Candidates should write including

full career and salary details quoting reference MCS/8872 to: Im Mitchell Executive Selection Division Price Waterhouse Management Consultants Livery House 169 Edmund Street Birmingham

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B3 2JB





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Schroder Ventures has an envisible reputation as one of the fastest growing, most innovative and experienced venture capital teams in the market. There is a clear commitment to high standards in its operations which is reflected throughout its recruitment philosophy. The company now seeks to recruit an additional executive to join the existing team of exceptionally high calibre individuals.

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ACA/ACMA

London

c£40,000 + Bonus

Operating within an existing team the individual will contribute to the success of companies, from small start-ups to major management buy-outs. This will involve the evaluation of business plans, appearsal of management and analysis of the market place in order to assess the potential investment for its commercial viability.

Candidates will have gained first class academic qualifications in a science or engineering disciline especity within an engineering or industrial organisation. In addition individuals should be organisation. In addition may true a second consisted accountants with at least five years' experience, of which, at most, two will have been as an auditor and a further three in a commercial accounting role. Proven managerial experience and fluency in German or French would be a

As important as qualifications and experience is a strong commercial outlook. In addition, the as a strong commercial outdook. In soutdon, the ability in develop relationships and communicate at all levels is essential. As a result these positions offer a highly competitive remuneration package with substantial bonus potential, a car and noncontributory pension.

Please contact our retained advisor Penny Beamah on 01-831 2000 or write to her at Michael Page City, 39-41 Parker Street, London WCZB 5LH.

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GROUP REASURER

North-West

c£35,000 + bonus + car + executive benefits

This high-profile, fast-moving Group of companies operates throughout the UK, with headquarters in the North-West. It manufactures for an impressive range of "own label" customers, as well as having its own portfolio of leading brand mames, and is pursuing an ambitious development programme to increase efficiency and profitability. The opportunity has now arisen for a highcalibre treasury professional to join the small Head Office team.

Management of cash resources and of the Group's increasing foreign exchange exposures are the key areas. In both, there is scope for the introduction of more sophisticated control systems, which will include liaison and data exchange throughout a complex structure of business units. In addition, the Group Treasurer will be responsible for the funding arrangements of the Group, including maintaining banking relations at senior levels.

Candidates must have sound experience in corporate treasury work. supported by a keen awareness of "bottom-line" fundamentals. An open and "communicative personal style will be welcome, together with the confidence and "presence" that will carry weight in external dealings. The Group Treasurer will be working side by side with the most senior executives within the organisation and consequently will be closely involved in the planned development of the Group.

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Amethyst House, Spring Gardens, Manchester M2 IEA. Tel: 061-834 0618 Fax: 061-832 9123

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Financial Controller

London ...

c. £40,000 + bonus + car

Highly profitable plc with an impressive growth record in the leisure industry seeks a Financial Controller with a wide ranging remit including the treasury function. This key role provides the opportunity to play an active part in the development of the Company's business plans at a critical time. Preferred age 35-42.

Candidates will be qualified accountants with proven experience of hands on control, systems improvement and cash management in a substantial profit centre in the leisure or fineg sectors. Highly developed technical, man-management and inter-personal skills are required. The ability to adapt to change with enthusiasm and determination in an informal, energetic, results orientated environment

For fuller details write in confidence to W T Agar at JC&P, 104 Marylebone Lane, Lorum was demonstrating your relevance clearly and quoting

IGH PROFILE CORPORATE

c£24,000 + CAR + EXCELLENT BENEFITS ESSEX

ESSEX WATER COMPANY, a privately owned multi-million pound enterprise, is committed to positive implementation of change, maximising the exciting developments

occurring within the industry. This newly created role will appeal to an enthusiastic, recently qualified Accountant who wishes to gain exposure to the highest level of management within an extremely

commercialised environment. The key objective will be to provide the Director General and senior level

management with the information, advice and interpretation required for the new regulatory requirements. Excellent communication skills and the vision to take a strategic view will be essential, as is the ability to develop computerised planning models. A generous remuneration package reflects

the importance of the role. Write with full C.V. quoting Ref. FT/HA, to: CAROLYN CLARKE,

PER, 1 High Street, Cheimsford CM1 1YN or phone (0245) 260234 to

Chief Accountant

London

c £20,000+bonus

Our client is the International Operations of a Canadian Group involved in the merchandising side of the entertainment industry. With a current turnover in excess of £18 million, the International Operations organisation now requires a Chief Accountant.

Reporting directly to the Director of Finance and Administration, the successful candidate will have two accounting clerks and be responsible for the supervision and direction of all financial reporting for operations. Duties will include maintaining personnel records and preparing payrolls, assisting in the co-ordination of strategic plans and annual business plans, and maintaining and implementing computer systems.

Working in a dynamic environment, this position offers an exenting opportunity for the right person to develop into a more senior role. Ideally aged 23 - 28 and currently studying for ACA /ACCA, the ideal candidate will have 3 - 5 years experience in a similar business environment.

If you believe you have the interest and the qualifications to meet this exciting opportunity, please send your CV and a covering letter (including day-time telephone number), quoting ref: FT127 to: J. David Preston

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Chartered Accountants

Management Consultancy Division 186 City Road, London EC1V 2NU

FINANCE DIRECTOR £24000-25000pa plus car

The Shaftesbury Society is a Christian organisation involved with disadvacaged people on a assional basis. Due to expansion the key tole of Finance Director has been created at the Head Office in Raynes Park, SW

The successful candidate will be a qualified accountant with experience in senior financial management. S/he will have proven leadership qualities, initiative, clarity of mind together with an ability to folfil some functions with a hands on approach. The ability to extend and enhance the oputer system would be an advantage.

The post will be responsible to the Chief Executive and will manage 6/7 staff including the Personnel function.

In the first instance, applicants should apply with a full CV to Paul Mitchell, Shaftesbury House, 2a Amity Grove, Raynes Park, London, SW20 OLH, Telephone: 01 946 6635, Closing date 3.1.90, Interview date

Shaftesbury SOCIETY

CARING IN THE NAME OF CHRIST

Financial Controller

Hampshire Coast - Leisure

c£28,000 + car

Our client is a highly regarded major UK Our chent is a nighty registers major on leisure company and a quoted pic. As a direct result of expansion and growth this new appointment is to be rande at the centre of a key £200m turnover division.

Reporting to the Divisional Finance

Director the successful applicant will be responsible for all matters relating to finencial and management accounting for the division. The role will encompass the review and analysis of data, the improvement of quality and speed of financial information and provide strong support to the Finance Director in

Candidates will be qualified accountants age indicator 27-32, who can bring sound technical expertise to the division coupled with a commercial outlook. Strong communication skills are essential as this new role will require considerable lisison

with the senior management of the vision and to contribute as a member of that team.

This is an excellent opportunity to join a lively, expanding company and full relocation to this attractive part of the south coast will be provided where

Please write or telephone enclosing a full resume quoting ref. 350 to. Philip Cartwright FCMA 97 Jermyn Street London SW1Y 6JE

Thi: 01-839 4572

FINANCIAL SELECTION AND SEARCH

FINANCIAL DIRECTOR

Our client, part of a major international plc. is a successful and expanding company manufacturing chemical and polymer products for the building industry. Due to internal promotion an opportunity exists for a qualified accountant to head up the accounting and administration functions based in

Probably aged 30-45, the successful applicant must have sound financial and commercial experience. Proven organisational and people management skills are essential. Experience of the selection and application of mid range computing systems is highly desirable.

£35,000 + BONUS & CAR

In addition to a competitive salary, the company offers a performance related bonus, family BUPA and an excellent pension scheme.

This is an outstanding opportunity for the right person to make a significant contribution to the control and strategic direction of this successful and profitable company, whilst developing their career with a highly

Write today with full career details to Syd Halstead at Handley-Walker Group, 32A Weymouth Street, London WIN 3FA and tell him why you should be considered for this challenging appointment.



HUMAN RESOURCE A Member of the Hundley-Walker Group plc

A Finance Director who knows the answers

South Midlands

Our client, established for over 100 years and a leading supplier to the fast food and catering trades, needs answers from an outstanding Finance Director whose financial expertise complements excellent personal skills and who possesses that rare talent for identifying imaginative, but practical solutions. Consider what our client offers.

Challenge, in a word. Under new ownership the past twelve months has seen financial restructuring, substantial expansion and the recruitment of a 'heavyweight' management team.

Plans incorporate growth by acquisition and will include you. They offer the opportunity to play a key role in the Group Management Team as it manages the growth and to help implement those answers – by asking the right questions. You'll investigate new acquisitions, analyse company performance and present effective management

Joining will not be easy. You'll need to be a qualified accountant, probably aged between 30 and 40, with a high flier's track record - ideally including a period in consultancy - and excellent personal skills.



c£55,000 + car + benefits

An impressive background indeed. but essential to cope with the demanding work. That's why the remuneration package is impressive (competitive salary, relocation, bonus, BUPA, pension). Though we know that the challenge of the position will be your greatest reward.

If you're ready to provide answers and and enjoy asking questions write now to: A.L. Bott, Managing Director, Anderson Smith Management Personnel Ltd.

Anderson House, 50 Bridge Street, Northampton NN1 1PA. Telephone 0604 34365 (24 hour answering service)

> Anderson Smith RECRUITMENT, SELECTION & SEARCH LONDON, NOTTINGHAM, NORTHAMPTON



should start asking questions

FINANCIAL DIRECTOR

Rural Midlands

This acquisitive, expanding business is a leading player in highly competitive consumer markets which it accesses via the multiple retailers. Part of a household name public group, the division has a turnover of £120m and is made up of several profit centres. Its organic growth and acquisition plans ensure excellent short term opportunities for additional responsibility and status.

The Financial Director is responsible for a centralised accounting, control and financial management function comprising 40 staff. Apart from managing these activities, the person appointed will work very closely with profit centre managers, providing planning and analysis to focus their attention on performance, customer profitability and production efficiency. He or she will play a key part in managing change in this successful, dynamic business.

£40,000 + bonus + car

The person sought must be capable of developing quickly into a larger role. Consequently, candidates must demonstrate a track record of increasing responsibility and a breadth of financial management experience gained in blue chip, preferably FMCG, companies. You must have good communications skills, commercial judgement and a real commitment to your own and your company's goals. A qualified accountant, you are likely to be in your early/mid thirties.

Please reply in confidence, giving concise career, personal and salary details to Kate Edwards, quoting Ref. L470 at Grosvenor Stewart Executive Search, 58 St. James's Street, London SW1A 1LD. (Tel:01-493 1045).

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Renefits

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ABU DHABI NATIONAL OIL COMPANY

ADNOC is one of the major oil companies in the World controlling the Exploration, Production and Processing of Oil, Gas and Associated Products in Abu Dhabi and the Marketing of ADNOC's hydrocarbon products.

The Company wishes to recruit suitably qualified candidates for the following

SENIOR SYSTEMS ANALYSTS (TWO POSITIONS) Tax-Free Salary US\$ 33,000 - \$ 40,500 p.a + Benefits

To analyse and recommend improved, simplified operating procedures, practices and accounting policies. Formulates and documents financial policies and flow of information. Develops guidelines and procedures for using financial systems. Develops forms in support of approved methods and procedures. Recommends and documents Management information procedures and Financial Limits of Authorization.

The candidate should have a University Degree either in Finance/Accounting (preferably CPA, ACA, ACCA) with a minimum of 8 years relevant working experience preferably with oil or related industries. Excellent English Language skills is essential. Experience of computerised accounting and information systems are preferable.

ADNOC's benefits include family accommodation, furniture allowance, medical care, 42 days annual leave, passage for eligible dependents, educational assistance for eligible children

Interested candidates are invited to forward their detailed applications together with photocopies of their education and experience certificates, within three weeks from the date hereof, to:

> THE HUMAN RESOURCES DIVISION MANAGER PERSONNEL DIRECTORATE ABU DHABI NATIONAL OIL COMPANY (ADNOC) P.O. BOX 898 - ABU DHABI - U.A.E.

Management Accountant

London, c £30,000 inc.

Bonus, Car

Our client is one of the UK's leading motor vehicle retailing and distribution groups with a turnover in excess of £220 million through

a turnover in excess of £220 million through 30 locations, ancompassing 10 major quality and volume franchises.
One of their premier Central Loodon dealarships holds a major volume franchise for a full range of vehicles. Equally important to the dealership in terms of both reveoue and profitability are the substantial Used Car, Service and Parts operations.
Thay are oow seaking to appoint a Managemeot Accountant who will be responsible for haadiog-up a small Accounting Department. The successful candidate will have the ability to produce timely flosocial and management information on all aspects of the business and will be a key member of the dealership management team.
Applicants, aged between 25 and 32, should be qualified Accountants with a minimum of 2 years post-qualification experience,

2 years post-qualification axparience, preferably gained within the motor industry or allied trades. A working knowledge of computer-based management systems would be a distinct education.

be a distinct advantage.

The rewards package includes a profit-related salary, the use of a company car, BUPA and a cootributory pension scheme.

Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to, C. Grant, Hoggett Bowers Advertising, 1/2 Hanover Street, LONDON, W1R 9WB,

Hoggett Bowers

HERMENGHAM, BRISTOT., CAMBRIDGE, CARDEFF, GLASGOW, EDENBURGH, LEEDS, LONDON, MANCHESTER, NEWCASTLE, NOTTENGHAM, ST ALBANS, SHEFFELD, WINDSOR and FUROPE

SCHOOL OF ORIENTAL AND AFRICAN STUDIES University of London

LECTURESHIP IN THE ECONOMICS OF THE NEAR AND MIDDLE EAST

Applications are invited from suitably qualified candidates for the above post at the School, Candidates should have a higher degree in economics and a commitment to excellence in teaching. A proven record in reacarch on the Near and Middle East and compotence in one or more languages of the region are necessary. The successful candidate will be expected to teach undergraduate and masters' courses on the conomics of the Near and Middle East, supervise research students, and participate in the disciplinary teaching of the Department. Disciplinary teaching specialization should include the areas of Quantitative Methods and/or Elementary and Intermediate Economic Principles.

The appointment will date from 1

The appointment will date from 1 September 1990, or as soon thereafter as possible. Depending on qualifications and experience, the appointment will be made on the Lecturer A scale (£10,458-£15,70 or Lecturer B scale (£16,014-£20,469), plus London Allowance of £1,650. Membership of the Universities' Supersannation Scheme is invited.

Application farms are available from The Secretary, School of Ociental and African Sindies, Thornhaugh Street, Russell Square, London, WCH 0XG. Applicants resident abroad may apply direct to the Secretary by letter supported by a full correctium vitae and the names and addresses of three referees. All applications should be submitted by 28 February 1990.

REDUNDANT **EXECUTIVES?**

Call: Stephen Price 01-948 0666.

Financial Controller

London – Knightsbridge

c£32,000 plus car

A highly successful financial services group with diverse interests in the leisure sector seeks a young and ambitious Financial Controller with Board

Reporting to the Managing Director the succe ful candidate will be responsible for all statutory accounting and management information, compliance, taxation and business planning.

Applications are invited from qualified accountants aged 27 to 32 who can demonstrate excellent communication skills, the ability to thrive in an informal but hard working environment and who have both a flexible and creative approach to business problems and opportunities.

Prospects are excellent and the remuneration package can be adapted to suit individual requirements.

Interested candidates should send a comprehensive curriculum vitae enclosing details of current salary and a day time telephone number, in the strictest confidence to:

HODGSON Director Andrew G Sales (Ref 0820)

Hodgson Impey Search & Selection 50 Pall Mall, London Swiy 53Q

FINANCIAL CONTROLLER (DIRECTOR DESIGNATE)

ACE 27-40 LONDON BRIDGE

£25,000 + CAR

A long established firm of Lloyds Insurance Brokers requires a Financial Controler/Finance Director Designate.

The successful applicant will be a suitably Qualified Accountant who will be reporting directly to, and working closely with, The Managing Director.

Please Write Box A1416 Financial Times, One southwark Bridge London SE1 9HL

SKILLS MANAGE IT? Excellent salary + car + benefits

FINANCIAL ACCOUNTS

Swindon

Motorola is one of the world's most successful and fastest growing companies in the competitive cellular communications industry. With an innovative high technology product range, a progressive outlook and an advanced business environment, the scope for future development is truly unparalleled.

In recent months, our Cellular Infrastructure Division ar Swindon has seen a substantial increase in assets and significant growth. In fact, as part of our policy of organic development, our current Financial Accounting Manager has been promoted. To replace him, you'll need to demonstrate the technical abilities and innovative approach necessary to further improve our outstanding business

Your focus will be the management of our Financial Accounting services team - key responsibilities will include monthly management/financial accounting, preparation

of reports for external bodies, internal control procedures and management of substantial fixed assets and treasury

To succeed, you will be a Charrered Accountant with several years' post-qualification experience at Chief Accountant/Financial Manager level preferably within an electronics environment. An established flair for man management and sound knowledge of US reporting format

In addition to an excellent remuneration package, you'll benefit from the opportunity to play an influential role in the development and management of a rapidly growing

If you have the financial skills to make a success of this challenge, please contact The Personnel Department on (0793) 541541 or write to them at Motorola Ltd, Cellular Infrastructure Division, 16 Euro Way, Blagrove, Swindon, Wilts SN5 SYW. Please quote ref. no. FT21.



MOTOROLA LTD.

SUBSTANTIAL ASSETS,

PHENOMENAL SALES - COULD YOUR

Financial Controller

c £30,000 Package, Car, Benefits

This highly successful company is part of a major Swedish industrial multinational with a turnover in excess of £2billion. Continued growth and restructuring has created this exciting opportunity to join the senior management team at our client's Head Office in Warwickshire.

The company itself has a turnover of £10m and is involved in the field of mineral processing. The post demands that you adopt a thorough 'hands on' approach to the financial affairs of the company at all levels. Candidates must also be prepared to play an important management role in the future development of the organisation.

You will be a qualified accountant with good commercial skills. A practical approach to business problems together with the enthusiasm and ability to contribute to a highly committed team are essential requirements. Your relaxed management style will reflect your excellent interpersonal

The successful candidate will have every opportunity to progress within the group, limited only by their own ambition and ability.

Male or female candidates should submit in confidence a

comprehensive c.v. or telephone for a Personal History Form to, J. Jenkins, Hoggett Bowers pic, 13 Frederick Road, Edgbaston, BIRMINGHAM, B15 1JD, 621-455 7575, Fax: 021-454 2338, quoting Ref. B23007/FT.

Hoggett Bowers

BIRMINGHAM, BRISTOL, CAMBRIDGE, CARDIFF, EDINBURGH, GLASGOW, LEDS, LONDON, MANCHESTER, NEWCASTLE, NOTTINGHAM, ST ALBANS, SHEFFELD, WINDSOR and EUROPE

Financial Controller

Evesham

by 28 February 1990.

SCHOOL OF ORIENTAL AND
AFRICAN STUDIES
Understhy of Lendas
LECTURESSHP IN ECONOMICS
WITH EXPERITNCE TO AFRICA
Applications are invited from stately
qualified candidates should have a
higher degree in economies and a comminment to excellence in teaching. A
proven record in recent; on Africa,
with preferably, an expertise, in western
or southern Africa is necessary, competence in one of the languages of the
region in desirable. The successful candidate will be expected to trach
maderpraisate and masters courses on
the economies of Africa, to supervise
research students, and participate in the
disciplinary teaching of the Department.
Disciplinary teaching of the Department
Disciplinary teaching of the Department
Economic Principles,
The appointment, will data front 1 Octolet 1990. Or as stoon thereafter as
prossible, Depending on qualifications
and experience, the appointment will
prace on the Lenters A scale (EIQASE,
EIS,372) or Lecturer B scale (EIQASE,
EIS,372

c £30.000+car

Our client is in the construction / leisure industry.

With a current turnover in excess of £7 million, the company is rapidly growing and expanding and requires a Financial Controller. This position is a key member of the senior management team and reports directly to the Managing Director.

The successful candidate must be an experienced qualified accountant. Experience in the construction industry and knowledge of computerised costing is essential. The position will have prime responsibility for establishing and maintaining effective and efficient accounting procedures; preparing all management and statutory accounts; effectively managing cash and forecasting cash requirements; and advising management on strategic and operational financial and treasury matters; establishing and developing appropriate MIS and costing systems.

Ideally aged 27 - 35, the remuneration will include a car and

If you believe you have the interest and the qualifications to meet this exciting opportunity, please send your CV and a covering letter (including day-time telephone number), quoting ref: FT128 to: J. David Preston

ROBSONRHODES

Chartered Accountants

Management Consultancy Division 186 City Road, London ECIV 2NU

GROUP ACCOUNTANT

An independent retail bank based in Belgravia, requires an experienced accountant to join their management team.

c £27,000 p.a.

Previous banking experience is not essential but the applicant abould have a degree and an accounting qualification.

The position would suit a person with drive and initiative, experienced in the preparation of group accounts and who wishes to work for a company at present employing 14 people but with plans to grow in the 1990's.

Please write with full C.V. to:-

The Ceneral Manager Financial & General Bank PLC 13 Lowades Street London SW1X 9EX

Marked Strictly Private and Confidential

Financial Director Southern Home Counties £35-38k + car Rewarding role preparing for flotation

This highly successful service-sector organisation provides a professional service to a prestigious private and public sector client list from some half-dozen offices. Turnover grew by over 25% in the last year alone to over £11m and with the potential to grow even faster, the future is looking particularly bright. This new post has been created to ensure that the organisation has the

administrative and financial foundations necessary to support growth so that flotation within the short term is a distinct possibility. For such a post, we are looking for a mature-minded qualified Accountant

whose experience has been gained in small to medium sized service-orientated companies, possibly as a No2, and who has been exposed to the introduction of the disciplines necessary to support growth and acquisition and prepare for flotation. Such a person, who will thrive on involvement, can expect a salary around

£35k and an attractive benefits package including pension, private healthcare and relocation assistance where appropriate in the short term and excellent prospects in the medium term. Suitably qualified candidates who are interested in this kind of post should

in the first instance send full career details to;

Mike Sands, Menzies, Sandringham, Guildford Road, Woking, Surrey GU22 7QL Tel: (0483) 755000. **MENZIES**

Chartered Accountants



SENIOR CREDIT ANALYST **ENEGOTIABLE + BANKING BENEFITS**

Our client is a successful, international firm of Commodity Traders based in the West End. They are offering a unique opportunity for a high-calibre individual to join a small

You will be involved in assessing risk and recommending credit lines, have direct contact with senior management, and work closely with trading, finance and support

staff on credit-related issues. You will be academically bright, articulate and motivated, with highly developed communication skills. You will be a fast learner, persuasive, a lateral thinker, yet able

to make sound commercial decisions quickly. A knowledge of financial statements and documentary credits would help establish your credibility, as would an appreciation of current affairs and international trade. In return you will enjoy an exceptional opportunity to become directly involved in the

business, an exciting career path, a competitive range of benefits including a mortgage subsidy and luxurious Central London Offices. Please write in confidence, sending full career details to Philippa Gardiner or call 01-588 0781. Quote Ref: PG412.

Banking Personnel, 41-42 London Wall, London EC2M 5TB.

